

Change in Software Systems

Software Reengineering
(COM3523 / COM6523)

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Why do Systems Change?



Hardware

Hardware is constantly improving.

E.g. Rise of GPUs for parallel computing.

Moore's law: ICs double transistors every two years

Games consoles, mobile phones, etc.

Difficult to replace.

Can be physically difficult to extract.

E.g. circuitry that is built into aircraft.

Embedded components can include hidden logic.

Difficult to reverse-engineer if not documented.



IBM 5MB HD in 1956 - weighed > 1 ton.



America's nuclear arsenal runs on 45 year-old floppy disks.

Operating Systems

Constantly emerging to incorporate changes in hardware.

Especially common for games consoles and mobile devices.

Vendors eventually remove support for older versions.

Can force the issue when OS support is relied upon as part of a complete solution.

Can be challenging to adapt legacy code to:

Often involve changes to file systems.

Security considerations.



Compilers, Virtual Machines, Interpreters

Tailored to suit different platforms.

Often associated with extensive development kits / libraries.

Can require change for many reasons:

Deprecation of language features.

Removal of support.

License changes.

Changes in application needs.

E.g. Older compilers cannot handle Unicode text.

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Source Code

In many ways the most "malleable" part of a system.

Changes to source code can work-around changes further down the stack.

Successful code is changed on a daily basis by full-time developers for decades.

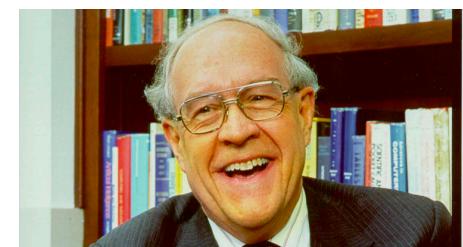
E.g. the Linux kernel.

Invariable increase in scale and complexity.

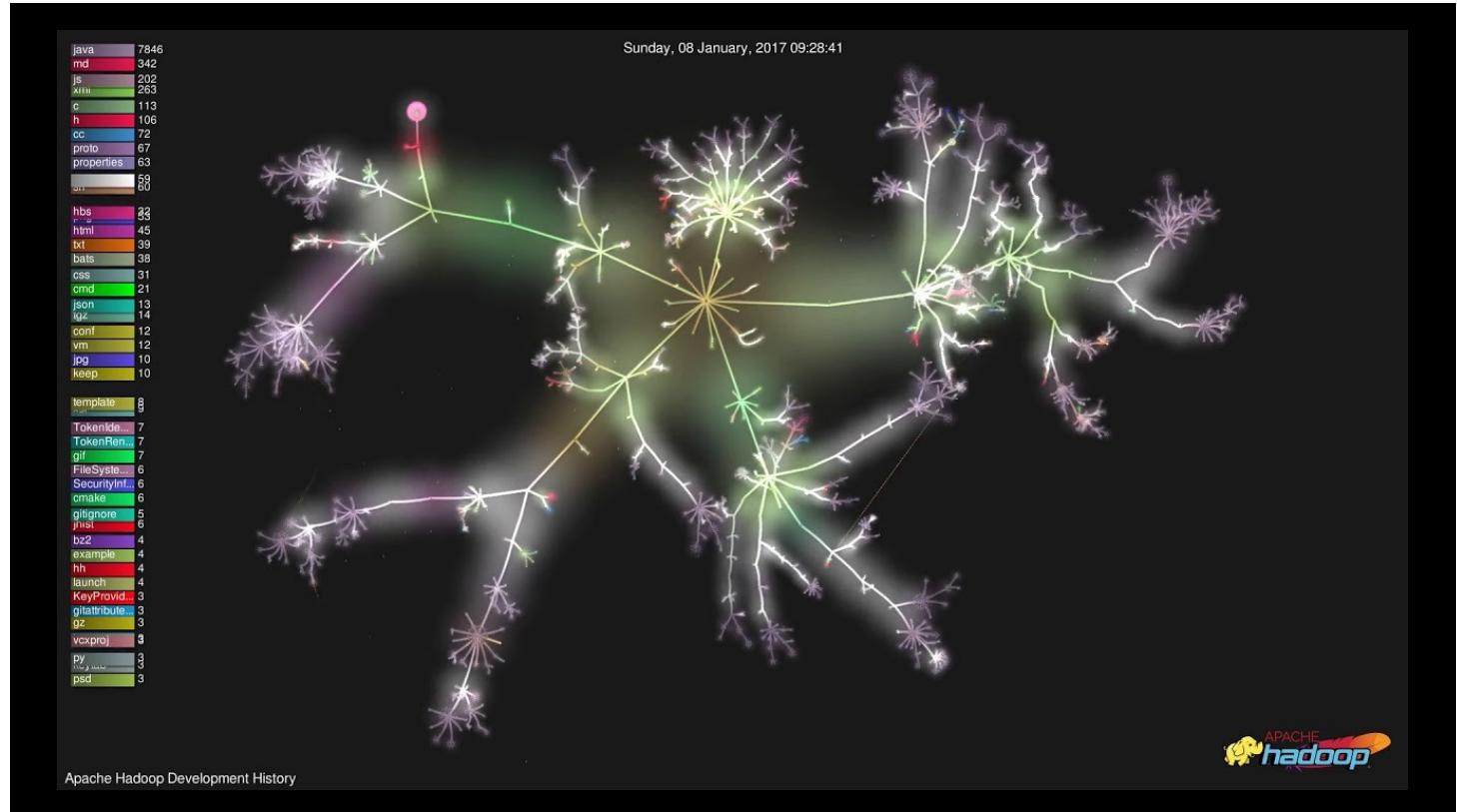
Some of which is **essential** to implement necessary features.

Some of which is **accidental** - due to poor design.

Fred Brooks, "No Silver Bullet: Essence and Accidents in Software Engineering", Computer (20), 4, 1987



Fred Brooks - originator of the notions of "accidental" and "essential" complexity in software



Data Storage

Many drivers for change

Change in legislation.

E.g. Change to rules about what types of data can be stored, for how long.

Change in database system.

Differences in reliability, efficiency, ease of use, compatibility, etc.

Change in schemas, storage formats

Migration can be extremely challenging.

Data often always needs to be available.

So do the systems that access and manipulate it.



Privacy policies of tech giants 'still not GDPR-compliant'

Consumer group says policies of Facebook, Amazon and Google are vague and unclear



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Front-end / UI

Several drivers for change

Accessibility improvements

Usability / UX

New modes of interaction

Touch gestures

Motion sensing devices

Voice activation

Changes in Browser / GUI technology



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Users

Subject to market forces

Exciting new products come to market with innovative features.



Broader eco-system might change.



Might demand compatibility with other applications and services.



Habits can change (fitness trackers, social media, etc.).



Privacy or security concerns.

Might seek to misuse the system - identify loop-holes, security vulnerabilities.

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Business processes

Businesses need to continuously tweak their processes to support new products and save costs.

Referred to as **Process Improvement**

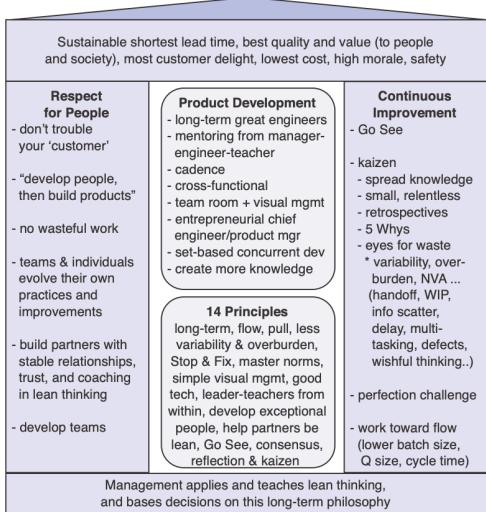
E.g. Lean manufacturing, Six Sigma.

Leads to:

Different use-cases and functionalities.

Different classes of users.

The Toyota "Thinking House" system that underpins its TPS process improvement system.



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Case Study

Unix represents the date as the number of seconds since 1st Jan. 1970.

As a 32-bit integer, the maximum is hit on the 19th January 2038.

After that, it overflows to a negative value representing the 13th Dec. 1901.

Expected to affect **wide** range of systems, especially time-sensitive embedded ones.

E.g. ABS systems in cars, inertial guidance systems in aircraft, etc.

All will need to be **reengineered** to work around the problem.

Binary : 01111111 11111111 11111111 11110000
Decimal : 2147483632
Date : 2038-01-19 03:13:52 (UTC)
Date : 2038-01-19 03:13:52 (UTC)

Illustration showing how the date would reset if represented as a signed 32-bit integer.

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Business Structure

Conway's Law:

"Organizations which design systems ... are constrained to produce designs which are copies of the communication structures of these organizations."

Melvin Conway, "How do Committees Invent?", Datamation, 14 (5): 28–31, 1968

Organisational changes tend to lead to changes in enterprise software.

Supported by an empirical study at Microsoft

Demonstrated relationship between organisational and software metrics.

Nagappan, Murphy, Basili. "The influence of organizational structure on software quality.", International Conference on Software Engineering (ICSE), 2008.

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Why is Reengineering Hard?

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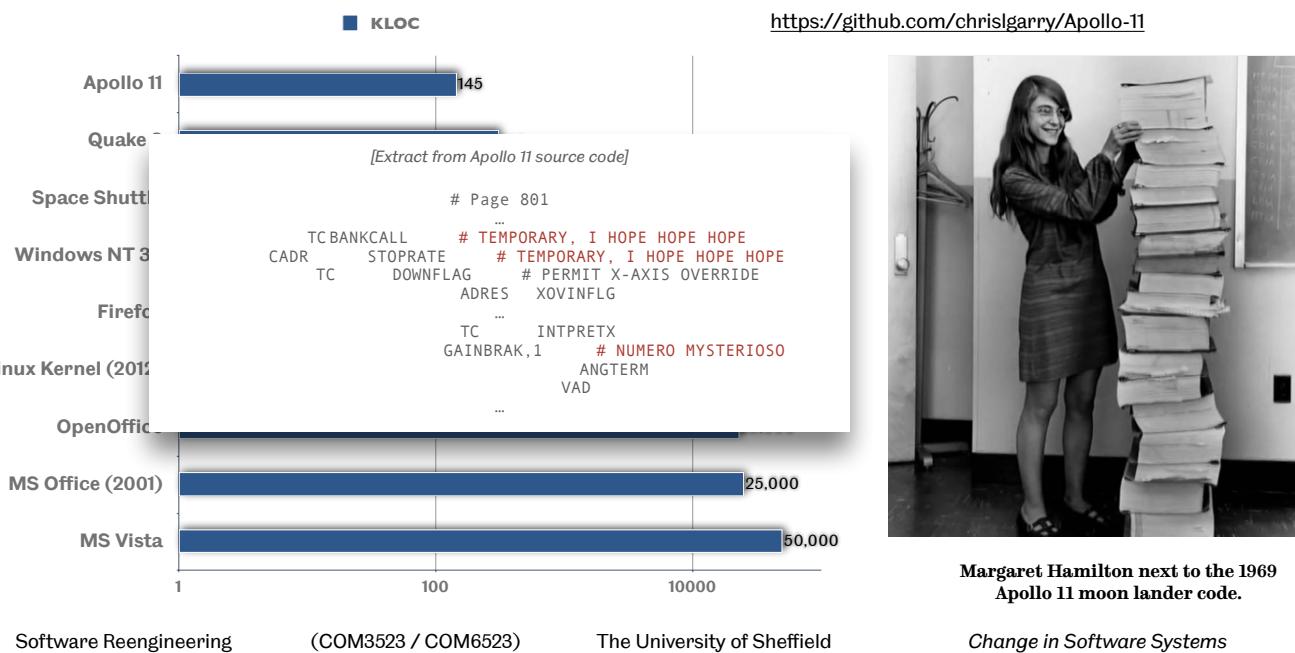
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Scale



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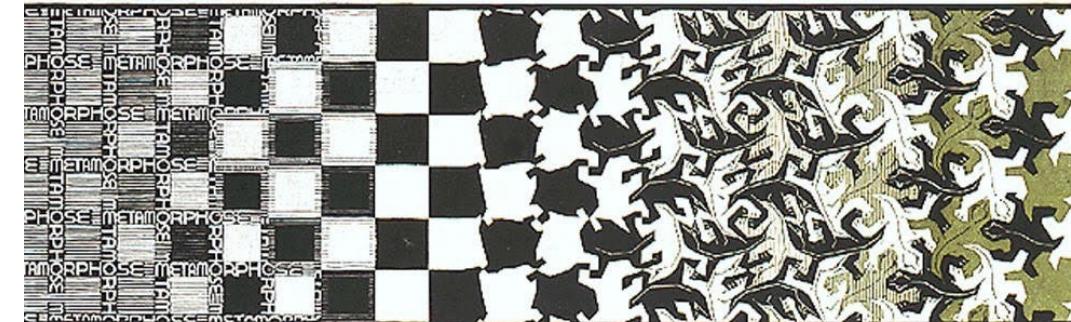
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Continuous change

Code structure is continuously changing.

Impossible to maintain a fixed, reliable document of architecture or design.

Developer knowledge of the system rapidly becomes outdated.

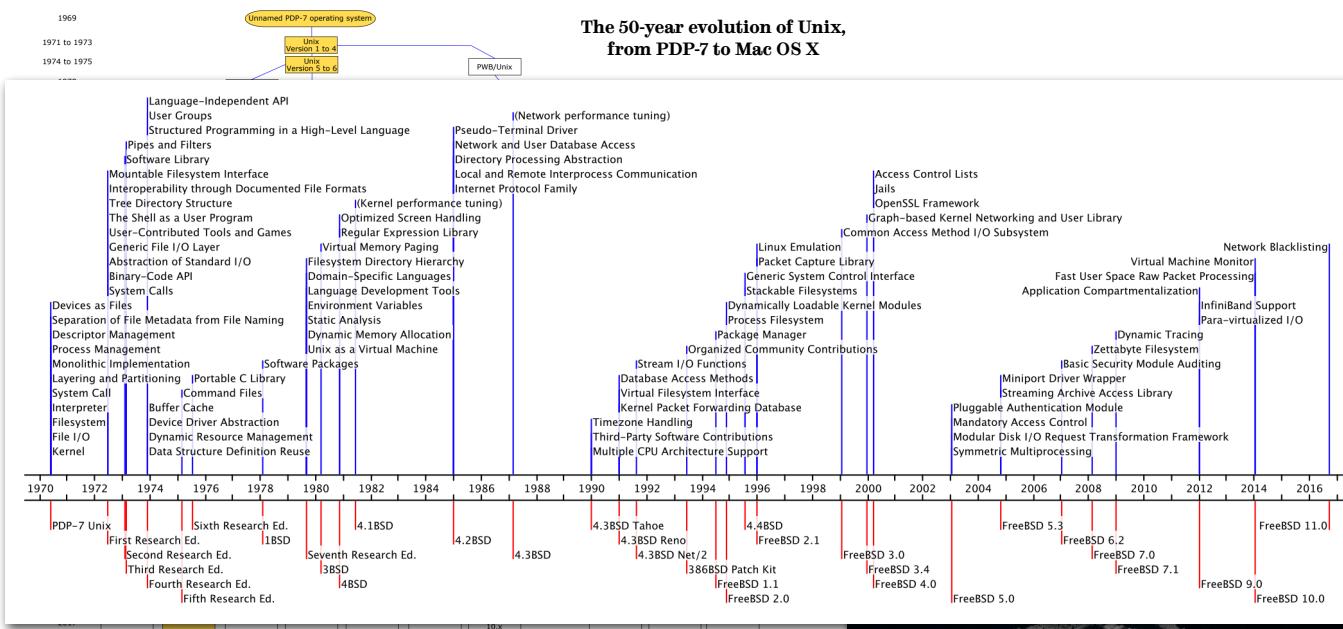


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An example: Unix



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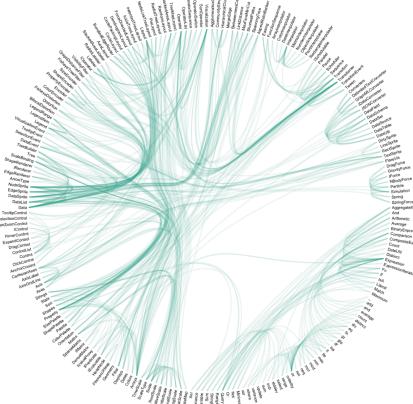
Complexity

Functionality emerges from interactions.

An intricate network of dependencies and data-flows.

Difficult to anticipate from source code alone.

Behaviour is “invisible” - relies on the ability to execute code mentally.



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Abstract and difficult to conceptualise

Legacy code is:

- Dynamic
- Built on abstractions that may no longer be appropriate.
- Have been gradually re-purposed over time.
- Difficult to conceptualise.
- Difficult to plan a re-engineering strategy...
 - ... figure out where to start, ...
 - ... what to change,
 - and how.



Why not start from scratch?

It's extremely risky.

A lack of requirements and specification.

- They are implicit, "baked in" to the source code of the legacy system.
- Extremely difficult to extract.
- Highly complex; they have evolved and grown, potentially over decades.
- Difficult to anticipate cost and ensure reliability.
- Difficult to ensure that the replacement is able to replace the old system.
- High stakes for business critical systems.
- Failure at "switchover" could lead to calamity.

Case study

TSB bank split from Lloyds Bank in 2013.

Had used legacy system to manage bank accounts

TSB decided in 2018 to migrate accounts from Lloyds system to new platform to facilitate digital banking.

Led to disruption to millions of TSB customers, including:

Loss of internet and banking services for >1 week.

Customers being able to view each others' banking details.

Money disappearing from accounts.

Led to estimated £366m loss for TSB.

A computer failure at TSB that caused up to 1.9 million people to lose access to online banking services is being investigated by the financial regulator.

Take-aways

Many external drivers for change.

Often happens by necessity, rapid bug fixes, added features.

Lack of oversight and consideration of all of the various **architectural viewpoints and perspectives**.

Lots of “horizontal” and “vertical” dependencies.

Changing one component leads to knock-on effects and can have unintended consequences.

Lots of intrinsic challenges

Scale, continual change, dynamism, ...

Reengineering is an important skill-set to have!