### **Learning Journal**

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**Course:** Software Project Management

Journal URL: <a href="https://github.com/pranav687/SOEN6841">https://github.com/pranav687/SOEN6841</a> SPM.git

Week 3: 22 September 2024 to Saturday, 5 October 2024

**Key Concepts Learned:** The key concepts covered this week were predominantly centered around Chapter 4 and the provided case study. Here are some reflections on these subjects.

## 1. Project Risk Nature:

- Projects, especially in software, often face unexpected events.
- Key risk areas include budget, time, resources, quality, and technology.
- Understanding and managing these risks is vital for project success.

# 2. Identifying Causes and Mitigating Risks:

- We explored the causes of risks, such as quality issues and lack of resources.
- Developing specific strategies to reduce these risks is crucial for better management.

### 3. Systematic Risk Categorization:

- Risks are classified into budget, time, resource, quality, and technology categories.
- Each risk category needs its own tailored management approach, as they all present unique challenges.

### 4. Analyzing and Prioritizing Risks:

- Risk analysis is important to assess the potential impacts and likelihood of risks.
- Using a risk matrix, we can prioritize high-risk events based on their probability and impact to allocate resources effectively.

## 5. Balancing Constraints:

- Projects often deviate from the plan, so it's essential to justify outcomes and set priorities.
- It's important to keep project goals clear while managing within the limits of budget, time, and resources.

#### 6. Agile Risk Reduction Strategies:

- Agile project management helps reduce risks by breaking projects into smaller, manageable pieces.
- Agile is adaptable, allowing teams to handle unforeseen risks like natural disasters through flexibility.

## Reflections on case study/coursework:

The case study in Chapter 4 discussed the business strategy for market positioning, managing risks in offshore development, handling schedules, and ensuring product quality. Here's how it ties into our course: The following are the revelations and how they relate to the course material:

#### 1. Market Research and Strategy:

• The business emphasized understanding market size, competition, and potential before forming a strategy, which included market shares and competitor moves.

### 2. Risk Assessment in Software Development:

• The case stressed that the success of a software product depends on the market potential, requiring a detailed plan, budget, and risk assessment before development.

### 3. Challenges in Offshore Development:

• Offshore development faces risks like team attrition and communication gaps. Strategies like regular meetings and using tools can help address these issues.

## 4. Schedule Management and Risk Mitigation:

• The team proactively managed the schedule by building in a buffer and prioritizing tasks, allowing flexibility for handling risks without delaying the project.

## 5. Quality Assurance Measures:

• Quality checks were conducted at each phase, from requirements to code, to ensure the final product meets high standards.

#### **Collaborative Learning:**

This week, my team worked on our AI-powered academic counselor project. We researched, finalized our approach, and refined our problem statement. We analyzed similar projects, studied the market, and performed a stakeholder analysis. We also reviewed a case study to identify potential project risks.

## **Further research/readings:**

I found an article, "Product Risk Management: A Comprehensive Guide" by Alex Johnson, that explores key risk management skills for product development. I also read "Agile Risk Management" by Sarah Thompson, which offers practical advice for risk planning in Agile environments.

#### Adjustment to goals:

- My main goal for this week is to review all the chapters we've covered and prepare for the midterm exam.
- I also plan to complete any extra tasks assigned for the week.
- Last week's goals were met, including attending project meetings, starting the project, and completing the market analysis report.
- I also studied Chapter 4 and noted key points for future reference.