

1 Engage

Identify and engage a GIGA Lead Organization/Lead Country as an Influential Champion for connectivity and digital skills for young people across a broad group of stakeholders (governments, private sector, civil society)

2 Align
Develop a GIGA shared agenda,
including high-level vision, principles, and
targets to be achieved through the initiative
(key to align with national and regional ICT
strategies and other stakeholder plans e.g.

3 Structure

funders)

Establish the partnership structure for GIGA and sign an agreement to drive collaboration and mutual accountability among organizations. Build in a transition strategy for long-term sustainability

4 Assess

Establish working groups per GIGA pillar and collectively identify gaps, barriers and opportunities for school connectivity and digitalization to be addressed at country level. Determine pre-requisites such as investment, policies, capabilities & partnerships required

5 Plan

Collaboratively define specific goals, timelines and funding approaches, and elaborate action plans to deliver outcomes in the four GIGA pillars. Plans include partner roles and expectations; roadmap and milestones to be reached

6 Implement

Implement GIGA action plans by experimenting with new collaboration approaches, financial and technical innovations, and bringing together necessary stakeholders. Identify and set up quick wins for early progress and momentum

7 Monitor

Track progress of GIGA action plans and leverage milestones to drive progress including high-level global leadership convenings and in-country partnership meetings

Review

Review the GIGA partnership agreements, strategies and structures as needed to seize new opportunities over time

9 Scale

Scale proven initiatives for extending affordable access to connectivity and providing digital public goods and services, documenting and sharing lessons and innovations developed through in-country or global / regional partnership networks



### Design

### **Key actions**

#### **Outputs / Deliverables**

1 Engage

Identify and engage a GIGA Lead Organization / Lead Country as an Influential Champion for connectivity and digital skills for young people across a broad group of stakeholders (governments, private sector, civil society)

- ✓ Identify a lead organization / lead country
- ✓ Discuss roles and responsibilities
- ✓ Agree on the terms of engagement
- Identify potential countries and organizations in the region who might be interested to participate in the initiative
- Letter of Intent (LoI) between the Lead
   Organization / Lead Country, UNICEF and ITU
- Announcement of the collaboration in a high-level (virtual) meeting / event.
- Blogs and media coverage of the collaboration's kick-off

2 Align

Develop a GIGA shared agenda, including high-level vision, principles, and targets to be achieved through the initiative (key to align with national and regional ICT strategies and other stakeholder plans e.g. funders)

- ✓ Organize a first (virtual) meeting between UNICEF, ITU and the GIGA Lead Organization / Lead Country.
- Discuss and agree on the high-level vision, principles, targets, budget and contributions (financial and non-financial)
- Project document with the GIGA high-level vision for the region / country, principles and targets.
- Budget document that includes the financial and non-financial contributions of each participant to the initiative.

3 Structure

Establish the partnership structure for GIGA and sign an agreement to drive collaboration and mutual accountability among organizations. Build in a transition strategy for long-term sustainability

- ✓ Agree on the governance structure for the initiative in the country and region.
- Agree on the participants, roles and responsibilities of the GIGA Steering Committee/chosen governance structure.
- Agree on the positions and team structure to implement the initiative in the region.

- Terms of Reference for the GIGA Steering Committee.
- Document with the roles and responsibilities for country-level focal points.
- Terms of Reference for the GIGA regional team positions: project lead, finance manager, connectivity specialist, DPG coordinator.



### **Implement**

### **Key actions**

### **Outputs / Deliverables**



Establish working groups per GIGA pillar and collectively identify gaps, barriers and opportunities for school connectivity and digitalization to be addressed at country level. Determine prerequisites such as investment, policies, capabilities & partnerships required

Collaboratively define specific goals,

in the four GIGA pillars. Plans include

and milestones to be reached

partner roles and expectations; roadmap

timelines, and funding approaches, and

elaborate action plans to deliver outcomes

- ✓ Within the Steering Committee, assign a 'champion' country or organization per GIGA pillar and establish a working group to coordinate implementation.
- ✓ Assign leads in each working group.
- ✓ Working groups to discuss and define a strategy for their pillar (mapping, finance, connect, empower)
- ✓ Agree on a GIGA work plan for the region / country (based on the input of the working groups).
- ✓ Identify key stakeholders, partners in private and public sector to support the implementation of the GIGA initiative in the region / country.
- ✓ Put in place required team for implementing GIGA

- Document with the structure of Working Group(s) leads and participants.
- Workplans for the four GIGA pillars: mapping, finance, connect, empower.
- Schedule regular sessions of the Steering Committee and high-level meetings with participant countries.
- GIGA work plan for the region / country with objectives, targets, indicators, budgets, deadlines, and a framework to monitor progress.
- Recruitment of GIGA regional team

## 6 Implement

Plan

Implement GIGA action
plans by experimenting with new
collaboration approaches, financial
and technical innovations, and bringing
together necessary stakeholders. Identify
and set up quick wins for early progress
and momentum

- ✓ Identify quick wins in the Mapping and Empower pillars and define a fast-track strategy to provide quick results in these areas.
- Engage multilateral development banks, national development agencies, private investors, donors, industry to create a models for financing and delivering connectivity.
- Quick wins / fast-track plan for selected outputs in the Mapping and Empower pillars
- Onboard GIGA regional team
- Business case documents created for funding asks
- Bring in new partners (financiers + industry) to support the Finance and Connect pillars



#### Monitor and scale

### **Key actions**

### **Outputs / Deliverables**

- 7 Monitor
  - Track progress of GIGA action plans and leverage milestones to drive progress including high-level global leadership convenings and in-country partnership meetings
- ✓ Regular Steering Committee to update and track progress
- Specific outputs in each of the four pillars: Mapping, Finance, Connect, Empower

8 Review

Review the GIGA partnership agreements, strategies and structures as needed to seize new opportunities over time

- Regular high-level meetings with the participant countries and other key stakeholders and partners to update and adjust if necessary
- Adjustments to GIGA workplans and strategies

9 Scale

Scale proven initiatives for extending affordable access to connectivity and providing digital public goods and services, documenting and sharing lessons and innovations developed through in-country or global / regional partnership networks

- ✓ Identify and document successful models (financing, business models, etc.) across all 3 pilot regions.
- Finalised finance models to expand affordable access to connectivity
- Connected schools
- Investment in developing and scaling required **Digital Public Goods** for education, remote learning, online teacher training, etc.



# **GIGA Region/Country Governance Structure**

#### Government

Steering Committee serves as link to government policy makers & can help the government implement its priorities

### **Region/Country Steering Committee**

- Chaired by Lead Organization/Lead Country, ITU, and UNICEF
- Provides general oversight and direction. Tasked with structuring project, overseeing secretariat, and ensuring project goals are set and met.
- Meets twice per year with regular online meetings.
- Other members as appropriate

### Global GIGA Secretariat

Liase with Global Steering Committee; learn/share with other country programs; raise visibility at global/regional fora



- Coordinates working groups. Organizes country forums. Develops/implements Monitoring and Evaluation plan.
- Project Director should be part of Government. Supported with staff from ITU/UNICEF, secondees, etc.



#### **Working Groups**

- Core Working Groups typically built around
   Mapping, Financing, Connecting, Empowering, plus
   Quick Wins within each track or as separate track
- Serve as platforms for coordination and catalyzing related projects and activities
- Keep track of existing projects
- Open to anyone to participate



#### **Projects**

- Specific activities with clear approaches and goals
- Exist only for a set period of time.
- As few as two members
- Developed within and coordinated by working groups, but can receive support from secretariat.