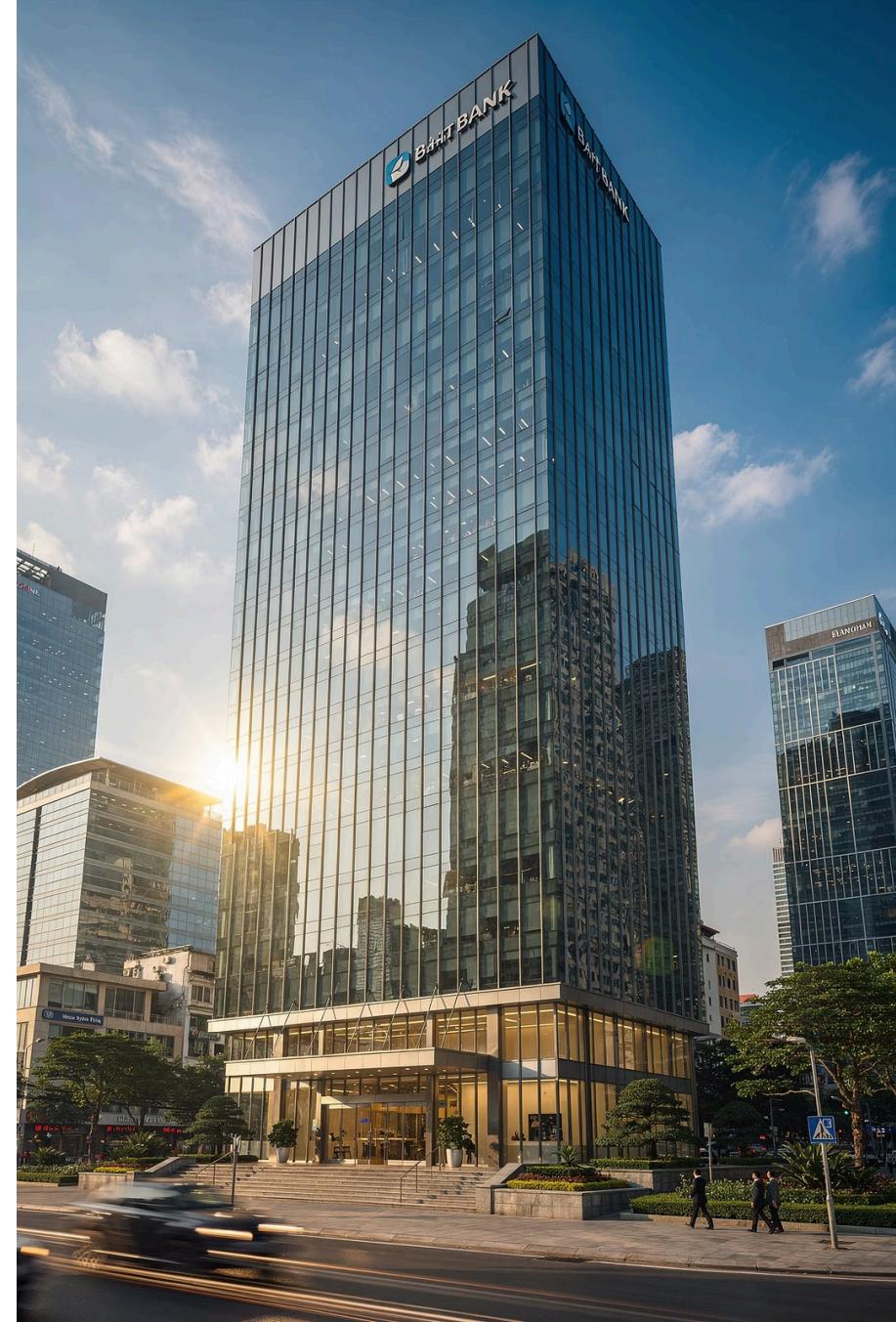


Master Project Tracking — February 2026

Public Bank Vietnam — Oracle FLEXCUBE, Acumen & OFSAA Implementation

Document Compiled: **February 23, 2026** · Next Review: **Weekly** · Distribution: **PBVN ITD, PMTD, PBB IBD, Oracle PM**





Executive Summary & Timeline Master Tracking

Key Metrics	
Original Go-Live	October 2025
Revised Go-Live (FLEXCUBE)	November 2026
Go-Live (OFSAA)	October 2026
Total Delay	13 months
Original Contract	USD 9,607,611
Additional Cost (Category A)	USD 599,956
Potential Total Project Cost	USD 11,009,460
Status	At Risk – Bank Actions Pending

Timeline Master Tracking			
Milestone	Original	Revised	Status as of Feb 2026
ITSC 225 Evaluation	May 2023	–	✓ Completed
ITSC 229 Approval	Sep 2023	–	✓ Completed
Contract Signing	Aug-Oct 2024	–	✓ Completed (6 ODs)
Product Walkthrough	–	Feb-Dec 2025	✓ Completed (6 Jan 2026)
UAT Round 1	Apr-May 2025	Jul 2025	✓ Completed (18 Jul 2025)
SIT	Apr-Jun 2025	Aug 2025	✓ Logically closed
UAT Round 2	May-Aug 2025	May-Aug 2026	🟡 Scheduled
UAT Round 3	Aug-Sep 2025	Jun-Aug 2026	🟡 Scheduled
Vendor Customization	Oct 2025	Feb 2026	🟡 Starting
Go-Live (FLEXCUBE)	Oct 2025	Nov 2026	🔴 Critical Path
Go-Live (OFSAA)	Jun 2026	Oct 2026	🟡 Phase 3
Project Complete	Jun 2026	Oct 2026	🟡

Critical Path Items (Blocking Go-Live)

#	Item	Status	Owner	Impact	First Reported
1	CR Proposal for 75 BRDs	Bank pending response	PBVN	Contracting blocked	Jan 12, 2026
2	Category A Approval (ITSC 258)	Seeking ITSC concurrence	PBB IBD/ITSC	USD 599,956 funding	Feb 10, 2026
3	Rate Curves Input	Pending Bank since 3-Feb	PBVN/FAD	OFSAA FTP delay	Feb 9, 2026
4	FTP Methodology Input	Pending Bank since 3-Feb	PBVN/FAD	OFSAA FTP delay	Feb 9, 2026
5	Product & GL Dimensions	FAD pending since 28-Jan	PBVN/FAD	OFSAA setup blocked	Jan 5, 2026

Email Threads Tracking (Oct 2025 – Feb 2026)

Active Threads

Date	Subject	Key Players	Status	Next Action
Jan 7 – Feb 13	ODI for DWH	Harish K T (Oracle), 1080 Technology	In Progress	ODI installation with WebLogic
Jan 12 – Feb 13	Acumen Reports Req	Krishna, George (Profile), Anne Witkowski, TRD	Awaiting Demo	Demo of Acumen-to-FLEXCUBE flow, then report requirements
Feb 5 – Feb 23	Acumen Migration	Tran Trung Quan, Profile Software	Templates Shared	Oracle ingestion scope clarification
Feb 23	Webex VPN Issue	Harish K T (Oracle)	Clarified	Await vendor response on alternative
Feb 23	Migration Plan & Oracle Scope	Tran Trung Quan	In Progress	Forward questions to Acumen

Resolved Threads

Date	Subject	Resolution
Dec 18, 2025	Profile Software emails flagged	Spam filter issue identified
Jan 27, 2026	Acumen Report Requirements	Agreed: Oracle/Profile to demonstrate flow first

System Status by Module

1. FLEXCUBE Core Banking

Component	Status	% Complete	Notes
PWT (Product Walkthrough)	✓ Signed off	100%	Gap excel shared 26-Mar-25
SIT	✓ Closed	100%	Logically closed 23-May-25
UAT1	✓ Completed	100%	Completed 18-Jul-25
BRD Customization (75 items)	🟡 Pending Contract	0%	Bank to revert on CR proposal
UAT Environment	✓ Ready	100%	Available

Key BRDs (USD 555,150):

Vietnamese ID Card Expiry Tracking SBV Circular 17/2024 – USD 72,000	Automate FX Rate Requests & P/L Posting USD 43,200	DowJones AML Screening USD 38,400	Collateral-Based Loan Provisions USD 31,200
VAT Processing USD 31,200			

2. Acumen Treasury

Component	Status	% Complete	Notes
Parameterization	✓ Signed off	100%	31-Dec-25
UAT Environment	✓ Ready	100%	Completed Feb 9
Report Requirements	🟡 Pending	0%	Waiting for demo of flow
Test Cases	🟡 Pending	0%	Waiting for demo of flow
Migration Templates	✓ Shared	–	Oracle shared to bank Feb 9
Refinitiv Integration	🔴 DEFERRED	–	TRD decision pending

▢ **Migration Scope Issue:** Gap: Plan didn't include Oracle's task to ingest posting from Acumen to FLEXCUBE. Deal volumes: MM ~140/day, FX ~40/day

System Status — OFSAA & 1080 Technology

3. OFSAA (Phase 3)

Component	Status	% Compl. ete	Notes
Project Kick-off	✓ Completed	100%	7-Oct-25
Dev Environment Setup	🟡 In Progress	~50%	ODI related pending
VPN Issues	✓ Resolved	100%	—
Product & GL Dimensions	🔴 Pending	0%	FAD pending since 28-Jan-26
Rate Curves	🔴 Pending	0%	Bank pending since 3-Feb
Behavioral Patterns	🔴 Pending	0%	TRD pending since 28-Jan-26
FTP Methodology	🔴 Pending	0%	Bank pending since 3-Feb
FTP Reports	✓ Shared	100%	Shared to bank 4-Feb
Loan & OD	✓ Completed	100%	In FTP

4. 1080 Technology (Reporting)

Component	Status	Notes
Mini Data Warehouse	🟡 In Design	ODI licence required
ODI Licence	🟡 Pending	Procurement USD 44,806 (Category A)
Oracle GoldenGate	✓ Procured	175 NUP in OD5

Financial Tracking — Cost Evolution

Phase	Date	Amount (USD)	Cumulative (USD)
Original Contract	Oct 2024	9,607,611	9,607,611
Category A — Critical	Feb 2026	599,956	10,207,567
Category B — Post Go-Live	Q2 2027	306,425	10,513,992
Category C — Phase 2	Q3 2027	495,468	11,009,460

Category A Breakdown (USD 599,956)

Item	Cost	Purpose
75 BRDs Customization	555,150	SBV compliance, tax, AML, core features
ODI Licence	44,806	DWH integration for IB/MB/Card

Key Personnel

PBVN Team

Name	Role	Responsibility
Putera Irwan	Manager, PBVN IT / Technical PM	Overall project coordination
Tran Trung Quan	Data Migration Lead	SmartBank/RBS migration
Nguyen Thanh Thuy	QA Lead	Quality assurance

Oracle Team

Name	Role	Responsibility
Krishnachaitanya Gandra	Project Manager	Overall Oracle delivery
Harish K T	Technical Lead	Technical implementation
Mai Nguyen	Solution Manager	Solution architecture

Profile Software (Acumen)

Name	Role
George Gkamiliaris	Manager, Banking Projects
Anne Witkowski	Functional Consultant
Anne Loret	Technical Lead

⚠️ Risk Register, Action Items & Go-Live Readiness

⚠️ Risk Register (Feb 2026)

Risk	Probability	Impact	Mitigation
Category A approval delay	High	Critical	Escalate to IBD/ITSC immediately
Bank response delays (BRD/Rate Curves/FTP)	High	High	Set internal deadlines with management
Refinitiv deferral impacts Treasury	Medium	High	Assess workaround for go-live
ODI installation delay	Medium	Medium	Parallel track with OFSAA setup
Acumen migration complexity	Medium	High	Clarify Oracle ingestion scope ASAP

📋 Action Items — February 2026

This Week (Urgent)

#	Action	Owner	Due
1	Respond to Oracle CR proposal for 75 BRDs	Putera Irwan	ASAP
2	Provide Rate curves input to OFSAA	FAD	Feb 2026
3	Provide FTP methodology input	FAD	Feb 2026
4	Review FTP out-of-box reports (shared 4-Feb)	Risk/Treasury	Feb 2026
5	Attend Acumen demo of flow	TRD/Report Team	TBD

This Month

#	Action	Owner	Due
6	Secure ITSC 258 approval for Category A	Management	Feb 2026
7	Finalise Acumen report requirements	TRD	Feb 2026
8	Complete ODI procurement	ITD	Feb 2026
9	Provide behavioural patterns confirmation	TRD	Feb 2026
10	Clarify Oracle ingestion scope for migration	Technical Team	Feb 2026

🎯 Go-Live Readiness (Nov 2026)



Customisation Delivery (Jul 2026)

🟡 On track – pending contracting



UAT Completion (Aug 2026)

🟡 Planned – pending test cases



Data Migration (3 rounds)

🟡 In progress – Round 2 at 66%



OFSA Readiness (Oct 2026)

🟡 Phase 3 – pending bank inputs



Overall Go-Live Confidence

Document Compiled: February 23, 2026