Copyright © Taylor & Francis Group, LLC ISSN: 0361-0918 print/1532-4141 online DOI: 10.1080/03610918.2010.549989



Bootstrap-Based T^2 Multivariate Control Charts

POOVICH PHALADIGANON¹, SEOUNG BUM KIM², VICTORIA C. P. CHEN¹, JUN-GEOL BAEK², AND SUN-KYOUNG PARK³

¹Department of Industrial and Manufacturing Systems Engineering, University of Texas at Arlington, Arlington, Texas, USA

Control charts have been used effectively for years to monitor processes and detect abnormal behaviors. However, most control charts require a specific distribution to establish their control limits. The bootstrap method is a nonparametric technique that does not rely on the assumption of a parametric distribution of the observed data. Although the bootstrap technique has been used to develop univariate control charts to monitor a single process, no effort has been made to integrate the effectiveness of the bootstrap technique with multivariate control charts. In the present study, we propose a bootstrap-based multivariate T^2 control chart that can efficiently monitor a process when the distribution of observed data is nonnormal or unknown. A simulation study was conducted to evaluate the performance of the proposed control chart and compare it with a traditional Hotelling's T^2 control chart and the kernel density estimation (KDE)-based T² control chart. The results showed that the proposed chart performed better than the traditional T^2 control chart and performed comparably with the KDE-based T^2 control chart. Furthermore, we present a case study to demonstrate the applicability of the proposed control chart to real situations.

Keywords Average run length; Bootstrap; Hotelling's T^2 chart; Kernel density estimation; Multivariate control charts.

Mathematics Subject Classification 62P30; 62G10.

1. Introduction

Statistical process control (SPC) is a popular method used to maintain the stability of a process and prevent its variation (Woodall, 2000). A control chart, one of the SPC tools, is a graphical process-monitoring technique used to evaluate a quality characteristic. The main purpose of a control chart is the detection of an

Received March 11, 2010; Accepted December 15, 2010

Address correspondence to Seoung Bum Kim, School of Industrial Management Engineering, Korea University, Seoul, Korea; E-mail: sbkim1@korea.ac.kr

²School of Industrial Management Engineering, Korea University, Seoul, Korea

³Business Administration, Hanyang Cyber University, Seoul, Korea

out-of-control signal so that process quality can be maintained and production of defective products prevented.

Univariate control charts have been devised to monitor the quality of a single process variable; multivariate control charts monitor a number of process variables simultaneously. Usually, traditional control charts assume that monitoring statistics follow a certain probability distribution. For example, the Shewhart $\bar{\mathbf{x}}$ and R control charts are efficient and reliable when the process data are (nearly) normally distributed. However, process observations in many modern systems frequently do not follow a specific probability distribution.

To address the limitation posed by the distributional assumption underpinning traditional control charts, nonparametric (or distribution-free) control charts have been developed. In particular, many studies have focused on the construction of nonparametric control charts by using a bootstrap procedure. This procedure is favored because of its proven capabilities to effectively manage process data without making assumptions about their distribution. Bajgier (1992) introduced a univariate control chart whose lower and upper control limits were estimated by using the bootstrap technique. Bajgier's control charts tend to generate a wide gap between the lower and upper control limits when the in-control process is unstable. Seppala et al. (1995) proposed a subgroup bootstrap chart to compensate for the limitations of Bajgier's control charts. The subgroup bootstrap chart uses residuals, which are the difference between the mean of jth subgroup obtained by a bootstrap technique and each observation in jth subgroup. The lower and upper control limits are determined by adding the mean of the residuals to the grand mean. Liu and Tang (1996) proposed a bootstrap control chart that can monitor both independent and dependent observations. To monitor the mean of independent processes, a general bootstrap method was used with samples of the subgroup data, and a moving block bootstrap was used to monitor the mean of dependent processes. Jones and Woodall (1998) compared the performance of the above three bootstrap control charts in nonnormal situations and found that they did not perform significantly better than the traditional $\bar{\mathbf{x}}$ chart in terms of in-control average run length (ARL_0) .

Recently, Lio and Park (2008) proposed a bootstrap control chart based on the Birnbaum–Saunders distribution. This chart better fits tensile strength and breaking stress data. In particular, they proposed to use the parametric bootstrap technique to establish control limits for monitoring a specified percentile of the Birnbaum–Saunders distribution. They showed that their proposed parametric bootstrap method can accurately estimate the control limits for Birnbaum–Saunders percentiles. Further, Park (2009) proposed median control charts whose control limits were determined by estimating the variance of the sample median via the bootstrap technique.

All of the methods discussed so far dealt with the nonparametric situations in univariate processes. However, modern processes often involve a large number of process variables that are highly correlated with each other. Although univariate control charts can be applied to each process variable, this may lead to unsatisfactory results when multivariate problems are involved (Bersimis et al., 2006). Polansky (2005) provided a general framework on constructing control charts for both univariate and multivariate situations. This article used the bootstrap technique to estimate a discrete distribution, a density estimation method, such as kernel density estimation, to obtain a continuous distribution, and established the control limits using a numerical integration approach. In the present study,

we mainly focus on Hotelling's T^2 control chart (T^2 chart) (Hotelling, 1947) that has been widely used in multivariate processes. T^2 charts monitor T^2 statistics that measure the distance between an observation and the scaled-mean estimated from the in-control data. Assuming that the observed process data follow a multivariate normal distribution, the control limit of a T^2 control chart is proportional to the percentile of an F distribution (Mason and Young, 2002). However, when the normality assumption of the data does not hold, a control limit based on the F-distribution may be inaccurate because a control limit determined this way can increase the rate of false alarms (Chou et al., 2001).

To address the limitations of T^2 control charts while retaining their desirable features, Chou et al. (2001) proposed a nonparametric T^2 control chart based on a kernel density estimation (KDE) technique. The KDE-based T^2 control chart estimates the distribution of T^2 statistics and determines the control limits without any reference to a normality assumption. However, KDE is relatively complicated because it requires determination of several parameters before its full construction. These include types of kernel functions, a smoothing parameter, and the number of spaced points. Moreover, the KDE-based T^2 control chart involves numerical integration to calculate the percentile value (i.e., control limit) of the estimated kernel distribution.

In the present article, we propose a bootstrap-based T^2 control chart as an alternate means for a KDE-based T^2 control chart to establish the control limits of T^2 control charts when the observed process data are not normally distributed. The control limits of bootstrap-based T^2 control charts are calculated based on the percentile of T^2 statistics derived from bootstrap samples. The proposed bootstrap-based T^2 control chart is easy to implement because it requires neither specification of the parameters nor a procedure for numerical integration. The absence of these requirements makes the bootstrap-based T^2 control chart easier to use.

The remainder of this article is organized as follows. In Sec. 2, we describe Hotelling's T^2 control chart and its control limits established by the F distribution, KDE, and the proposed bootstrap approaches. Section 3 presents simulation studies to evaluate the performance of the bootstrap-based T^2 control chart and compare it under various scenarios with traditional T^2 control charts and KDE-based T^2 control charts. Section 4 describes a case study undertaken to demonstrate the feasibility and effectiveness of the proposed bootstrap-based T^2 control chart in real situations. Section 5 contains our concluding remarks.

2. Hotelling's T^2 Control Charts

Hotelling's T^2 control charts have been widely used to monitor multivariate processes with individual observations (Hotelling, 1947). Suppose that a dataset contains n observations, and each observation is characterized by p process variables. Assuming that the dataset follows a multivariate normal distribution with an unknown μ and a covariance matrix Σ . The Hotelling's T^2 statistics can be calculated by the following equation:

$$T^{2} = (\mathbf{x} - \bar{\mathbf{x}})^{\mathrm{T}} \mathbf{S}^{-1} (\mathbf{x} - \bar{\mathbf{x}}), \tag{1}$$

where $\bar{\mathbf{x}}$ is a sample mean vector and \mathbf{S} is a sample covariance matrix from an incontrol process. The control limits of T^2 can be computed by using the procedures that will be discussed in the subsequent sections.

2.1. F-Distribution

 T^2 statistics follow the *F*-distribution with *p* and *n*-*p* degrees of freedom based on a multivariate normality assumption. The control limits of the T^2 control chart (CL_{T^2}) can be determined by

$$CL_{T^2} = \frac{p(n+1)(n-1)}{n^2 - np} F_{(\alpha, p, n-p)},$$
 (2)

where n and p, respectively, are the number of observations and process variables. In other words, the $100\alpha\%$ upper percentile of an F distribution is used as the control limit, where α is the Type I error rate (false alarm rate) that often can be specified by the user. A Type I error rate is estimated by the ratio of in-control observations that are incorrectly identified as out of control to the total number of in-control observations. The control limit thus established is used to monitor future observations. An observation is considered to be out of control if the corresponding T^2 statistic exceeds the control limit.

2.2. Kernel Density Estimation

The control limit of the traditional T^2 control chart is accurate only assuming that the T^2 statistic follows an F-distribution. To relax the need for this assumption, Chou et al. (2001) proposed a nonparametric approach that uses KDE to estimate the distribution of T^2 statistics. Given n values of T^2 statistics $(T_1^2, T_2^2, \ldots, T_n^2)$ computed from the in-control observations, the distribution of the T^2 statistics can be estimated by the following kernel function:

$$\hat{f}_h(t) = \frac{1}{n} \sum_{i=1}^{n} K \left[\frac{(t - T_i^2)}{h} \right], \tag{3}$$

where K and h, respectively, are a kernel function and a smoothing parameter (Chou et al., 2001). A number of kernel functions are available such as uniform, normal, triangular, Epachenikov, quadratic, and cosines. Of these, the standard normal kernel function is most commonly used.

The control limit can be determined by a percentile of the estimated kernel distribution. That is, CL_{kernel} associated with $100 \cdot (1 - \alpha)$ th percentile can be calculated by

$$CL_{\text{kernel}} = \hat{f}_h(t)^{-1}(1-\alpha). \tag{4}$$

To calculate $CL_{\rm kernel}$, we may use a proper closed form which can be found in tables of integrals. However, from a practical point of view, it may not be efficient to use tables of integral every time when one wishes to calculate the control limits. In the present study we used the trapezoidal rule (Burden and Faires, 2000), one of the numerical integration methods that approximate the value of a definite integral and calculated $CL_{\rm kernel}$. The degree of approximation of the trapezoidal rule depends on the number of space points (trapezoids). If the number of space points is large, the true integration result may not be significantly different from the result derived from the trapezoidal rule. Figure 1 shows control limits from KDE-based T^2 control charts with different numbers of spaced points when the dataset follows the

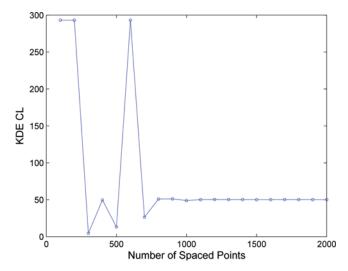


Figure 1. Control limits from KDE-based T^2 control charts with different number of spaced points.

multivariate lognormal distribution. The result shows that the values of the control limits fluctuated but stabilized after 1,000 spaced points.

The accuracy of the estimates derived also depends on choosing an appropriate smoothing parameter capable of compromising between oversmoothness and undersmoothness of the estimated kernel distribution (Silver, 1986). A number of methods are available to select an optimal smoothing parameter (Sheather and Jones, 1991). However, no consensus exists on the best method to satisfy all conditions. Figure 2 illustrates the control limits derived from a KDE-based T^2 control chart with different values of bandwidths in situations in which the dataset follows a multivariate lognormal distribution. The asterisk shown in Fig. 2

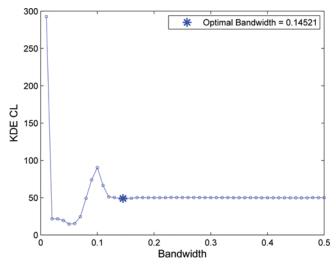


Figure 2. Control limits from KDE-based T^2 control charts with different bandwidths.

represents the optimal bandwidth obtained using MATLAB Statistics Toolbox that uses an algorithm based on Bowman and Azzalini (1997).

2.3. Proposed Bootstrap Percentile Approach

As discussed above, KDE-based T^2 control charts require some effort to find the appropriate modeling parameters and to perform the numerical integration that calculates the area of the estimated kernel density. In particular, our experience was that if the distribution is highly skewed (which is often the case), calculations of the area of the tail region become less accurate. To avoid these cumbersome tasks, we propose in this study a bootstrap approach that can be considered an alternate way of KDE (but is easier to use in practical applications) to establish the control limits for T^2 control charts when the dataset is not multivariate normally distributed. The bootstrap technique is one of the most widely used resampling methods to determine statistical estimates when the population distribution is unknown (Efron, 1979; Efron and Tibshirani, 1993). The bootstrap approach is more convenient than KDE as a way to establish control limits because it does not involve any modeling process in specifying the parameters.

Figure 3 illustrates an overview of the bootstrap procedure to calculate control limits, and it is summarized as follows.

- 1. Compute the T^2 statistics with n observations from an in-control dataset using (1).
- 2. Let $T_1^{2(i)}, T_2^{2(i)}, \ldots, T_n^{2(i)}$ be a set of n T^2 values from ith bootstrap sample $(i = 1, \ldots, B)$ randomly drawn from the initial T^2 statistics with replacement. In general, B is the large number (e.g., B > 1,000).
- 3. In each of B bootstrap samples, determine the $100 \cdot (1 \alpha)$ th percentile value given a users-specified value α with a range between 0 and 1.
- 4. Determine the control limit by taking an average of B 100 \cdot (1 α)th percentile values ($\overline{T}^2_{100\cdot(1-\alpha)}$). Note that statistics other than the average can be used (e.g., median).
- 5. Use the established control limit to monitor a new observation. That is, if the monitoring statistic of a new observation exceeds $\overline{T}^2_{100\cdot(1-\alpha)}$, we declare that specific observation as out of control.

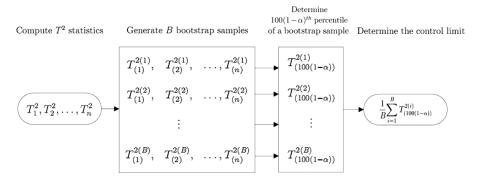


Figure 3. An overview of the bootstrap procedure in calculating the control limits in T^2 control charts.

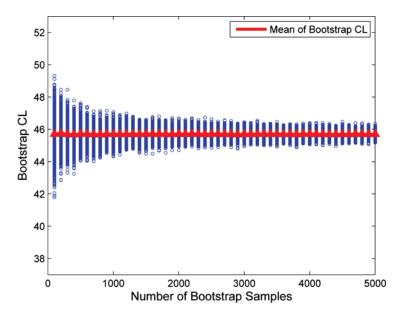


Figure 4. Control limits with different number of bootstrap samples.

Although the bootstrap procedure does not involve an explicit process to determine parameters, the number of bootstrap samples used may affect the determination of control limits. Figure 4 illustrates various bootstrap control limits as determined by different numbers of bootstrap samples from 100-5,000. For each number of bootstrap samples, we calculated the control limit 1,000 times. The triangular in the figure indicates the average value of 1,000 control limits at each specified number of bootstrap samples. As expected, variability is greater when a small number of bootstrap samples are involved but stabilizes as the number of bootstrap samples increases. Determination of the appropriate number of bootstrap samples to use is not obvious. However, with reasonably large numbers of samples, the results vary little. The computational time required has been perceived as one of the disadvantages of the bootstrap technique, but this is not longer a significant issue because of the computing power currently available. Moreover, it is worth noting that the bootstrap tends to work better for statistics that are closer to being pivotal, such as the T^2 statistic that the we used in the present article. However, the bootstrap might not work so well if the process mean is the statistic for the control chart.

3. Simulation Study

3.1. Simulation Setup

Simulation studies were conducted to evaluate the performance of the proposed bootstrap-based T^2 control chart and to compare it with the traditional T^2 and KDE-based T^2 control charts. One thousand bootstrap samples (B=1,000) were used in this experiment. For KDE-based T^2 control charts, we used the standard normal distribution as the kernel function.

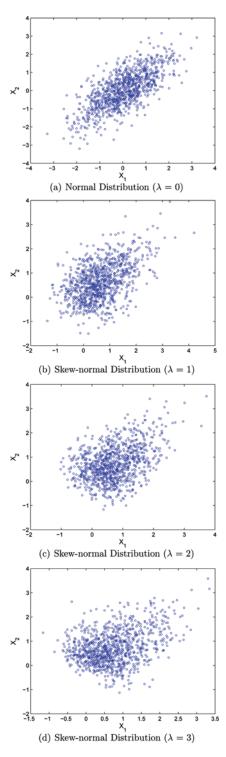


Figure 5. The multivariate normal and multivariate skew-normal distributions with different degrees of skewness in two dimensions.

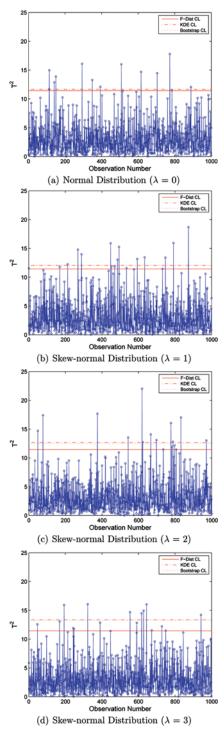


Figure 6. Control limits established by the *F*-distribution, KDE, and the proposed bootstrap percentile on the multivariate normal and multivariate skew-normal distributions under conditions of different degrees of skewness ($\alpha = 0.01$).

We generated 1,000 in-control observations (n=1,000) as a training set based on multivariate normal (N), multivariate skew-normal (SN), multivariate lognormal (Log N), and multivariate gamma (Gam) distributions. Each dataset was characterized by three process variables. We used $\mu = [0\ 0\ 0]$ to simulate the multivariate normal, multivariate skew-normal, and multivariate gamma distributions. In the multivariate lognormal distribution, $\mu = [1\ 1\ 1]$ was used. Further, the following covariance matrix was used for the multivariate normal, multivariate skew-normal, and multivariate lognormal distributions:

$$\Sigma = \begin{bmatrix} 1.00 & 0.70 & 0.60 \\ 0.70 & 1.00 & 0.10 \\ 0.60 & 0.10 & 1.00 \end{bmatrix}$$

In the multivariate skew-normal distribution, different degrees of skewness (λ) were considered so as to observe the effects of these differences on the performance of the control charts. We used an R package (www.r-project.org) to generate multivariate skew-normal data. For illustrative purposes, Fig. 5 shows two-dimensional skew-normal distributions with degrees of skewness from zero to three. The zero

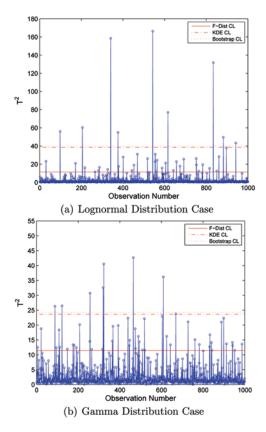


Figure 7. Control limits established by the *F*-distribution, KDE, and the proposed bootstrap percentile on the multivariate lognormal and the multivariate gamma distributions ($\alpha = 0.01$).

degree skew-normal distribution shows the regular normal distribution without any skewness. However, this figure also shows that as the degree of skewness increases, the simulated data become more skewed. For more details about the multivariate skew-normal distribution, one can refer to Azzalini and Dalla Valle (1996). In the multivariate gamma distribution, the shape and scale of the parameters were specified as one.

3.2. Simulation Results

3.2.1. Comparison of Control Limits. We generated two sets of 1,000 in-control observations. The first set of 1,000 in-control observations was used to determine the control limits of the T^2 control charts from the F-distribution, KDE, and bootstrap percentile approaches. The second set of 1,000 in-control observations was monitored on the control charts, which were based on the control limits established by the first set of in-control observations. The control chart that produces a similar value for the actual false alarm rate and the assumed false alarm rate would be considered the better one.

Figure 6 displays T^2 control charts from the second set of 1,000 in-control observations that use the normal distribution in conjunction with four different degrees of skewness. The control limits were computed using the F-distribution,

Table 1 ARL_0 from the control limits established by using the F-distribution, KDE, and the bootstrap percentile approaches from 10,000 simulation runs based on the multivariate normal distribution (average standard errors are shown inside the parentheses)

Case	α	Desired ARL_0	F-dist	KDE	Bootstrap
\overline{N}	0.01	100.000	101.980	103.950	99.962
			(1.012)	(1.114)	(1.074)
	0.02	50.000	51.542	51.850	50.143
			(0.517)	(0.540)	(0.521)
	0.03	33.333	33.736	33.965	32.726
			(0.331)	(0.335)	(0.323)
	0.04	25.000	25.053	25.560	24.677
			(0.248)	(0.258)	(0.250)
	0.05	20.000	20.301	20.443	19.808
			(0.199)	(0.204)	(0.198)
	0.06	16.667	16.906	17.120	16.628
			(0.163)	(0.167)	(0.163)
	0.07	14.286	14.323	14.469	14.046
			(0.138)	(0.141)	(0.137)
	0.08	12.500	12.629	12.764	12.418
			(0.122)	(0.124)	(0.121)
	0.09	11.111	11.026	11.162	10.818
			(0.104)	(0.106)	(0.103)
	0.10	10.000	10.111	10.207	9.924
			(0.098)	(0.099)	(0.096)

KDE, and bootstrap percentile approaches. We specified a false alarm rate of 0.01. As illustrated, all three approaches yielded similar control limits in the multivariate normal distribution with zero skewness. As skewness (λ) increases, the control limits from the F-distribution tended to generate higher false alarm rates. However, the KDE and bootstrap percentiles controlled the assumed false alarm rates well. As can be seen from Fig. 7, this behavior becomes much clearer in two nonnormal distributions (e.g., lognormal and gamma). In these, we specified a false alarm rate of 0.01 and generated three different control limits. The results clearly show that the F-distribution approach failed to control the assumed false alarm rate and generated many false alarms. In contrast, the control limits determined by the KDE and bootstrap approaches produced similar values for the actual false alarm rate and for the assumed false alarm rate.

3.2.2. Comparison of In-Control Average Run Length. ARL is a performance measure that is widely used to evaluate control charts. In the present study, incontrol ARL (ARL_0) was used to compare the performance of the control charts. ARL_0 is defined as the average number of observations required for the control chart to detect a change under the in-control process (Woodall and Montgomery, 1999). In this study, the average value of ARL_0 was calculated from 10,000 replications. Under the normality assumption, the actual ARL_0 of the T^2 control chart is expected

Table 2 ARL₀ from control limits established by using F-distribution, KDE, and bootstrap percentile approaches from 10,000 simulation runs based on the multivariate skew-normal distribution with $\lambda = 1$ (average standard errors are shown in parentheses)

Case	α	Desired ARL_0	F-dist	KDE	Bootstrap
$SN(\lambda = 1)$	0.01	100.000	81.724	103.200	100.12
			(0.827)	(1.149)	(1.112)
	0.02	50.000	45.059	50.804	49.413
			(0.453)	(0.529)	(0.514)
	0.03	33.333	31.369	34.184	33.056
			(0.316)	(0.352)	(0.339)
	0.04	25.000	23.606	24.933	24.364
			(0.231)	(0.250)	(0.243)
	0.05	20.000	19.610	20.636	20.012
			(0.194)	(0.207)	(0.200)
	0.06	16.667	16.101	16.558	16.118
			(0.159)	(0.164)	(0.160)
	0.07	14.286	14.210	14.568	14.182
			(0.138)	(0.143)	(0.139)
	0.08	12.500	12.534	12.72	12.377
			(0.120)	(0.122)	(0.118)
	0.09	11.111	11.253	11.415	11.075
			(0.107)	(0.109)	(0.106)
	0.10	10.000	9.932	10.07	9.7786
			(0.096)	(0.098)	(0.095)

Table 3 ARL_0 from control limits established by using the F-distribution, KDE, and bootstrap percentile approaches from 10,000 simulation runs based on the multivariate skew-normal distribution with $\lambda=2$ (average standard errors are shown in parentheses)

Case	α	Desired ARL_0	F-dist	KDE	Bootstrap
$SN(\lambda = 2)$	0.01	100.000	71.901	101.45	98.821
			(0.719)	(1.090)	(1.051)
	0.02	50.000	41.846	51.772	50.562
			(0.423)	(0.532)	(0.520)
	0.03	33.333	29.587	33.850	32.944
			(0.294)	(0.343)	(0.331)
	0.04	25.000	23.089	25.483	24.897
			(0.228)	(0.256)	(0.250)
	0.05	20.000	19.019	20.370	19.894
			(0.185)	(0.200)	(0.195)
	0.06	16.667	16.137	16.944	16.512
			(0.157)	(0.166)	(0.163)
	0.07	14.286	13.977	14.467	14.146
			(0.136)	(0.143)	(0.139)
	0.08	12.500	12.338	12.642	12.277
			(0.120)	(0.124)	(0.120)
	0.09	11.111	11.007	11.141	10.859
			(0.106)	(0.108)	(0.105)
	0.10	10.000	10.018	10.074	9.806
			(0.096)	(0.097)	(0.094)

to be the same as or close to the assumed ARL_0 . Tables 1–4 show the assumed ARL_0 values and the actual ARL_0 values as obtained by the F-distribution, KDE, and bootstrap percentile approaches in multivariate-normal situations in which different degrees of skewness were used. This figure shows that across the different approaches the actual ARL_0 values are close to the assumed ARL_0 values when skewness is zero. However, as the degree of skewness increases, the differences between the actual ARL_0 , as determined by the F-distribution and the desired ARL_0 , increases. In contrast, KDE and the bootstrap percentile approaches in skew-normal situations generated similar actual and assumed ARL_0 results.

As with skew-normal situations, in the multivariate lognormal case (Table 5) and the multivariate gamma case (6) the actual ARL_0 values from the KDE and bootstrap percentile approaches are close to the assumed ARL_0 values. Note that the average standard errors shown in parentheses in Tables 1–6 are small enough to permit a meaningful conclusion.

4. Case Study

The proposed bootstrap-based T^2 control chart was implemented by applying it as a case study to a real multivariate process in a power generation company. The ultimate goal of this case study was to develop an efficient monitoring

Table 4 ARL_0 from the control limits established by using F-distribution, KDE, and bootstrap percentile approaches from 10,000 simulation runs based on the multivariate skew-normal distribution with $\lambda=3$ (average standard errors are shown in parentheses)

Case	α	Desired ARL_0	F-dist	KDE	Bootstrap
$SN(\lambda = 3)$	0.01	100.000	69.605	103.410	101.050
			(0.692)	(1.106)	(1.076)
	0.02	50.000	39.696	50.037	48.928
			(0.402)	(0.591)	(0.509)
	0.03	33.333	28.982	33.824	33.02
			(0.287)	(0.347)	(0.338)
	0.04	25.000	22.744	25.183	24.668
			(0.229)	(0.256)	(0.251)
	0.05	20.000	18.712	20.090	19.612
			(0.185)	(0.197)	(0.193)
	0.06	16.667	15.961	16.834	16.404
			(0.156)	(0.164)	(0.160)
	0.07	14.286	14.064	14.661	14.273
			(0.137)	(0.143)	(0.139)
	0.08	12.500	12.214	12.479	12.193
			(0.119)	(0.121)	(0.118)
	0.09	11.111	11.360	11.553	11.254
			(0.110)	(0.112)	(0.108)
	0.10	10.000	10.078	10.143	9.899
			(0.096)	(0.097)	(0.094)

and diagnostic tool for early detection of abnormal behavior and performance degradation in a power company. The dataset contains 2,000 observations collected over a period in which each observation was characterized by 18 process variables. Further, the power company's process experts confirmed that this dataset is in control and stable. To check its multivariate normality, we conducted Royston's *H* test (Royston, 1983). The *p*-value, which measures the plausibility that the dataset follows multivariate normal distribution, was almost zero. This strongly indicates that this dataset does not come from the multivariate normal distribution.

Figure 8 shows the T^2 control charts whose control limits were estimated by the F-distribution, KDE, and proposed bootstrap approaches with a false alarm rate (α) of 0.01. As shown, the actual false alarm rates from both the KDE and bootstrap percentile approaches are 0.0095, which is similar to the assumed false alarm rate (0.01). On the other hand, the actual false alarm rate from the F-distribution is 0.052, resulting in a lower control limit and a higher false alarm rate. This demonstrates the effectiveness of the proposed bootstrap-based T^2 control chart in a real situation in which the process does not follow the multivariate normal distribution.

Table 5 ARL_0 from control limits established by using F-distribution, KDE, and bootstrap percentile approaches from 10,000 simulation runs based on the multivariate lognormal distribution (average standard errors are shown in parentheses)

Case	α	Desired ARL_0	F-dist	KDE	Bootstrap
Log N	0.01	100.000	20.457	108.680	105.780
Ü			(0.208)	(1.251)	(1.142)
	0.02	50.000	17.505	52.392	51.512
			(0.172)	(0.562)	(0.527)
	0.03	33.333	15.850	34.085	33.917
			(0.155)	(0.349)	(0.342)
	0.04	25.000	14.724	25.300	25.119
			(0.143)	(0.272)	(0.251)
	0.05	20.000	13.831	20.179	20.127
			(0.137)	(0.201)	(0.200)
	0.06	16.667	13.177	16.833	16.731
			(0.130)	(0.167)	(0.163)
	0.07	14.286	12.660	14.54	14.492
			(0.126)	(0.145)	(0.145)
	0.08	12.500	12.085	12.646	12.547
			(0.117)	(0.123)	(0.121)
	0.09	11.111	11.417	11.106	10.981
			(0.111)	(0.108)	(0.106)
	0.10	10.000	11.307	10.163	10.075
			(0.110)	(0.099)	(0.098)

5. Concluding Remarks

This study proposed a bootstrap approach as a way to determine the control limits of a T^2 control chart when the observations do not follow a normal distribution. KDE is an existing method used to establish the control limits of T^2 control charts in nonnormal situations. We want to emphasize again that the purpose of the present study is not to outperform the KDE approach. Rather, we proposed an alternate way for a KDE-based T^2 control chart to deal with nonnormal situations. Nevertheless, the proposed bootstrap-based T^2 chart is a model-free approach and thus easier to implement without recourse to a strong statistical background. The simulation study showed that the proposed bootstrap-based T^2 control charts outperformed the traditional T^2 control charts in both skew-normal and nonnormal cases and were comparable in ARL performance with the KDE-based T^2 control charts. With normally distributed data, all three approaches produced comparable ARL performance. This result clearly indicates that the proposed bootstrap-based control chart is efficient in both normal and nonnormal situations. Further, we used the proposed control chart to monitor a real multivariate process in a power generation company and obtained results consistent with the simulation study. We believe that the fundamental value of the present study includes the integration of

Table 6 ARL_0 from control limits established by using F-distribution, KDE, and bootstrap percentile approaches from 10,000 simulation runs based on the multivariate gamma distribution (average standard errors are shown in parentheses)

Case	α	Desired ARL_0	F-dist	KDE	Bootstrap
Gam	0.01	100.000	20.939	105.650	103.050
			(0.207)	(1.164)	(1.114)
	0.02	50.000	16.995	50.437	50.169
			(0.162)	(0.518)	(0.514)
	0.03	33.333	14.572	33.472	33.338
			(0.141)	(0.341)	(0.338)
	0.04	25.000	13.253	25.142	25.147
			(0.129)	(0.249)	(0.250)
	0.05	20.000	12.215	20.214	20.105
			(0.119)	(0.201)	(0.200)
	0.06	16.667	11.158	16.675	16.563
			(0.107)	(0.163)	(0.162)
	0.07	14.286	10.452	14.210	14.132
			(0.100)	(0.139)	(0.138)
	0.08	12.500	10.054	12.604	12.537
			(0.097)	(0.122)	(0.121)
	0.09	11.111	9.298	11.041	10.982
			(0.089)	(0.109)	(0.108)
	0.10	10.000	8.91	9.965	9.909
			(0.086)	(0.097)	(0.096)

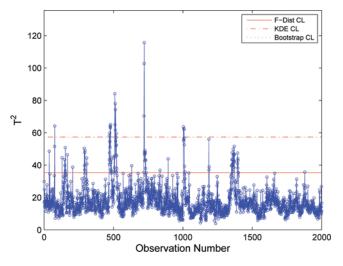


Figure 8. Control limits established by the *F*-distribution, KDE, and proposed bootstrap percentile approach on the real dataset.

the bootstrap method with traditional Hotelling's T^2 control charts to extend their applicability in nonnormal situations.

Acknowledgments

We thank the editor and referees for their useful comments, which significantly improved the quality of the article. This work was supported by the National Research Foundation of Korea Grant 0003811.

References

- Azzalini, A., Dalla Valle, A. (1996). The multivariate skew-normal distribution. *Biometrika* 83:715–726.
- Bajgier, S. M. (1992). The use of bootstrapping to construct limits on control charts. *Proc. Decision Science Institute*, San Diego, CA, pp. 1611–1613.
- Bersimis, S., Psarakis, S., Panaretos, J. (2006). Multivariate statistical process control charts: An overview. *Quality & Reliability Engineering International* 23(5):517–543.
- Bowman, A. W., Azzalini, A. (1997). *Applied Smoothing Techniques for Data Analysis*. Oxford: Oxford University Press, pp. 31–32.
- Burden, R. L., Faires, J. D. (2000). Numerical Analysis. New York: Books Cole.
- Chou, Y.-M., Mason, R. L., Young, J. C. (2001). The control chart for individual observations from a multivariate non-normal distribution. *Communications in Statistics—Simulation and Computation* 30(8–9):1937–1949.
- Efron, B. (1979). Bootstrap methods: another look at the jacknife. *The Annals of Statistics* 7(1):1–26.
- Efron, B., Tibshirani, R. (1993). *An Introduction to the Bootstrap*. Boca Raton, FL: Chapman & Hall/CRC.
- Hotelling, H. (1947). Multivariate quality control. In: Eisenhart, C., Hastay, M. W., Wills, W. A., eds. *Techniques of Statistical Analysis*. New York: McGraw-Hill, pp. 111–184.
- Jones, L. A., Woodall, W. H. (1998). The performance of bootstrap control charts. *Journal of Quality Technology* 30:362–375.
- Lio, Y. L., Park, C. (2008). A bootstrap control chart for Birnbaum–Saunders percentiles. *Quality and Reliability Engineering International* 24:585–600.
- Liu, R. Y., Tang, J. (1996). Control charts for dependent and independent measurements based on the bootstrap. *Journal of the American Statistical Association* 91:1694–1700.
- Mason, R. L., Young, J. C. (2002). *Multivariate Statistical Process Control with Industrial Applications*. Philadelphia, PA: American Statistical Association and Society for Industrial and Applied Mathematics.
- Park, H. I. (2009). Median control charts based on bootstrap method. *Communications in Statistics–Simulation and Computation* 38:558–570.
- Polansky, A. M. (2005). A general framework for constructing control charts. *Quality and Reliability Engineering International* 21:633–653.
- Royston, J. P. (1983). Some techniques for assessing multivariate normality based on the Shapiro-Wilk W. Applied Statistics 32(2):121–133.
- Seppala, T., Moskowitz, H., Plante, R., Tang, J. (1995). Statistical process control via the subgroup bootstrap. *Journal of Quality Technology* 27:139–153.

- Sheather, S. J., Jones, M. C. (1991). A reliable databased bandwidth selection method for method kernel density estimation. *Journal of Royal Statistical Society Series B* 53(3):683–690.
- Silverman, B. W. (1986). *Density Esimation for Statistics and Data Analysis*. London: Chapman and Hall.
- Woodall, W. H. (2000). Controversies and contradictions in statistical process control. *Journal of Quality Technology* 32(4):341–350.
- Woodall, W. H., Montgomery, D. C. (1999). Research issues and ideas in statistical process control. *Journal of Quality Technology* 31(4):376–386.

Copyright of Communications in Statistics: Simulation & Computation is the property of Taylor & Francis Ltd and its content may not be copied or emailed to multiple sites or posted to a listserv without the copyright holder's express written permission. However, users may print, download, or email articles for individual use.