

Durée : 2 jours soit 14h

Whether you realise it or not, your organisation is set up to resist effective delivery. Hierarchical reporting lines, annual budget cycles, and time-consuming hand-offs are just the start. Your agile rollout may have reduced project timescales from years to months, but why stop there?

Some teams deliver in days rather than months to delighted users and iterate in hours rather than weeks. These teams don't just break all the rules, they make up new ones of their own. And they only exist in organisations that can support them.

On this course you will learn more effective techniques for achieving business agility and organisational effectiveness and understand the principles behind them. Using a mixture of discussion, instruction and exploration you will start to think differently about organisational structure and team makeup, budgeting, risk-based planning, estimation, organisational change and more. You will learn how you and your organisation can respond to changing business needs faster than they thought possible.

WHAT YOU WILL LEARN

- What really slows your organisation down
- Why business agility and alignment matter and how to measure them
- How to be scientific about process improvement
- How agile governance works and why you can't just "scale Agile"
- How to design a successful IT organisation

SYLLABUS

- Unpacking the Agile hype
- Lean Operations: flow, value and waste
- Theory of Constraints: staying focused on the goal
- Rethinking continuous improvement
- Systems Thinking and effective change
- Rethinking planning and estimation
- Building effective teams