

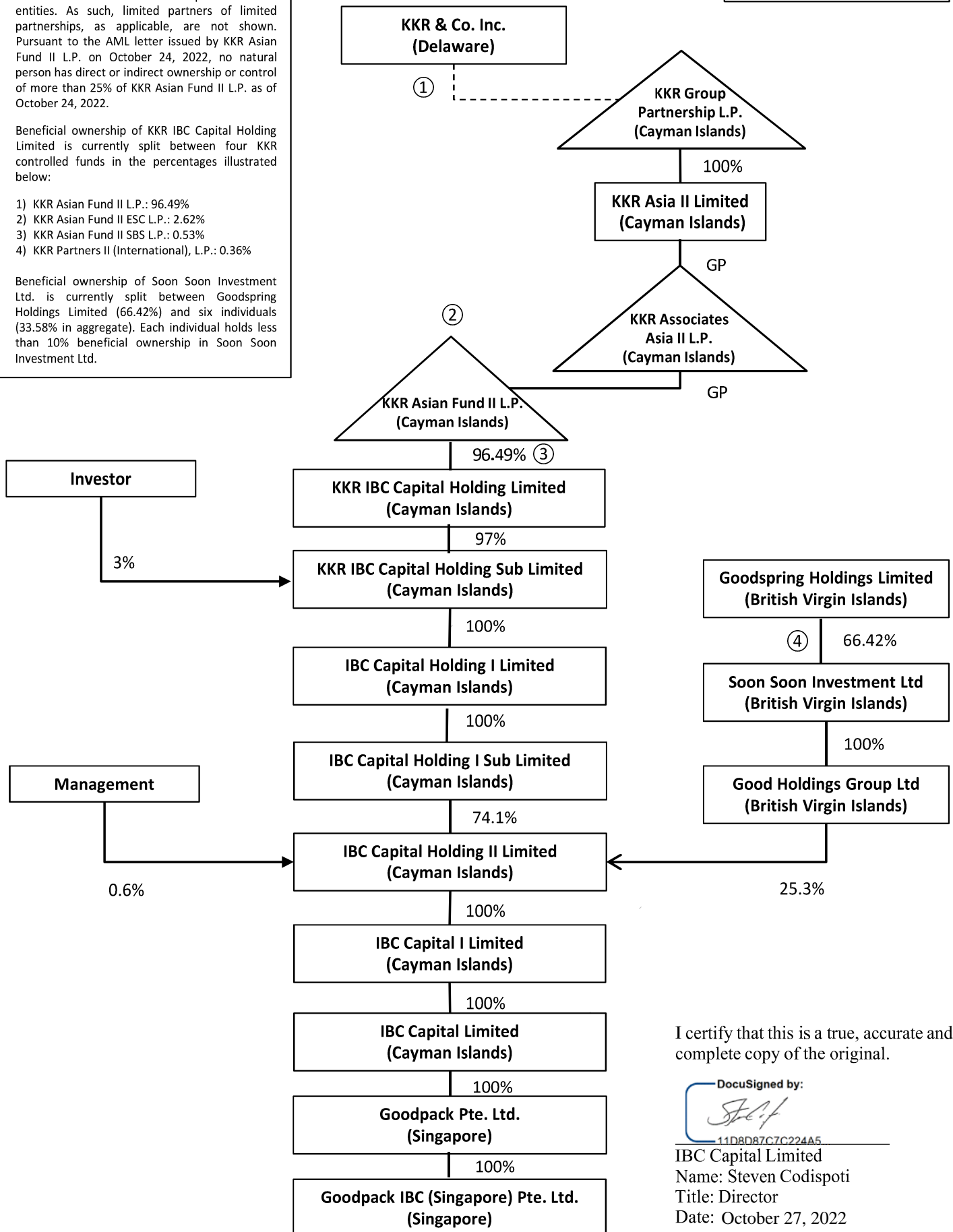
1. Please refer to the latest 10-K of KKR & Co. Inc. available at the SEC's website (<https://sec.report/>) for the relationship between KKR & Co. Inc. and KKR Group Partnership L.P..
2. This structure chart is intended to track control rather than economic relationship between the entities. As such, limited partners of limited partnerships, as applicable, are not shown. Pursuant to the AML letter issued by KKR Asian Fund II L.P. on October 24, 2022, no natural person has direct or indirect ownership or control of more than 25% of KKR Asian Fund II L.P. as of October 24, 2022.
3. Beneficial ownership of KKR IBC Capital Holding Limited is currently split between four KKR controlled funds in the percentages illustrated below:
 - 1) KKR Asian Fund II L.P.: 96.49%
 - 2) KKR Asian Fund II ESC L.P.: 2.62%
 - 3) KKR Asian Fund II SBS L.P.: 0.53%
 - 4) KKR Partners II (International), L.P.: 0.36%
4. Beneficial ownership of Soon Soon Investment Ltd. is currently split between Goodspring Holdings Limited (66.42%) and six individuals (33.58% in aggregate). Each individual holds less than 10% beneficial ownership in Soon Soon Investment Ltd.

Execution Version

Goodpack

Structure Chart

Structure as of October 24, 2022



I certify that this is a true, accurate and complete copy of the original.

DocuSigned by:

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 IBC Capital Limited
 Name: Steven Codispoti
 Title: Director
 Date: October 27, 2022