

Week 3:

- Range of optimality and feasibility
- Shadow prices and reduced costs
- Primal and dual linear programs
- Complementary slackness









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Sensitivity Analysis

- It is an analysis that is used to determine how the optimal solution is affected by changes in:
 - The objective function coefficients (OFCs).
 - The right-hand side (RHS) values of the constraints.
- Sensitivity analysis is important to the manager who must operate in environments with imprecise estimates for the parameters of a problem.
- It allows a manager to ask "what-if" questions and determines how sensitive the optimal solution is to data errors and parameter misspecifications.

What should you be looking for?

Changes to the formulation could affect:

- 1) Which corner point is the optimal one.
- 2) The size and shape of the **feasible region**.
- 3) The objective function value at the optimal solution (even if it is the same corner point).

Each type of change has a different effect on the model. It also gives some insight as to the *robustness* of the optimal solution.



Two products: Chairs and Tables

Decision: How many of each to make this month?

Objective: Maximize profit

	Tables (per table)	Chairs (per chair)	
Profit Contribution	\$7	\$5	Hours Available
Carpentry	3 hrs	4 hrs	2400
Painting	2 hrs	1 hr	1000

Restrictions: Make no more than 450 chairs and at least 100 tables

Maximize
$$Z = 7T + 5C$$

(profit)

Subject to the constraints:

$$3T + 4C \le 2400$$

(carpentry hrs)

$$2T + 1C \le 1000$$

(painting hrs)

$$T = Table$$

 $C = Chair$

$$C \le 450$$

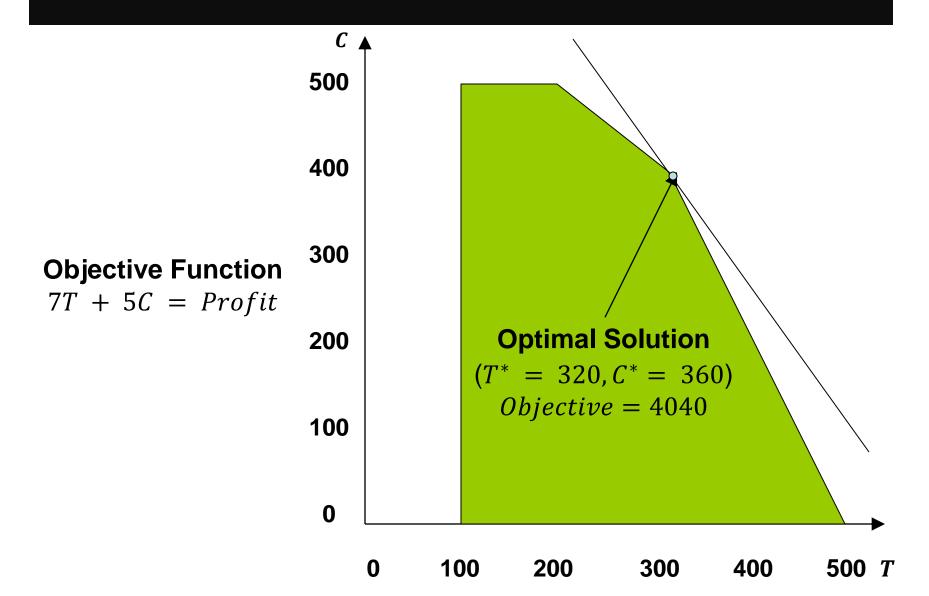
(max # chairs)

$$T \ge 100$$

(min # tables)

$$T,C \geq 0$$

(non-negativity)



Flair Furniture Example: Linear Programming Solutions

Target Cell (Max)

Cell Name Original Value Final Value

\$D\$13 Profit Total 4040 4040

Adjustable Cells

Cell	Name	Original Value	Final Value
\$B\$10 Tables	S	320	320
\$C\$10 Chairs	3	360	360

name_of_variable.x

Constraints

Cell	Name	Cell Value	Formula	Status	Slack
\$D\$16	Carpentry Used	2400	\$D\$16<=\$F\$16	Binding	0
\$D\$17	Painting Used	1000	\$D\$17<=\$F\$17	Binding	0
\$D\$18	Minimum Tables Used	320	\$D\$18>=\$F\$18	Not Binding	220
\$D\$19	Maximum Chairs Used	360	\$D\$19<=\$F\$19	Not Binding	90

name_of_constraint.slack

Impact of Possible Changes

- 1. What happens if you change the value of an objective function coefficient (OFC)?
 - The slope of the objective function line will be different which may change the optimal solution.
- 2. What happens if you change the right-hand-side (RHS) value of a constraint?
 - This distorts the size and shape of the feasible region and may alter the optimal solution.

Objective Function Coefficients

What would happen if the value of one of the objective function coefficients (OFCs) changed? Would we still have made the same optimal decision? If so, how much can this OFC differ without changing the current optimal solution?

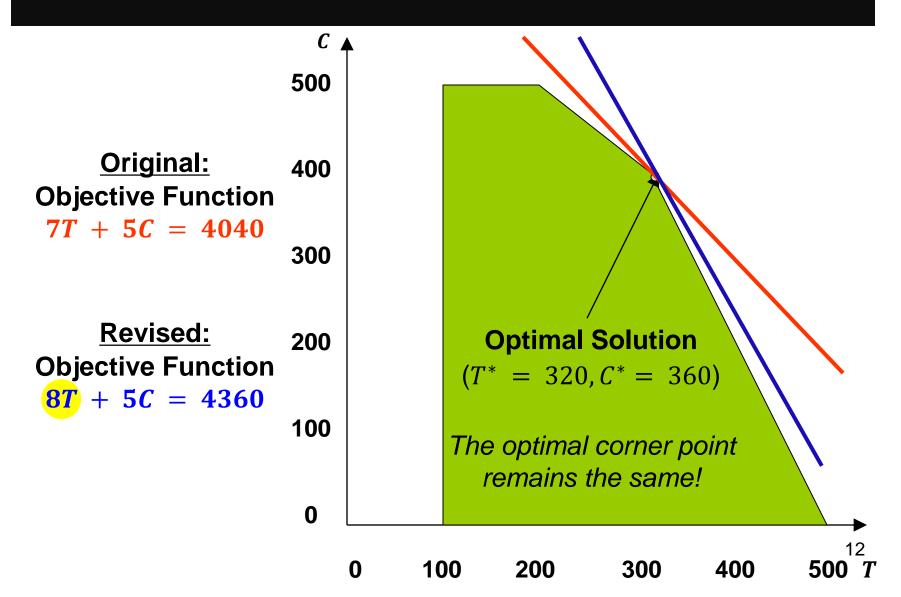
This analysis is referred to as the:

Range of Optimality

What if the profit contribution for tables changed from <u>\$7</u> to <u>\$8</u> per table?

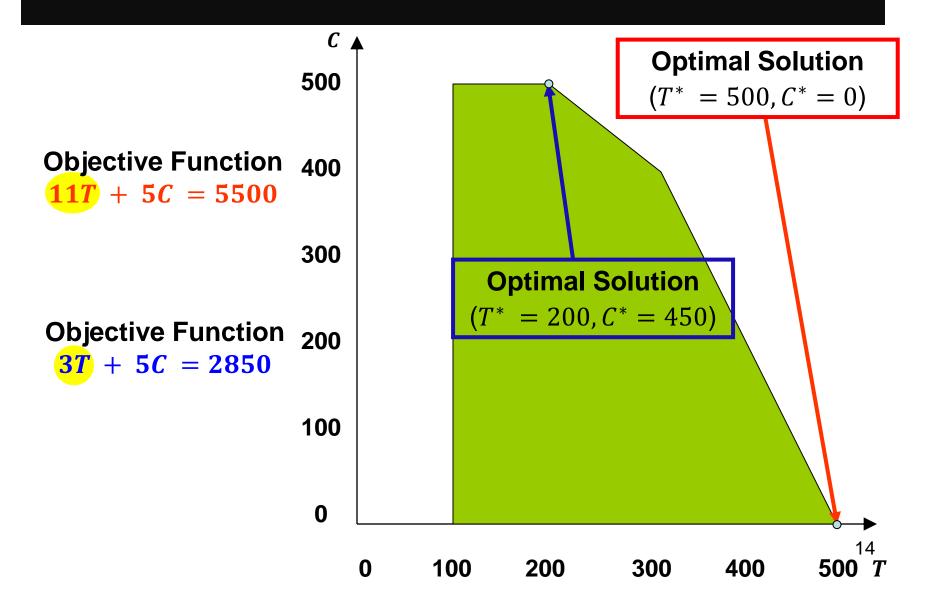
```
Maximize \sqrt[8]{T} + 5C (profit)
```

- Clearly profit goes up, but would we want to make more tables and less chairs?
 - That is, does the optimal solution change?



Range of Optimality

- The range of optimality of an OFC is found by determining an interval for the coefficient in which the <u>original optimal solution remains the same</u> while keeping all other problem data constant.
 - The shape of the feasible region does not change.
- If the OFC changes beyond its range of optimality, a new corner point becomes optimal. The range of optimality, then, is an upper and lower limit where the current optimal solution does not change.



Upper Range of Optimality: OFC + Allowable Increase

Lower Range of Optimality: OFC - Allowable Decrease

Range of Optimality

Variable Cells

	Final	Reduced	Objective	Allowable	Allowable
Cell Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10 Tables	320	0	7	3	3.25
\$C\$10 Chairs	360	0	5	4.333333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17 Painting Used		1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	d 360	0	450	1E+30	90

Upper Range of Optimality (T): 7 + 3 = 10

Lower Range of Optimality (T): 7 - 3.25 = 3.75

Range of Optimality

Variable Cells

		Final	Reduced	Objective	Allowable	Allowable
Cell	Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10 Tables		320	0	7	3	3.25
\$C\$10 Chairs		360	0	5	4.333333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17 Painting Used		1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	d 360	0	450	1E+30	90

Upper Range of Optimality (C): 5 + 4.333 = 9.333

Lower Range of Optimality (C): 5 - 1.50 = 3.50

Range of Optimality

Variable Cells

	Final	Reduced	Objective	Allowable	Allowable
Cell Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10 Tables	320	0	7	3	3.25
\$C\$10 Chairs	360	0	5	4.333333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	d 360	0	450	1E+30	90

Upper Range of Optimality in gurobipy:

name_of_variable.SAObjUp

Range of Optimality

Variable Cells

	Final	Reduced	Objective	Allowable	Allowable
Cell Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10 Tables	320	0	7	3	3.25
\$C\$10 Chairs	360	0	5	4.333333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17 Painting Used		1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	d 360	0	450	1E+30	90

Lower Range of Optimality in gurobipy:

name_of_variable.SAObjLow

Range of Optimality

Variable Cells

	Fina	al Reduced	d Objective	Allowable	Allowable
Cell Na	me Valu	ue Cost	Coefficient	Increase	Decrease
\$B\$10 Tables	32	20	7	3	3.25
\$C\$10 Chairs	3	60	5	4.333333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	d 360	0	450	1E+30	90

Changes to Objective Function Coefficients (OFCs)

Provided the change in an OFC is <u>within</u> (non-inclusive of boundary) the <u>range of optimality</u> and no other problem parameters are modified, the objective function value changes by

 Δ Objective = Δ OFC × Optimal Solution

Flair Furniture Example:

If the **OFC** corresponding to C increases by \$2, it is still within the **range of optimality** and thus, the objective function value will increase by $2 \times 360 = 720$.

Reduced Cost: The incremental benefit associated with including an extra unit of that variable in the optimal solution.

name of variable.RC

Variable Cells

		Final	Reduced	Objective	Allowable	Allowable
Cell	Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10 Tables		320	0	7	3	3.25
\$C\$10 Chairs		360	0	5	4.333333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	320	0	100	220	1E+30
\$D\$19	Maximum Chairs Used	d 360	0	450	1E+30	90

What happens with variables in the optimal solution?

- The reduced cost is <u>zero</u> for a decision variable that is currently in the *optimal solution* (e.g., chairs.RC = 0).
 - Suppose the reduced cost > 0 for a maximization problem.
 - A one-unit increase would lead to a <u>better</u> solution.
 - Suppose the reduced cost < 0 for a minimization problem.
 - A one-unit increase would lead to a <u>better</u> solution.
- In both cases, there is a contradiction because the solution we have, by definition, is the optimal one!

Variable Cells						
		Final	Reduced	Objective	Allowable	Allowable
Cell	Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10 Tables		320	0	7	3	3.25
\$C\$10 Chairs		360	0	5	4.333333333	1.5
					<u> </u>	

What happens with variables <u>not</u> in the optimal solution?

- The **reduced cost** is **non-zero** for decision variables not in the optimal solution (e.g., desks.RC < 0).
 - It represents how much <u>less valuable</u> a decision variable is to the best objective function value.
 - Maximization Problems: Decision variables that equal zero will have negative reduced costs. For every unit increase of the decision variable, the objective function would decrease by the reduced cost amount.
 - Minimization Problems: Decision variables that equal zero will have positive reduced costs. For every unit increase of the decision variable, the objective function would increase by the reduced cost amount.

What happens with variables <u>not</u> in the optimal solution?

- The reduced cost is <u>non-zero</u> for decision variables <u>not in</u> the optimal solution (e.g., desks.RC < 0).
 - It represents how much <u>less valuable</u> a decision variable is to the best objective function value.
 - Maximization Problems: Non-zero reduced costs also represent how much the objective coefficient of that decision variable would have to increase before it would become part of the optimal solution.

$$OFC > 60 + |-20| = 80$$

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	Final			Allowable	Allowable	
Cell Name	Value	Cost	Coefficient	Increase	Decrease	
\$B\$11 Desks	0	-20	60	20	1E+30	

What happens with variables <u>not</u> in the optimal solution?

- The reduced cost is <u>non-zero</u> for decision variables <u>not in</u> the optimal solution (e.g., desks.RC > 0).
 - It represents how much <u>less valuable</u> a decision variable is to the best objective function value.
 - Minimization Problems: Non-zero reduced costs also represent how much the objective coefficient of that decision variable would have to decrease before it would become part of the optimal solution.

$$OFC < 60 - |20| = 40$$

Adjus	stable	e Cells						
(Cell	Name	Final Value			Objective Coefficient	Control of the Contro	Allowable Decrease
\$E	3\$11	Desks		0	20) 60	1E+30	20

Impact of Possible Changes

- 1. What happens if you change the value of an objective function coefficient (OFC)?
 - The slope of the objective function line will be different which may change the optimal solution.
- 2. What happens if you change the right-hand-side (RHS) value of a constraint?
 - This distorts the size and shape of the feasible region and may alter the optimal solution.

Impact of Possible Changes

- To perform a sensitivity analysis, we must ensure that the RHS value of every constraint contains only <u>numbers</u> (no decision variables).
 - Assume that all terms with decision variables have been moved to the LHS of the constraint.
 - The practical interpretation is that the number on the RHS represents the amount of a resource.
- When solving an LP, you do not have to ensure this holds. This is only necessary when performing a sensitivity analysis.

Optimal LHS value of the constraint

model.getRow(constraint).getValue()

Current RHS Value

constraint.RHS

Variable Cells

		Fi	nal	Reduced	Obje	ctive	Allowable	Allowable
Cell	Name	Va	lue	Cost	Coeff	icient	Increase	Decrease
\$B\$10 Tables			320	0		7	3	3.25
\$C\$10 Chairs			360	0		5	4.333333333	1.5

			Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	,	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used		2400	0.6	2400	225	900
\$D\$17	Painting Used		1000	2.6	1000	600	150
\$D\$18	Minimum Tables Use	d	320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	ed	360	0	450	1E+30	90

Question: What happens if the right-hand-side (RHS) value of one of the constraints changed? Will we still have made the same decision? What happens to the objective?

Current RHS Value

constraint.RHS

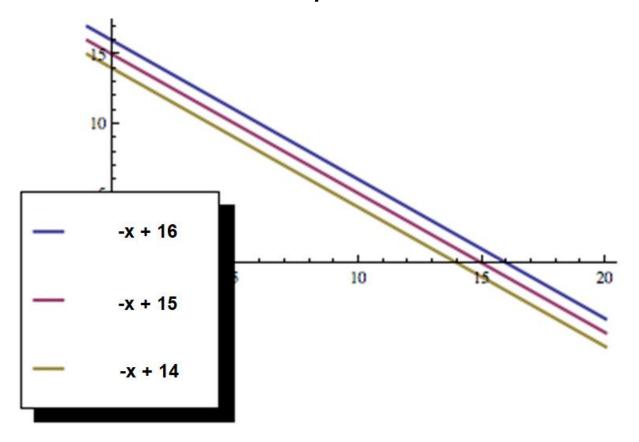
Variable Cells

	Final	Reduced	Obje	ctive	Allowable	Allowable
Cell Nam	e Value	Cost	Coef	icient	Increase	Decrease
\$B\$10 Tables	320	0		7	3	3.25
\$C\$10 Chairs	360	0		5	4.333333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16 C	arpentry Used	2400	0.6	2400	225	900
\$D\$17 P	ainting Used	1000	2.6	1000	600	150
\$D\$18 M	linimum Tables Use	d 320	0	100	220	1E+30
\$D\$19 M	laximum Chairs Use	ed 360	0	450	1E+30	90

RHS Coefficient Changes

 When a RHS value of a constraint changes, the new constraint moves parallel to its old self.



RHS Coefficient Changes

 When a RHS value of a constraint changes, the new constraint moves parallel to its old self.

 What happens to the optimal solution and the objective function value depends on whether the line represents a binding or nonbinding constraint.

Common terms:

- Shadow Price (also known as the Dual Value).
- The Range of Feasibility of the resource limits.

RHS Coefficient Changes

Shadow Price: The amount that the objective function value will change per unit increase in the right-hand side (RHS) value of a *single* constraint.

constraint.pi

- All other data is assumed to remain the same. That is, other parameters are fixed or constant.
- The insights only hold when the change in the RHS is within the range of feasibility, i.e., the maximum allowable increase (constraint.SARHSUp) and decrease (constraint.SARHSLow) in the RHS value until a new solution becomes optimal.

Shadow Prices

constraint.pi

Range of Feasibility

Variable Cells

	F	inal Red	duced	Objective	Allov	vable Allov	vable
Cell Na	ıme <mark>V</mark> a	alue (Cost	Coefficient	Incr	ease Deci	rease
\$B\$10 Tables		320	0	7		3	3.25
\$C\$10 Chairs		360	0	5	4.333	333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Use	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	ed 360	0	450	1E+30	90

Upper Range of Feasibility: RHS + Allowable Increase

Lower Range of Feasibility: RHS - Allowable Decrease

RHS
constraint.RHS

Range of Feasibility

Variable Cells

	Final	Reduced	Objec	tive	Allov	vable All	owable
Cell Name	Value	Cost	Coeffi	cient	Incr	ease De	ecrease
\$B\$10 Tables	320	0		7		3	3.25
\$C\$10 Chairs	360	0		5	4.333	333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Use	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	ed 360	0	450	1E+30	90

Upper Range of Feasibility (Carpentry): 2400 + 225 = 2625

Lower Range of Feasibility (Carpentry): 2400 - 900 = 1500

RHS
constraint.RHS

Range of Feasibility

Variable Cells

	Final	Reduced	Objec	tive	Allov	vable <i>A</i>	Allov	<mark>vable</mark>
Cell Name	Value	Cost	Coeffi	cient	Incr	ease I	Dec	ease
\$B\$10 Tables	320	0		7		3		3.25
\$C\$10 Chairs	360	0		5	4.333	333333		1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	320	0	100	220	1E+30
\$D\$19	Maximum Chairs Used	d 360	0	450	1E+30	90

Upper Range of Feasibility (Painting): 1000 + 600 = 1600

Lower Range of Feasibility (Painting): 1000 - 150 = 850

RHS
constraint.RHS

Range of Feasibility

Variable Cells

Cell Name	Final Value		Object Coeffi			vable Alle ease De	owable crease
\$B\$10 Tables	320	0		7		3	3.25
\$C\$10 Chairs	360	0		5	4.333	333333	1.5

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Used	320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	d 360	0	450	1E+30	90

Flair Furniture Example: Sensitivity Analysis

Upper Range of Feasibility in gurobipy: constraint.SARHSUp

Lower Range of Feasibility in gurobipy: constraint.SARHSLow

RHS
constraint.RHS

Range of Feasibility

Variable Cells

Cell Name	Final Value		Object Coeffi			vable Alle ease De	owable crease
\$B\$10 Tables	320	0		7		3	3.25
\$C\$10 Chairs	360	0		5	4.333	333333	1.5

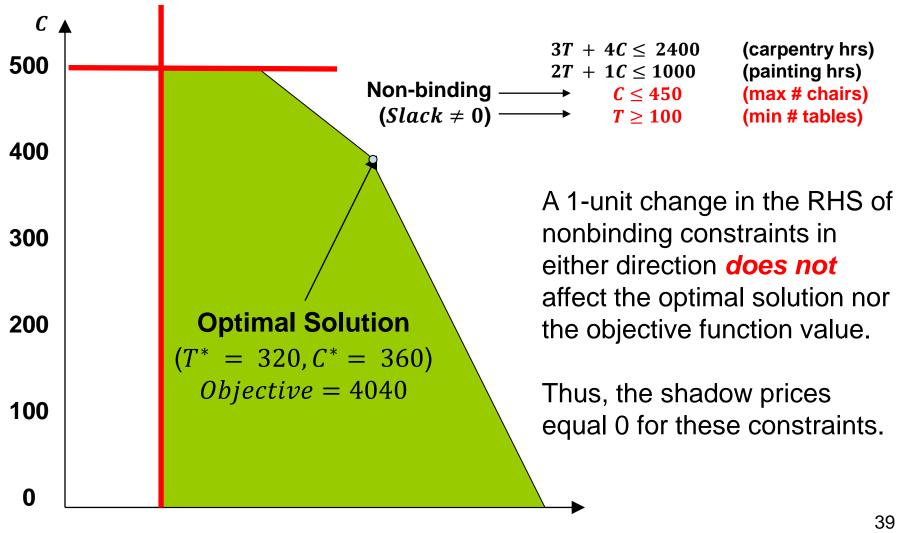
Constraints

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400	0.6	2400	225	900
\$D\$17	Painting Used	1000	2.6	1000	600	150
\$D\$18	Minimum Tables Use	d 320	0	100	220	1E+30
\$D\$19	Maximum Chairs Use	ed 360	0	450	1E+30	90

RHS Coefficient Changes

- Shadow prices for <u>nonbinding constraints</u> are <u>zero</u>.
 - Interpretation: A non-binding constraint indicates that we have not used up all of a resource. Thus, changing its capacity <u>will not</u> affect the objective function.
- Shadow prices for <u>binding constraints</u> are non-zero.
 - Interpretation: A binding constraint indicates that we have used up all of a resource. Thus, changing the capacity <u>will</u> affect the objective function.

Flair Furniture Example: Nonbinding Constraints



400

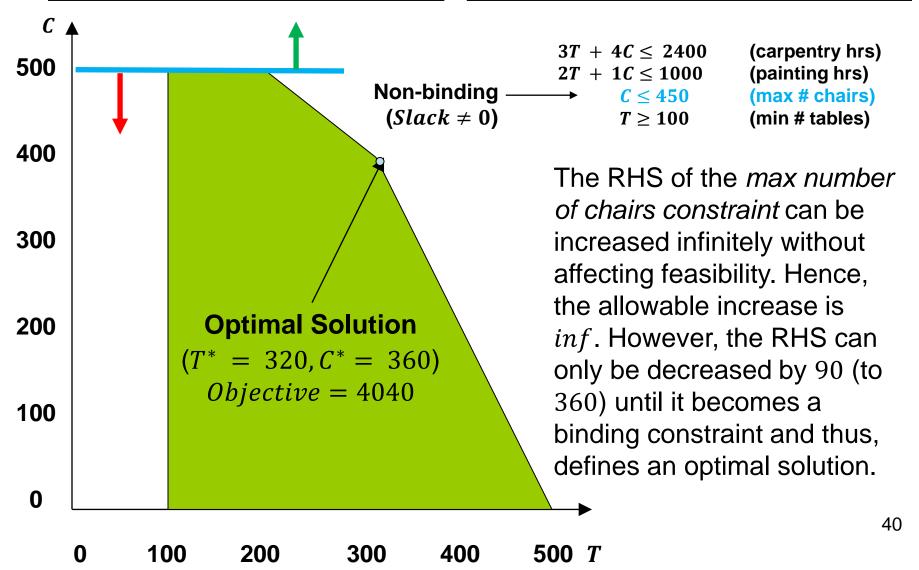
500 T

100

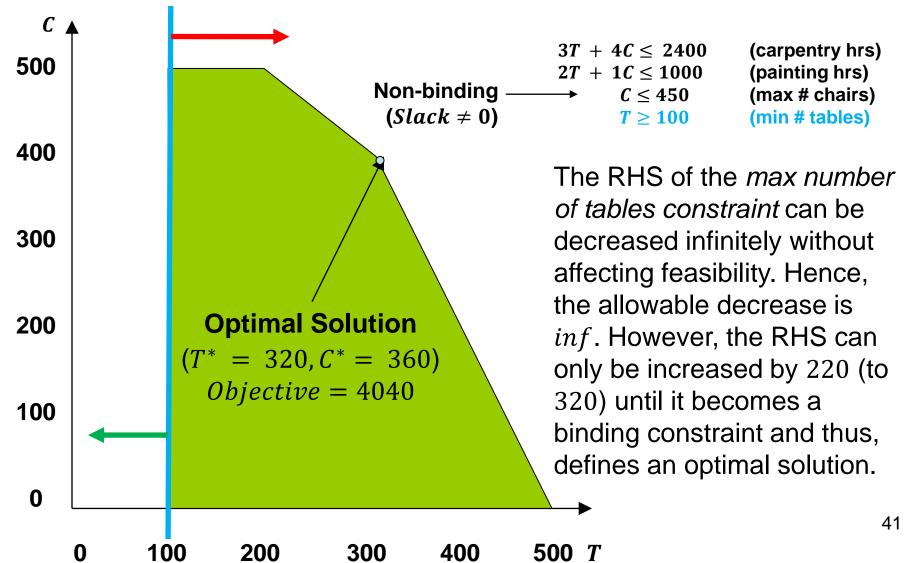
200

300

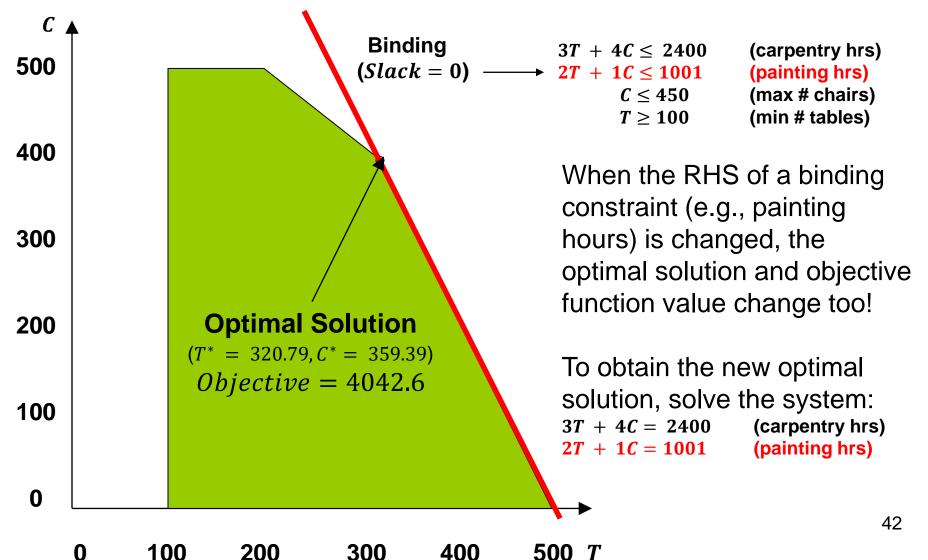
Flair Furniture Example: Nonbinding Constraints



Flair Furniture Example: Nonbinding Constraints



Flair Furniture Example: Binding Constraints



Flair Furniture Example: Binding Constraints

• To obtain the **original** optimal solution, solve the system:

```
3T + 4C = 2400 (carpentry hrs)

2T + 1C = 1000 (painting hrs)
```

- The optimal solution is:
 - $-T^* = 320, C^* = 360$ and the objective is 4040.
- To obtain the **new** optimal solution, solve the system:

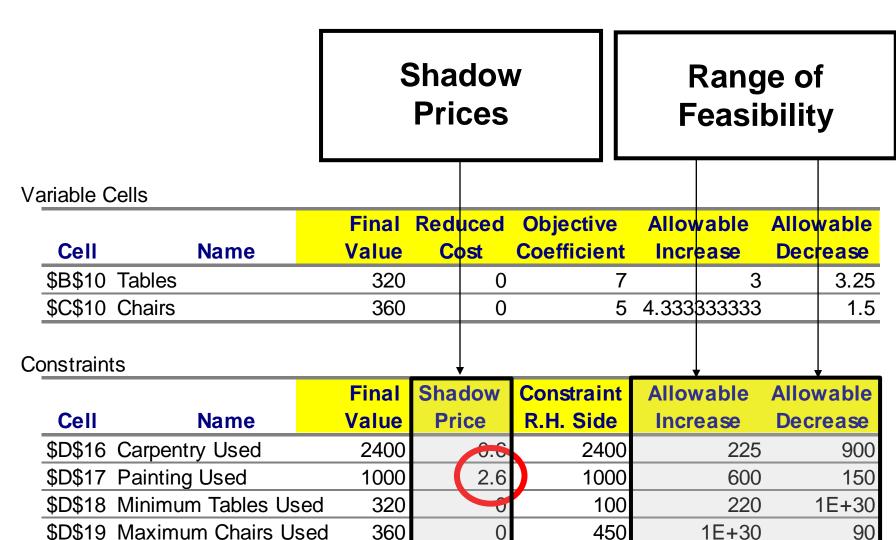
```
3T + 4C = 2400 (carpentry hrs)

2T + 1C = 1001 (painting hrs)
```

- The optimal solution is:
 - $-T^* = 320.79, C^* = 359.39$ and the objective is 4042.6.

The difference in objective function values is 4042.6 - 4040 = 2.6 is the **shadow price** for that constraint.

Flair Furniture Example: Sensitivity Analysis



Changes to RHS Values

If the change in the RHS is <u>within</u> the range of feasibility, we do not have to re-solve the LP to know what happens to the objective function.

 Δ Objective = Δ RHS \times Shadow Price

To find the new <u>optimal solution</u>, one must resolve the LP or solve the system of equations the define the current corner point, regardless of whether the change in the RHS is within the range of feasibility or outside of this range.

Flair Furniture Example: Sensitivity Analysis

- If we can get an extra hour of Carpentry, the profit increases by \$0.6. If we lose an hour of Carpentry, the profit decreases by \$0.6.
- If we can get an extra hour of Painting, the profit increases by \$2.6. If we lose an hour of Painting, the profit decreases by \$2.6.

Profit is more sensitive to changes in the *Painting* constraint than in the *Carpentry* constraint.

Variable Cells

		Final	Reduced	Objective	Allowable	Allowable
Cell	Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10 Tables		320	0	7	3	3.25
\$C\$10 Chairs		360	0	5	4.333333333	1.5

Constraints

		Final	Sha	dow	Constraint	Allowable	Allowable
Cell	Name	Value	Pri	Ce	R.H. Side	Increase	Decrease
\$D\$16	Carpentry Used	2400		0.6	2400	225	900
\$D\$17	Painting Used	1000		2.6	1000	600	150
\$D\$18	Minimum Tables Use	ed 320		U	100	220	1E+30
\$D\$19	Maximum Chairs Use	ed 360		0	450	1E+30	90

Why are Shadow Prices Useful?

MAXIMIZATION PROBLEM	Constraints				
Constraints	Allowable Increase	Allowable Decrease	Shadow Price		
Labor (\$/hour)	80	60	20		
Raw Material (\$/unit)	Infinity	30	0		
Inventory Policy (\$/unit)	4	10	140		

- After some market/financial research, you find three options:
 - Hire more employees, which would cost \$10 / hour of labor.
 - Buy more raw material for \$5 / unit.
 - Increase the inventory capacity, which costs \$120 / extra unit.
- Assume you can choose only one option. Which would you choose to maximize the profit associated with production?

Why are Shadow Prices Useful?

MAXIMIZATION PROBLEM	Constraints				
Constraints	Allowable Increase	Allowable Decrease	Shadow Price		
Labor (\$/hour)	80	60	20		
Raw Material (\$/unit)	Infinity	30	0		
Inventory Policy (\$/unit)	4	10	140		

- The marginal profit for hiring one more employee is (shadow price cost)
 = (20-10) = \$10
- The marginal profit for buying an extra unit of raw material is (shadow price cost) = 0 5 = -\$5
- The marginal profit for increasing the inventory capacity is (shadow price cost)
 = 140 120 = \$20

Thus, considering the marginal profits, the best solution is to increase the inventory capacity. 48

Margaret Schlass is an American farmer with 500 acres of land who specializes in growing certified organic crops. She has a three-plant rotation: **oats, maize, and soybean**. Each winter, Margaret decides how much land to devote to each crop.



At least 200 tons of oats and 260 tons of maize are needed for cattle feed. These amounts can also be bought from other farms. She can also sell what she grows. Over last decade, mean selling prices of oats and maize have been \$220 and \$260 per ton. Purchase prices are 20% more due to transportation and shipping costs. The selling price of Soybean is \$55 per ton. However, the US department of agriculture has imposed a quota of 7000 tons. Soybean sold in excess of this quota are priced at \$26 per ton.

	Purchase Price (Per Ton)	Mean Selling Price Below Quota (Per Ton)	Mean Selling Price Above Quota (Per Ton)	
Oats	\$264	\$220	-	
Maize	\$312	\$260	-	
Soybean	-	\$55	\$26	50

Over the last 10 years, Margaret has kept logs for the mean yield per acre. She expects to get 4.25 tons per acre for oats, 3.0 tons per acre for maize, and 20 tons per acre for soybean.

How much land should Margaret devote to each crop to maximize her expected profits while also ensuring that she has enough food to feed her cattle?

	Purchase Price (Per Ton)	Mean Selling Price Below Quota (Per Ton)	Mean Selling Price Above Quota (Per Ton)	
Oats	\$264	\$220	-	
Maize	\$312	\$260	-	
Soybean	-	\$55	\$26	51

Define the objective

Maximize Margaret's profit

Define the decision variables

```
x_i = acres of land devoted to crop i where i = \{1,2,3\} = \{oat, maize, soybean\}

y_i = tons of crop i purchased where i = \{1,2\} = \{oat, maize\}

w_i = tons of crop i sold where i = \{1,2,3,4\} = \{oat, maize, soybean \ high, soybean \ low\}
```

Write the mathematical objective function

Maximize Z =

	Purchase Price (Per Ton)	Mean Selling Price Below Quota (Per Ton)	Mean Selling Price Above Quota (Per Ton)
Oats	\$264	\$220	-
Maize	\$312	\$260	-
Soybean	-	\$55	\$26

Write the mathematical objective function

Maximize
$$Z =$$

$$= 220w_1 + 260w_2 + 55w_3 + 26w_4$$
 (selling prices)

	Purchase Price (Per Ton)	Mean Selling Price Below Quota (Per Ton)	Mean Selling Price Above Quota (Per Ton)
Oats	\$264	\$220	-
Maize	\$312	\$260	-
Soybean	-	\$55	\$26

Write the mathematical objective function

Maximize
$$Z =$$

$$=220w_1+260w_2+55w_3+26w_4$$
 (selling prices) $-264y_1-312y_2$ (purchase costs)

	Purchase Price (Per Ton)	Mean Selling Price Below Quota (Per Ton)	Mean Selling Price Above Quota (Per Ton)
Oats	\$264	\$220	-
Maize	\$312	\$260	-
Soybean	-	\$55	\$26

Formulating the constraints

There are four types of constraints:

- 1. Land capacity constraint
- 2. Cattle feed constraints
- 3. Quota constraints
- 4. Non-negativity constraints

Formulating the land capacity constraint

Margaret Schlass is an American farmer with 500 acres of land who specializes in growing certified organic crops.

Formulating the land capacity constraint

Margaret Schlass is an American farmer with 500 acres of land who specializes in growing certified organic crops.

$$x_1 + x_2 + x_3 \le 500$$
 (acreage)

Formulating the cattle feed constraint

At least 200 tons of oats and 260 tons of maize are needed for cattle feed. These amounts can also be bought from other farms. Over the last 10 years, Margaret has also kept track of the mean yield per acre. She expects to get 4.25 tons per acre for oats and 3.00 tons per acre for maize.

Formulating the cattle feed constraint

At least 200 tons of oats and 260 tons of maize are needed for cattle feed. These amounts can also be bought from other farms. Over the last 10 years, Margaret has also kept track of the mean yield per acre. She expects to get 4.25 tons per acre for oats and 3.00 tons per acre for maize.

$$4.25x_1 + y_1 - w_1 \ge 200$$
 (oats)

Formulating the cattle feed constraint

At least 200 tons of oats and 260 tons of maize are needed for cattle feed. These amounts can also be bought from other farms. Over the last 10 years, Margaret has also kept track of the mean yield per acre. She expects to get 4.25 tons per acre for oats and 3.00 tons per acre for maize.

$$4.25x_1 + y_1 - w_1 \ge 200$$
 (oats)

$$3.00x_2 + y_2 - w_2 \ge 260$$
 (maize)

Formulating the quota constraints

She expects to get 20 tons per acre for soybean and there is no restriction on how much she can produce. However, the US department of agriculture has imposed a quota of 7000 tons for the high selling price of soybeans.

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$$w_3 + w_4 = 20x_3$$
 (soybean production)

Formulating the quota constraints

She expects to get 20 tons per acre for soybean and there is no restriction on how much she can produce. However, the US department of agriculture has imposed a quota of 7000 tons for the high selling price of soybeans.

$$w_3 + w_4 = 20x_3$$
 (soybean production)
 $w_3 \le 7000$ (high selling price quota)

Maximize
$$Z = 220w_1 + 260w_2 + 55w_3 + 26w_4 - 264y_1 - 312y_2$$

Subject to:

$$x_1 + x_2 + x_3 \le 500$$

 $4.25x_1 + y_1 - w_1 \ge 200$
 $3.00x_2 + y_2 - w_2 \ge 260$
 $w_3 \le 7000$
 $w_3 + w_4 = 20x_3$
 $x_1 \ge 0, x_2 \ge 0, x_3 \ge 0, y_1 \ge 0,$
 $y_2 \ge 0, w_1 \ge 0, w_2 \ge 0, w_3 \ge 0, w_4 \ge 0$

(Acreage constraint)

(Oats constraint)

(Maize constraint)

(High selling price quota)

(Soybean production)

(Non-negativity constraints)

(Non-negativity constraints)

Crop Allocation: Python Solution

- This is an example of <u>aggregate planning</u>.
- We are making an allocation decision now to maximize potential profit in the future.
- How can we use the sensitivity analysis information to comment on the robustness of the crop allocation this year?

What managerial intuition do you get from the Python solution?

Reduced costs and shadow prices are related:

Reduced cost of a variable

OFC of that variable

Sum (over all constraints) of the shadow prices multiplied by the constraint coefficients of that variable

Intuition: Increasing a unit of a variable improves the objective (OFC) but incurs a cost (resource consumption).67

Variable	Current Coefficient	Reduced Costs	
Х	\$200	0.00	

Constraints	Shadow Prices
Labor	20
Raw Material	0
Inventory Policy	140

Maximize
$$Z = 200x + 300y$$

subject to
$$3x + 8y \le 240 \quad \text{(labor)}$$
$$6x + 3.5y \le 210 \quad \text{(raw material)}$$
$$1x + y \le 40 \quad \text{(inventory)}$$
$$x, y \ge 0$$

If you increase *x* by one unit, how much can you *gain*?

 Answer: \$200, because you get profit from one additional unit in the objective function.

Variable	Current Coefficient	Reduced Costs
Х	\$200	0.00

Constraints	Shadow Prices
Labor	20
Raw Material	0
Inventory Policy	140

Maximize
$$Z = 200x + 300y$$

subject to
 $3x + 8y \le 240$ (labor)
 $6x + 3.5y \le 210$ (raw material)
 $1x + y \le 40$ (inventory)
 $x, y \ge 0$

If you increase x by one unit, how much do you *lose* due to the **labor constraint**?

Answer: You require 3 more hours of labor (constraint coefficient). Each hour is worth \$20 (shadow price).
 Thus, 3 × 20 = \$60.

Variable	Current Coefficient	Reduced Costs
X	\$200	0.00

Constraints	Shadow Prices
Labor	20
Raw Material	0
Inventory Policy	140

Maximize
$$Z = 200x + 300y$$

subject to
 $3x + 8y \le 240$ (labor)
 $6x + 3.5y \le 210$ (raw material)
 $1x + y \le 40$ (inventory)
 $x, y \ge 0$

If you increase x by one unit, how much do you **lose** due to the **raw material constraint**?

Answer: You require 6 more units of raw material (constraint coefficient). Each unit is worth \$0 (shadow price). Thus, 6 × 0 = \$0.

Variable	Current Coefficient	Reduced Costs
Х	\$200	0.00

Constraints	Shadow Prices
Labor	20
Raw Material	0
Inventory Policy	140

Maximize
$$Z = 200x + 300y$$

subject to
 $3x + 8y \le 240$ (labor)
 $6x + 3.5y \le 210$ (raw material)
 $1x + y \le 40$ (inventory)
 $x, y \ge 0$

If you increase x by one unit, how much do you **lose** due to the **inventory constraint**?

Answer: You require 1 more inventory unit (constraint coefficient). Each unit is worth \$140 (shadow price).
 Thus, 1 × 140 = \$140.

Variable	Current Coefficient	Reduced Costs
Х	\$200	0.00

Constraints	Shadow Prices
Labor	20
Raw Material	0
Inventory Policy	140

Maximize
$$Z = 200x + 300y$$

subject to
$$3x + 8y \le 240 \quad \text{(labor)}$$
$$6x + 3.5y \le 210 \quad \text{(raw material)}$$
$$1x + y \le 40 \quad \text{(inventory)}$$
$$x, y \ge 0$$

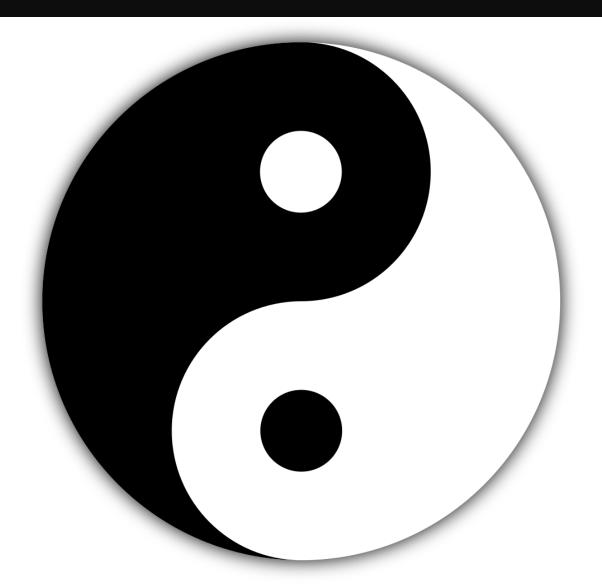
The reduced cost of a variable is the net marginal value of an extra unit of that variable:

Gain per unit – Cost per unit

Reduced cost of
$$x = \$200 - 3 \times 20 - 6 \times 0 - 140 \times 1 = 0.00$$

Gain per unit

Cost per unit



Consider the following linear program where we wish to find the optimal values for x_i where i = 1, ... n.

$$\max_{i=1} z = \sum_{i=1}^{n} c_i x_i$$

$$\sum_{i=1}^{n} a_{ij} x_i \le b_j \quad for \ all \ j = 1, ..., m$$

$$x_i \ge 0 \quad for \ all \ i = 1, ..., n$$

Using vector and matrix notation, we get:

- $-c \in \mathbb{R}^n$ is a vector of cost coefficients
- $-A \in \mathbb{R}^{m \times n}$ is matrix of constraint parameters
- $-b \in \mathbb{R}^m$ is a vector of RHS values
- $-x \in \mathbb{R}^n$ is a vector of decisions variables

$$\max_{x \ge 0} z = c^T x \text{ s.t. } Ax \le b \quad (P)$$

Consider the following linear program where we wish to find the optimal values for y_i where i = 1, ... m.

$$\min z = \sum_{j=1}^{m} b_j y_j$$

$$\sum_{j=1}^{m} a_{ij} y_j \ge c_i \quad for \ all \ i = 1, ..., n$$

$$y_j \ge 0 \quad for \ all \ i = 1, ..., m$$

Using vector and matrix notation, we get:

- $-c \in \mathbb{R}^n$ is a vector of cost coefficients
- $-A^T \in \mathbb{R}^{n \times m}$ is matrix of constraint parameters
- $-b \in \mathbb{R}^m$ is a vector of RHS values
- $-y \in \mathbb{R}^m$ is a vector of decisions variables

$$\min_{\mathbf{y} \ge \mathbf{0}} w = \mathbf{b}^T \mathbf{y} \text{ s.t. } \mathbf{A}^T \mathbf{y} \ge \mathbf{c} \quad (D)$$

Weak Duality

Theorem: If there exists a feasible solution x to (P) and a feasible solution y to (D):

$$z \leq w$$

Proof: In-class

We call (P) the **primal problem** and (D) the **dual problem**. *Note*: the dual of the dual problem is the original primal problem again,

Strong Duality

Theorem: If there exists finite optimal solutions x^* to (P) and y^* to (D):

$$z^* = w^*$$

Proof: In-class

We call (P) the **primal problem** and (D) the **dual problem**. *Note*: the dual of the dual problem is the original primal problem again,

To create (D) from (P):

- 1. Switch the optimization from max to min.
- 2. Introduce as many dual variables (i.e., y) in (D) as there are constraints in (P).
- 3. Define as many constraints in (D) as there are variables (i.e., x) in (P).
- Switch the roles of the vector of coefficients
 (c) in the objective function and the vector of right-hand sides (b) in the inequalities.
- 5. Switch the inequalities in the constraints.

To create (D) from (P):

Note that if the primal problem is a minimization problem, we move right to left (the dual of the dual problem is the primal).

Sensitivity Analysis

- In an optimal solution of the primal problem, the shadow prices for the constraints represent the optimal solution of the decision variables in the dual optimization problem.
 - If a constraint in (P) is binding in the optimal solution (its slack is zero), the corresponding dual variable is non-zero and vice versa.
 - If a constraint in (P) is non-binding in the optimal solution (its slack is non-zero), the corresponding dual variable is zero and vice versa.

Complementary Slackness

Theorem: If there exists a feasible solution x to (P) and a feasible solution y to (D), then we know both x and y are optimal if

$$x^{T}(c - A^{T}y) = y^{T}(Ax - b)$$

This condition is necessary and sufficient.

Proof: In-class

Reduced Cost vs. Shadow Prices

Reduced costs and shadow prices are related:

Reduced cost of a variable

OFC of that variable

Sum (over all constraints) of the shadow prices multiplied by the constraint coefficients of that variable

Intuition: This follows from complementary slackness!

$$x^{T}(c - A^{T}y) = y^{T}(Ax - b)$$

Consider the following (primal) problem:

$$\max z = 5x_1 + 4x_2$$

$$x_1 \le 4$$

$$x_1 + 2x_2 \le 13$$

$$5x_1 + 3x_2 \le 31$$

$$x_1 \ge 0, x_2 \ge 0$$

Notice that any feasible solution, such as (3,4), is a lower bound to the optimal solution.

$$min z =$$

$$\min z =$$

$$y_1 \ge 0, y_2 \ge 0, y_3 \ge 0$$

min
$$z = 4y_1 + 13y_2 + 31y_3$$

$$y_1 \ge 0, y_2 \ge 0, y_3 \ge 0$$

min
$$z = 4y_1 + 13y_2 + 31y_3$$

 $y_1 + y_2 + 5y_3 \ge 5$

$$y_1 \ge 0, y_2 \ge 0, y_3 \ge 0$$

The corresponding dual problem is:

min
$$z = 4y_1 + 13y_2 + 31y_3$$

 $y_1 + y_2 + 5y_3 \ge 5$
 $2y_2 + 3y_3 \ge 4$
 $y_1 \ge 0, y_2 \ge 0, y_3 \ge 0$

Notice that any feasible solution, such as (1,1,1), is an upper bound to the optimal solution.

Primal problem:

$$\max z = 5x_1 + 4x_2$$

$$x_1 \le 4$$

$$x_1 + 2x_2 \le 13$$

$$5x_1 + 3x_2 \le 31$$

 $x_1 \ge 0, x_2 \ge 0$

Dual problem:

min
$$z = 4y_1 + 13y_2 + 31y_3$$

 $y_1 + y_2 + 5y_3 \ge 5$
 $2y_2 + 3y_3 \ge 4$
 $y_1 \ge 0, y_2 \ge 0, y_3 \ge 0$

Solving both problems to optimality gives you equivalent solutions!

Dual Example: Python Solution

- There is a correspondence between the shadow prices in the primal problem and the optimal solution in the dual problem.
- By understanding the relationship between slack, shadow prices, reduced costs, and optimal solutions, we can better visualize the geometry of our model.

What managerial intuition do you get from the Python solution?



Maximize (Primal)

$$Z = w_4$$

Subject to:

$$w_1 = 4000 + 1000 + B_1 - 1200 - I_1$$
 (Balance constraint #1)
 $w_2 = w_1 + B_2 + 4400 - 1.03B_1 - 4800 - I_2$ (Balance constraint #2)
 $w_3 = w_2 + B_3 + 5800 + 1.02I_1 - 4212 - 1.03B_2$ (Balance constraint #3)
 $w_4 = w_3 + 3000 + 1.02I_2 - 1000 - 1.03B_3$ (Balance constraint #4)
 $B_t \le 3000 \ for \ t = 1, ..., 3$ (Borrowing constraints)
 $I_t \ge 0 \ for \ t = 1, ..., 2$ (Non-negativity constraints)
 $w_t \ge 0 \ for \ t = 1, ..., 4$ (Non-negativity constraints)

Maximize (Primal)
$$Z = w_4 + 0 \sum_{t=1}^{2} I_t + 0 \sum_{t=1}^{3} B_t + 0 \sum_{t=1}^{3} w_t$$

Subject to:

$$w_1 = 4000 + 1000 + B_1 - 1200 - I_1$$
 (Balance constraint #1) $w_2 = w_1 + B_2 + 4400 - 1.03B_1 - 4800 - I_2$ (Balance constraint #2) $w_3 = w_2 + B_3 + 5800 + 1.02I_1 - 4212 - 1.03B_2$ (Balance constraint #3) $w_4 = w_3 + 3000 + 1.02I_2 - 1000 - 1.03B_3$ (Balance constraint #4) $B_t \le 3000 \ for \ t = 1, ..., 3$ (Borrowing constraints) (Non-negativity constraints) $B_t \ge 0 \ for \ t = 1, ..., 3$ (Non-negativity constraints) $w_t \ge 0 \ for \ t = 1, ..., 4$ (Non-negativity constraints)

Maximize (Primal) $Z = w_4 + 0 \sum_{t=1}^{2} I_t + 0 \sum_{t=1}^{3} B_t + 0 \sum_{t=1}^{3} w_t$

Subject to:

$$\begin{aligned} w_1 &= 4000 + 1000 + B_1 - 1200 - I_1 & \text{(Balance constraint \#1)} \\ w_2 &= w_1 + B_2 + 4400 - 1.03B_1 - 4800 - I_2 & \text{(Balance constraint \#2)} \\ w_3 &= w_2 + B_3 + 5800 + 1.02I_1 - 4212 - 1.03B_2 & \text{(Balance constraint \#3)} \\ w_4 &= w_3 + 3000 + 1.02I_2 - 1000 - 1.03B_3 & \text{(Balance constraint \#4)} \\ B_t &\leq 3000 \ for \ t = 1, ..., 3 & \text{(Borrowing constraints)} \end{aligned}$$

 $y_t \in \mathbb{R} \ for \ t = 1,...,4$ (Wealth shadow prices)

 $z_t \ge 0 \text{ for } t = 1,...,3$ (Borrowing shadow prices)

Maximize (Primal)
$$Z = w_4 + 0 \sum_{t=1}^{2} I_t + 0 \sum_{t=1}^{3} B_t + 0 \sum_{t=1}^{3} w_t$$

Subject to:

$$\begin{aligned} w_1 &= 4000 + 1000 + B_1 - 1200 - I_1 & \text{(Balance constraint \#1)} \\ w_2 &= w_1 + B_2 + 4400 - 1.03B_1 - 4800 - I_2 & \text{(Balance constraint \#2)} \\ w_3 &= w_2 + B_3 + 5800 + 1.02I_1 - 4212 - 1.03B_2 & \text{(Balance constraint \#3)} \\ w_4 &= w_3 + 3000 + 1.02I_2 - 1000 - 1.03B_3 & \text{(Balance constraint \#4)} \\ B_t &\leq 3000 \ for \ t = 1, ..., 3 & \text{(Borrowing constraints)} \end{aligned}$$

$$y_4 \ge 1$$
 (Final period constraint) $y_t \in \mathbb{R} \ for \ t = 1,...,4$ (Wealth shadow prices) $z_t \ge 0 \ for \ t = 1,...,3$ (Borrowing shadow prices)

$$\mathbf{Z} = 3800y_1 - 400y_2 + 1588y_3 + 2000y_4 + 3000 \sum_{t=1}^{3} z_t$$

Subject to:

$$w_1 = 4000 + 1000 + B_1 - 1200 - I_1$$
 (Balance constraint #1)
 $w_2 = w_1 + B_2 + 4400 - 1.03B_1 - 4800 - I_2$ (Balance constraint #2)
 $w_3 = w_2 + B_3 + 5800 + 1.02I_1 - 4212 - 1.03B_2$ (Balance constraint #3)
 $w_4 = w_3 + 3000 + 1.02I_2 - 1000 - 1.03B_3$ (Balance constraint #4)
 $B_t \le 3000 \ for \ t = 1, ..., 3$ (Borrowing constraints)

$$y_4 \ge 1$$
 (Final period constraint) $y_t \in \mathbb{R} \ for \ t = 1,...,4$ (Wealth shadow prices) $z_t \ge 0 \ for \ t = 1,...,3$ (Borrowing shadow prices)

Minimize (Dual)

$$\mathbf{Z} = 3800y_1 - 400y_2 + 1588y_3 + 2000y_4 + 3000 \sum_{t=1}^{3} z_t$$

Subject to:

$$y_{1} - y_{2} \ge 0$$

$$y_{2} - y_{3} \ge 0$$

$$y_{3} - y_{4} \ge 0$$

$$-y_{1} + 1.03y_{2} + z_{1} \ge 0$$

$$-y_{2} + 1.03y_{3} + z_{2} \ge 0$$

$$-y_{3} + 1.03y_{4} + z_{3} \ge 0$$

$$y_{1} - 1.02y_{3} \ge 0$$

$$y_{2} - 1.02y_{4} \ge 0$$

$$y_{4} \ge 1$$

$$y_{t} \in \mathbb{R} \text{ for } t = 1, ..., 4$$

 $z_t \geq 0$ for $t = 1, \dots, 4$

```
(Wealth constraint #1)
(Wealth constraint #2)
(Wealth constraint #3)
(Borrowing constraint #1)
(Borrowing constraint #2)
(Borrowing constraint #3)
(Inventory constraint #1)
(Inventory constraint #2)
(Final period constraint)
(Wealth shadow prices)
```

(Borrowing shadow prices)

- What insight does the dual provide?
- Which formulation, the primal or the dual model, do you think is easier to solve?.
- How do you check whether you have formulated the correct dual problem?

What managerial intuition do you get from the Python solution?

- What insight does the dual provide?
- Which formulation, the primal or the dual model, do you think is easier to solve?.
- How do you check whether you have formulated the correct dual problem?
 - It is correct when the primal and dual models have the same objective function value at optimality (follows from strong duality).

What managerial intuition do you get from the Python solution?

Why is LP duality important?

- 1. We can create specialized computational algorithms (e.g., <u>simplex</u> algorithm versus <u>dual simplex</u> algorithm).
- 2. A primal problem with many constraints and only a few variables can be converted into a dual problem with a few constraints and many variables. Fewer constraints requires fewer computations in the simplex method.
- 3. It is the basis for obtaining (both analytically and computationally) solutions and algorithmic strategies when solving constrained *nonlinear* programs.

Why is LP duality important?

It forms the basis of many approaches that incorporate uncertainty in optimization models.

Robust optimization



Next Class: Constrained Nonlinear Programs

Sometimes, an optimization problem must be formulated with non-linear constraints and/or objective functions. However, there are sometimes tricks that can be used to linearize the relations:

 Absolute value, minimax or maximin, minimizing the sum of deviations, floor/ceiling constraints.

In these cases, the problem can be easily solved. In other cases, the problem is nonlinear.

- Local vs. Global Optima: Convex functions, convex sets, convexity-preserving operations.
- Lagrange multipliers and the KKT conditions.
- Lagrangian duality for nonlinear programs.