

# Master Project Tracking — February 2026

## Public Bank Vietnam — Oracle FLEXCUBE, Acumen & OFSAA Implementation

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# Executive Summary & Timeline Master Tracking

## Key Metrics

Original Go-Live	October 2025
Revised Go-Live (FLEXCUBE)	November 2026
Go-Live (OFSAA)	October 2026
Total Delay	13 months
Original Contract	USD 9,607,611
Additional Cost (Category A)	USD 599,956
Potential Total Project Cost	USD 11,009,460
Status	At Risk – Bank Actions Pending



## Timeline Master Tracking

Milestone	Original	Revised	Status as of Feb 2026
ITSC 225 Evaluation	May 2023	—	✔ Completed
ITSC 229 Approval	Sep 2023	—	✔ Completed
Contract Signing	Aug–Oct 2024	—	✔ Completed (6 ODs)
Product Walkthrough	—	Feb–Dec 2025	✔ Completed (6 Jan 2026)
UAT Round 1	Apr–May 2025	Jul 2025	✔ Completed (18 Jul 2025)
SIT	Apr–Jun 2025	Aug 2025	✔ Logically closed
UAT Round 2	May–Aug 2025	May–Aug 2026	🟡 Scheduled
UAT Round 3	Aug–Sep 2025	Jun–Aug 2026	🟡 Scheduled
Vendor Customization	Oct 2025	Feb 2026	🟡 Starting
Go-Live (FLEXCUBE)	Oct 2025	Nov 2026	🔴 Critical Path
Go-Live (OFSAA)	Jun 2026	Oct 2026	🟡 Phase 3
Project Complete	Jun 2026	Oct 2026	🟡



## Critical Path Items (Blocking Go-Live)

#	Item	Status	Owner	Impact	First Reported
1	CR Proposal for 75 BRDs	Bank pending response	PBVN	Contracting blocked	Jan 12, 2026
2	Category A Approval (ITSC 258)	Seeking ITSC concurrence	PBB IBD/ITSC	USD 599,956 funding	Feb 10, 2026
3	Rate Curves Input	Pending Bank since 3-Feb	PBVN/FAD	OFSAA FTP delay	Feb 9, 2026
4	FTP Methodology Input	Pending Bank since 3-Feb	PBVN/FAD	OFSAA FTP delay	Feb 9, 2026
5	Product & GL Dimensions	FAD pending since 28-Jan	PBVN/FAD	OFSAA setup blocked	Jan 5, 2026



## Email Threads Tracking (Oct 2025 – Feb 2026)

### Active Threads

Date	Subject	Key Players	Status	Next Action
Jan 7 – Feb 13	ODI for DWH	Harish K T (Oracle), 1080 Technology	In Progress	ODI installation with WebLogic
Jan 12 – Feb 13	Acumen Reports Req	Krishna, George (Profile), Anne Witkowski, TRD	Awaiting Demo	Demo of Acumen-to-FLEXCUBE flow, then report requirements
Feb 5 – Feb 23	Acumen Migration	Tran Trung Quan, Profile Software	Templates Shared	Oracle ingestion scope clarification
Feb 23	Webex VPN Issue	Harish K T (Oracle)	Clarified	Await vendor response on alternative
Feb 23	Migration Plan & Oracle Scope	Tran Trung Quan	In Progress	Forward questions to Acumen

### Resolved Threads

Date	Subject	Resolution
Dec 18, 2025	Profile Software emails flagged	Spam filter issue identified
Jan 27, 2026	Acumen Report Requirements	Agreed: Oracle/Profile to demonstrate flow first



# System Status by Module

## 1. FLEXCUBE Core Banking


Component	Status	% Complete	Notes
PWT (Product Walkthrough)	✔ Signed off	100%	Gap excel shared 26-Mar-25
SIT	✔ Closed	100%	Logically closed 23-May-25
UAT1	✔ Completed	100%	Completed 18-Jul-25
BRD Customization (75 items)	🟡 Pending Contract	0%	Bank to revert on CR proposal
UAT Environment	✔ Ready	100%	Available

Key BRDs (USD 555,150):

<b>Vietnamese ID Card Expiry Tracking</b> SBV Circular 17/2024 – <b>USD 72,000</b>	<b>Automate FX Rate Requests &amp; P/L Posting</b> <b>USD 43,200</b>	<b>DowJones AML Screening</b> <b>USD 38,400</b>	<b>Collateral-Based Loan Provisions</b> <b>USD 31,200</b>
<b>VAT Processing</b> <b>USD 31,200</b>			

## 2. Acumen Treasury

Component	Status	% Complete	Notes
Parameterization	✔ Signed off	100%	31-Dec-25
UAT Environment	✔ Ready	100%	Completed Feb 9
Report Requirements	🟡 Pending	0%	Waiting for demo of flow
Test Cases	🟡 Pending	0%	Waiting for demo of flow
Migration Templates	✔ Shared	—	Oracle shared to bank Feb 9
Refinitiv Integration	🔴 DEFERRED	—	TRD decision pending

 **Migration Scope Issue:** Gap: Plan didn't include Oracle's task to ingest posting from Acumen to FLEXCUBE. Deal volumes: MM ~140/day, FX ~40/day

### 3. OFSAA (Phase 3)

Component	Status	% Complete	Notes
Project Kick-off	✔ Completed	100%	7-Oct-25
Dev Environment Setup	🟡 In Progress	~50%	ODI related pending
VPN Issues	✔ Resolved	100%	—
Product & GL Dimensions	🔴 Pending	0%	FAD pending since 28-Jan-26
Rate Curves	🔴 Pending	0%	Bank pending since 3-Feb
Behavioral Patterns	🔴 Pending	0%	TRD pending since 28-Jan-26
FTP Methodology	🔴 Pending	0%	Bank pending since 3-Feb
FTP Reports	✔ Shared	100%	Shared to bank 4-Feb
Loan & OD	✔ Completed	100%	In FTP

### 4. 1080 Technology (Reporting)

Component	Status	Notes
Mini Data Warehouse	🟡 In Design	ODI licence required
ODI Licence	🟡 Pending	Procurement USD 44,806 (Category A)
Oracle GoldenGate	✔ Procured	175 NUP in OD5

#### 💰 Financial Tracking — Cost Evolution

Phase	Date	Amount (USD)	Cumulative (USD)
Original Contract	Oct 2024	9,607,611	9,607,611
Category A — Critical	Feb 2026	599,956	10,207,567
Category B — Post Go-Live	Q2 2027	306,425	10,513,992
Category C — Phase 2	Q3 2027	495,468	11,009,460

#### Category A Breakdown (USD 599,956)

Item	Cost	Purpose
75 BRDs Customization	555,150	SBV compliance, tax, AML, core features
ODI Licence	44,806	DWH integration for IB/MB/Card

#### 👥 Key Personnel

##### PBVN Team

Name	Role	Responsibility
Putera Irwan	Manager, PBVN IT / Technical PM	Overall project coordination
Tran Trung Quan	Data Migration Lead	SmartBank/RBS migration
Nguyen Thanh Thuy	QA Lead	Quality assurance

##### Oracle Team

Name	Role	Responsibility
Krishnachaitanya Gandra	Project Manager	Overall Oracle delivery
Harish K T	Technical Lead	Technical implementation
Mai Nguyen	Solution Manager	Solution architecture

##### Profile Software (Acumen)

Name	Role	
George Gkamiliaris	Manager, Banking Projects	
Anne Witkowski	Functional Consultant	
Anne Loret	Technical Lead	





# Risk Register, Action Items & Go-Live Readiness



## Risk Register (Feb 2026)

Risk	Proba bility	Impac t	Mitigation
Category A approval delay	High	Critic al	Escalate to IBD/ITSC immediately
Bank response delays (BRD/Rate Curves/FTP)	High	High	Set internal deadlines with management
Refinitiv deferral impacts Treasury	Mediu m	High	Assess workaround for go-live
ODI installation delay	Mediu m	Mediu m	Parallel track with OFSAA setup
Acumen migration complexity	Mediu m	High	Clarify Oracle ingestion scope ASAP



## Health Check Summary

Area	Status	Trend
Schedule	<div></div> At Risk	→ Stable (delayed but tracking)
Budget	<div></div> Monitorin g	→ Increasing (Category A pending)
Scope	<div></div> Controlle d	→ Refinitiv deferred
Quality	<div></div> On Track	→ UAT prep in progress
Resources	<div></div> Adequate	→ Key roles confirmed
Vendor Performance	<div></div> Satisfact ory	→ Oracle delivering on commitments
Bank Responsiveness	<div></div> Concern	→ Multiple items pending



## Action Items — February 2026

### This Week (Urgent)

#	Action	Owner	Due
1	Respond to Oracle CR proposal for 75 BRDs	Putera Irwan	ASAP
2	Provide Rate curves input to OFSAA	FAD	Feb 2026
3	Provide FTP methodology input	FAD	Feb 2026
4	Review FTP out-of-box reports (shared 4-Feb)	Risk/Treasur y	Feb 2026
5	Attend Acumen demo of flow	TRD/Report Team	TBD

### This Month

#	Action	Owner	Due
6	Secure ITSC 258 approval for Category A	Management	Feb 2026
7	Finalise Acumen report requirements	TRD	Feb 2026
8	Complete ODI procurement	ITD	Feb 2026
9	Provide behavioural patterns confirmation	TRD	Feb 2026
10	Clarify Oracle ingestion scope for migration	Technical Team	Feb 2026



## Go-Live Readiness (Nov 2026)



### Customisation Delivery (Jul 2026)

 On track — pending contracting

### UAT Completion (Aug 2026)

 Planned — pending test cases

### Data Migration (3 rounds)

 In progress — Round 2 at 66%

### OFSAA Readiness (Oct 2026)

 Phase 3 — pending bank inputs

### Overall Go-Live Confidence

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