

Asansol Engineering College
Department of Information Technology

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Subject :- Industrial management (HSMC 501)

Semester :- Vth

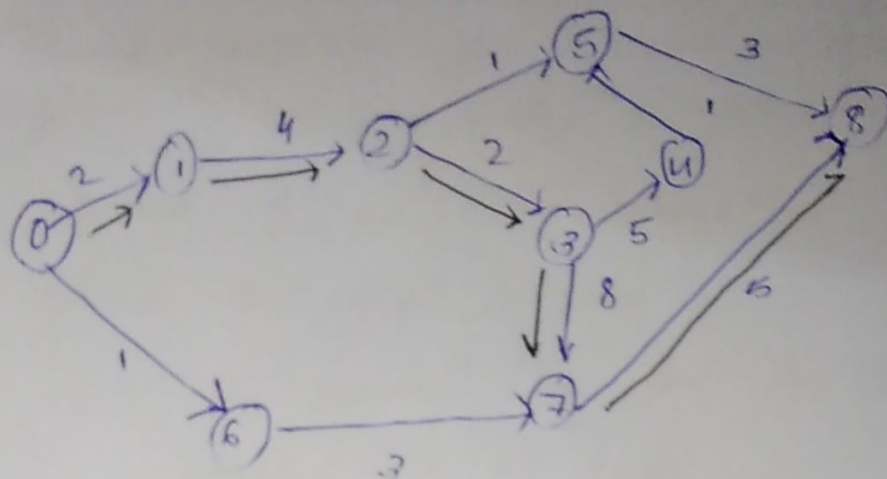
Year : 3rd

1) The table below gives the schedule of welding activities in an assembly shop:

- Draw the project network
- Determine the slack times for each activity and mark the critical path
- Compute total project duration

| Activity | Duration | EST | EFT | LST | LFT | Flow |
|----------|----------|-----|-----|-----|-----|------|
| 0-1 | 2 | 0 | 2 | 0 | 2 | 0 |
| 0-2 | 4 | 2 | 6 | 2 | 6 | 0 |
| 2-3 | 2 | 6 | 8 | 6 | 8 | 0 |
| 3-4 | 5 | 8 | 13 | 12 | 17 | 4 |
| 2-5 | 1 | 6 | 7 | 17 | 18 | 11 |
| 5-4 | 1 | 13 | 14 | 17 | 18 | 4 |
| 0-6 | 1 | 0 | 1 | 12 | 13 | 12 |
| 3-7 | 8 | 8 | 16 | 8 | 16 | 0 |
| 6-7 | 3 | 1 | 4 | 13 | 16 | 12 |
| 5-8 | 3 | 14 | 17 | 18 | 21 | 4 |
| 7-8 | 5 | 16 | 21 | 16 | 21 | 0 |

a)



b) Critical path

$0 \rightarrow 1 \rightarrow 2 \rightarrow 3 \rightarrow 7 \rightarrow 8$

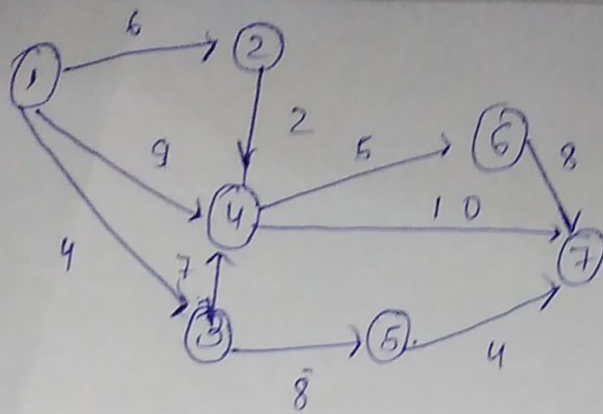
c) Total duration :-

$$2 + 4 + 2 + 8 + 5 = 21 \text{ days.}$$

2) An R & D project has a list of tasks to be performed whose time estimates are given in the table as follows

- Draw the project network
- find the critical path
- Find the probability that the project is completed in 19 days
- Find the probability of completing it in 24 days
- If the probability of completion of project is 84% find the scheduled time of project

| Activity | T_o | T_m | T_p | T_e | st | vt | EFT | EST | LST | LFT | Flow |
|----------|-------|-------|-------|-------|------|------|-------|-------|-------|-------|------|
| 1-2 | 4 | 6 | 8 | 6 | 0.6 | 0.36 | 6 | 0 | 3 | 9 | 3 |
| 1-3 | 2 | 3 | 10 | 4 | 1.3 | 1.6 | 4 | 0 | 0 | 4 | 0 |
| 1-4 | 6 | 8 | 16 | 9 | 1.6 | 2.5 | 9 | 0 | 2 | 11 | 2 |
| 2-4 | 1 | 2 | 3 | 2 | 0.3 | 0.09 | 8 | 6 | 9 | 11 | 3 |
| 3-4 | 6 | 7 | 8 | 7 | 0.3 | 1.09 | 11 | 4 | 4 | 11 | 0 |
| 3-5 | 6 | 7 | 14 | 8 | 1.3 | 0.6 | 12 | 4 | 12 | 20 | 8 |
| 4-6 | 3 | 5 | 7 | 5 | 0.6 | 1.36 | 16 | 11 | 11 | 16 | 0 |
| 4-7 | 4 | 11 | 12 | 10 | 1.3 | 1.6 | 21 | 11 | 14 | 24 | 3 |
| 5-7 | 2 | 4 | 6 | 4 | 0.6 | 0.36 | 16 | 12 | 20 | 24 | 8 |
| 6-7 | 2 | 9 | 10 | 8 | 1.3 | 1.6 | 24 | 16 | 16 | 24 | 0 |



b) Critical path

$$1 \rightarrow 3 \rightarrow 4 \rightarrow 6 \rightarrow 7$$

$$T_6 = 4 + 7 + 5 + 8 = 24$$

$$St = \sqrt{1 \cdot 3 + 0 \cdot 3 + 0 \cdot 6 + 1 \cdot 2}$$

$$= \sqrt{3 \cdot 5} = 1.9$$

c) $D = 19$

$$T_6 = 24$$

$$Z = \frac{19 - 24}{1.9} \approx -2.63$$

d) $D = 24$

$$T_6 = 24$$

$$Z = \frac{24 - 24}{1.9} = 0 \approx 0.500\%$$

e) $Z = 84 \cdot 1\% \approx 0.841$

$$0.841 = \frac{D - 24}{1.9} \Rightarrow D = 25.59 \approx 26 \text{ days}$$