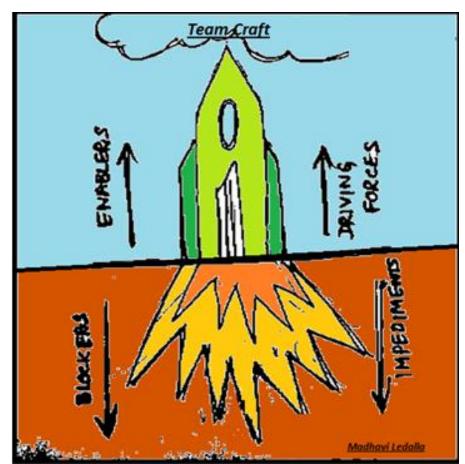
Sprint Retrospective

SWEN-261 Introduction to Software Engineering

Department of Software Engineering Rochester Institute of Technology



From 7 Ways to Make Retrospectives Fun and Engaging by Vibhu Srinvasan



Team retrospectives are all about improving the team and your process.

- The team reflects (introspects) on three main questions:
 - What went well?
 - What didn't go well?
 - What can we do to improve?
- Do a retrospective on each sprint.
 - This allows a team to make frequent course corrections (aka improvements)
 - Iterative and incremental is a principle to be applied to your process (as well as the product)
- There are dozens of specific retrospective techniques; we'll teach you one.



The starfish technique uses five categories of issues.

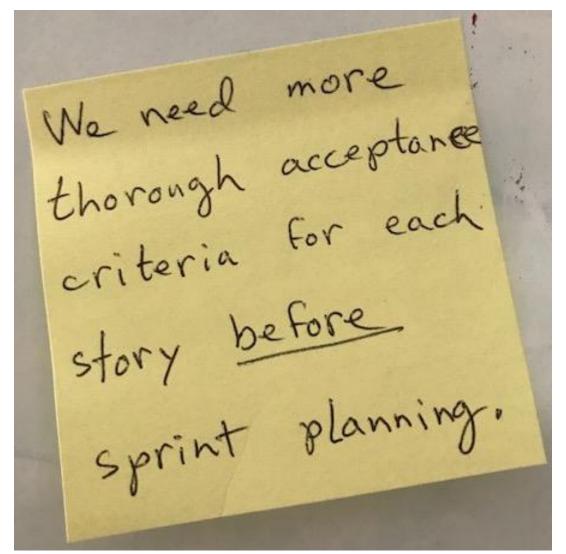
- Keep doing
 - These issues highlight an activity that worked well
 - No change necessary
- More of
 - These issues request more of an activity
- Start doing
 - These issues request the start of a new activity
- Less of
 - These issues request less of an activity
- Stop doing
 - These issues request stopping an activity that isn't serving the team, the product or the stakeholders

The process of a retrospective follows these steps.

- 1. Every member creates issue cards
- 2. Members place each card on the starfish chart
- 3. A facilitator reads aloud each issue and groups common issues together
- 4. Every member votes for five issues on the chart
- 5. The facilitator picks top three issues
- 6. The team brainstorms on solutions to each of these top issues
- 7. The team creates action items for the next sprint to satisfy the top issues

Keep your issues concise yet complete.

Here's an example:





Issues run the gamut from process, design, teamwork and communication.

- Adding, removing or improving processes:
 - backlog refinement
 - sprint planning
 - calculating team capacity (velocity)
 - daily standups
 - sprint review/demo
 - sprint retrospective (the meta process)
- Adding, removing or improving reviews:
 - code reviews
 - reviewer engagement
 - pre-development design reviews
 - pre-planning design reviews



Issues run the gamut from process, design, teamwork and communication.

- Adding, removing or improving testing:
 - unit testing
 - unit testing code coverage
 - integration testing (esp for web apps)
 - acceptance (manual) testing
- Adding or improving developer or team skills:
 - better use of Spikes
 - addition of tech talks
 - formal member training
- Adding or improving team communication:
 - more or better use of communication tools
 - more or better face-to-face meetings
 - more or better discussions with the Product Owner

Software Engineering
Rochester Institute

better virtual (distributed) teaming practices