

(A) American Depository Receipts (ADRs). One ADR equals four ordinary shares.

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and released semi-annually. Figures may not sum to total due to rounding. Next earnings report due early February.

(C) Dividends commonly paid in late April and

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October. (D) In millions. (E) Includes intangibles. In FY 2025, \$14.8 billion or \$24.3 per ADR. (F) In 2024, the functional currency changed from sterling to U.S.dollar.

Company's Financial Strength	A
Stock's Price Stability	90
Price Growth Persistence	30
Earnings Predictability	NMF

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January 9, 2026