

MAP THE POWER

RESEARCH FOR THE RESISTANCE

**Fossil Fuel Power Mapping with LittleSis & DSA
Ecosocialists**

July 14, 2020

Munira Lokhandwala
LittleSis Community Manager
munira@littlesis.org

Derek Seidman
Research Analyst
derek@littlesis.org

ComEd and Exelon

- ComEd is an Exelon distribution utility serving Northern Illinois
- \$2.2 billion in revenue & \$200+ million in profits from Chicago alone
- Under three different federal corruption investigations
- One of the biggest political players in Illinois



An Exelon Company



#Democratize ComEd

- Campaign formally launched in June 2019
- Goals:
 - Municipalize Chicago's electric grid
 - Build energy democracy
 - Invest in our city, not shareholder profit
- Requires majority City Council vote (& a mass movement behind it)



Our coalition:



WE POWER DC - Energy Democracy in the Nation's Capital

Pepco & Exelon have **polluted our rivers, dragged their feet on climate progress, and dominated DC politics for long enough.**

We Power DC is working toward **community-controlled, publicly owned utility in DC.**



WHAT'S NEXT: Stop the Price Hike Town Hall



Pepco is working to raise their rates without public oversight in the middle of a pandemic--and we're working to stop them.

Join us Next Tuesday, 7/21 @ 7PM:

bit.ly/StopPepcoTownHall

Want to join us? Email
wepowerdc@gmail.com.



About Public Accountability Initiative & LittleSis

- Watchdog research group
- Power research/mapping of the 1%
- LittleSis.org-- “the opposite of Big Brother”
- A database of information on powerful people and organizations and a platform for power research
- Or, an involuntary facebook of the 1%
- News site: Eyes on the Ties

Eyes on the Ties *

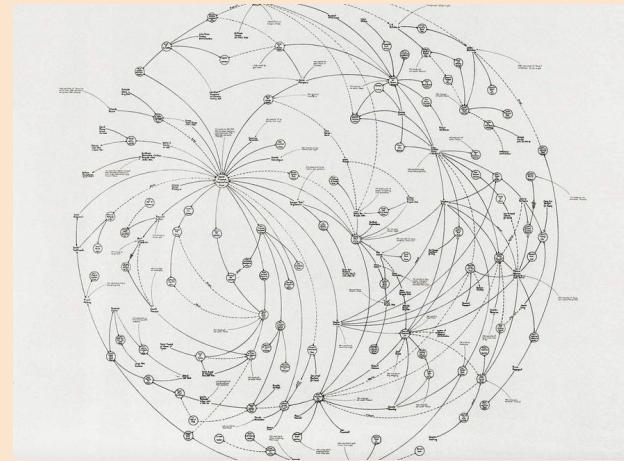
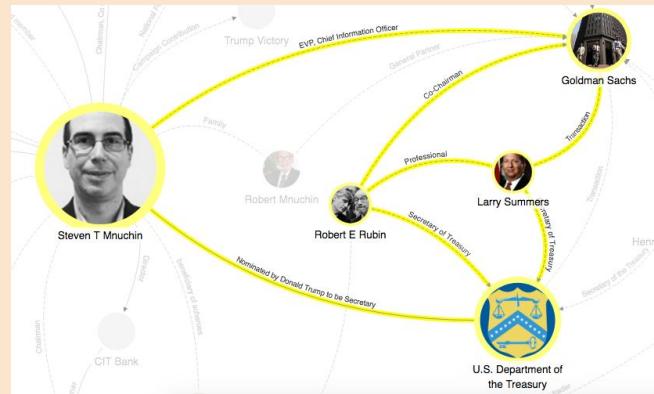
LittleSis* is a free database of who-knows-who at the heights of business and government.

* opposite of Big Brother

We're a grassroots watchdog network connecting the dots between the world's most powerful people and organizations.

What is power research and power mapping?

- Investigative research focused on power structures
- Power structure = influential people, organizations, and the relationships between them
- Often done by activists or journalists challenging powerful institutions (often corporations, government institutions)
- AKA: investigative journalism, opposition research, muckraking, strategic research



Power Indicators

Who benefits?

- High income
- Owns property
- Gets tax breaks

Who wins?

- Who gets what they want?
- Who can move their agenda despite opposition?
- Recent policy fights

Who governs?

- Who occupies important institutional positions and takes part in important decision-making groups?
- Power boards

Who has a reputation for power?



The Richest People On The Planet 2016

For our 30th annual guide to the world's richest people we found a total of 1,810 billionaires, down from a record 1,826 a year ago. Their aggregate net worth: \$6.5 trillion, \$570 million less than last year.

[Continue »](#)

Edited by Luisa Kroll and Kerry Dolan 3.1.2016

How can power research strengthen our campaigns?

- ❖ The most obvious target isn't necessarily always the right one!
- ❖ Inform strategy and identify leverage
 - Accurate picture of who you are up against
 - Identify weaknesses and “campaignable” opportunities
- ❖ Find new ways campaigns and movements are connected
- ❖ Find creative direct action targets

Government Sachs [@Govt_Sachs](#) Following

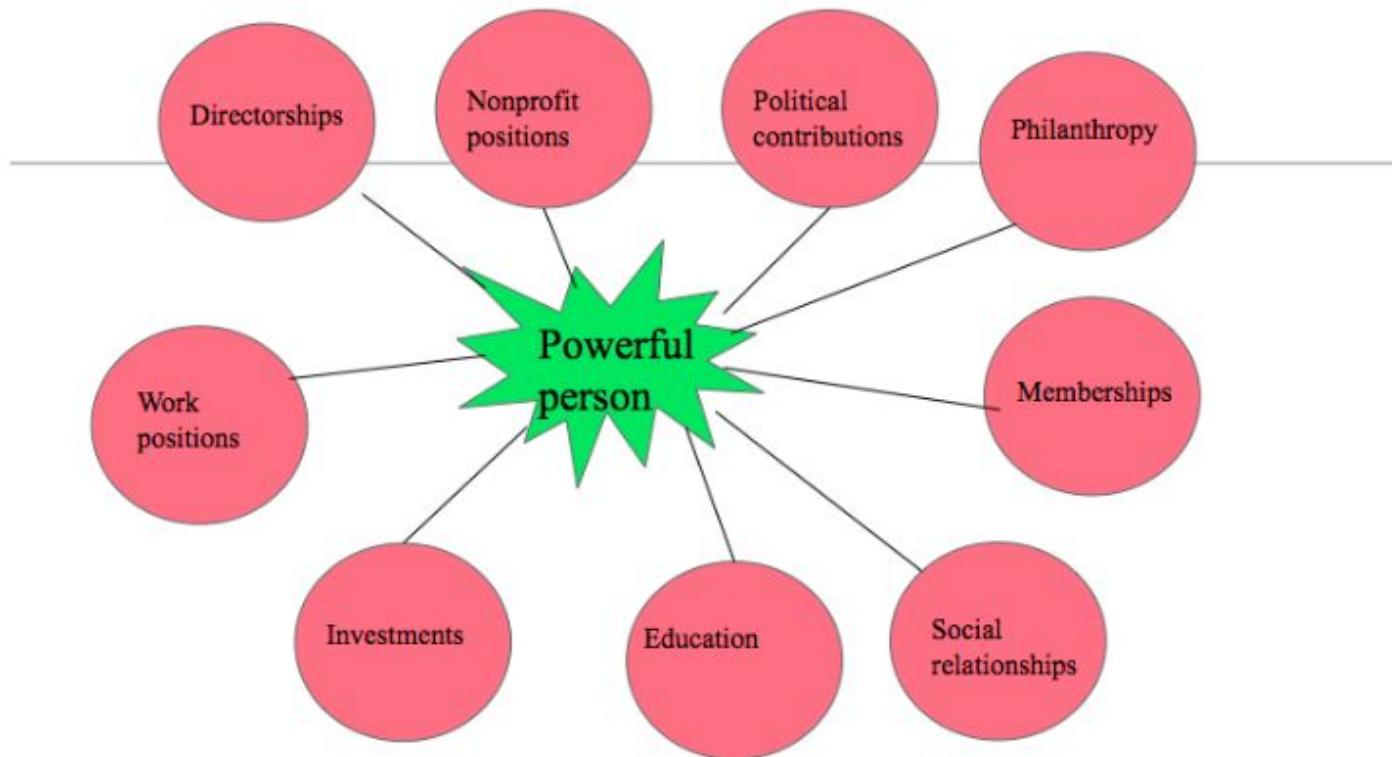
We came to the [@Mnuchin_Gallery](#) and encountered this swamp monster from [#GovernmentSachs](#). [#ForeclosureKing](#) [#ResistTrump](#)

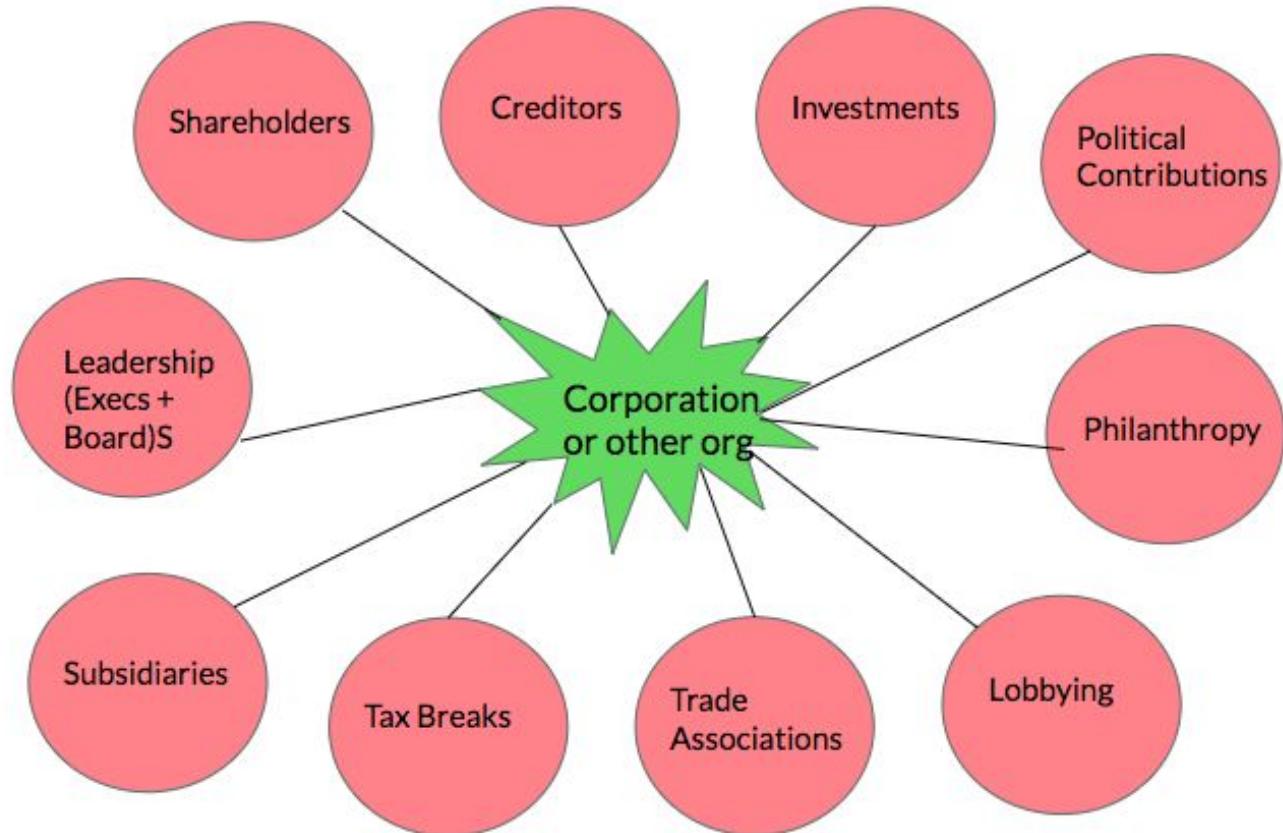


RETWEETS 12 LIKES 9

10:33 AM - 20 Jan 2017

Resist Here, NY Communities, Strong For All and 5 others



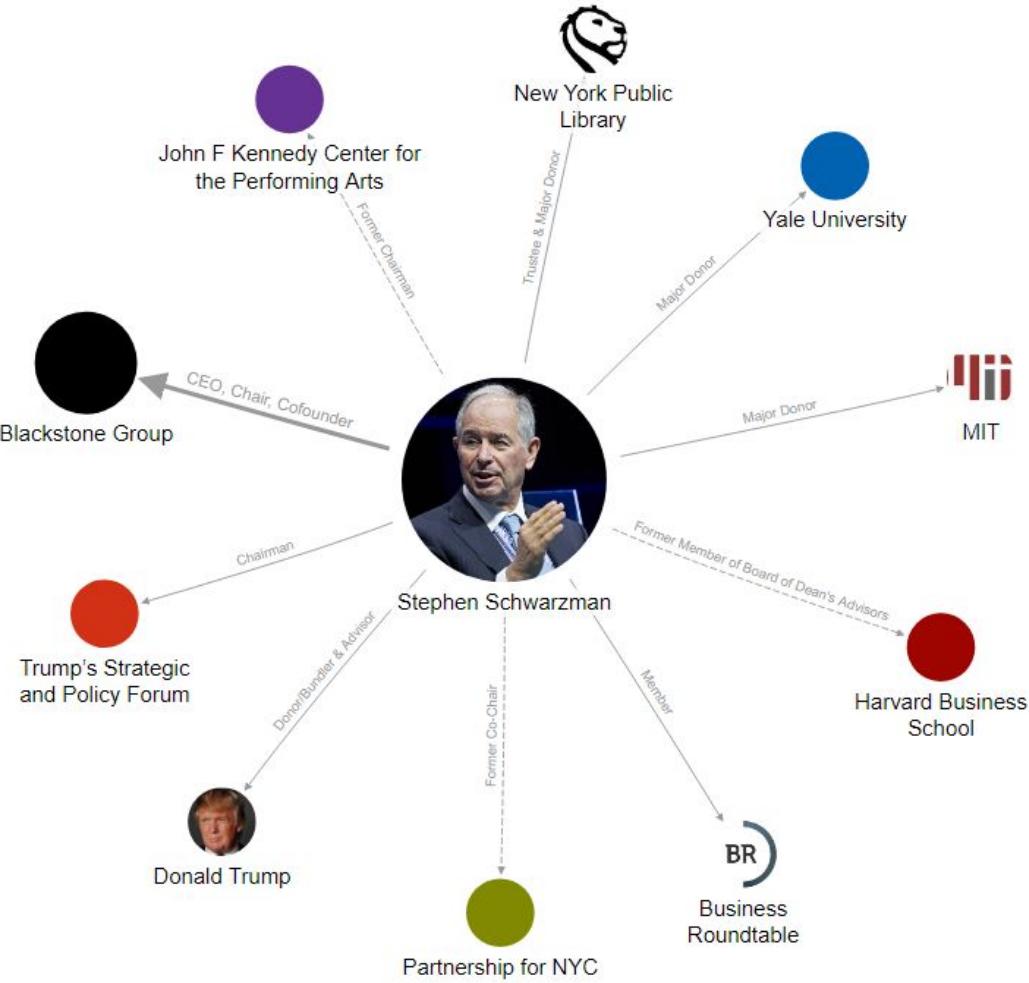


What do we look for when we do power research?

i.e., what “**indicators**” of power to we research?

- 1. Work positions**
 - a. Executive positions, corporate board memberships, advisory positions, directorships
- 2. Political donations**
 - a. Who do they donate to?
- 3. Nonprofit positions**
 - a. Think tanks, industry associations, chambers of commerce, cultural institutions
- 4. Philanthropy**
 - a. Personal foundation? Who sits on the board? Who do they give grants to? Major donors to area charities?
- 5. Memberships**
 - a. Where are they hanging out? Social clubs, country clubs, etc.
 - b. Large membership orgs like the NRA
- 6. Family, Friends, Colleagues, and Mentors**
- 7. Education**
 - a. Where did they go to school?
 - b. Are they still active as an alumni? Do they give money?
 - c. Do they hold a trustee positions?
- 8. Investments**

Example: Stephen A. Schwarzman



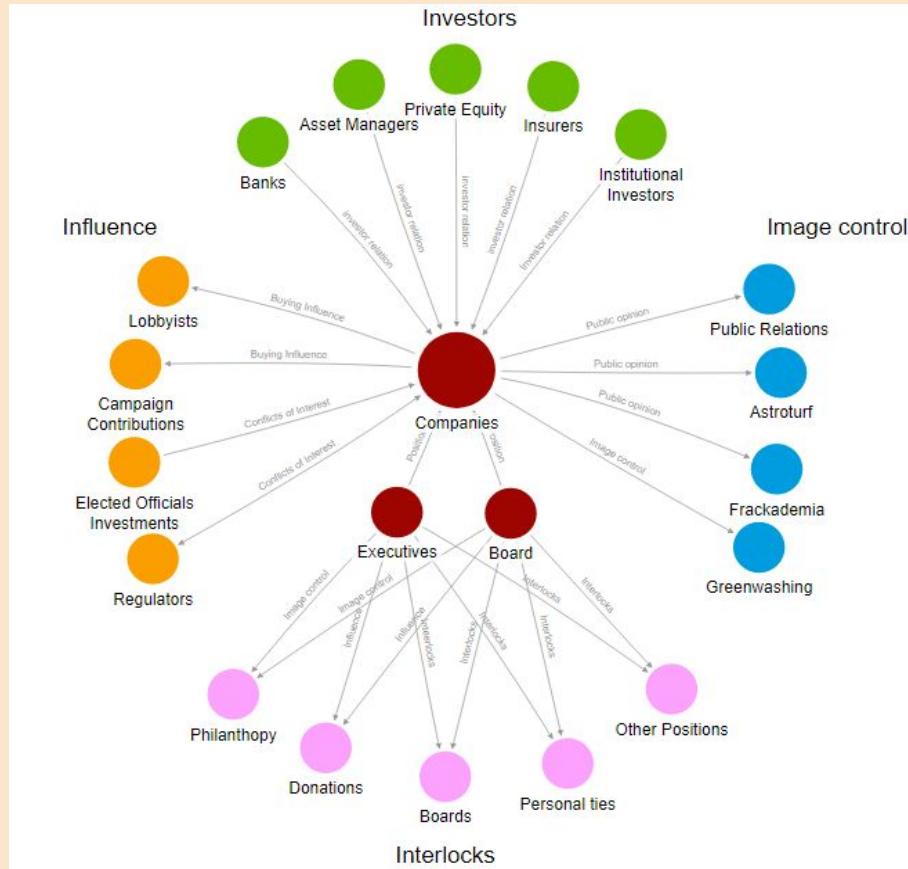
US fossil fuel industry landscape

1. Oil producers (oil majors; independent producers; drilling services: wastewater, frac sand, etc)
2. Pipelines
3. Storage
4. Refineries
5. LNG facilities
6. Petrochemical plants
7. Power plants
8. Export facilities/terminals
9. Distribution
10. Etc etc

Market stages of oil and gas production often referred to in three stages:

1. Upstream
2. Midstream
3. Downstream

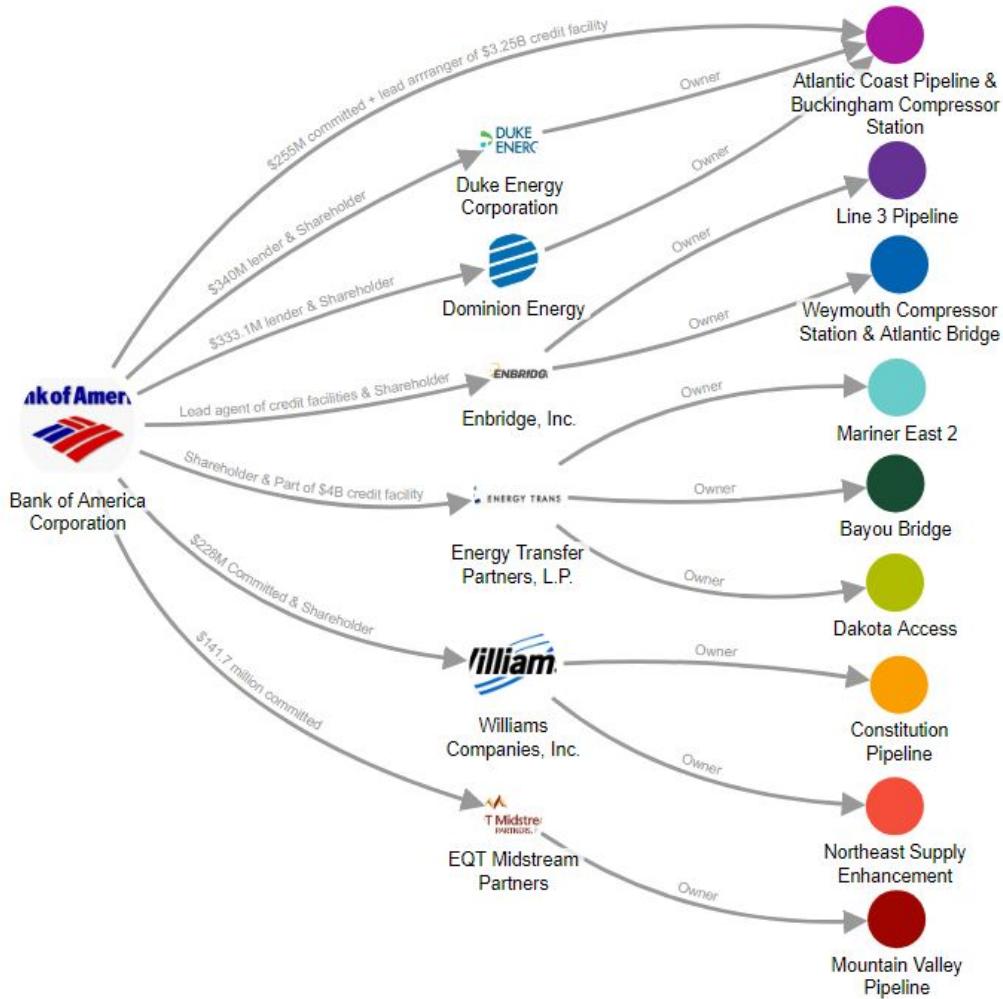
Fossil Fuel Industry Power Structure



Investors: owners, financiers, shareholders, etc



- This is the money behind the fossil fuel industry and usually where ultimate power lies
- **Banks** provide credit facilities, underwrite bonds, etc
- **Asset managers** are top owners of every publicly traded fossil fuel company
- **Insurers** provide required cover for projects
- **Private equity** firms are often major investors
- **Institutional Investors** like endowments and pension funds are big investors (via passive, mutual + private equity funds)



Influence: lobbying, donations, etc



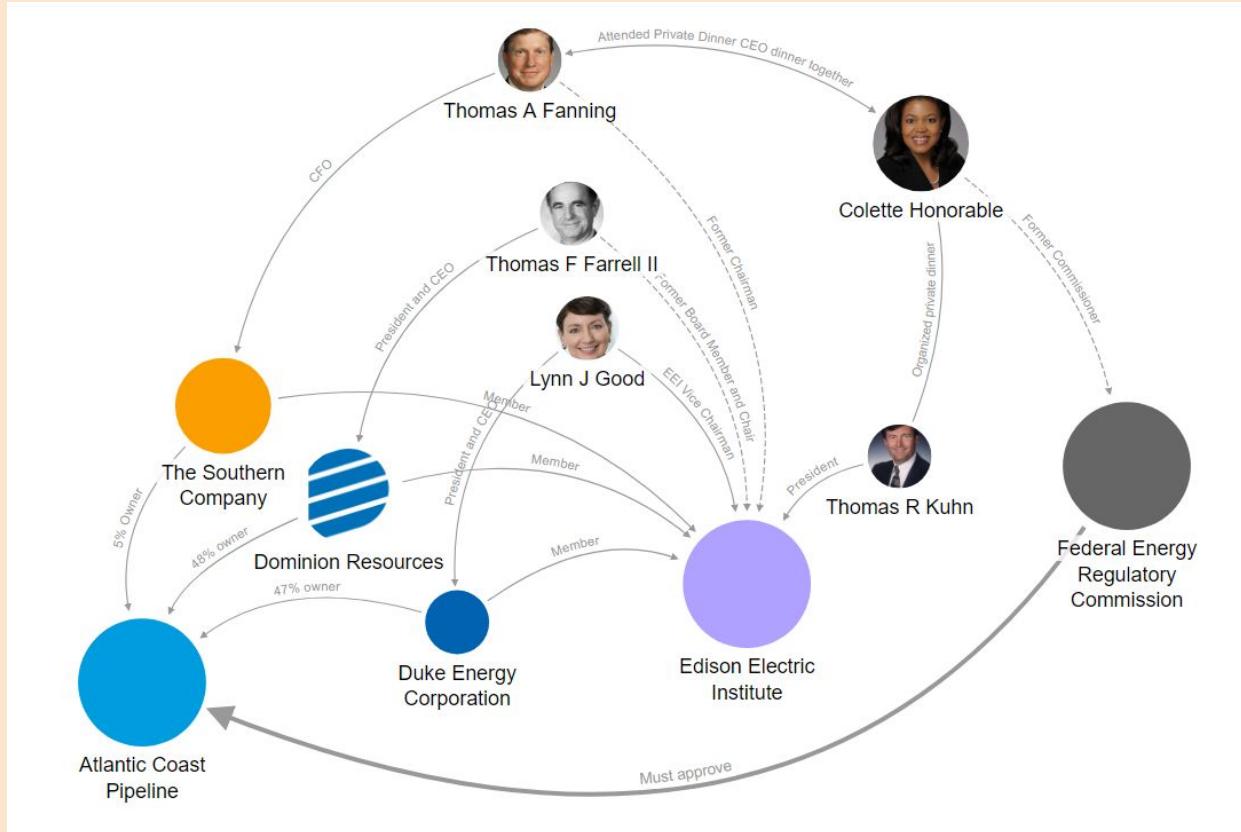
Fossil fuel & utility companies gain & maintain influence in many ways:

- **Lobbying** elected officials and regulators
- **Campaign contributions** to politicians
- **Corporate associations** that organize elites
- **Board & philanthropic networks** that bring together corporate elites
- **Social clubs** that bring elites together
- **Conflicts & revolving doors:** electeds & regulators with investments or revolving door ties

All these create **INTERLOCKS** between fossil fuel companies & elected officials and regulators who oversee them.

Identifying these interlocks and relationship is really important in power research!

Example: Cozy ties between ACP, EEI & FERC



Eyes on the Ties

LITTLEISIS ABOUT DONATE

Fracking

New Documents Further Reveal Cozy Relationship Between Energy Industry and FERC Regulators

by Derek Seidman
APR 16, 2017

| Name (Party-District) | Investments tied to ACP | Donations from Dominion | Pro-ACP actions |
|------------------------------------|--|---|--|
| Sen. Bill DeSteph (R-8) | Owes more than \$250,000 of Dominion stock | \$8,800 from Dominion since 2013 | Endorsed ACP Co-authored 2016 op-ed defending the ACP Co-chairs caucus that sent pro-ACP letter to U.S. Senators Warner and Kaine |
| Sen. Tommy Norment (R-3) | Owes between \$50,001 and \$250,000 of Dominion stock | \$137,240 from Dominion since 1996 \$10,200 from Farrell | Endorsed ACP Signed pro-ACP letter to U.S. Senators Warner and Kaine Sent pro-ACP letter to FERC |
| Sen. Frank Wagner (R-7) | Owes between \$5,001 and \$50,000 of Duke stock (2x) Has owned between \$50,001 and \$250,000 of Dominion stock | \$113,235 from Dominion since 2000 \$9,500 from Farrell | Endorsed ACP Signed pro-ACP letter to U.S. Senators Warner and Kaine Co-authored 2016 op-ed defending the ACP Authored 2019 op-ed defending the ACP |
| Del. Keith Hodges (R-98) | Owes between \$5,001 and \$50,000 of Dominion stock | \$5,000 from Dominion since December 2011 | Endorsed ACP Signed pro-ACP letter to U.S. Senators Warner and Kaine |
| Del. S. Chris Jones (R-76) | Owes between \$50,001 and \$250,000 of Dominion stock | \$41,432 from Dominion since 1998 | Endorsed ACP Signed pro-ACP letter to U.S. Senators Warner and Kaine |
| Del. Jay Leftwich (R-78) | Owes between \$5,001 and \$50,000 of Dominion stock | \$4,500 from Dominion since 2013 | Endorsed ACP Signed pro-ACP letter to U.S. Senators Warner and Kaine |

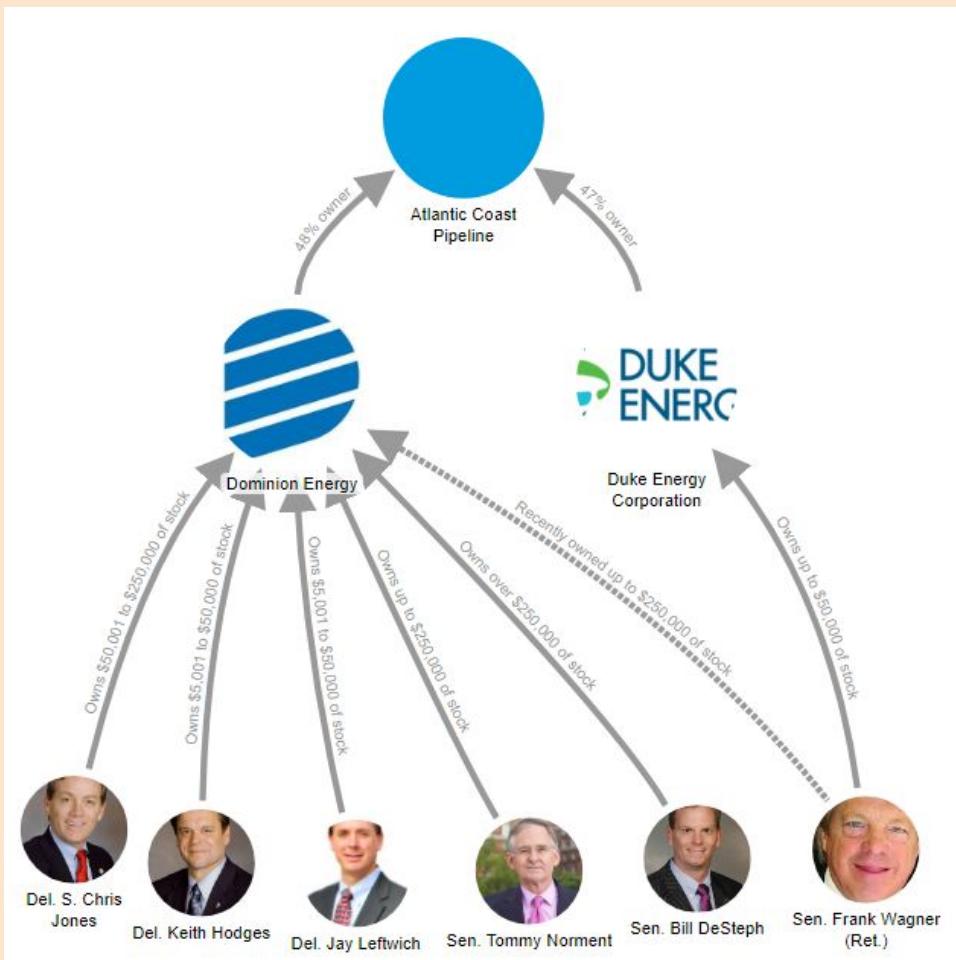


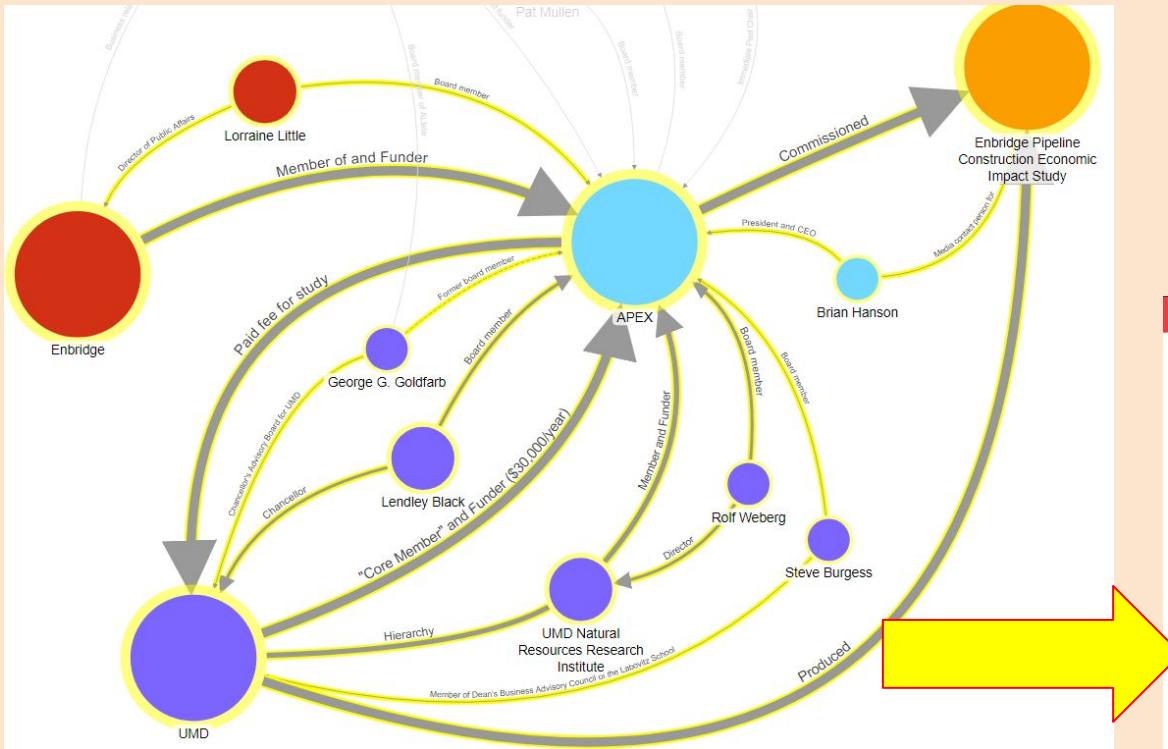
Image Control: philanthropy, PR campaigns, etc



Fossil fuel companies try to control their public image in various ways:

- **Philanthropy** in the arts, children's and community programs
- Funding **public relations** & **astroturf** campaigns
- Funding climate denialist think tanks & **frackademics**
- **Greenwashing** their image through ties to corporate-aligned conservationist groups & climate events & conservative climate lobbying efforts

Example: Enbridge's Line 3 Pipeline's PR Shenanigans



Pro-Line 3 forces kept citing a “University of Minnesota Duluth” study that promised major economic growth in op-eds, press statements & public comments. The report was tied to Enbridge money and had all kinds of conflicts.

CITY PAGES News Music Food & Drink Arts & Leisure Calendar Movies Best Of Promotions

Watchdog: UMD's pipeline study was polluted by Enbridge money

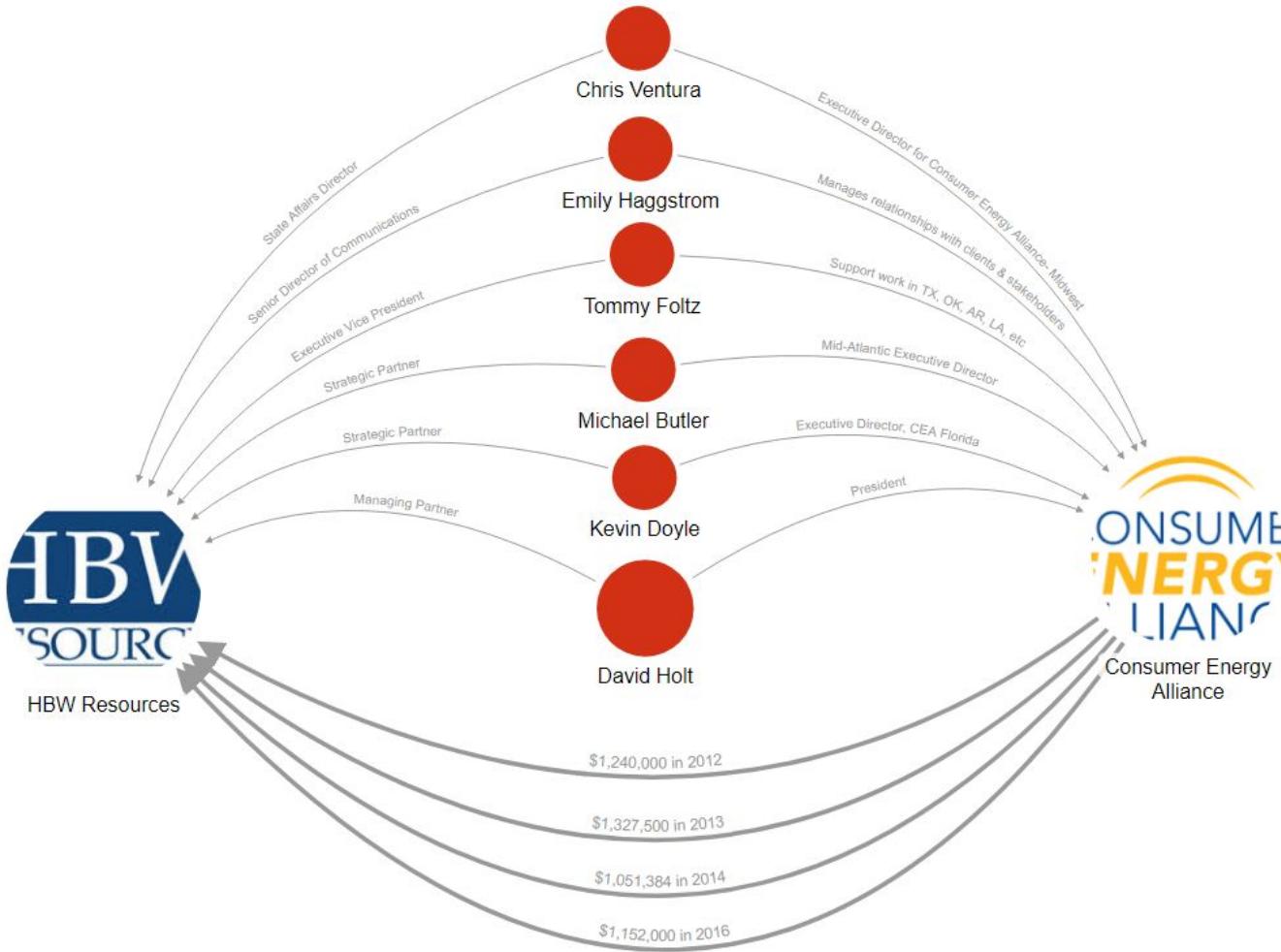
Sunday, November 12, 2017 by Susan Du in News

A photograph showing construction equipment and pipes at a pipeline site, illustrating the physical reality of the project mentioned in the article.

RELATED

- Enbridge pipeline report ignores alternatives (like not building a new one)
- Enbridge pipeline in Minnesota brings protest, and a tribal liaison's abrupt resignation
- Six arrested as Enbridge begins pipeline construction without Minnesota permits
- Enbridge presents dark prognosis for aging pipeline in northern Minnesota

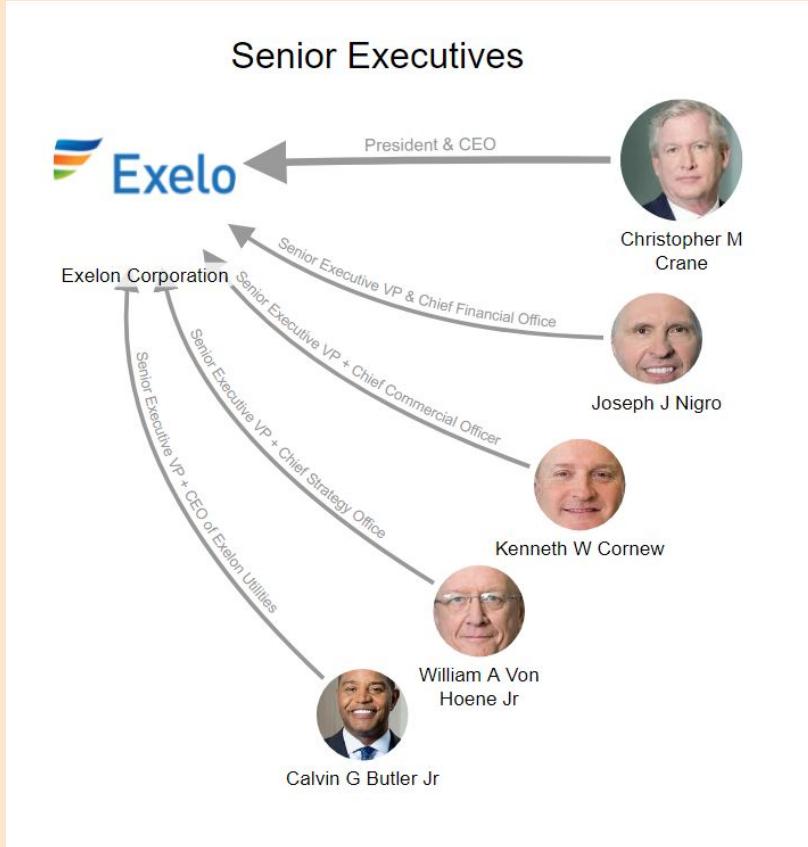
Richard Tsong-Taatarii, Star Tribune



Tricks of the trade! (Or, some examples of Exelon power maps & how we got the information included)

1. **Executives** → corporate website; SEC database; Google
 - a. Exelon Execs
 - b. Crane, Exelon & the corporate community
 - c. Crane & the utility corporate elite
 - d. Crane, Exelon & corporate philanthropy (eg, Museum of Science and Industry Chicago + Columbian Ball)
 - e. Crane, Pepco & the DC power elite
 - f. Crane & **Campaign finance** (FEC database)
2. **Banks** → Exhibit 10.1 or 99.1
3. **Owners** → DEF14 statement (SEC database)
4. **Board of directors** → corporate website; SEC database
5. **Lobbyists** → federal lobbying database

Exelon executive management: SEC ([Def14a](#)) + [Corp Website](#)



- ▶ STOCK INFORMATION
- ▶ REPORTS & SEC FILINGS
- ▶ FINANCIALS & PERFORMANCE
- ▶ EVENTS & PRESENTATIONS

- ▶ FIXED INCOME INVESTORS
- ▶ INVESTOR & SHAREOWNER RESOURCES

Google: “Exelon investor relations”

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Exelon Corp (EXC) Q4 2019 Earnings Call Transcript

EXC earnings call for the period ending December 31, 2019.

 Motley Fool Transcribers (MFTTranscribers)
Feb 11, 2020 at 8:31PM

Exelon Corp (NYSE:EXC)
Q4 2019 Earnings Call
Feb 11, 2020, 10:00 a.m. ET

Contents:

- Prepared Remarks
- Questions and Answers
- Call Participants

Prepared Remarks:
Operator

Hello and welcome to today's webcast. My name is Tamara, and I will be your event specialist today. [Operator Instructions]

It is now my pleasure to turn today's program over to Dan Eggers, Senior Vice President of Corporate Finance. The floor is yours.

Daniel L. Eggers -- Senior Vice President, Corporate Finance

Thank you and good morning. Ditamara. Good morning, everyone, and thank you for joining our Fourth Quarter 2019 Earnings Conference Call. Leading the call today are Chris Crane, Exelon's President and Chief Executive Officer; and Joe Niquo, Exelon's Chief Financial Officer. They're joined by other members of Exelon's

SEC EDGAR database of company filings
****Form Def14A** (“proxy statement”): exec compensation + board info + top owners



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Company Name **SEARCH**

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Google: “Exelon earning call transcripts” (Seeking Alpha, Motley Fool, etc)

Form DEF 14a: Definitive statement for shareholder meetings

- Corporate leadership: Executives and Board Members
- Compensation: Board and executive salaries, fees, stock awards, etc.
- Shareholder resolutions
- CEO pay ratio

Form 10K: Full annual report

- Detailed description of the company's operations
- Summary of the firm's competitive and regulatory climate
- Basic data on the company's workforce, which may include information on the extent to which the workers are unionized and which unions represent them
- Overview of the main legal proceedings in which the company is involved

Form 8K – Current report statement on any event of shareholder interest

- May include – acquisitions, changes to stock, rebranding, credit agreements, etc.

Exhibit 10.1 – Credit agreements with banks

Schedule 13D and 13G – Declaration of beneficial ownership

13D/A – Long form that must be filled by active investors who own more than 5% of a company and any investor who owns more than 20% of a company. Active investors are investors who are looking to change or influence control of the corporation in some way.

13G/A – Short form for passive investors and institutional investors who own between 5% and 20% of the company. Passive investors are not seeking to exert control over a company.



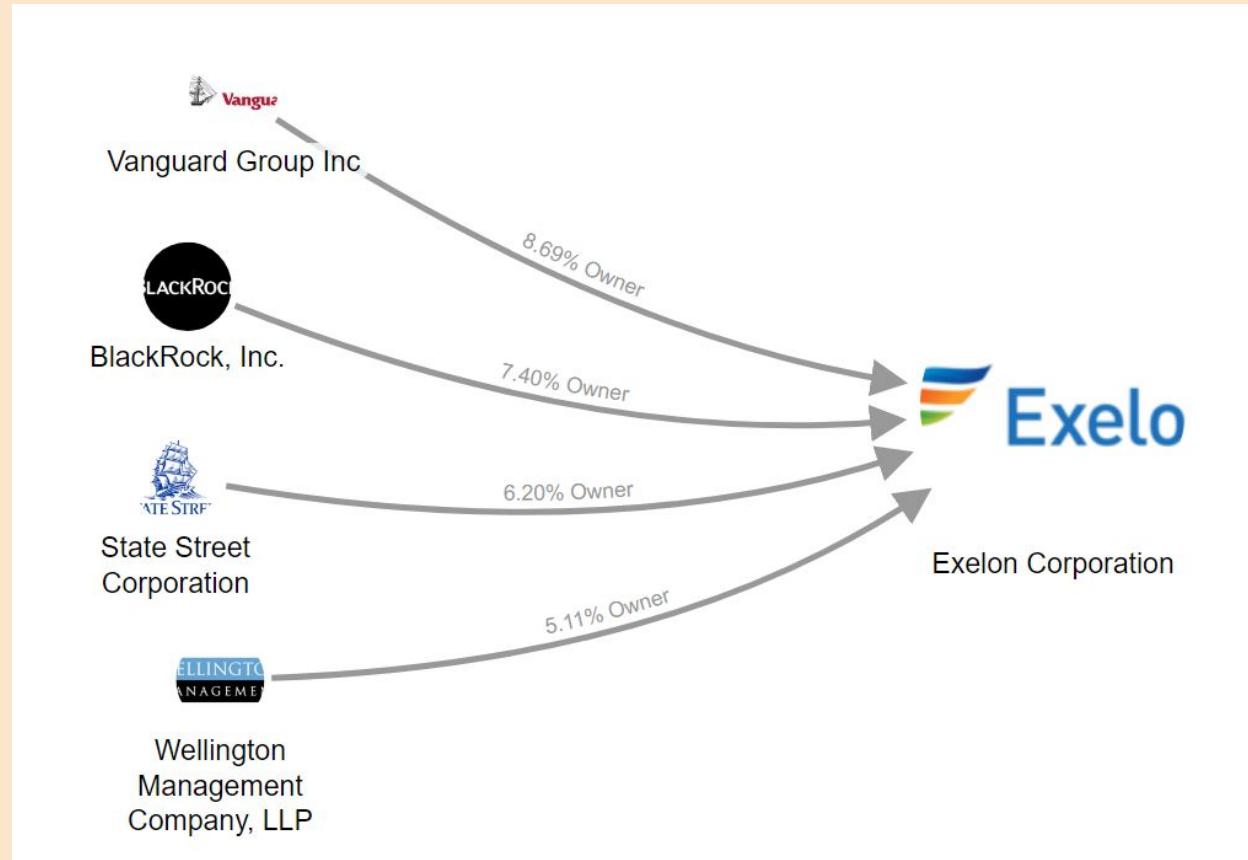
From LittleSis's Map the Power [toolkit](#)

Exelon board of directors: SEC ([Def14a](#)) + Corp Website



- Oversees the overall strategic priorities of the corporation
- Develop corporate governance policies
- Does not handle day-to-day operations
- Fiduciary responsibility to shareholders
- Different committees
- CEO provides operating and financial reports to the board for review

Beneficial owners: SEC (DEF14)

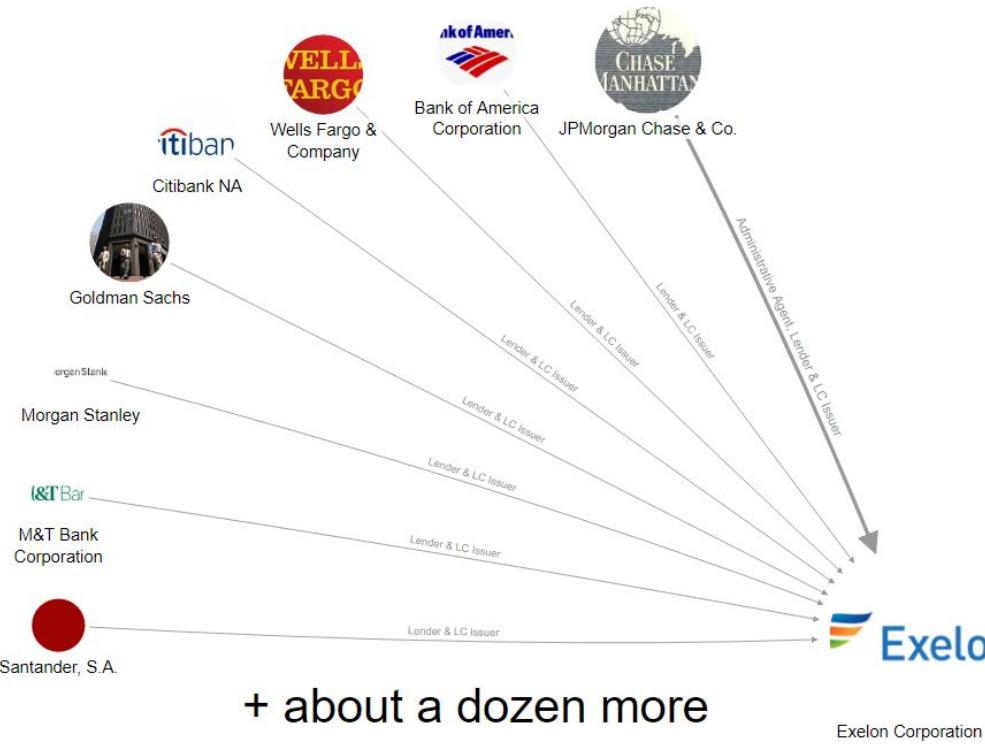


Proxy statements show all shareholders with more than a **5% stake**.

Asset managers like **BlackRock** and **Vanguard** are top owners of almost every publicly traded company - and they are starting to come under more activist.

You can also find other top shareholders on sites like [Whalewisdom](#) and by searching the web.

Banks behind Exelon: SEC ([8-K, Ex 10.1, Ex. 99.1](#))

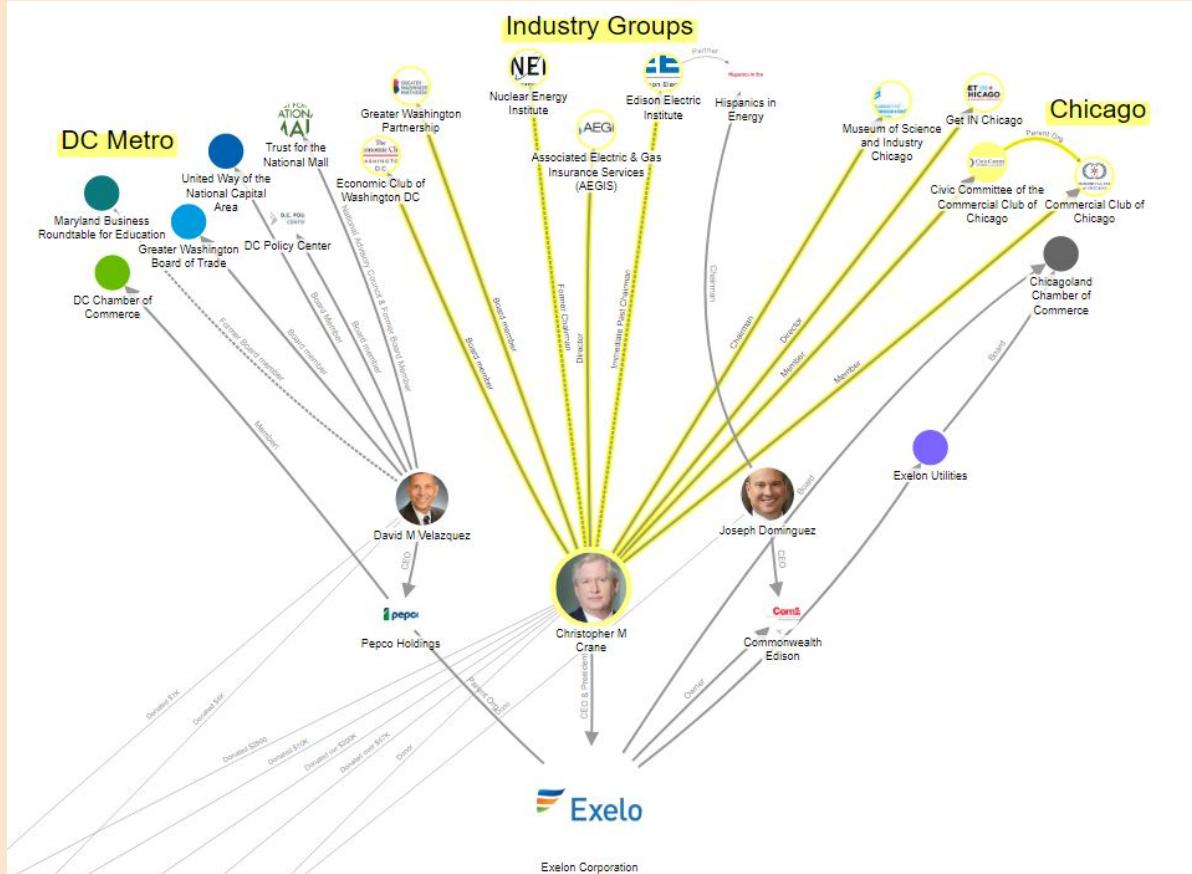


Many campaigns focus on the banks behind companies and projects because this is where the money/credit is and because banks might be susceptible to public pressure.

Exhibit 10.1 - Credit agreements with banks

Often tough to find - can be located within other forms (10-K, 8-K) or - like here - as Exhibits 99.1, etc.

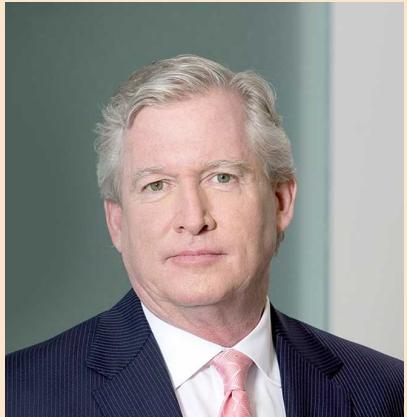
Mapping out Exelon & the Corporate Community



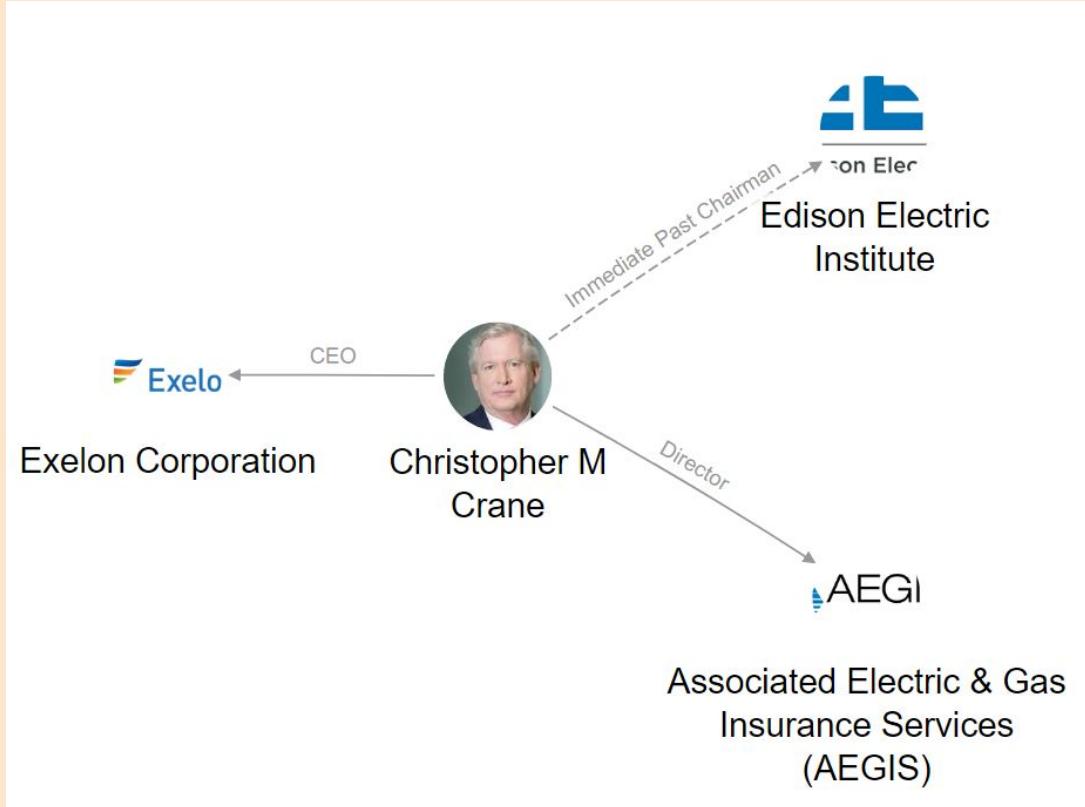
Now we're going to move through some examples of power maps of Crane & Exelon's web of connections to a few difference power structures:

- 1. The utility corporate elite**
- 2. The Chicago philanthropic corporate elite**
- 3. Politicians across the aisle**
- 4. The DC Metro Power elite**

I. Crane, Exelon & the Utility Corporate Elite



- Immediate past chairman of [EEI](#)
- Director of [AEGIS](#)



II. Crane & the Chicago Philanthropic Corporate Elite

The Museum of Science and Industry Chicago, Columbian Ball

CO-CHAIRS CHRIS AND AMY CRANE

By Splash Staff / October 24, 2013



2013 Co-Chairs

Let's look at the
Board of Trustees

2018 ball - fancy!



Columbian Ball Sponsors

The Museum gratefully acknowledges our 2019
Columbian Ball sponsors:

OPALESCENT

ERIN AND JASON PRITZKER

PEARLESCENT

CITADEL | Securities

AVENTURESCENT

RITA AND JOHN CANNING

DOVER

Exelon

CATHERINE AND STEVE GREENSPON

ITW

KEYSTONE CAPITAL

LIZ AND KENT DAUTER

LINDEN

LAURA AND TONY DAVIS

MACLEAN-FOGG

MARGOT AND TOM PRITZKER FAMILY FOUNDATION

UNITED

OFFICIAL AND EXCLUSIVE AIRLINE OF MSI

PENG ZHAO AND CHERRY CHEN

INCANDESCENT

BMO

Davidson

CHICAGO MAGAZINE

MEDIA PARTNER

THE CROWN FAMILY

Dovenmuehl

FAYRE AND BILL MYRATT

enova.

JACKY AND MICHAEL FERRO

DENISE AND MATTHEW GIBSON

KAREN AND BILL GOODYEAR

ANDREA AND JAMES GORDON

the edgewater funds

LEWIS-SEBRING FAMILY FOUNDATION

ROBERT E. MCCORMICK FOUNDATION

NORTHERN TRUST

PRITZKER MILITARY MUSEUM & LIBRARY

REBEKAH AND ILAN SHALIT

SHORE Capital Partners

KATHLEEN AND JIM SKINNER

LIZ STIFFEL

MARILYN FATT VITALE AND DAVID VITALE

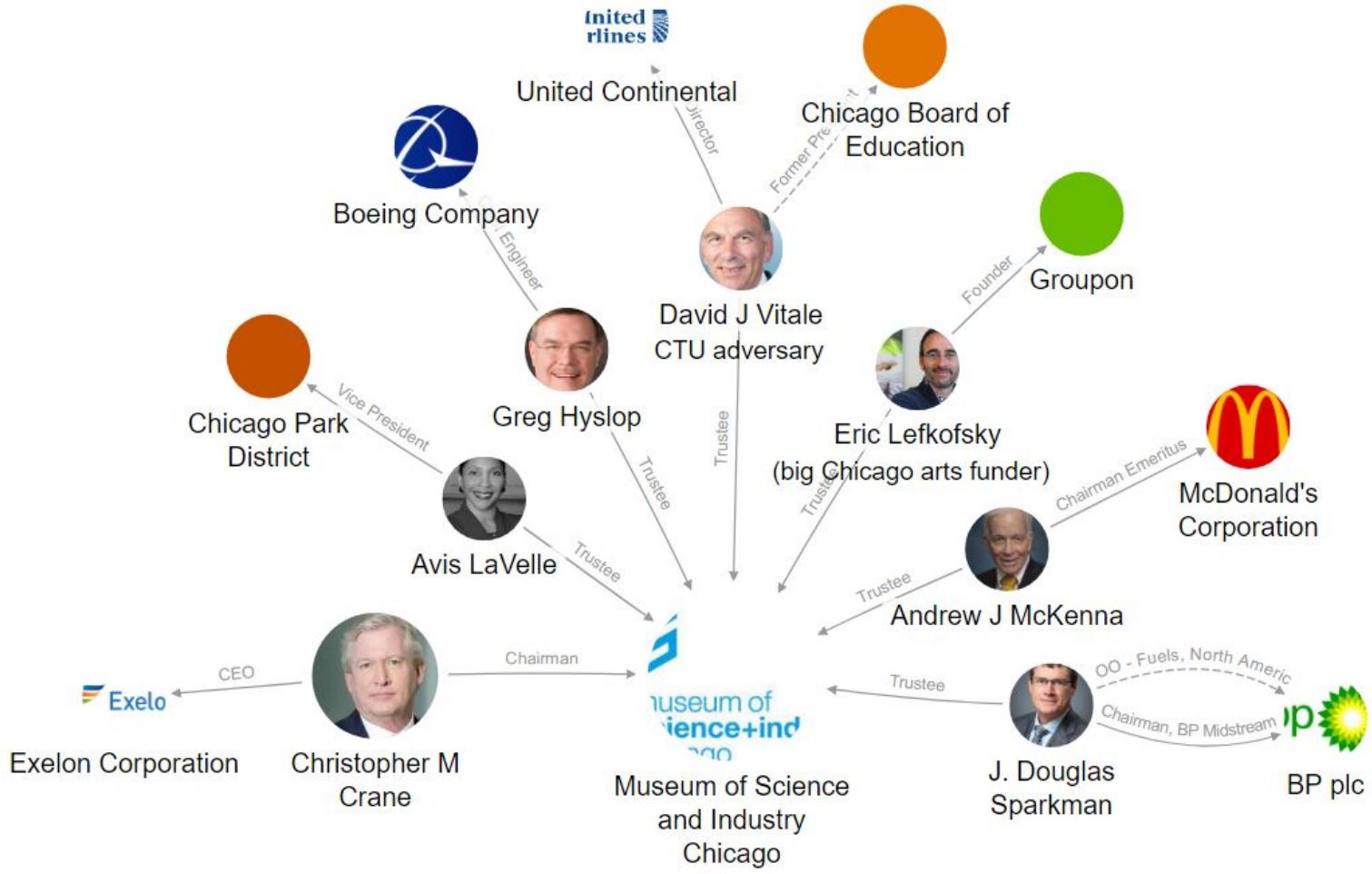
KIM AND GREG WASSON



Feb 2018 protest against the opioid profiteering Sackler family at NYC Guggenheim Museum. In response to protests, institutions are now rejecting Sackler donations, further politically isolated the family.

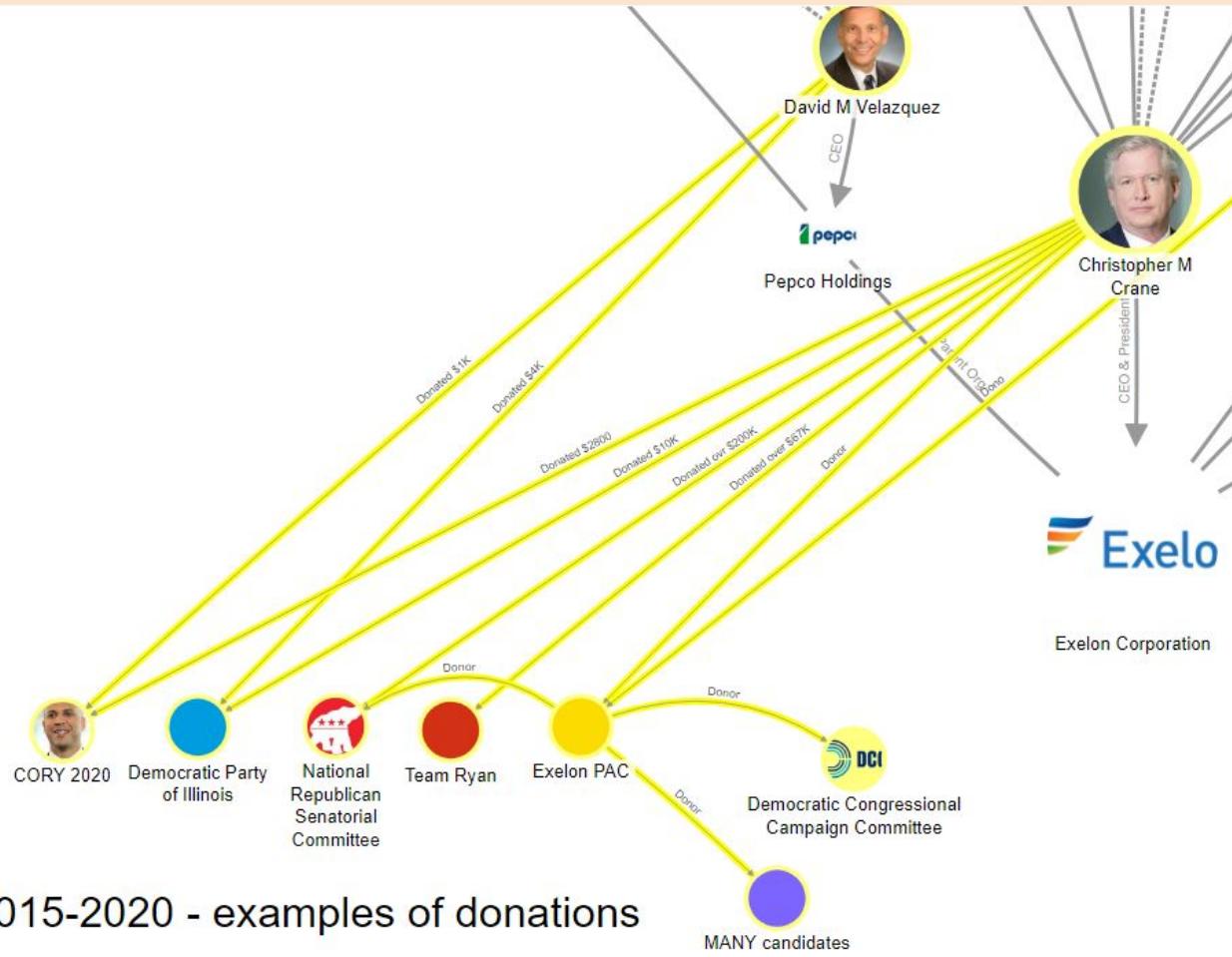
Decolonize this Place led protests at the Whitney Museum against board member Warren Kanders, whose Safariland company sells weapons and tear gas used on protesters from Ferguson to Palestine.





III. Exelon & campaign finance

Next, let's learn how to do a basic **campaign finance search** through the **Federal Election Commission database**.



2015-2020 - examples of donations

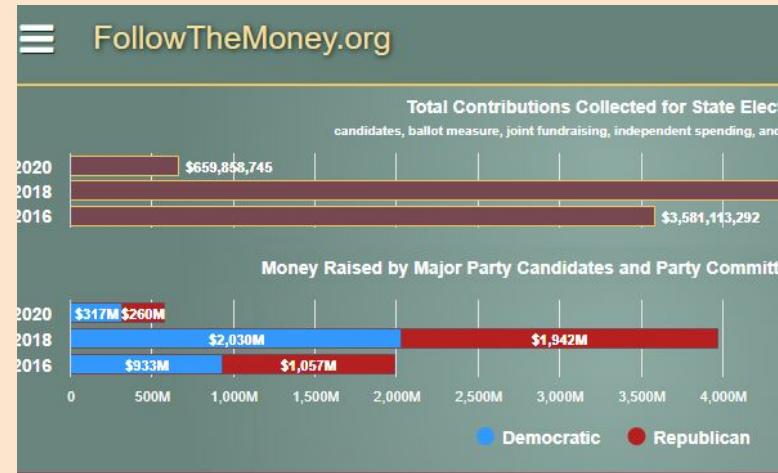
Federal Election Commission database - official data for federal campaign finance



Open Secrets - aggregates federal campaign finance data



FollowTheMoney.org - aggregates state-level campaign finance



Crane donations, 2015 - 2020:

Individual contributions

[Export !\[\]\(7803df19e2f64b9d8f5d703b85a358d0_img.jpg\)](#)

Viewing 169 filtered results for:

[Reset filters !\[\]\(07e03eee1bee0936ea2556896d3bb996_img.jpg\)](#)

"crane"  "exelon"  01/01/2015  - 12/31/2020 

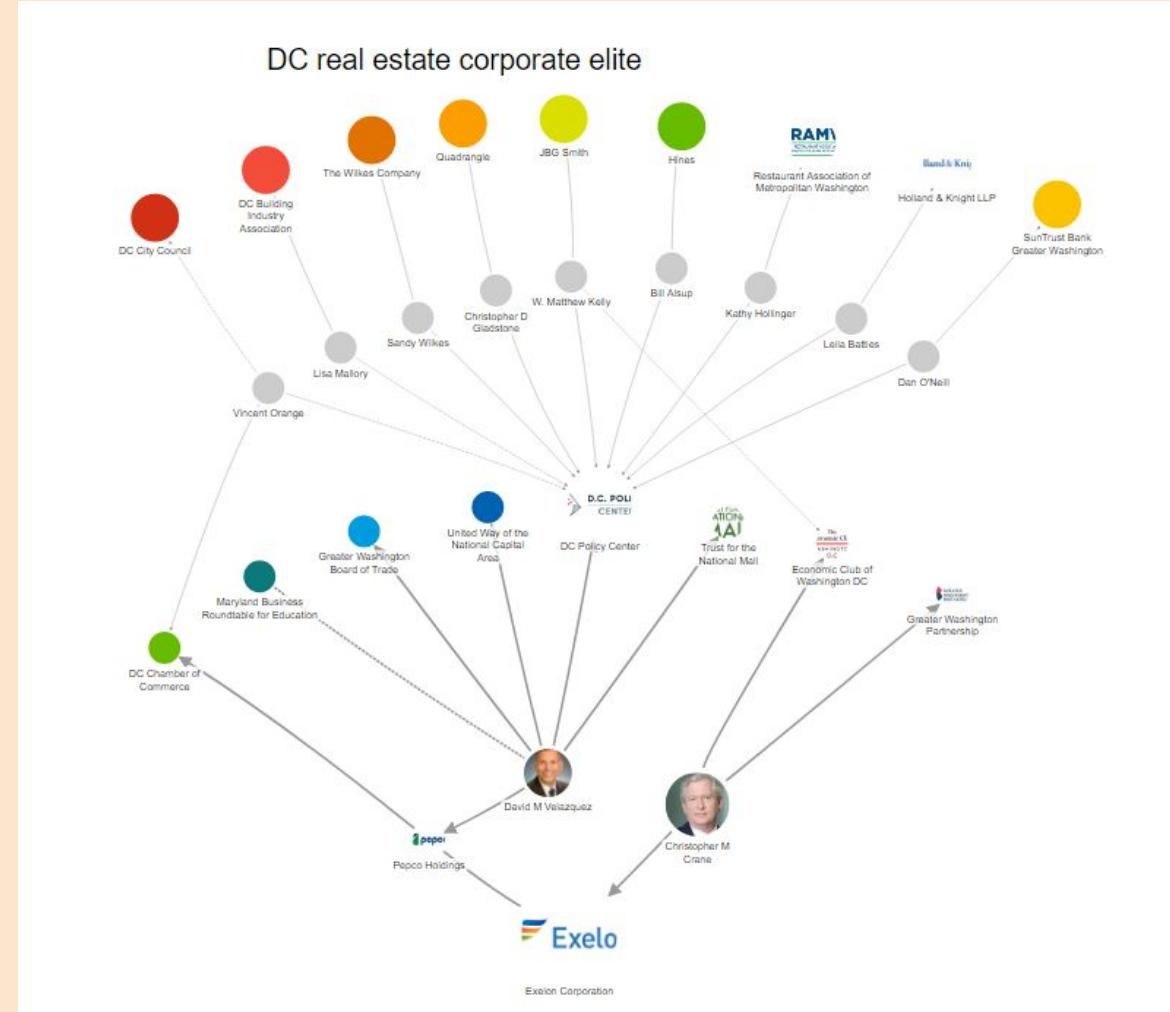
| Contributor name | Recipient | State | Employer | Receipt date | Amount |
|---------------------------|-----------|-------|--------------------|--------------|-------------|
| CRANE, CHRISTOPHER MR. | NRSC | IL | EXELON CORPORATION | 04/30/2019 | \$35,500.00 |
| CRANE, CHRISTOPHER MR. | NRSC | IL | EXELON CORPORATION | 02/25/2020 | \$35,500.00 |
| CRANE, CHRISTOPHER M. MR. | NRCC | IL | EXELON | 03/06/2017 | \$33,900.00 |
| CRANE, CHRISTOPHER M. MR. | NRCC | IL | EXELON | 02/28/2018 | \$33,900.00 |
| CRANE, CHRISTOPHER M. MR. | NRCC | IL | EXELON | 02/27/2019 | \$33,900.00 |
| CRANE, CHRISTOPHER M. MR. | TEAM RYAN | IL | EXELON | 03/06/2017 | \$33,900.00 |
| CRANE, CHRISTOPHER MR | NRSC | IL | EXELON CORPORATION | 05/22/2017 | \$33,900.00 |
| CRANE, CHRISTOPHER M. | TEAM RYAN | IL | EXELON CORPORATION | 02/05/2016 | \$33,400.00 |
| CRANE, CHRISTOPHER M. MR. | NRCC | IL | EXELON | 03/31/2015 | \$33,400.00 |
| CRANE, CHRISTOPHER M. MR. | NRCC | IL | EXELON | 02/05/2016 | \$33,400.00 |

IV. Exelon & DC Metro Corporate Community

What we did here:

1. Mapped out the DC-area boards that Exelon & Pepco's CEO belong to (you could include other execs and expand this map!). Eg:
 - a. [DC Policy Center](#)
 - b. [Greater Washington Partnership](#)
 - c. [United Way DC](#)
2. Mapped out some the corporate ties on those boards to show how Exelon & Pepco are deeply enmeshed in a power network with the DC real estate corporate elite (ie, the drivers of gentrification)

**You can take this much further!



Form 990-PF

Department of the Treasury
Internal Revenue ServiceEXTENDED TO NOVEMBER 15, 2019
Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

- Do not enter social security numbers on this form as it may be made public
- Go to www.irs.gov/Form990PF for instructions and the latest information

2949132002210

OMB No. 1545-0052

2018

Open to Public Inspection

For calendar year 2018 or tax year beginning _____, and ending _____

Name of foundation

EXELON FOUNDATION

Number and street (or P O box number if mail is not delivered to street address)

P.O. BOX 5408

City or town, state or province, country, and ZIP or foreign postal code

CHICAGO, IL 60680-5408

- G Check all that apply
- Initial return Initial return of a former public charity
 - Final return Amended return
 - Address change Name change

H Check type of organization:

- Section 501(c)(3) exempt private foundation
- Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation

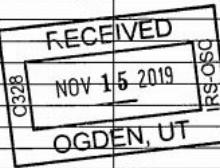
I Fair market value of all assets at end of year (from Part II, col. (c), line 16)

J Accounting method: Cash Accrual

\$ 95,121,259. (Part I, column (d) must be on cash basis.)**Part II Analysis of Revenue and Expenses**

(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))

| | (a) Revenue and expenses per books | (b) Net investment income | (c) Adjusted net income | (d) Disbursements for charitable purposes (cash basis only) |
|---|------------------------------------|---------------------------|-------------------------|---|
| 1 Contributions, gifts, grants, etc., received | 10,000. | | N/A | |
| 2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B | | | | |
| 3 Interest on savings and temporary cash investments | 362. | 362. | STATEMENT 1 | |
| 4 Dividends and interest from securities | 2,421,266. | 2,421,266. | STATEMENT 2 | |
| 5a Gross rents | | | | |
| b Net rental income or (loss) | 2,154,924. | | | |
| 6a Net gain or (loss) from sale of assets not on line 10 | | | | |
| b Gross sales price for all assets on line 6a | 2,154,924. | | | |
| 7 Capital gain net income (from Part IV, line 2) | | | | |
| 8 Net short-term capital gain | | | | |
| 9 Income modifications | | | | |
| 10a Gross sales less refunds and allowances | | | | |
| b Less: Cost of goods sold | | | | |
| c Gross profit or (loss) | | | | |
| 11 Other income | 511,741. | 511,741. | STATEMENT 3 | |
| 12 Total Add lines 1 through 11 | 5,098,293. | 5,088,293. | | |
| 13 Compensation of officers, directors, trustees, etc | 10,000. | 5,000. | | 5,000. |
| 14 Other employee salaries and wages | | | | |
| 15 Pension plans, employee benefits | | | | |
| 16a Legal fees | STMT 4 | 11,861. | | 11,861. |
| b Accounting fees | STMT 5 | 18,900. | | 0. |
| c Other professional fees | STMT 6 | 372,270. | | 0. |
| 17 Interest | | | | |
| 18 Taxes | STMT 7 | 88,210. | 43,416. | 0. |



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NOV 15 2019
IRS
OGDEN, UT

Form 990 searches

Search tax filings of nonprofits,
philanthropies, universities, etcTry: projects.propublica.org/nonprofits/

Nonprofit Explorer

Research Tax-Exempt Organizations

By Ken Schwencke, Mike Tigas, Sisi Wei and Alec Glassford, ProPublica, and Brandon Roberts, Sp
Updated June 17, 2020.

Use this database to view summaries of 3 million tax returns from tax-exempt organizations and see financial data, compensation and revenue and expenses. You can browse IRS data released since 2013 and access more than 14 back as far as 2001.

[Search for Organizations](#) [Search for People](#) [Full-Text Search](#)

Search for a Nonprofit

Enter a nonprofit's name, a keyword, or city

Examples: ProPublica, Research or Minneapolis

| | | |
|-----------|----------------------------|-----------|
| State | Major nonprofit categories | Org. Type |
| Any State | Any Category | Any Type |

SEARCH

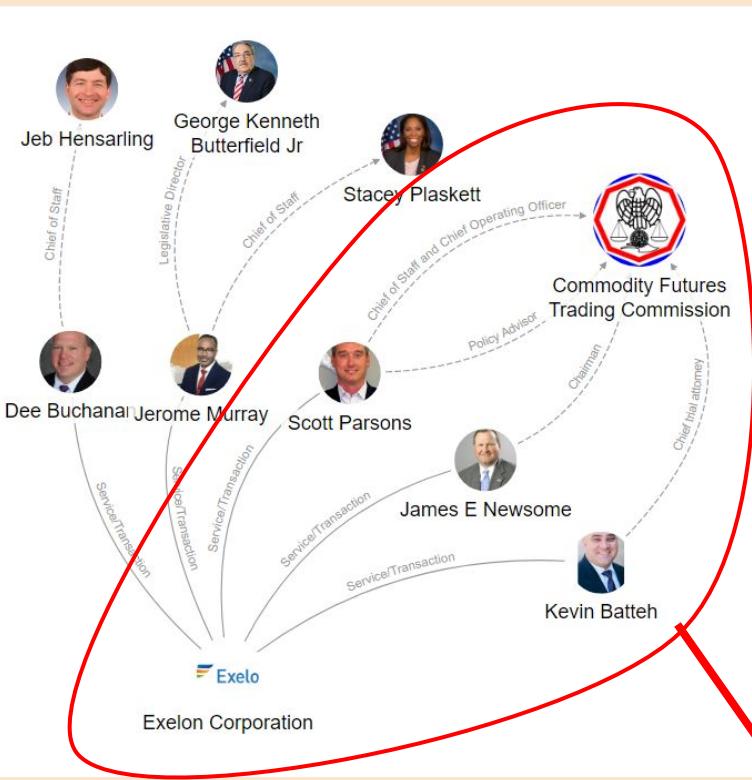
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Lobbying - conflicts, revolving doors, etc

ILLINOIS

Illinois lobbying scandal rattles alliance backing state clean energy legislation

WRITTEN BY  Kari Lydersen November 6, 2019

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The Illinois Statehouse in Springfield.

The federal investigations into ComEd and Exelon cast doubt about the prospects for the Clean Energy Jobs Act.

Monitor legislation and regulation impacting derivatives and/or securities markets

17. House(s) of Congress and Federal agencies Check if None

U.S. SENATE, U.S. HOUSE OF REPRESENTATIVES, Commodity Futures Trading Commission (CFTC)

18. Name of each individual who acted as a lobbyist in this issue area

| First Name | Last Name | Suffix | Covered Official Position (if applicable) |
|------------|-----------|--------|---|
| Scott | Parsons | | Chief of Staff, CFTC; LA, Congressman Pickering |
| Jim | Newsome | | Chairman, CFTC |
| Kevin | Batteh | | CFTC Detailee, Senate Ag Cmte; Counsel, CFTC |

Summary: databases + search techniques used

1. **Corporate websites:** “Investor Relations” page + earning calls transcripts
2. **SEC website** [for info](#) on executive pay, boards, beneficial owners, company info, etc (especially: forms **DEF14** & **10-K**)
3. **FEC website** for [campaign finance data](#)
4. **Federal lobbying** [database](#) for lobbying data
5. **Form 990s:** nonprofits & universities → [ProPublica's Nonprofit Explorer](#) is best
**NOTE: you can search for state & city equivalents
6. **Google techniques:** especially search operators (site:, filetype:, etc)
7. **Financial disclosure databases:** vary by state/city)
8. **Useful data aggregators:** [OpenSecrets.org](#), [FollowTheMoney.org](#),
[GoodJobsFirst.org/Subsidy-Tracker](#)... and of course, [LittleSis.org](#)!
9. **LittleSis's Map The Power Handbook:** [LittleSis.org/Toolkit](#)



“US Energy Secretary Dan Brouillette blamed the pipeline's cancellation on "activists."” [-CNN](#)



Munira Lokhandwala
LittleSis Community Manager
munira@littlesis.org

Derek Seidman
Research Analyst
derek@littlesis.org