$bruder_module05_project01$

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Global Data Science Salaries: Navigating Wide Ranges and Remote Work Considerations to Attract Top Talent in a Competitive Market

A visual analysis of Salary Distribution: U.S.A. versus Offshore Average Salary by Experience Level: U.S.A. versus Offshore Salary versus Remote Work Ratio

```
Prepared by: Geoffrey Bruder
# Load necessary libraries
library(tidyr)
library(ggplot2)
library(dplyr)
## Attaching package: 'dplyr'
## The following objects are masked from 'package:stats':
##
##
       filter, lag
## The following objects are masked from 'package:base':
##
       intersect, setdiff, setequal, union
##
library(readr)
library(knitr)
# Read the data
data_path <- "/Users/Main/Documents/DSE5002/r project data.csv"</pre>
data <- read_csv(data_path)</pre>
## New names:
## Rows: 607 Columns: 12
## -- Column specification
                                       ----- Delimiter: "," chr
## (7): experience_level, employment_type, job_title, salary_currency, empl... dbl
## (5): ...1, work_year, salary, salary_in_usd, remote_ratio
## i Use `spec()` to retrieve the full column specification for this data. i
## Specify the column types or set `show_col_types = FALSE` to quiet this message.
## * `` -> `...1`
# Filter data for full-time positions
full_time_data <- data %>% filter(employment_type == "FT")
# Summarize the full_time_data dataframe
summary(full_time_data)
##
         . . . 1
                     work_year
                                  experience_level
                                                     employment_type
## Min. : 0.0
                   Min. :2020
                                  Length:588
                                                     Length:588
                                  Class :character
## 1st Qu.:155.8
                   1st Qu.:2021
                                                     Class : character
## Median :308.5 Median :2022
                                  Mode :character
                                                     Mode :character
## Mean :306.0 Mean :2021
## 3rd Qu.:455.2
                   3rd Qu.:2022
```

```
## Max.
           :606.0
                    Max.
                           :2022
##
                                          salary_currency
    job_title
                           salary
                                                             salary_in_usd
  Length:588
                       Min. :
                                   4000
                                          Length:588
                                                             Min. : 2859
  Class : character
                                 70000
                                                              1st Qu.: 64962
                       1st Qu.:
                                          Class : character
##
   Mode :character
                       Median : 115250
                                          Mode :character
                                                             Median :104196
##
                       Mean
                              : 331125
                                                             Mean
                                                                     :113468
##
                       3rd Qu.: 165000
                                                              3rd Qu.:150000
##
                       Max.
                              :30400000
                                                             Max.
                                                                     :600000
##
   employee_residence remote_ratio
                                        company_location
                                                            company_size
##
  Length:588
                       Min.
                             : 0.00
                                        Length:588
                                                            Length:588
  Class :character
                       1st Qu.: 50.00
                                        Class : character
                                                            Class : character
                       Median :100.00
                                                            Mode :character
##
  Mode :character
                                        Mode :character
##
                       Mean
                              : 70.75
##
                       3rd Qu.:100.00
##
                       Max.
                              :100.00
# Display the first few rows of the full_time_data dataframe
head(full_time_data)
## # A tibble: 6 x 12
      ...1 work_year experience_level employment_type job_title
                                                                              salary
                                                                               <dbl>
     <dbl>
               <dbl> <chr>
                                      <chr>
                                                      <chr>>
                                                                               70000
## 1
         0
                2020 MI
                                      FT
                                                      Data Scientist
## 2
         1
                2020 SE
                                      FT
                                                      Machine Learning Scie~ 260000
## 3
         2
                2020 SE
                                      FT
                                                      Big Data Engineer
                                                                               85000
## 4
         3
                2020 MI
                                      FT
                                                      Product Data Analyst
                                                                               20000
## 5
         4
                2020 SE
                                      FT
                                                      Machine Learning Engi~ 150000
## 6
         5
                2020 EN
                                      FT
                                                      Data Analyst
                                                                               72000
## # i 6 more variables: salary currency <chr>, salary in usd <dbl>,
       employee_residence <chr>, remote_ratio <dbl>, company_location <chr>,
## #
       company size <chr>
# List the column names of the full_time_data dataframe
colnames(full_time_data)
## [1] "...1"
                             "work_year"
                                                   "experience_level"
## [4] "employment_type"
                             "job_title"
                                                   "salary"
## [7] "salary_currency"
                             "salary_in_usd"
                                                   "employee_residence"
## [10] "remote ratio"
                             "company location"
                                                  "company size"
# Convert the column names of full_time_data dataframe to a list
colnames_list <- as.list(colnames(full_time_data))</pre>
# Summary statistics for U.S. vs. offshore salaries
us_salaries <- full_time_data %>% filter(employee_residence == "US")
offshore_salaries <- full_time_data %>% filter(employee_residence != "US")
# Summary stats
us_summary <- us_salaries %>% summarize(
 avg_salary = mean(salary_in_usd, na.rm = TRUE),
  median_salary = median(salary_in_usd, na.rm = TRUE),
  sd_salary = sd(salary_in_usd, na.rm = TRUE)
)
offshore summary <- offshore salaries %>% summarize(
 avg_salary = mean(salary_in_usd, na.rm = TRUE),
```

```
median_salary = median(salary_in_usd, na.rm = TRUE),
  sd_salary = sd(salary_in_usd, na.rm = TRUE)
# Reformat the avg_salary, median_salary, and sd_salary columns
us_summary <- us_summary %>%
  mutate(
   avg_salary = paste0("$", formatC(avg_salary, format = "f", digits = 2)),
   median_salary = paste0("$", formatC(median_salary, format = "f", digits = 2)),
    sd_salary = paste0("$", formatC(sd_salary, format = "f", digits = 2))
  )
# View the reformatted dataframe
print(us_summary)
## # A tibble: 1 x 3
     avg_salary median_salary sd_salary
##
     <chr>>
               <chr>
## 1 $148297.09 $138475.00
                              $66655.66
# Reformat the aug_salary, median_salary, and sd_salary columns
offshore_summary <- offshore_summary %>%
   avg_salary = paste0("$", formatC(avg_salary, format = "f", digits = 2)),
   median_salary = paste0("$", formatC(median_salary, format = "f", digits = 2)),
   sd_salary = paste0("$", formatC(sd_salary, format = "f", digits = 2))
  )
# View the reformatted dataframe
print(offshore_summary)
## # A tibble: 1 x 3
     avg_salary median_salary sd_salary
                <chr>
                              <chr>>
## 1 $69529.92 $63760.50
                              $43083.56
```

```
Key Salary Metrics for Analyzing Compensation Data
cat("Based on the analysis:
   For U.S.-based data scientists:
    average salary:", us_summary$avg_salary,
    "median salary:", us_summary$median_salary,
    "standard deviation", us summary$sd salary,
    "For Offshore-based data scientists:,
    average salary:", offshore_summary$avg_salary,
    "median salary:", offshore_summary$median_salary,
    "standard deviation:", offshore_summary$sd_salary
)
## Based on the analysis:
      For U.S.-based data scientists:
##
       average salary: $148297.09 median salary: $138475.00 standard deviation $66655.66 For Offshore-b
##
       average salary: $69529.92 median salary: $63760.50 standard deviation: $43083.56
```

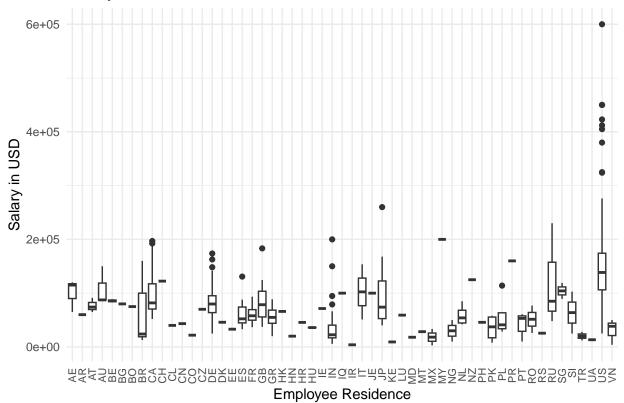
Boxplot for Salary Distribution

There is a wide variation in salary distributions across different residences. Some residences have higher median salaries compared to others. The U.S. shows a relatively high median salary and a wide range of salaries, including several outliers. Other countries also show significant variations, with some having more outliers indicating higher salaries. Disparities in salary distributions could be influenced by factors such as cost of living, demand for skills, and economic conditions in different regions. Nonetheless, as tool for analyzing and understanding global salary trends, this visualization provides a clear comparison of salary distributions across various employee residences.

X-axis: Employee Residence (various country codes) Y-axis: Salary in USD (ranging from 0 to 600,000 USD) Boxes: Represent the interquartile range (IQR), which contains the middle 50% of the data. Horizontal Line Inside the Box: Represents the median salary for that residence. Whiskers: Extend from the boxes to the smallest and largest values within 1.5 times the IQR from the quartiles. Dots: Represent outliers, which are data points outside the whiskers.

```
# Boxplot for Salary Distribution with adjusted margins
ggplot(full time data, aes(x = employee residence, y = salary in usd)) +
  geom boxplot() +
  theme minimal() +
  labs(title = "Salary Distribution: U.S. vs Offshore",
       x = "Employee Residence",
      y = "Salary in USD") +
  theme(axis.text.x = element_text(angle = 90, vjust = 0.5, hjust = 1, size = 8)) +
  theme(plot.margin = unit(c(1,1,1,2), "cm")) \%>%
  print()
## List of 1
## $ plot.margin: 'simpleUnit' num [1:4] 1cm 1cm 1cm 2cm
    ..- attr(*, "unit")= int 1
  - attr(*, "class")= chr [1:2] "theme" "gg"
## - attr(*, "complete") = logi FALSE
## - attr(*, "validate")= logi TRUE
```

Salary Distribution: U.S. vs Offshore



Bar graph for Average Salary by Experience Level (U.S. versus Offshore)

The bar graph provides a clear visual comparison of average salaries for different experience levels across U.S. and Offshore locations. U.S.-based employees have higher average salaries compared to their offshore counterparts across all experience levels. This highlights potential salary gaps and can inform strategic decisions regarding competitive compensation offers by emphasizing the importance of considering geographic location and experience level in salary planning. X-Axis: Experience Level (with categories: Entry Level, Mid-Level, Senior Level, Executive Level) Y-Axis: Average Salary in USD

print()

```
## List of 1
##
    $ plot.title:List of 11
##
     ..$ family
                        : NULL
##
      ..$ face
                        : NULL
##
     ..$ colour
                        : NULL
##
     ..$ size
                        : num 10
##
     ..$ hjust
                        : num 0.5
##
      ..$ vjust
                          NULL
##
      ..$ angle
                        : NULL
##
      ..$ lineheight
                        : NULL
##
                        : NULL
     ..$ margin
                        : NULL
##
     ..$ debug
##
      ..$ inherit.blank: logi FALSE
     ..- attr(*, "class")= chr [1:2] "element_text" "element"
##
    - attr(*, "class")= chr [1:2] "theme" "gg"
    - attr(*, "complete")= logi FALSE
##
      attr(*, "validate")= logi TRUE
          Average Salary by Experience Level: U.S. vs Offshore
                                                                                   GB
                                                                                           NG
   250000
                                                                          AR
                                                                                   GR
                                                                                            NL
                                                                          ΑT
                                                                                   HK
                                                                                            ΝZ
                                                                                            РΗ
                                                                          ΑU
                                                                                   HN
   200000
                                                                                   HR
                                                                                            PΚ
                                                                          ΒE
                                                                          BG
                                                                                   HU
                                                                                            PL
Average Salary in USD
                                                                                   ΙE
                                                                                            PR
                                                                          BO
   150000
                                                                          BR
                                                                                   IN
                                                                                            PT
                                                                                   IQ
                                                                                            RO
                                                                          CA
                                                                          СН
                                                                                   IR
                                                                                            RS
   100000
                                                                                   IT
                                                                                            RU
                                                                          CL
                                                                                   JΕ
                                                                                            SG
                                                                          CN
                                                                          CO
                                                                                   JΡ
                                                                                            SI
    50000
                                                                                           TR
                                                                                   ΚE
                                                                          CZ
                                                                          DE
                                                                                   LU
                                                                                            UA
                                                                          DK
                                                                                   MD
                                                                                            US
        0
                                                                          EE
                                                                                   MT
                                                                                            VN
                 ΕN
                              EX
                                                         SE
                                            MI
```

Scatter plot for Salary versus Remote Work Ratio

Experience Level

The scatter plot represents the relationship between salary in USD and remote work ratio for employees from different countries, emphasizing the salary distribution. Salaries vary widely across all remote ratios. Some employees in the fully remote category (100% remote ratio) are earning higher salaries, indicating that

MX

MY

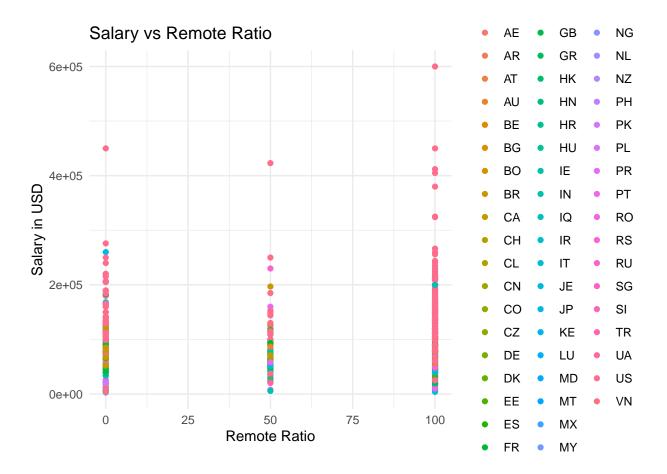
ES

FR

remote work may be associated with more competitive compensation for certain roles in in certain regions.

X-Axis (Remote Ratio): This axis represents the percentage of work that employees perform remotely, ranging from 0% (fully on-site) to 100% (fully remote). Y-Axis (Salary in USD): This axis shows the salaries of the employees, measured in US dollars. Color (Employee Residence): Each color represents a different country where the employees reside.

```
# Scatter plot for Salary versus Remote Work Ratio
ggplot(full_time_data, aes(x = remote_ratio, y = salary_in_usd, color = employee_residence)) +
  geom point() +
  theme_minimal() +
  labs(title = "Salary vs Remote Ratio",
       x = "Remote Ratio",
       y = "Salary in USD",
       color = "Employee Residence") %>%
  print()
## $x
## [1] "Remote Ratio"
##
## $y
## [1] "Salary in USD"
##
## $colour
## [1] "Employee Residence"
##
## $title
## [1] "Salary vs Remote Ratio"
##
## attr(,"class")
## [1] "labels"
```



Strategic Salary Recommendations

Balancing U.S. and Offshore Data Science Compensation in a Competitive Market

```
# Conclusion based on the analysis
cat("Based on the analysis, I recommend the following:
    For U.S.-based data scientists,
    the average salary is around", us_summary$avg_salary,
    "USD,
   while offshore data scientists have an average
   salary of approximately", offshore_summary$avg_salary,"USD.
   To attract top talent, especially in a competitive market,
    consider offering salaries at or above these averages
   depending on the candidate's experience and expertise.
   Considering a notable relationship between the remote
   work ratio and salary distribution for employees across
    different countries, as well as, current trends in the
    influence of remote work on hiring salary, more
    competitive compensation may be necessary for roles
    allowing full remote work.
   These considerations may help set competitive salaries
   based on average salaries, remote work ratios,
    and geographical locations. It can also inform decisions
    about remote work policies and assist in developing
    guidelines and policies that support fair compensation
```

```
practices.")
## Based on the analysis, I recommend the following:
##
       For U.S.-based data scientists,
##
       the average salary is around $148297.09 USD,
       while offshore data scientists have an average
##
##
       salary of approximately $69529.92 USD.
##
       To attract top talent, especially in a competitive market,
##
       consider offering salaries at or above these averages
       depending on the candidate's experience and expertise.
##
##
       Considering a notable relationship between the remote
##
       work ratio and salary distribution for employees across
##
       different countries, as well as, current trends in the
##
       influence of remote work on hiring salary, more
##
       competitive compensation may be necessary for roles
##
       allowing full remote work.
##
##
       These considerations may help set competitive salaries
##
       based on average salaries, remote work ratios,
       and geographical locations. It can also inform decisions
##
##
       about remote work policies and assist in developing
##
       guidelines and policies that support fair compensation
##
       practices.
company_data <- data %>% filter(employment_type == "FT")
# Summarize the full_time_data dataframe
summary(full_time_data)
##
                     work_year
                                   experience_level
                                                     employment_type
         ...1
                  Min. :2020
                                  Length:588
  Min.
         : 0.0
                                                     Length:588
                   1st Qu.:2021
  1st Qu.:155.8
                                  Class : character
                                                     Class : character
## Median :308.5
                  Median:2022
                                  Mode :character
                                                     Mode :character
                          :2021
## Mean :306.0
                  Mean
## 3rd Qu.:455.2
                   3rd Qu.:2022
## Max. :606.0
                   Max.
                          :2022
##
   job_title
                          salary
                                          salary_currency
                                                             salary_in_usd
                                         Length:588
## Length:588
                      Min.
                            :
                                   4000
                                                            Min. : 2859
## Class :character
                      1st Qu.:
                                 70000
                                         Class : character
                                                             1st Qu.: 64962
                      Median: 115250
##
   Mode :character
                                         Mode :character
                                                            Median :104196
##
                      Mean
                            : 331125
                                                            Mean
                                                                   :113468
##
                       3rd Qu.: 165000
                                                             3rd Qu.:150000
##
                      Max.
                             :30400000
                                                            Max.
                                                                    :600000
                                                          company_size
##
   employee residence remote ratio
                                        company location
## Length:588
                      Min. : 0.00
                                       Length:588
                                                          Length:588
  Class : character
                      1st Qu.: 50.00
                                        Class : character
                                                          Class : character
##
  Mode :character
                      Median :100.00
                                       Mode :character
                                                          Mode :character
                             : 70.75
##
                      Mean
##
                       3rd Qu.:100.00
                      Max.
                             :100.00
# Display the first few rows of the full_time_data dataframe
head(full_time_data)
## # A tibble: 6 x 12
      ...1 work_year experience_level employment_type job_title
                                                                             salary
```

```
## 2
                2020 SE
                                      FT
                                                      Machine Learning Scie~ 260000
         2
## 3
                2020 SE
                                      FT
                                                      Big Data Engineer
                                                                               85000
## 4
         3
                2020 MI
                                      FT
                                                      Product Data Analyst
                                                                               20000
## 5
         4
                2020 SE
                                      FT
                                                      Machine Learning Engi~ 150000
                2020 EN
                                                      Data Analyst
                                                                               72000
## # i 6 more variables: salary_currency <chr>, salary_in_usd <dbl>,
       employee_residence <chr>, remote_ratio <dbl>, company_location <chr>,
       company_size <chr>
# List the column names of the full_time_data dataframe
colnames(full_time_data)
  [1] "...1"
                             "work_year"
                                                   "experience_level"
   [4] "employment_type"
                             "job title"
                                                   "salary"
## [7] "salary_currency"
                             "salary_in_usd"
                                                  "employee residence"
## [10] "remote ratio"
                             "company location"
                                                  "company size"
# Filter data for full-time employees and calculate the averages
average_remote_work <- company_data %>%
  filter(employment type == "FT") %>%
  group_by(company_location, job_title, remote_ratio) %>%
  summarise(average_percentage = mean(as.numeric(remote_ratio), na.rm = TRUE) * 100) %>%
  ungroup()
## `summarise()` has grouped output by 'company_location', 'job_title'. You can
## override using the `.groups` argument.
# Filter data for full-time employees and calculate the averages
average_remote_work <- company_data %>%
  filter(employment_type == "FT") %>%
  mutate(group = ifelse(company_location == "US", "US", "Offshore")) %>%
  group_by(group, company_size, remote_ratio) %>%
  summarise(average_percentage = n() / nrow(company_data) * 100) %>%
  ungroup()
## `summarise()` has grouped output by 'group', 'company_size'. You can override
## using the `.groups` argument.
# Reshape the data for better readability
average_remote_work_table <- average_remote_work %>%
  pivot_wider(names_from = remote_ratio, values_from = average_percentage, names_prefix = "Remote_") %>
  rename(Remote_0 = `Remote_0`, Remote_50 = `Remote_50`, Remote_100 = `Remote_100`) %>%
  arrange(group, company_size)
```

<chr>>

Data Scientist

<dbl>

70000

##

1

<dbl>

0

<dbl> <chr>

2020 MT

<chr>>

FT

Average Percentage of Full-Time Employees Working Remotely by Company Size and Group (US versus Offshore)

The data represented in chart indicates that US companies, especially medium-sized ones, have a higher percentage of full-time employees working remotely compared to Offshore companies.

Remote work trends across different company sizes and geographical locations highlight the variations in the adoption of remote work between large, medium, and small companies in the US and Offshore.

```
# Display the data as a table
kable(average_remote_work_table, caption = "Average Percentage of Full-Time Employees Working
    Remotely by Company Size and Group (US/Offshore)",
    col.names = c("Group", "Company Size", "0% Remote", "50% Remote", "100% Remote"))
```

Table 1: Average Percentage of Full-Time Employees Working Remotely by Company Size and Group (US/Offshore)

Group	Company Size	0% Remote	50% Remote	100% Remote
Offshore	L	2.0408163	7.4829932	5.782313
Offshore	M	5.7823129	2.7210884	9.013605
Offshore	S	2.0408163	2.0408163	4.251701
US	L	3.2312925	2.5510204	11.734694
US	M	7.6530612	0.1700680	28.741497
US	S	0.6802721	0.6802721	3.401361

#{r echo=FALSE, message=FALSE, warning=FALSE, results='hide'}