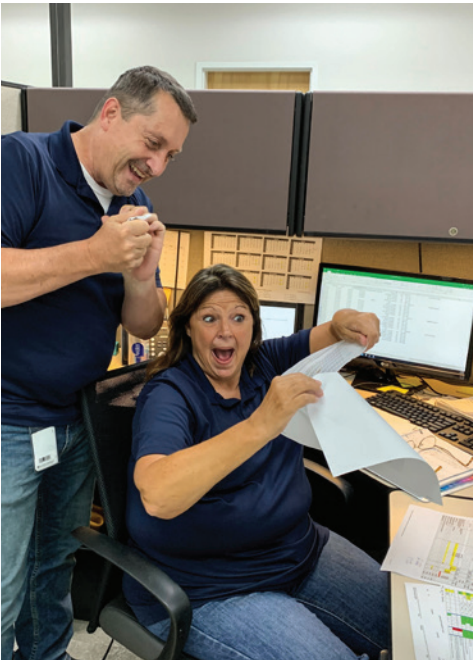




Supply Chain

Market

It has been a challenging year for supply chains around the world due to the ongoing effects of Covid-19 impacting the availability of both material and accessibility to freight globally. Additionally, in February 2021, Texas endured an unprecedented snow storm that caused massive power outages and State of Emergency declarations statewide. This historic event shook the resin industry, forcing almost all major resin and feed-stock manufacturers into declaring force majeure. In the month of March, ¼ of Proper's Supply Chain had declared force majeure!



Despite these many hurdles, the Proper Supply Chain team once again showed their tenacious drive for overcoming adversity and successfully avoided impacting any of our customers' production lines at all of our manufacturing locations. The team at PGM Anderson rallied together to identify, trial and present alternatives proactively to our customers winning them praise from BMW for being "proactive and diligent" in their actions to protect our customers.

The PGM Pulaski team successfully navigated through the majorly impacted Polycarbonate shortage using creative solutions to keep lines running, even supporting some of Proper's customers with resin as the need arose. The PGM Warren team effectively identified alternatives to their Polycarbonate material and had this back-up tested and on the sidelines should they need to act. The team continues to work through the global shortages as we head back to normalcy over the coming months. Great work team!

Projects

The last 6 months have been filled with ERP learning for the Supply Chain teams of Manufacturing. The Planning teams, in conjunction with Purchasing and IT, dove head first into launching MRP for the Manufacturing plants.

MRP is the first step in expanding our use of the upgraded CSI software for Supplier Management. PGM Pulaski took the lead on this activity by working with the launch team to define the required parameters and process flows in order to generate material requirements and begin reporting out exceptions. Gary Thornton and Kristi Keeton enthusiastically led this activity from their side and successfully launched MRP in February 2021 with a full transition off of those PESKY EXCEL SHEETS in April 2021! Way to go!

PGM Warren is just days away from their own launch. After working diligently to input the parameters for all Items while resolving a few system issues with the support of IT, Stacey Holland is gearing up to kiss those excel sheets goodbye in the coming weeks, as well!

PGM Anderson is last but certainly not least. Rich Pitoniak and his team began the process of populating parameters and in doing so, have identified an opportunity to further improve the system by automating the scheduling portion in CSI. As we work together on defining and rolling out this next opportunity, PGM Anderson will pave the way for the benchmark process in CSI for scheduling and planning.

Tarin Gibson
Director of Purchasing