

E-Commerce's Survival Mode during Tech Winter

Company's growth-strategy evaluation
based on **Data Analysis** with R
Programming.



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Storyline



Introduction & Problem Definition

- Company's Previous Success
- Questioning The Sustainability
- Indentify External Challenges

1

Data Analysis & Visualization

- Growth Analysis
- Customer Analysis

2

Conclusion

- Summary of All Insights
- Recommendation Next Strategy

3



Company's Success at Start

As a platform for selling high-end product, in the first 2 years we reach :



16.937
Transaction



20.2%
Growth



\$22.370.443
Total Sales



But how **Robust**
are we to be
Sustainable?

External Challenges for The Company in 2024

- **Tech Winter**, is define as declining of interest and investment in the technology sector. It will nurture e-commerce bussines to be as efficient as possible and using resource effectively.
- **Customer Behaviour Changes** after pandemic. Customer is not fully relying to online platform. So allocation of marketing and promotion budgets is needed to be evaluated and recalculated.

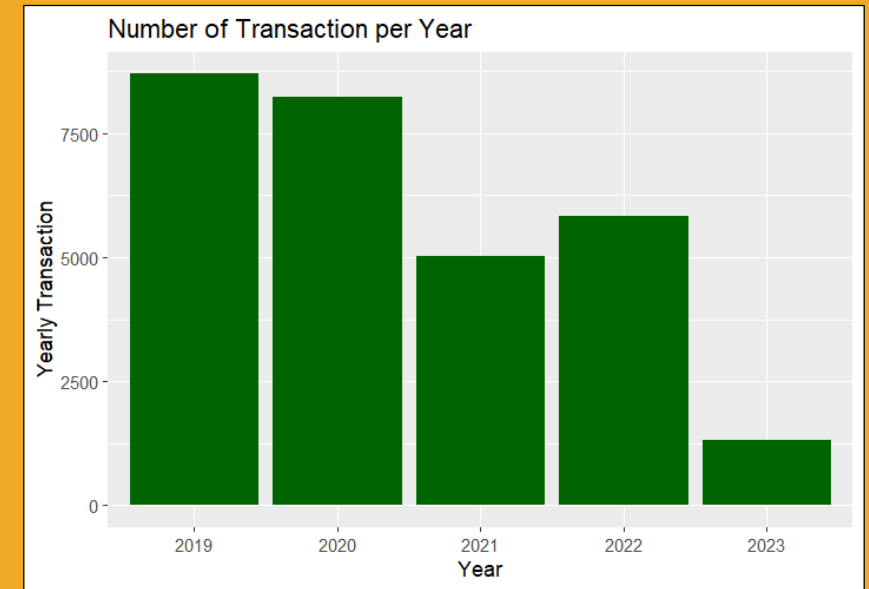


How's Our Growth?

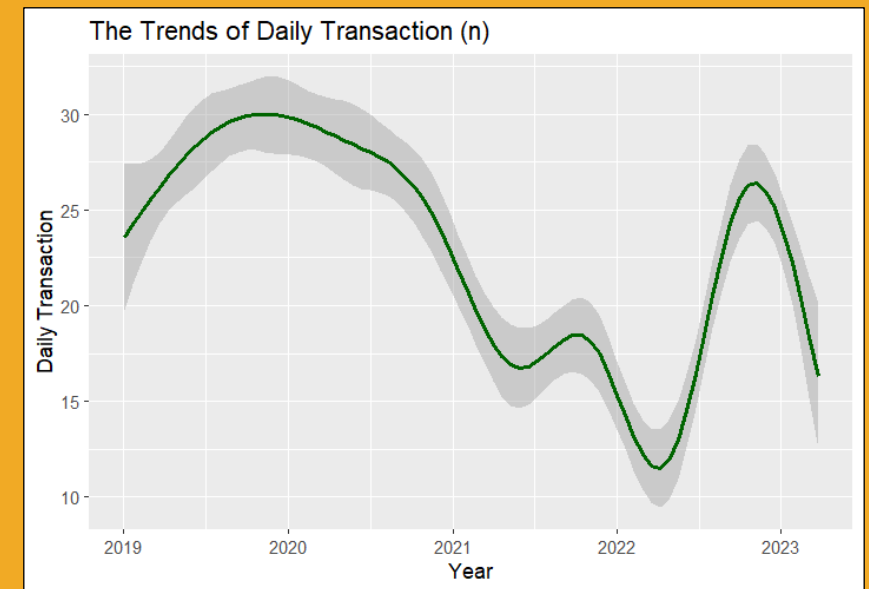
*Metric : Number of Transaction

- From the *Picture 1*, we conclude that the trend of **Transaction (n) is declining**.
- Going deeper, on the *Picture 2* we can see that there is **no yearly patern**. We also can't identify any certain pattern.

) * Data for 2023 is not complete yet



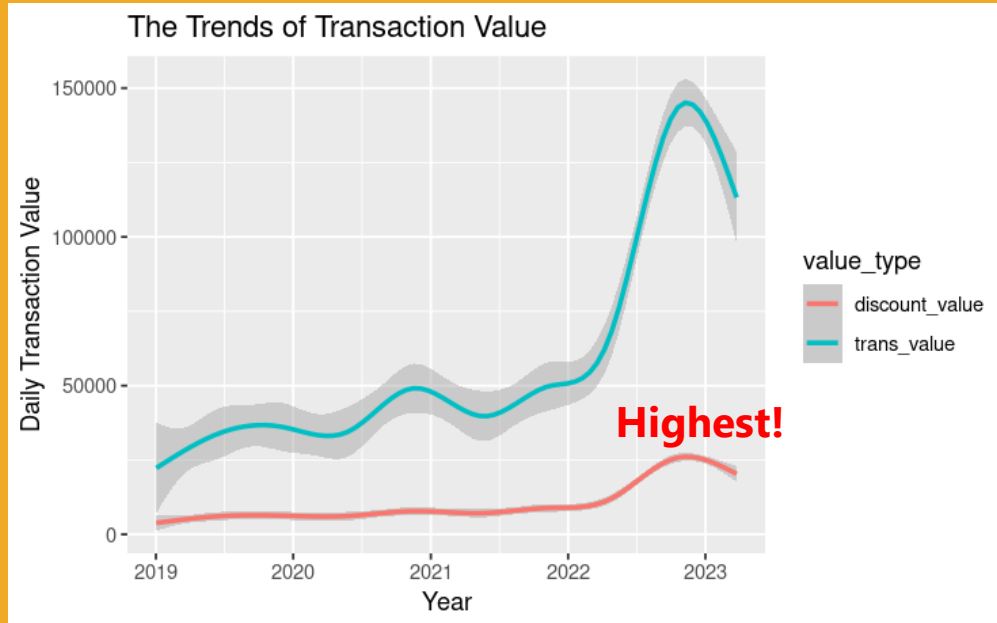
Picture 1. Number of Transaction per Year



Picture 2. Trend of Daily Transaction (n)

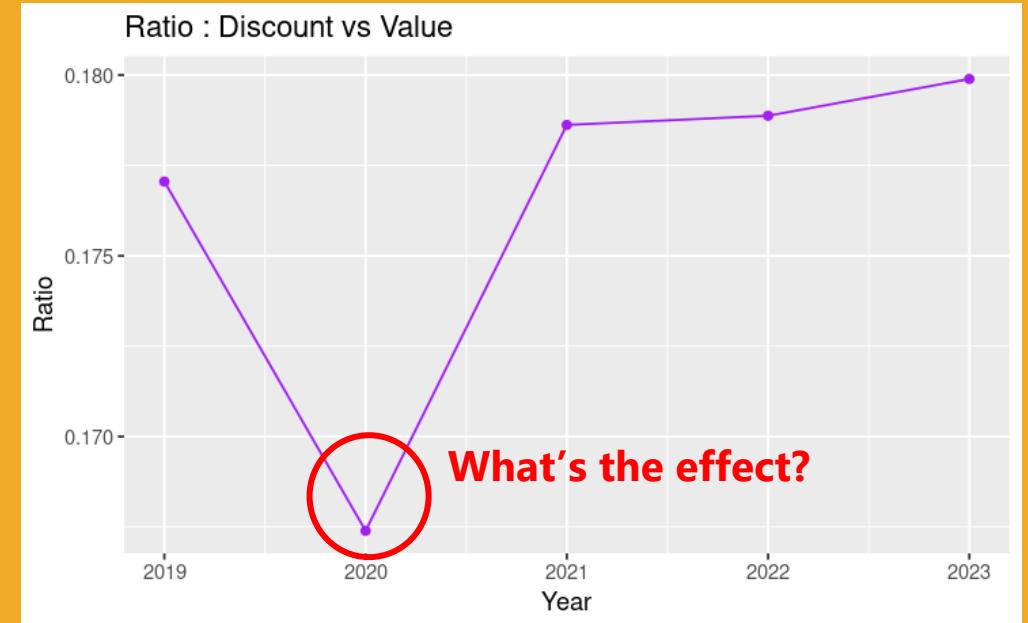
How's Our Growth?

*Metric : Transaction Value (\$)



Picture 3. Trend of Transaction Value

- Even though the Number of Transaction is declining, as the *Picture 1* showed, the **Transaction Value (\$)** is inclining followed by the Discount Value.



Picture 4. Ration Between Discount vs Value

- The ratio between Discount and Transaction Value is also inclining.
- Discount reduction in 2020 is **suspected** causing transaction declining in 2020 and going deeper in 2021 (see *Picture 1*).



Insights We Get So Far

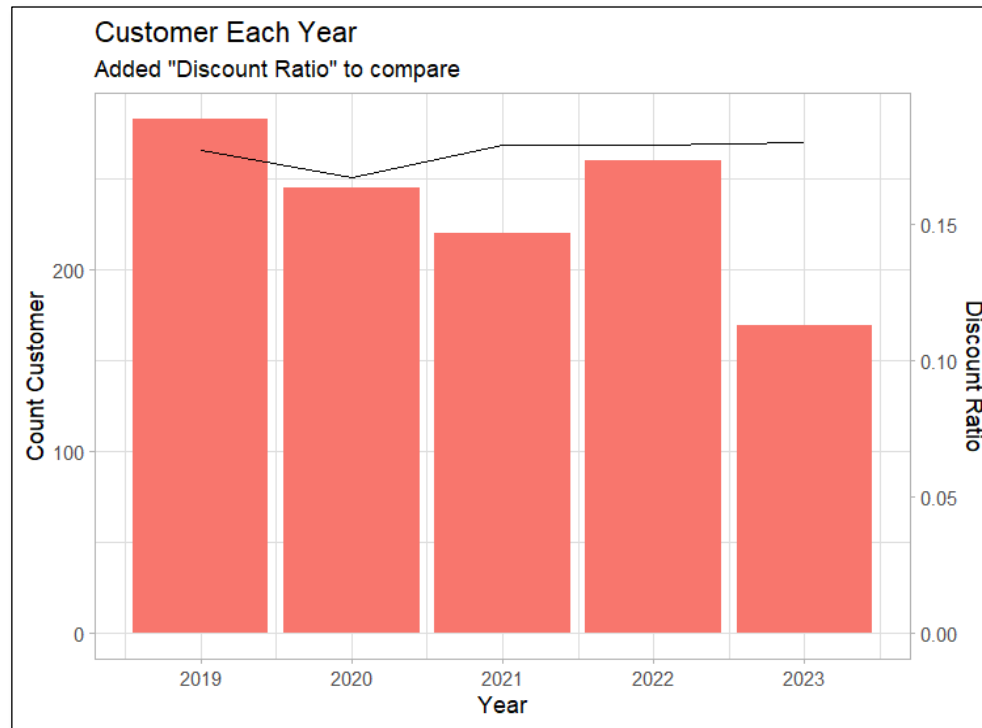
- Discount is the main strategy and will require more money as the trend showed.
- The Transaction Value increase opposite with Number of Transaction means that average value each transaction increase.

"It is indication that current strategy make loyal customer spend more money but can't reach more prospect"

More Insights We Need



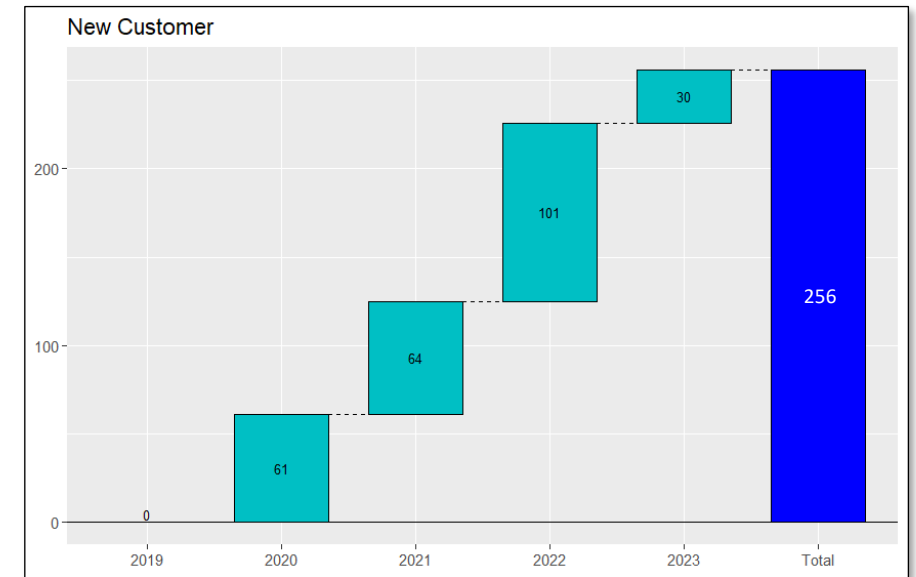
1. Do we lost many customer and fail to reach more prospect?
2. Does loyal customer always have more transaction later?
3. Is there a correlation between discount received and customer retention?



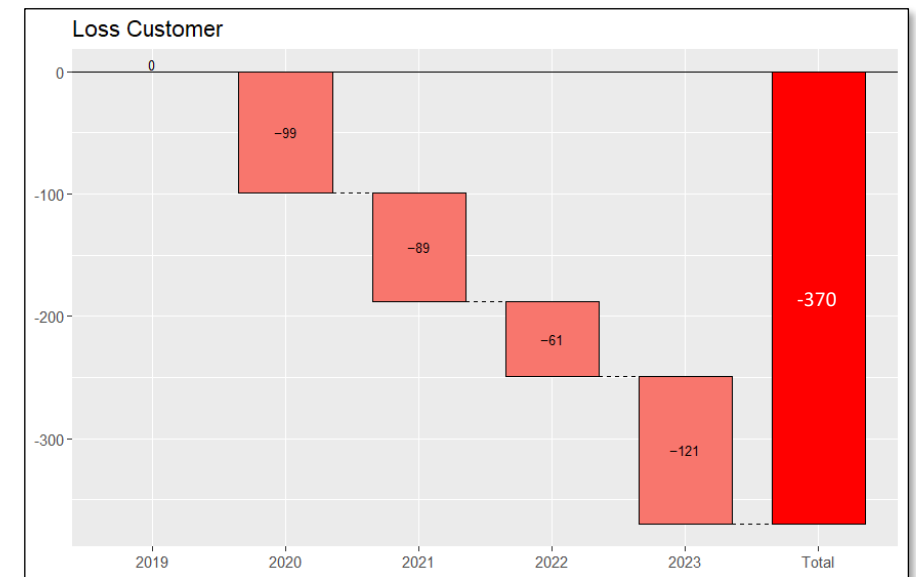
Picture 5. Count Customer

Do we lost many customer and fail to reach more prospect?

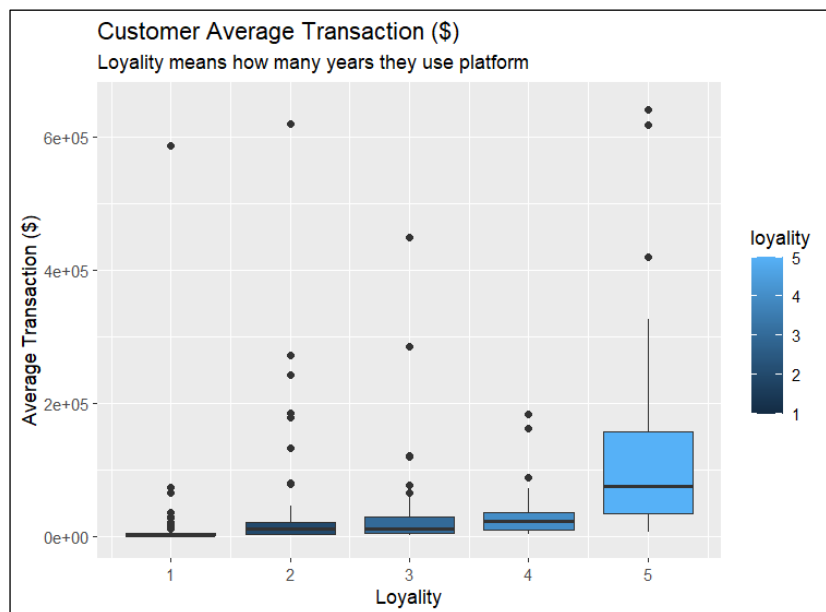
- Seeing Picture 5, we will think that increasing discount is likely attract new customer. **In fact** we lost customer more than we gain new customer. (see Picture 6-7).



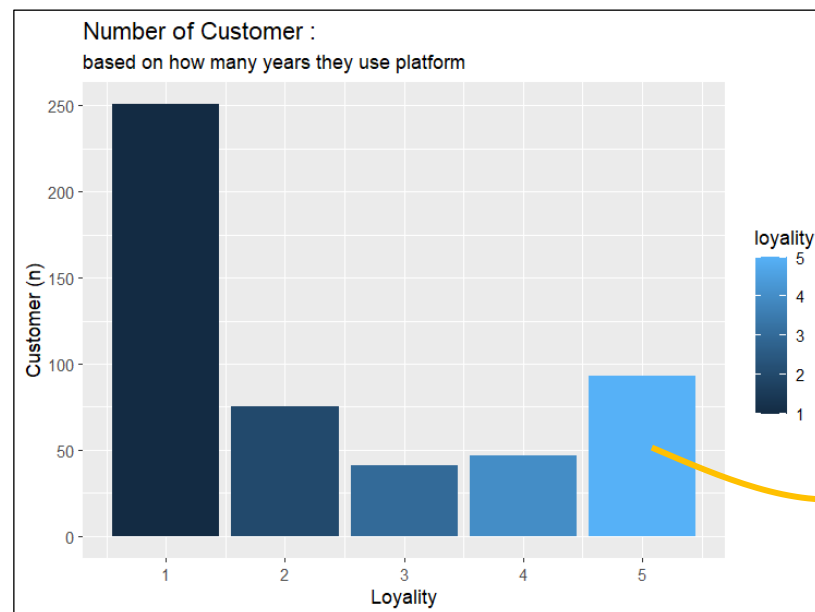
Picture 6. New Customer



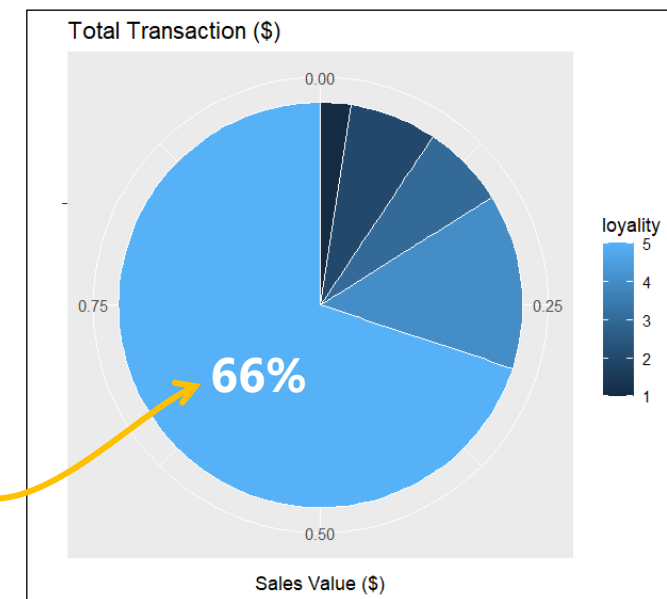
Picture 7. Loss Customer



Picture 8. Boxplot Average Transaction Each Customer



Picture 9. Number of Customer Each Loyalty Level



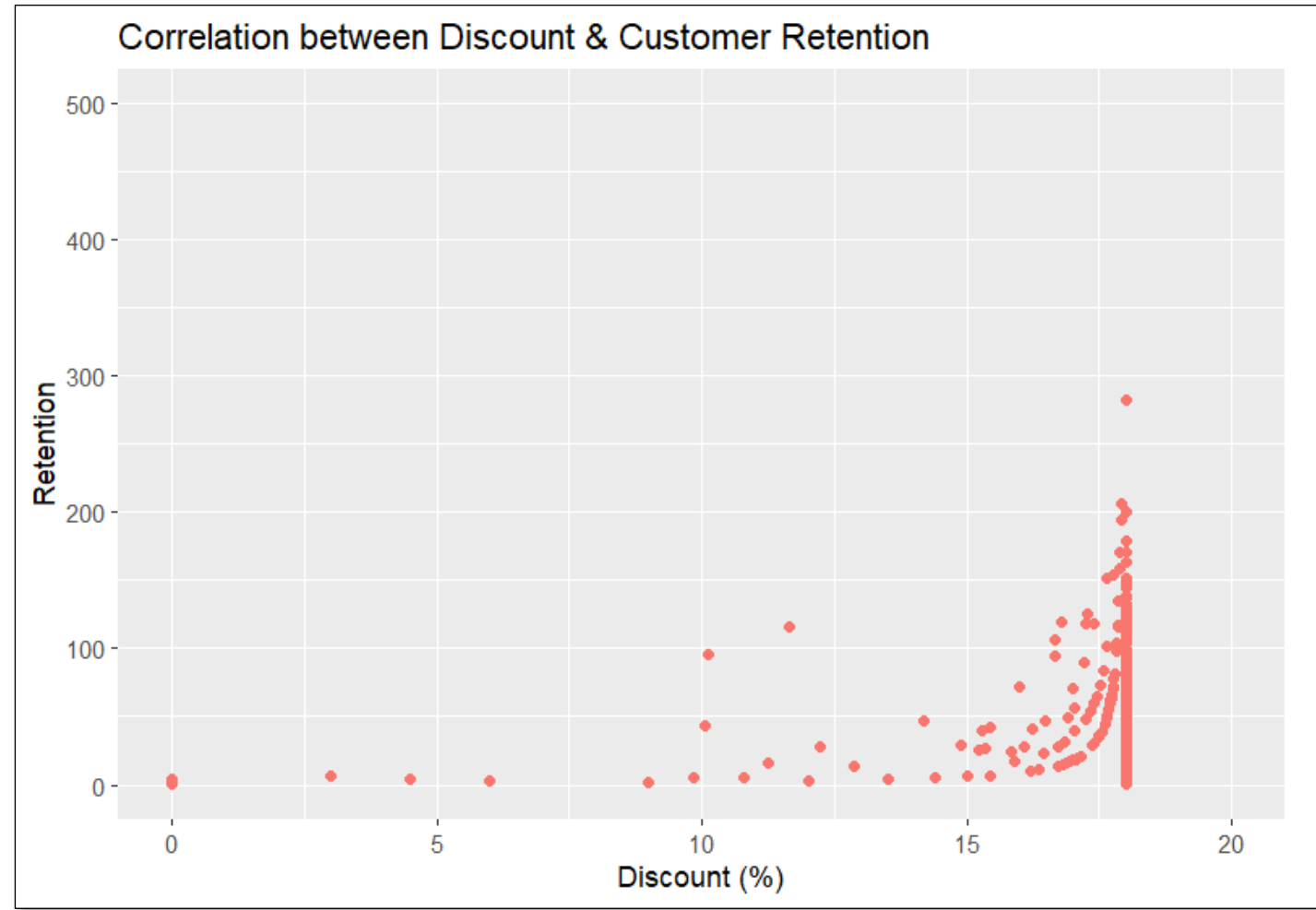
Picture 10. Customer Contribution

Does loyal customer has more transaction later?

- We assume that customer who use our platform every year since 2019 as loyal customer. From *Picture 8*, we can conclude that loyal customers has **higher Average Transaction(\$)** than others.
- Our loyal customers are very few but **contributing 66%** from our Total Sales (\$).

Is there a Correlation Between Discount and Customer Retention?

- It is proven that discount doesn't have correlation with customers retention

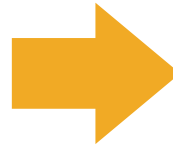


Picture 11. Corelation Between Discount and Customer Retention

| Conclusion

Purely from data we conclude that :

- Number of Transaction & Number of Customer **is declining.**
- Transaction Value, Cost of Discount, and Ratio of Discount **is inclining.**
- There is no yearly pattern, indicating that **buying behavior doesn't have dependency with special yearly event.**



Associated with Company's Discount Strategy, we conclude that :

- Increasing Discount **doesn't effective to grow and retain customer.**
- Discount **doesn't have correlation** with Customer Retention.

| Recommendation

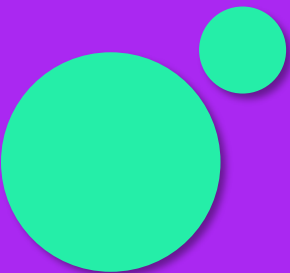
There are two interesting insight from analysis above :

- Loyal customers has higher Average Transaction Value (\$) every year.
- Loyal customer is few but contributing 66% of Total Sales (\$).



Considering those Insight and External Challenge, these are recommendation for companys's next strategy :

- Identify loyal customer's profile, preference, and behavior to make efficient marketing strategy. Gain feedback from them is necessary too.
- Reducing discount can be applied then test and measure its effect.



Thank you!

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