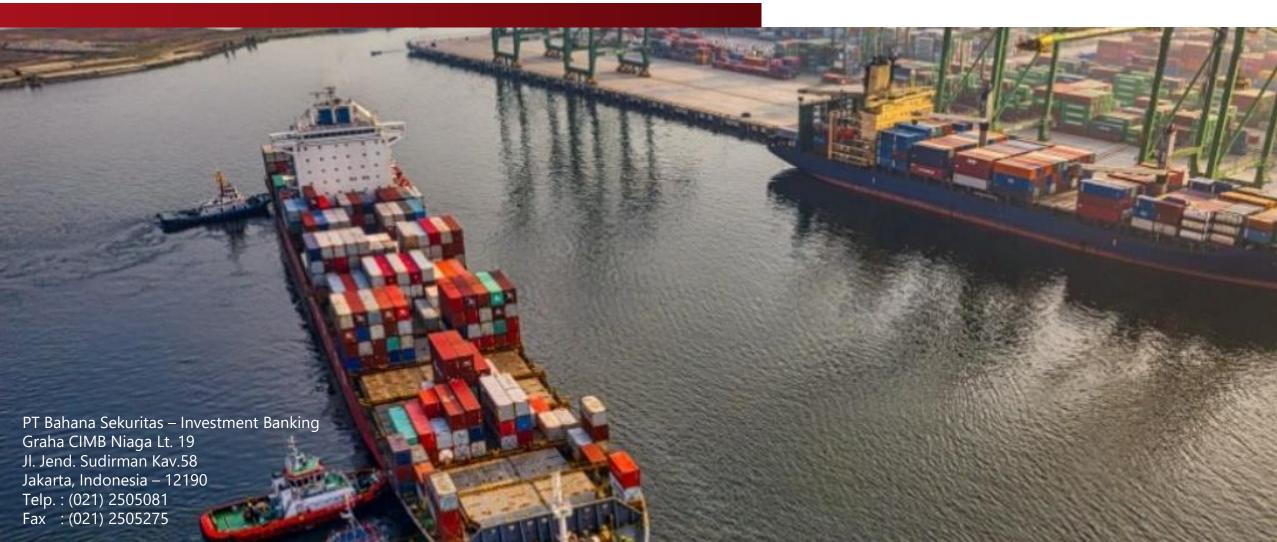
Draft Indikasi Performance Keuangan Pelindo

Kajian Pemurnian Fokus Bisnis Dalam Rangka Penataan Struktur Korporasi di Pelindo Group

May, 2022





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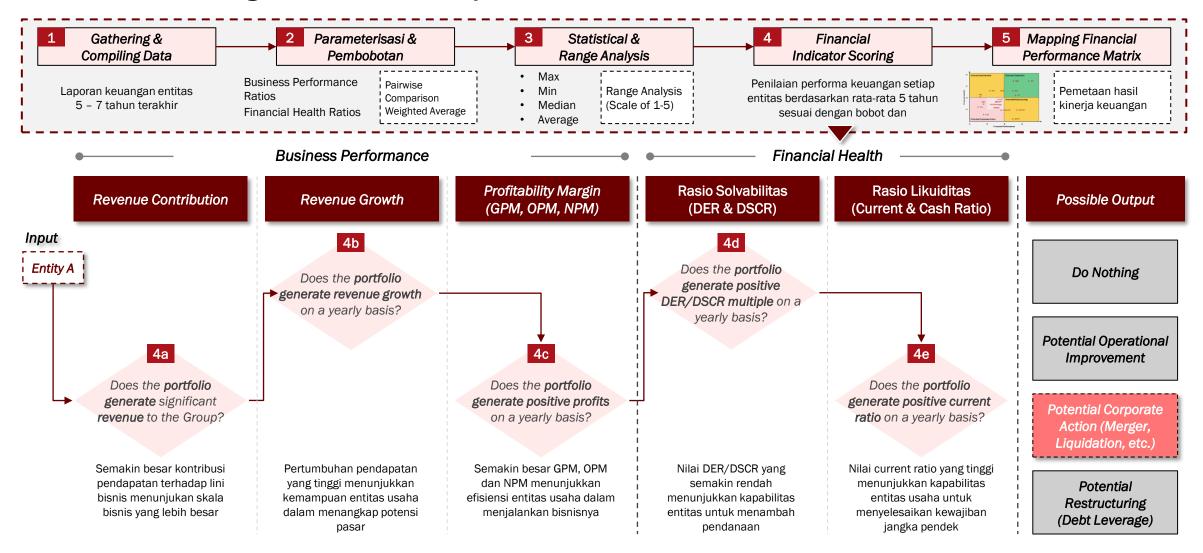
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Penilaian kinerja keuangan entitas dilakukan terhadap business performance dan financial health sesuai dengan realisasi setiap entitas selama 5 tahun terakhir









Dalam pelaksanaan portfolio health check, dilakukan pembobotan terhadap parameter keuangan yang terdiri dari business performance dan financial health sebagai berikut

Business Performance (62,5%)	Rev. Cont.	Rev. Growth	GPM	NPM	ОРМ	Weighted Avg. (%)
Revenue Contribution		3	3	3	3	28,00%
Revenue Growth	1		3	1	3	20,00%
Gross Profit Margin (GPM)	1	1		1	3	16,00%
Net Profit Margin (NPM)	1	3	3		3	24,00%
Operating Profit Margin (OPM)	1	1	1	1		12,00%

Financial Health (37,5%)	DER	DSCR	Current Ratio	Cash Ratio	Weighted Avg. (%)
Debt-to-Equity Ratio (DER)		2	3	3	31,25%
Debt Service Coverage Ratio (DSCR)	2		3	3	31,25%
Current Ratio	1	1		2	18,75%
Cash Ratio	1	1	2		18,75%

Pembobotan indikator dilakukan dengan likert scale 1 - 3:

- (1) Less important
- (2) Equally important
- (3) More important

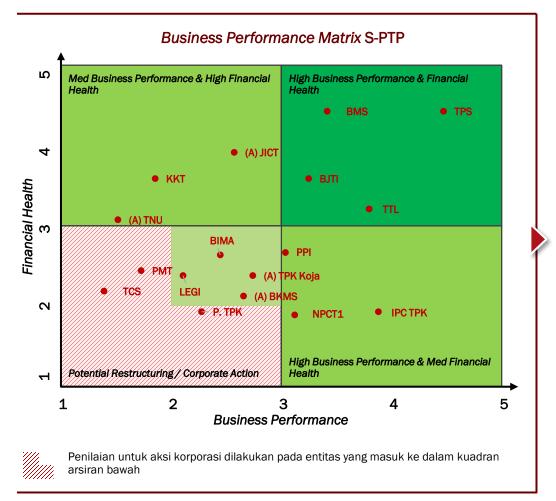
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		Busir	ness Performance (62	2,5%)		Financial Health (37,5%)					
	Revenue Cont. (28%)	Revenue Growth (20%)	Gross Profit Margin (16%)	Net Profit Margin (24%)	Operating Profit Margin (12%)	DER (31,25%)	DSCR (31,25%)	Current Ratio (18,75%)	Cash Ratio (18,75%)		
5	> 20%	> 35%	> 70%	> 20%	> 35%	2 - 3x	> 2x	> 2.5x	> 2x		
4	15 - 20%	25 - 35%	60 - 70%	15 - 20%	25 - 35%	1 - 2x	1.5 - 2x	2 - 2.5x	1.5 - 2x		
3	10 - 15%	15 - 25%	50 - 60%	10 - 15%	15 - 25%	0 - 1x	1 - 1.5x	1.5 - 2x	1 – 1.5x		
2	5 - 10%	0 - 15%	35 - 50%	5 - 10%	5 - 15%	3 - 4x	0.5 – 1x	1 – 1.5x	0.5 – 1x		
1	0 - 5%	< 0%	< 35%	< 5%	< 5%	> 4x	< 0.5x	< 1x	< 0.5x		





Dalam Subholding S-PTP, terdapat indikasi business performance issue pada tiga (3) entitas sebagai berikut:



		Busines	ss Performa	nce (%)		Fi	nancial Hea	alth (Multiple	e)	Bus.Per Score (x-axis)	Fin. Health
Entitas	Rev Contr.	Rev Growth	GPM	NPM	ОРМ	DER	DSCR	Current Ratio	Cash Ratio		Score (y-axis)
P. TPK	0,07	0,00	95,72	-47,39	54,53	1,47	0,47	0,91	0,28	2,32	1,94
IPC TPK	14,41	128,55	96,62	17,81	11,47	6,50	0,31	1,16	0,86	3,84	1,94
NPCT1	12,88	5,94	100,00	11,92	20,89	9,47	0,50	0,00	0,47	3,12	1,19
LEGI	1,31	66,57	29,93	9,61	10,56	0,37	0,41	2,28	0,49	2,16	2,38
TTL	4,56	37,12	85,12	21,11	27,25	1,26	0,88	2,06	0,50	3,76	3,19
TPS	20,11	0,58	96,55	38,20	51,03	0,26	4,57	2,81	2,26	4,40	4,38
РЗ ТРК	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00
вјті	10,15	12,99	88,24	13,22	26,92	0,67	1,04	2,44	0,86	3,24	3,56
PPI	0,33	79,50	94,14	12,47	5,54	0,72	0,03	20,77	0,88	3,04	2,66
ВІМА	1,68	105,61	54,02	7,77	10,12	2,53	0,28	1,53	0,23	2,48	2,63
вмѕ	1,44	37,31	98,50	13,09	65,49	0,16	2,91	5,85	3,85	3,40	4,38
TCS	0,02	-100,00	63,16	-322,75	-579,93	0,46	-6,12	164,86	83,05	1,48	2,19
ккт	1,41	17,66	38,85	7,55	11,27	1,21	0,59	2,29	2,02	1,92	3,56
PMT	0,19	196,28	18,30	-366,75	-1400,61	2,97	-0,15	0,89	0,43	1,80	2,44
(A) BKMS	2,82	4,18	47,82	26,41	27,62	1,13	0,05	1,32	0,05	2,68	2,13
(A) JICT	21,88	-11,67	32,36	5,17	17,90	2,44	0,57	2,01	1,60	2,60	3,88
(A) TNU	0,20	25,70	25,02	-56,79	-12,78	1,38	-0,08	1,54	0,90	1,60	3,06
(A) TPK Koja	11,23	0,49	41,20	11,79	25,50	47,86	1,10	2,77	0,00	2,76	2,38
(A)Ptmbn	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00

P3 TPK: Belum beroperasi karena masih dalam tahap pembangunan

(A) Patimban: Baru berdiri sejak 2021 sehingga belum beroperasi

*Angka yang digunakan dalam melakukan scoring adalah rata-rata 3 - 5 tahun terakhir sesuai availability data

- Sumbu X: menjelaskan tentang nilai weighted average dari Financial Performance (Revenue Contribution, Revenue Growth, GPM, NPM, OPM). Skala: Weighted Average Point
- Sumbu Y: menjelaskan tentang nilai weighted average dari Financial Health (DER, DSCR, Current Ratio, dan Cash Ratio). Skala: Weighted Average Point

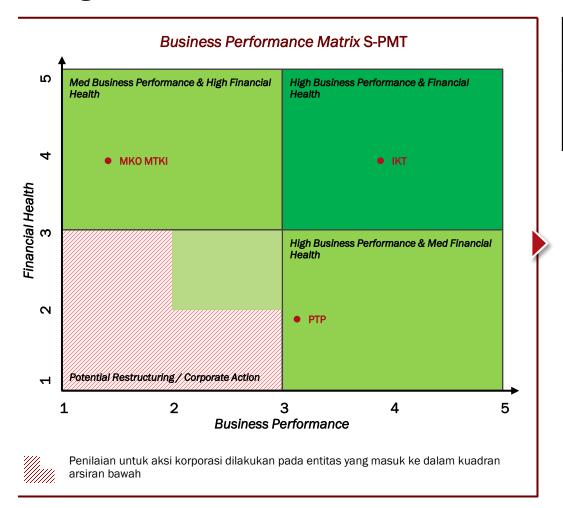








Dalam Subholding S-PMT, tidak terdapat indikasi business performance issue pada entitas sebagai berikut:



Entitas		Busines	ss Performa	nce (%)		F	inancial He	Bus.Per	Fin. Health		
	Rev Contr.	Rev Growth	GPM	NPM	ОРМ	DER	DSCR	Current Ratio	Cash Ratio	Score (x-axis)	Score (y-axis)
PTP	79,98	-14,13	97,56	8,61	6,91	6,26	0,20	1,35	0,77	3,12	1,94
IKT	19,93	5,20	97,94	18,85	24,35	0,48	0,85	3,96	3,27	3,64	3,44
(A) MKO	0,11	-34,15	36,23	-8,83	6,45	0,24	3,78	19,53	14,58	1,28	3,44

*Angka yang digunakan dalam melakukan scoring adalah rata-rata 3 - 5 tahun terakhir sesuai availability data

- Sumbu X: menjelaskan tentang nilai weighted average dari Financial Performance (Revenue Contribution, Revenue Growth, GPM, NPM, OPM). Skala: Weighted Average Point
- Sumbu Y: menjelaskan tentang nilai weighted average dari Financial Health (DER, DSCR, Current Ratio, dan Cash Ratio). Skala: Weighted Average Point

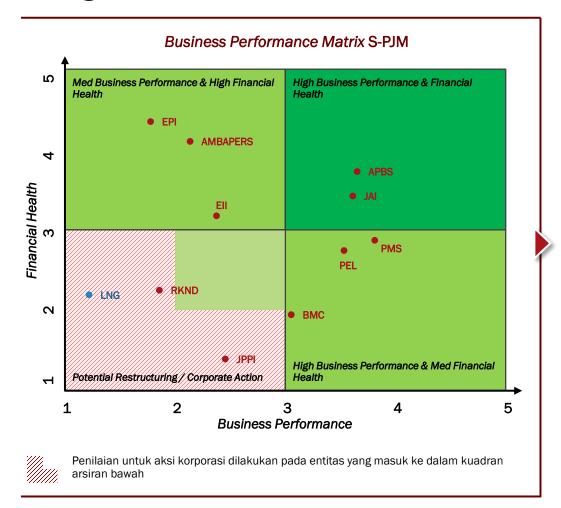








Dalam Subholding S-PJM, terdapat indikasi business performance issue pada dua (2) entitas sebagai berikut:



		Busines	ss Performa	nce (%)		Fi	nancial He	alth (Multiple	e)	Fin.Per Score (x-axis)	Fin. Health
Entitas -	Rev Contr.	Rev Growth	GPM	NPM	ОРМ	DER	DSCR	Current Ratio	Cash Ratio		Score (y-axis)
JPPI	5,08	31,30	54,19	1,24	7,25	6,04	0,10	1,16	0,15	2,32	1,19
JAI	24,81	-4,44	88,17	13,00	19,03	0,34	0,64	3,51	1,75	3,48	3,44
EPI	4,41	17,38	34,09	8,03	9,36	0,50	0,45	4,03	1,07	1,76	4,38
RKND	3,86	13,38	71,16	1,17	1,75	1,07	0,03	0,36	0,13	1,84	2,25
EII	2,74	47,76	51,40	4,45	5,24	1,07	0,27	2,08	0,42	2,24	3,19
PMS	38,16	6,23	93,66	14,72	18,53	0,95	0,52	1,41	0,44	3,68	2,88
вмс	1,74	245,53	100,00	10,26	13,55	5,95	0,27	1,50	0,43	3,04	1,94
APBS	7,39	21,89	98,03	31,74	40,06	0,42	1,17	3,35	0,93	3,76	3,75
PEL	16,34	1,08	97,22	10,44	15,71	3,01	0,56	1,14	0,19	3,40	2,75
(A) AM- BAPERS	11,94	3,86	11,17	5,21	6,99	1,56	0,46	0,91	0,40	2,12	4,13
(A) LNG	0,00	0,00	0,00	0,00	0,00	0,01	-1,31	92,38	92,33	1,20	2,19

- Sumbu X: menjelaskan tentang nilai weighted average dari Financial Performance (Revenue Contribution, Revenue Growth, GPM, NPM, OPM). Skala: Weighted Average Point
- Sumbu Y: menjelaskan tentang nilai weighted average dari Financial Health (DER, DSCR, Current Ratio, dan Cash Ratio). Skala: Weighted Average Point





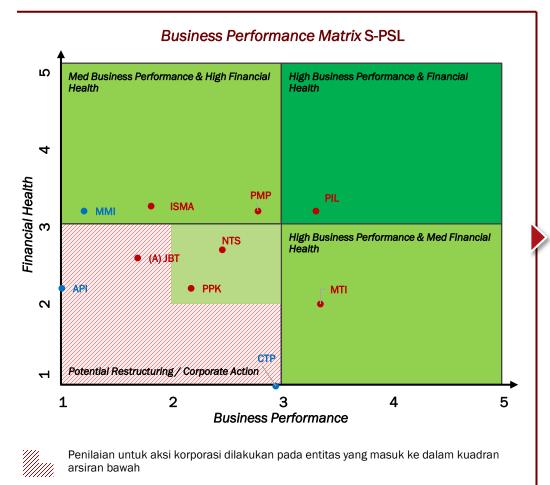
^{*}LNG baru didirikan pada tahun 2019 dan masih dalam tahap pengembangan

^{*}Angka yang digunakan dalam melakukan scoring adalah rata-rata 3 - 5 tahun terakhir sesuai availability data





Dalam Subholding S-PSL, terdapat indikasi business performance issue pada satu (1) entitas sebagai berikut:



		Busines	ss Performa	nce (%)		F	inancial Hea	alth (Multipl	e)	Bus.Per	Fin. Health
Entitas	Rev Contr.	Rev Growth	GPM	NPM	ОРМ	DER	DSCR	Current Ratio	Cash Ratio	Score (x-axis)	Score (y-axis)
PPK	0,20	0,00	5,36	126,28	-133,39	0,01	-1,79	124,75	114,85	2,16	2,19
PIL	6,92	24,81	100,00	17,95	20,74	0,50	0,35	2,82	2,08	3,28	3,13
PMP	0,92	634,32	69,72	2,72	4,95	0,29	0,30	6,48	3,58	2,76	3,13
мті	29,47	13,86	92,85	5,31	6,34	0,51	0,11	1,73	0,21	3,32	2,00
PLI	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00
ммі	0,00	0,00	0,00	0,00	0,00	0,55	-0,39	2,84	2,01	1,20	3,13
API	0,04	-39,15	-866,11	-44,43	-866,11	0,62	-1,81	31,20	21,79	1,00	2,19
СТР	68,70	55,02	0,00	0,39	0,00	4,93	0,00	0,37	0,10	2,92	1,00
NTS	4,25	40,33	80,09	-6,56	-10,83	0,31	-4,13	10,50	5,96	2,44	2,66
ISMA	4,79	40,93	4,11	3,25	3,47	2,16	0,27	1,35	0,88	1,80	3,19
(A) PTI	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00
(A) JBT	5,32	-27,59	41,91	-144,34	19,20	3,52	0,41	0,42	0,32	1,68	2,56

PLI: baru berdiri sejak tahun 2021 dan belum beroperasi

(A) PTI: baru berdiri sejak 2019 dan belum memberikan data keuangan tahun 2020 dan 2021

- Sumbu X: menjelaskan tentang nilai weighted average dari Financial Performance (Revenue Contribution, Revenue Growth, GPM, NPM, OPM). Skala: Weighted Average Point
- Sumbu Y: menjelaskan tentang nilai weighted average dari Financial Health (DER, DSCR, Current Ratio, dan Cash Ratio). Skala: Weighted Average Point





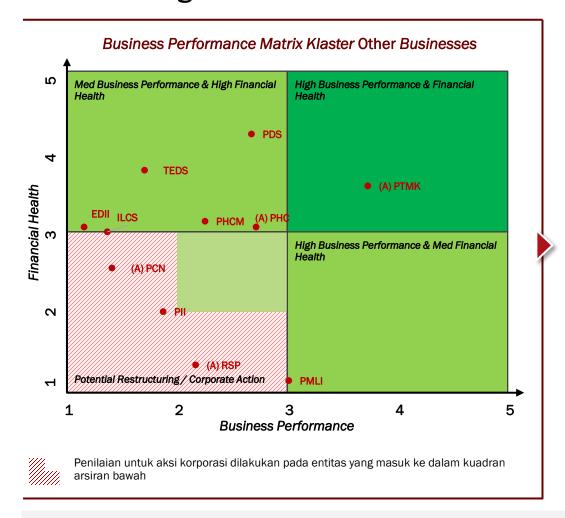
^{*}MMI, API, dan CTP masih belum beroperasi menjalankan bisnisnya

^{*}Angka yang digunakan dalam melakukan scoring adalah rata-rata 3 - 5 tahun terakhir sesuai availability data





Dalam Klaster Other Businesses, terdapat indikasi business performance issue pada tiga (3) entitas sebagai berikut:



		Busines	ss Performa	nce (%)		F	nancial He	Bus.Per	Fin. Health		
Entitas	Rev Contr.	Rev Growth	GPM	NPM	ОРМ	DER	DSCR	Current Ratio	Cash Ratio	Score (x-axis)	Score (y-axis)
РНСМ	1,21	39,29	44,01	9,84	13,36	0,47	0,36	3,60	1,86	2,32	3,13
EDII	7,67	-9,03	22,40	-3,15	1,29	1,67	0,39	1,87	0,98	1,28	3,06
PII	2,79	71,54	42,12	-6,03	8,20	-2,66	-1,11	10,78	1,18	1,96	2,03
ILCS	6,70	9,46	19,42	-0,57	1,25	1,08	0,01	1,46	0,16	1,48	3,00
PMLI	2,46	14,96	82,64	11,97	10,93	8,02	0,16	1,06	0,09	3,04	1,19
PDS	12,06	18,69	98,45	4,90	5,90	0,99	0,44	2,44	0,88	2,72	4,19
TEDS	0,94	12,33	25,36	11,17	14,07	0,31	1,47	5,11	3,86	1,80	3,75
(A) RSP	14,31	13,37	63,11	-0,65	1,35	7,08	0,08	1,37	0,44	2,24	1,38
(A) PHC	12,91	12,89	73,69	8,44	11,94	0,43	0,63	2,34	0,61	2,76	3,06
(A) PCN	0,94	11,81	52,30	1,80	2,26	0,61	0,21	2,33	0,58	1,52	2,56
(A) PTMK	71,77	25,49	70,54	6,26	7,39	1,04	0,20	1,47	0,65	3,72	3,56

*Angka yang digunakan dalam melakukan scoring adalah rata-rata 3 - 5 tahun terakhir sesuai availability data





[•] Sumbu X: menjelaskan tentang nilai weighted average dari Financial Performance (Revenue Contribution, Revenue Growth, GPM, NPM, OPM). Skala: Weighted Average Point

Sumbu Y: menjelaskan tentang nilai weighted average dari Financial Health (DER, DSCR, Current Ratio, dan Cash Ratio). Skala: Weighted Average Point



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Issue 4: Financial Performance Issues

