Optimal Ordering (and Information) Strategies in Sequential Search Problems



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University of Oxford - Department of Economics Student Research Workshop in Micro Theory

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Motivation

Model

Main Results

Full Feedback

Partial Feedback

Policy Comparison, Economics of Orderings and Information Provision



Brief Oversight of my Work

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- ► Machine Learning Theory and Micro Theory
- ▶ A different language, but similar interests on Learning and Dynamic Games
- ▶ ML: Result oriented. Heuristic approach to learning. Refined theory developed ex-post. Algorithms are very powerful, but usually a black box
- ▶ MT: Economically founded learning rules (positive and normative). Predom of Bayesian learning. Deliberately simple and analytically limited
- ▶ My research reconciles both notions of learning to understand strategic interactions of economic agents in complicated/empirically relevant settings



- ► Establish connections between Machine Learning and Econ Theory
 - ► Equivalence of Hannan Consistency and Convergence to Best Reply in Repeated Games [Gonzalez, 2023a]
- ► Expand Economic Theory leveraging ML heuristics and Algorithms
 - ► A Prior-Free Theory of Adverse Selection and Monopsony Markets [Gonzalez, 2023a]
 - ► Firm Theory through Knapsack Bandits [Gonzalez, 2023b]
 - ▶ Ordering Strategies in Sequential Search Problems
- ► Economic interpretation of ML heuristics
 - ► Rationalizing Upper Confidence Bound Algorithms [Gonzalez, 2024]



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▶ Sequential Search is ubiquitous in Economics: Online shopping, Job search, Medical testing, Investment decisions, Public transportation, etc.

- ▶ Order within the sequence (ordering/sequencing) is often **poorly characterized**. Some computational work in OR. Exogenous arrival processes in Economics (labor markets [Pissarides, 2000], strategic experimentation [Keller and Rady, 2010], political economy [Myerson, 2008], firm dynamics [Klette and Kortum, 2004], etc.)
- ▶ Sequencing as PA problem: Amazon, LinkedIn, medical testing procedures, financial outlets, Google Maps, etc.



- ▶ We consider a special (but hopefully relevant) case
- ▶ Principal is long-lived social welfare maximizer
- ▶ Agents are **short-lived** expected utility maximizers (myopic). Interest misalignment in repeated games (**exploration vs exploitation**)
- ► Focus on incomplete information repeated games in restricted feedback scenarios. Incomplete information meaning that there is partial knowledge on the expected welfare of the elements in the sequence



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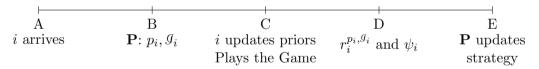
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▶ **Public Officer** (Principal - she) who wants to match **workers** (Agents - he/they i = 1, ..., N) and **firms** $J \in \{j, h\}$, where the quality of the firms is unknown





$$a^{jh,\mathcal{G}_i} = \begin{cases} T & \text{if } m_i^j \ge m_{0i}^h \\ \{C,T\} & \text{if } m_i^j < m_{0i}^h \ \& \ m_i^h \ge 0 \\ \{C,C\} & \text{if } m_i^j < m_{0i}^h \ \& \ m_i^h < 0 \end{cases}$$
(1)

- where $m_J^i = \mu^J + \varepsilon_i^J, \varepsilon_i^J \sim M^J, m_{0i}^J = \mathbb{E}_{0i}[M^J \mid M^J \geq 0]$
- ▶ (Many) **implicit assumptions**: Workers only update priors through \mathcal{G}_i , no participation cost (no IR), no discounting, workers are risk neutral, they can't go back, they only get to play once, outside option is normalized to 0, present bias if indifferent



- ▶ Define policy/algorithm $\pi: H_i(\psi) \to \{\Delta(P), \Delta(\mathcal{P}(H_i))\}$ **Today** $\pi: H_i \to \Delta(P)$
- ▶ Assume wlog $m_{0i}^J = m_0^J$. Unknown to the Principal
- ▶ Define $\mathbb{E}[r^p] = \iota^p$. Let $\pi^* = H_i \to p^*$, where $p^* = \arg\max_p \iota^p$
- ▶ Principal's Problem

$$\arg \max_{\pi} \mathbb{E}\left[\sum_{i}^{N} r_{i}^{\pi(i)}\right] = \arg \min_{\pi} N \cdot \varepsilon^{p^{*}} - \mathbb{E}\left[\sum_{i}^{N} r_{i}^{\pi(i)}\right]$$
$$= \arg \min_{\pi} \mathcal{R}_{N}(\pi)$$



(2)

- ▶ Under reasonable ψ some learning is possible
- ▶ Optimal learning policy is prescribed by the solution to the dynamic optimization problem: Bayesian Learning Policy π^B $(\mathcal{R}(\pi^B) > \mathcal{R}(\pi^*))$
- ▶ π^B is intractable and computationally infeasible even for small N! What is the value of exploration? (Simple characterization of π^B is an exception/miracle)
- ► Instead, near-optimal policies: (i) Not much worse than π^* (hence π^B), (ii) not trivial $\lim_{N\to\infty} \mathcal{R}_N(\pi)/N \leq C < \infty$ (sublinear regret)



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▶ Under **observed rewards** of the selected firm: (i) Full learning is possible in non-param, (ii) we characterize a **near-optimal policy**

- ▶ When only workers' actions are observable: (i) Full learning is possible under param assumptions, (ii) innovative near-optimal policy
- ▶ Additional regret coming from feedback reduction (given parametric assumptions) is minimal
- ▶ Three ordering regimes: Alignment, Tricking and Conceding
- ▶ PE is not enough hence full-information provision is not enough to achieve sublinear regret. Non-monotonicity of Information strategies!

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- ▶ Full feedback: $\psi_i^* = m_i^{J_i} = r_i^{p_i}$ (as opposed to $\psi_i^{**} = m_i^J$)
- ▶ UCB logic. Optimism in face of uncertainty. Every period select $p^i = \arg \max \text{UCB}_i^p$, where

$$UCB_i^p = \hat{r}_i^p + B_i^p(I^p(i)) \tag{3}$$

- ► Explotation term vs Exploration term
- **Proof intuition:** To select p^i at least one of the following must be true
 - $\qquad \hat{r}_i^{p^*} + B_i^{p^*} \le r^{p^*},$
 - $\qquad \qquad \hat{r}_i^p B_i^p \ge \tau^p,$
 - $B_i^p \ge 2 \cdot (r^{p^*} r^p) = 2\Delta^p$



For "well-behaved" (subgaussian) rv, and carefully designed B_i^p , the probability of the first two events cannot be very big. Moreover, $B^p(I^p)$ is decreasing in I^p , so third condition can only be true for small i

Proposition 1: Near-Optimality under Full Feedback

Let M^J be σ -subgaussian for all J. Then UCB with $B_i^p = \sqrt{\frac{2 \ln f(i)}{I^p(i)}}$, where $f(i) = 1 + i \ln^2(i)$ yields

$$\mathcal{R}_N \le C_1(\Delta^p + \frac{\ln(N)}{\Delta^p}) \tag{4}$$



- ▶ Learning is possible under full feedback
 - ▶ in a non-parametric setting (subgaussian assumption)
 - \blacktriangleright for any non-degenerate prior on M^J
 - ▶ without knowledge of workers' priors
- ▶ UCB is asymptotically **not worse than** π^* (and of course π^B)
- ▶ Nothing too new from an ML perspective
- ▶ Leaving lots of information in the table: J^i , a^{p_i} , m_0 . It is unclear how much it can buy us in terms of regret (TBC)



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- ▶ UCB is a powerful workehorse, but **relies strongly on feedback**. In many relevant applications, the principal will fail to recover $m_i^{J_i}$ from agents
- ► The missing review problem
- ▶ What can be obtained under **weaker feedback** structures like $\psi = a_i^{p_i} \subset \psi^*$?
- $ightharpoonup \hat{r}_i^p$ (and its convenient statistical properties) are simply **not available** under ψ



Definition 2: Identifiability

Let $Q^o = \{q = \mathbb{E}[\hat{q}] > 0\}$, $z = z^p(Q^p \subseteq Q^o) = \{z^p\}_{p \in P}$ is Q^o -identified if $z^p = f^p(Q^p)$, with f^p well behaved around Q^p for all p



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Proposition 3: Near Optimality under Partial Feedback

Let τ be Q^o -identified. Let $k = \max_p |Q^p|$, then a version of UCB yields

$$\mathcal{R}_N \le C_2 \cdot 2^k \left(\Delta^p + \frac{\ln(N)}{\Lambda^p} \right) \tag{5}$$



- ▶ Virtually **no loss in performance** despite the sharp information decrease (is k that bad? In our setting k = 3)
- ▶ Keeping up with performance comes at the expense of **parametric** assumptions. In particular Q^p must be sufficient to recover z
- ▶ We can recover at most $|Q^o| = 4$ independent parameters. Still **great** flexibility:
 - ▶ Reward and Prior locations with known variances
 - ▶ Reward location and scale with known priors
 - ▶ Virtually any two-parametric well behaved distribution can be identified (TBC)
- ▶ Today: $M^J \sim Log(0, \sigma)$, with σ known and unknown m_0^J (LKVUP)

Algorithm Cross UCB for LKVUP

```
Input N, P = \{jh, hj\}, g(\cdot)
Initialize I^p(0) = 0
while P \neq \emptyset
     Select p^i = P_1
     if I^p(i) = 0 Update \hat{q}^{p_1}(m_0^{p_2}) = \mathbb{1}(a_1^{p_i} = T), I^p(i) = 1
     else continue
     if a_1^{pi} = C Update \hat{q}^{p_2}(0) = \mathbb{1}(a_2^{pi} = T), P = P \setminus p^i
while i \leq N
     Define B_i^p(\hat{q}^p) = \left\{ q : d(\hat{q}, q) \le \sqrt{\frac{2 \ln f(i)}{I^p(i)}} \right\}, \ q_0^p = \arg \max_{q \in B_i^p(\hat{q}^p)} z^p(q)
     Let \tilde{p} = \arg \max_{p} r^{p}(q_{0}^{p})
          Select p^i = \tilde{p} wp 1 - g(I^p), p^i = \tilde{p}' otherwise
     Update I^{p^i}(i), \hat{q}^p (for all p)
```

q-Space and Cross-Exploration

- ▶ We work in q-space of apposed to r-space This forces us to be optimistic in k dimensions
- ▶ τ must be Q^o -identified. Under logit,

$$z^{jh}(q) = q^{j}(m_0^h) \ln \left(\frac{q^{j}(0)}{1 - q^{j}(0)} \cdot \frac{1 - q^{j}(m_0^h)}{q^{j}(m_0^h)} \cdot (1 - q^h(0)) \right) - \ln \left((1 - q^{j}(m_0^h)) \cdot (1 - q^h(0)) \right)$$

- ▶ Interestingly, t^p is a function of q^k which can only be inferred when **playing** the alternative order. Need for cross-exploration!
- ightharpoonup Surprisingly, cross-exploration does **not** entail a **significant performance** loss for fined tuned g

- \blacktriangleright Clever initialization to get initial unbiased estimates of \hat{q}
- ightharpoonup arg max_p UCB_i is replaced by best point in a ball
- ▶ Cross exploration is guaranteed via fine-tuned g. $B_i^p \to 0$ only if $I^p(i) \to \infty$ for all p
- ► Technical note: $\tau^p(q_0^p)$ is very much **not well behaved** when q_0^p is near $\{0,1\}$. Fortunately, small probability of bad behavior provided $q \in [1/(1+e), e/(1+e)]$
- Well-behaviour is needed to (i) establish mappings between q and z spaces (lipschitz condition), (ii) guarantee a sufficient sample size of \hat{q}^3

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- ▶ Why not **ignoring workers' priors**? $p^i = jh \iff \mu^j \ge \mu^h$ Equivalent to Cross-UCB under **alignment**
- ▶ This policy is **dominated** under two different sets of priors
 - ▶ Conceding $\mu^h = \mu^j \epsilon$, $m_0^h = 1$, $m_0^j = 0$. Principal rather let worker pick h safely (in first stage) than letting him move to second stage (exiting risk)
 - ▶ Tricking $\mu^j = 1, \mu^h = 0, m_0^h = 1, m_0^j = 1$. Unconditional higher acceptance probability of second firm. Risk of worker accepting h in period 1 is offset by high transition probability. The **exploratory worker**



- ▶ Doomed to fail in standard bandits, but here...?
- ▶ Under ψ and param **PE** is not enough. Cross-exploration is necessary
- Under ψ^* and non-param **PE** is not enough even with known priors! Intuition: Let M^j being fully characterized right to $m_0^h > 0$ (but not right to 0), and M^h being fully characterized right to 0. Let $\hat{\tau}^{jh} > \tau^{jh} > \hat{\tau}^{hj} + \delta$, but $\tau^{hj} > \tau^{hj}$. No observation of $p_i = p$ can update $\hat{\tau}_i^{hj}$. Moreover, with high prob $\hat{\tau}^{jh}$ does not fall below $\hat{\tau}^{hj}$
- ▶ Conclusion: Either ψ^* under param, or ψ^{**} under non-param, but not as bad as in standard bandits



- ightharpoonup Binding orders is a big restriction. Let workers pick p based on order-priors
- ▶ With **no learning**, this can be a **disaster** (no requirement on priors), What if they could learn?
- ▶ Full-communication $\mathcal{G}_i = H_i$ cannot be optimal. Same intuition than PE (firm priors and order priors can get stuck with positive prob in suboptimal orders which do not deliver enough information about the contrary order)
- ▶ Communication can ease exploration. Literature in IC communication in bandit problems [Papanastasiou et al., 2018], [Che and Hörner, 2018], [Mansour et al., 2015]



- ► Challenge 1 (technical): Characterize optimal information provision in searching games without sequencing
- ► Challenge 2 (conceptual): Understand the interplay between communication and sequencing. Priors are part of the game!
 - ▶ In classic bandits, incentive to induce the correct expected posterior in workers. This remains correct in the limit $m_0^J \to \mu_0^J$
 - ► Fact: High posteriors hinder exploration in sequential search!
 - ► Implication: Optimal communication strategy might be **non-monotonic**
 - ► Implication: What is the **competing class**?
 - ▶ Implication: If $m_0^J = 0$ can be induced, then Explore-Then-Commit (ETC ≈ **PE**) policies can beat **UCB**



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- ► Incentive Compatible Sequencing
- ightharpoonup Extend analysis to J > 2 arms (some initial inefficient results)
- ▶ Refine bounds
- ▶ Data Application: Forgiven welfare of incorrect sequencing strategies
- ▶ Interplay between Information and Sequencing strategies



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