

# Optimal Ordering (and Information) Strategies in Sequential Search Problems



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Brief Oversight of my Work

Motivation

Model

Main Results

Full Feedback

Partial Feedback

Policy Comparison, Economics of Orderings and Information Provision

Moving Forward

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Moving Forward

- ▶ Machine Learning Theory and Micro Theory
- ▶ A different language, but similar interests on Learning and Dynamic Games
- ▶ **ML:** Result oriented. Heuristic approach to learning. Refined theory developed ex-post. Algorithms are very powerful, but usually a black box
- ▶ **MT:** Economically founded learning rules (positive and normative). Predom of Bayesian learning. Deliberately simple and analytically limited
- ▶ My research reconciles both notions of learning to understand strategic interactions of economic agents in complicated/empirically relevant settings

- ▶ Establish connections between Machine Learning and Econ Theory
  - ▶ Equivalence of Hannan Consistency and Convergence to Best Reply in Repeated Games [Gonzalez, 2023a]
- ▶ Expand Economic Theory leveraging ML heuristics and Algorithms
  - ▶ A Prior-Free Theory of Adverse Selection and Monopsony Markets [Gonzalez, 2023a]
  - ▶ Firm Theory through Knapsack Bandits [Gonzalez, 2023b]
  - ▶ **Ordering Strategies in Sequential Search Problems**
- ▶ Economic interpretation of ML heuristics
  - ▶ Rationalizing Upper Confidence Bound Algorithms [Gonzalez, 2024]

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- ▶ **Sequential Search** is ubiquitous in Economics: Online shopping, Job search, Medical testing, Investment decisions, Public transportation, etc.
- ▶ Order within the sequence (ordering/sequencing) is often **poorly characterized**. Some computational work in OR. Exogenous arrival processes in Economics (labor markets [Pissarides, 2000], strategic experimentation [Keller and Rady, 2010], political economy [Myerson, 2008], firm dynamics [Klette and Kortum, 2004], etc.)
- ▶ **Sequencing as PA problem**: Amazon, LinkedIn, medical testing procedures, financial outlets, Google Maps, etc.

- ▶ We consider a special (but hopefully relevant) case
- ▶ Principal is long-lived **social welfare maximizer**
- ▶ Agents are **short-lived** expected utility maximizers (myopic). Interest misalignment in repeated games (**exploration vs exploitation**)
- ▶ Focus on **incomplete information repeated games** in **restricted feedback** scenarios. Incomplete information meaning that there is partial knowledge on the expected welfare of the elements in the sequence



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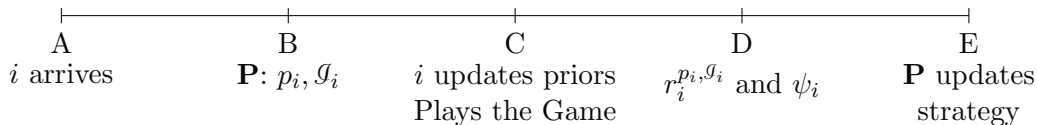
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- **Public Officer** (Principal - she) who wants to match **workers** (Agents - he/they  $i = 1, \dots, N$ ) and **firms**  $J \in \{j, h\}$ , where the quality of the firms is unknown



$$a^{jh, \mathcal{G}_i} = \begin{cases} T & \text{if } m_i^j \geq m_{0i}^h \\ \{C, T\} & \text{if } m_i^j < m_{0i}^h \text{ \& } m_i^h \geq 0 \\ \{C, C\} & \text{if } m_i^j < m_{0i}^h \text{ \& } m_i^h < 0 \end{cases} \quad (1)$$

- where  $m_i^j = \mu^J + \varepsilon_i^J, \varepsilon_i^J \sim M^J, m_{0i}^J = \mathbb{E}_{0i}[M^J \mid M^J \geq 0]$

$$r_i^{jh, \mathcal{G}_i} = \mathbb{1}(m_i^j \geq m_{0i}^h) \cdot m_i^j + \mathbb{1}(m_i^j < m_{0i}^h, m_i^h \geq 0) \cdot m_i^h \quad (2)$$

- (Many) **implicit assumptions**: Workers only update priors through  $\mathcal{G}_i$ , no participation cost (no IR), no discounting, workers are risk neutral, they can't go back, they only get to play once, outside option is normalized to 0, present bias if indifferent

- ▶ Define policy/algorithm  $\pi : H_i(\psi) \rightarrow \{\Delta(P), \Delta(\mathcal{P}(H_i))\}$   
**Today**  $\pi : H_i \rightarrow \Delta(P)$
- ▶ Assume wlog  $m_{0i}^J = m_0^J$ . **Unknown** to the Principal
- ▶ Define  $\mathbb{E}[r^p] = \tau^p$ . Let  $\pi^* = H_i \rightarrow p^*$ , where  $p^* = \arg \max_p \tau^p$
- ▶ **Principal's Problem**

$$\begin{aligned} \arg \max_{\pi} \mathbb{E} \left[ \sum_i^N r_i^{\pi(i)} \right] &= \arg \min_{\pi} N \cdot \tau^{p^*} - \mathbb{E} \left[ \sum_i^N r_i^{\pi(i)} \right] \\ &= \arg \min_{\pi} \mathcal{R}_N(\pi) \end{aligned} \tag{3}$$

- ▶ Under reasonable  $\psi$  some learning is possible
- ▶ **Optimal learning policy** is prescribed by the solution to the **dynamic optimization** problem: **Bayesian Learning Policy**  $\pi^B$  ( $\mathcal{R}(\pi^B) > \mathcal{R}(\pi^*)$ )
- ▶  $\pi^B$  is **intractable** and **computationally infeasible** even for small  $N$ !  
What is the value of exploration? (Simple characterization of  $\pi^B$  is an exception/miracle)
- ▶ Instead, **near-optimal policies**: (i) Not much worse than  $\pi^*$  (hence  $\pi^B$ ),  
(ii) not trivial  $\lim_{N \rightarrow \infty} \mathcal{R}_N(\pi)/N \leq C < \infty$  (sublinear regret)

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- ▶ Under **observed rewards** of the selected firm: (i) Full learning is possible in non-param, (ii) we characterize a **near-optimal policy**
- ▶ When only **workers' actions** are observable: (i) **Full learning is possible under param assumptions**, (ii) **innovative near-optimal policy**
- ▶ **Additional regret** coming from feedback reduction (given parametric assumptions) **is minimal**
- ▶ **Three ordering regimes**: Alignment, Tricking and Conceding
- ▶ **PE is not enough hence constant information provision is not enough** for sublinear regret. Non-monotonicity of Information strategies!

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- ▶ **Full feedback:**  $\psi_i^* = m_i^{J_i} = r_i^{p_i}$  (as opposed to  $\psi_i^{**} = m_i^J$ )
- ▶ **UCB logic.** Optimism in face of uncertainty. Every period select  $p^i = \arg \max \text{UCB}_i^p$ , where

$$\text{UCB}_i^p = \hat{r}_i^p + B_i^p(I^p(i)) \quad (4)$$

- ▶ Exploitation term vs Exploration term
- ▶ **Proof intuition:** To select  $p^i$  at least one of the following must be true
  - ▶  $\hat{r}_i^{p^*} + B_i^{p^*} \leq \tau^{p^*}$ ,
  - ▶  $\hat{r}_i^p - B_i^p \geq \tau^p$ ,
  - ▶  $B_i^p \geq 2 \cdot (\tau^{p^*} - \tau^p) = 2\Delta^p$

- For “well-behaved” (subgaussian) rv, and carefully designed  $B_i^p$ , the probability of the first two events cannot be very big. Moreover,  $B^p(I^p)$  is decreasing in  $I^p$ , so third condition can only be true for small  $i$

### Proposition 1: Near-Optimality under Full Feedback

Let  $M^J$  be  $\sigma$ -subgaussian for all  $J$ . Then UCB with  $B_i^p = \sqrt{\frac{2 \ln f(i)}{I^p(i)}}$ , where  $f(i) = 1 + i \ln^2(i)$  yields

$$\mathcal{R}_N \leq C_1 \left( \Delta^p + \frac{\ln(N)}{\Delta^p} \right) \quad (5)$$



- ▶ **Learning is possible** under full feedback
  - ▶ in a non-parametric setting (subgaussian assumption)
  - ▶ for any non-degenerate prior on  $M^J$
  - ▶ without knowledge of workers' priors
- ▶ UCB is asymptotically **not worse than**  $\pi^*$  (and of course  $\pi^B$ )
- ▶ **Nothing too new** from an ML perspective
- ▶ **Leaving lots of information in the table:**  $J^i, a^{p_i}, m_0$ . It is unclear how much it can buy us in terms of regret (TBC)

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- ▶ UCB is a powerful workhorse, but **relies strongly on feedback**. In many relevant applications, the principal will fail to recover  $m_i^{J_i}$  from agents
- ▶ The **missing review problem**
- ▶ What can be obtained under **weaker feedback** structures like  $\psi = a_i^{p_i} \subset \psi^*$ ?
- ▶  $\hat{r}_i^p$  (and its convenient statistical properties) are simply **not available** under  $\psi$

## Definition 2: Identifiability

Let  $Q^o = \{q = \mathbb{E}[\hat{q}] > 0\}$ ,  $\tau = \tau^p(Q^p \subseteq Q^o) = \{\tau^p\}_{p \in P}$  is  $Q^o$ -identified if  $\tau^p = f^p(Q^p)$ , with  $f^p$  well behaved around  $Q^p$  for all  $p$

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## Proposition 3: Near Optimality under Partial Feedback

Let  $\tau$  be  $Q^o$ -identified. Let  $k = \max_p |Q^p|$ , then a version of UCB yields

$$\mathcal{R}_N \leq C_2 \cdot 2^k \left( \Delta^p + \frac{\ln(N)}{\Delta^p} \right) \quad (6)$$



- ▶ Virtually **no loss in performance** despite the sharp information decrease (is  $k$  that bad? In our setting  $k = 3$ )
- ▶ Keeping up with performance comes at the expense of **parametric assumptions**. In particular  $Q^p$  must be sufficient to recover  $\tau$
- ▶ We can recover at most  $|Q^o| = 4$  independent parameters. Still **great flexibility**:
  - ▶ Reward and Prior locations with known variances
  - ▶ Reward location and scale with known priors
  - ▶ Virtually any two-parametric well behaved distribution can be identified (TBC)
- ▶ **Today:**  $M^J \sim \text{Log}(0, \sigma)$ , with  $\sigma$  known and unknown  $m_0^J$  (LKVUP)





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## Algorithm Cross UCB for LKVUP

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**Input**  $N, P = \{jh, hj\}, g(\cdot)$

**Initialize**  $I^p(0) = 0$

**while**  $P \neq \emptyset$

**Select**  $p^i = P_1$

**if**  $I^p(i) = 0$  **Update**  $\hat{q}^{p_1}(m_0^{p_2}) = \mathbb{1}(a_1^{p_i} = T), I^p(i) = 1$

**else continue**

**if**  $a_1^{p_i} = C$  **Update**  $\hat{q}^{p_2}(0) = \mathbb{1}(a_2^{p_i} = T), P = P \setminus p^i$

**while**  $i \leq N$

**Define**  $B_i^p(\hat{q}^p) = \left\{ q : d(\hat{q}, q) \leq \sqrt{\frac{2 \ln f(i)}{I^p(i)}} \right\}, q_0^p = \arg \max_{q \in B_i^p(\hat{q}^p)} \tau^p(q)$

**Let**  $\tilde{p} = \arg \max_p \tau^p(q_0^p)$

**Select**  $p^i = \tilde{p}$  wp  $1 - g(I^p), p^i = \tilde{p}'$  otherwise

**Update**  $I^{p^i}(i), \hat{q}^p$  (for all  $p$ )

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- ▶ We work in  $q$ -space of apposed to  $r$ -space  
This forces us to be optimistic in  $k$  dimensions (and  $2^k$  directions)
- ▶  $\tau$  must be  $Q^o$ -identified. Under logit,

$$\tau^{jh}(q) = q^j(m_0^h) \ln \left( \frac{q^j(0)}{1 - q^j(0)} \cdot \frac{1 - q^j(m_0^h)}{q^j(m_0^h)} \cdot (1 - q^h(0)) \right) - \ln \left( (1 - q^j(m_0^h)) \cdot (1 - q^h(0)) \right)$$

- ▶ Interestingly,  $\tau^p$  is a function of  $q^k$  which can only be inferred when **playing the alternative order. Need for cross-exploration!**
- ▶ Surprisingly, cross-exploration does **not** entail a **significant performance loss** for fined tuned  $g$



- ▶ Clever **initialization** to get initial unbiased estimates of  $\hat{q}$
- ▶  $\arg \max_p \text{UCB}_i^p$  is replaced by best point in a ball
- ▶ **Cross exploration** is guaranteed via fine-tuned  $g$ .  
 $B_i^p \rightarrow 0$  only if  $I^p(i) \rightarrow \infty$  for all  $p$
- ▶ Technical note:  $\tau^p(q_0^p)$  is very much **not well behaved** when  $q_0^p$  is near  $\{0, 1\}$ .  
Fortunately, small probability of bad behavior provided  
 $q \in [1/(1+e), e/(1+e)]$
- ▶ Well-behaviour is needed to (i) establish mappings between  $q$  and  $\tau$  spaces (lipschitz condition), (ii) guarantee a sufficient sample size of  $\hat{q}^3$

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- ▶ Why not **ignoring workers' priors**?  $p^i = jh \iff \mu^j \geq \mu^h$   
Equivalent to Cross-UCB under **alignment**
- ▶ This policy is **dominated** under two different sets of priors
  - ▶ **Conceding**  $\mu^h = \mu^j - \epsilon, m_0^h = 1, m_0^j = 0$ . Principal rather let worker pick  $h$  safely (in first stage) than letting him move to second stage (**exiting risk**)
  - ▶ **Tricking**  $\mu^j = 1, \mu^h = 0, m_0^h = 1, m_0^j = 1$ . Unconditional higher acceptance probability of second firm. Risk of worker accepting  $h$  in period 1 is offset by high transition probability. The **exploratory worker**

- ▶ Doomed to fail in standard bandits, but here...?
- ▶ Under  $\psi$  and param **PE is not enough**. Cross-exploration is necessary
- ▶ Under  $\psi^*$  and non-param **PE is not enough** even with known priors!  
**Intuition:** Let  $M^j$  being fully characterized right to  $m_0^h > 0$  (but not right to 0), and  $M^h$  being fully characterized right to 0. Let  $\hat{\epsilon}^{jh} > \epsilon^{jh} > \hat{\epsilon}^{hj} + \delta$ , but  $\epsilon^{hj} > \epsilon^{hj}$ . No observation of  $p_i = p$  can update  $\hat{\epsilon}_i^{hj}$ . Moreover, with high prob  $\hat{\epsilon}^{jh}$  does not fall below  $\hat{\epsilon}^{hj}$
- ▶ **Conclusion:** Either  $\psi^*$  under param, or  $\psi^{**}$  under non-param, but **not as bad** as in standard bandits

- ▶ **Binding orders is a big restriction.** Let workers pick  $p$  based on order-priors
- ▶ With **no learning**, this can be a **disaster** (no requirement on priors), What if they could learn?
- ▶ **Full-communication**  $\mathcal{G}_i = H_i$  **cannot be optimal.** Same intuition than PE (firm priors and order priors can get stuck with positive prob in suboptimal orders which do not deliver enough information about the contrary order)
- ▶ **Communication can ease exploration.** Literature in IC communication in bandit problems [Papanastasiou et al., 2018], [Che and Hörner, 2018], [Mansour et al., 2015]

- ▶ **Challenge 1** (technical): Characterize **optimal information provision** in searching games **without sequencing**
- ▶ **Challenge 2** (conceptual): Understand the **interplay between communication and sequencing**. Priors are part of the game!
  - ▶ In classic bandits, incentive to induce the correct expected posterior in workers. This remains correct in the limit  $m_0^J \rightarrow \mu_0^J$
  - ▶ **Fact: High posteriors hinder exploration** in sequential search!
  - ▶ Implication: Optimal communication strategy might be **non-monotonic**
  - ▶ Implication: What is the **competing class**?
  - ▶ Implication: If  $m_0^J = 0$  can be induced, then Explore-Then-Commit (ETC  $\approx$  PE) **policies can beat UCB**



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- ▶ Incentive Compatible Sequencing
- ▶ Extend analysis to  $J > 2$  arms (some initial inefficient results)
- ▶ Refine bounds
- ▶ Data Application: Forgiven welfare of incorrect sequencing strategies
- ▶ Interplay between Information and Sequencing strategies

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