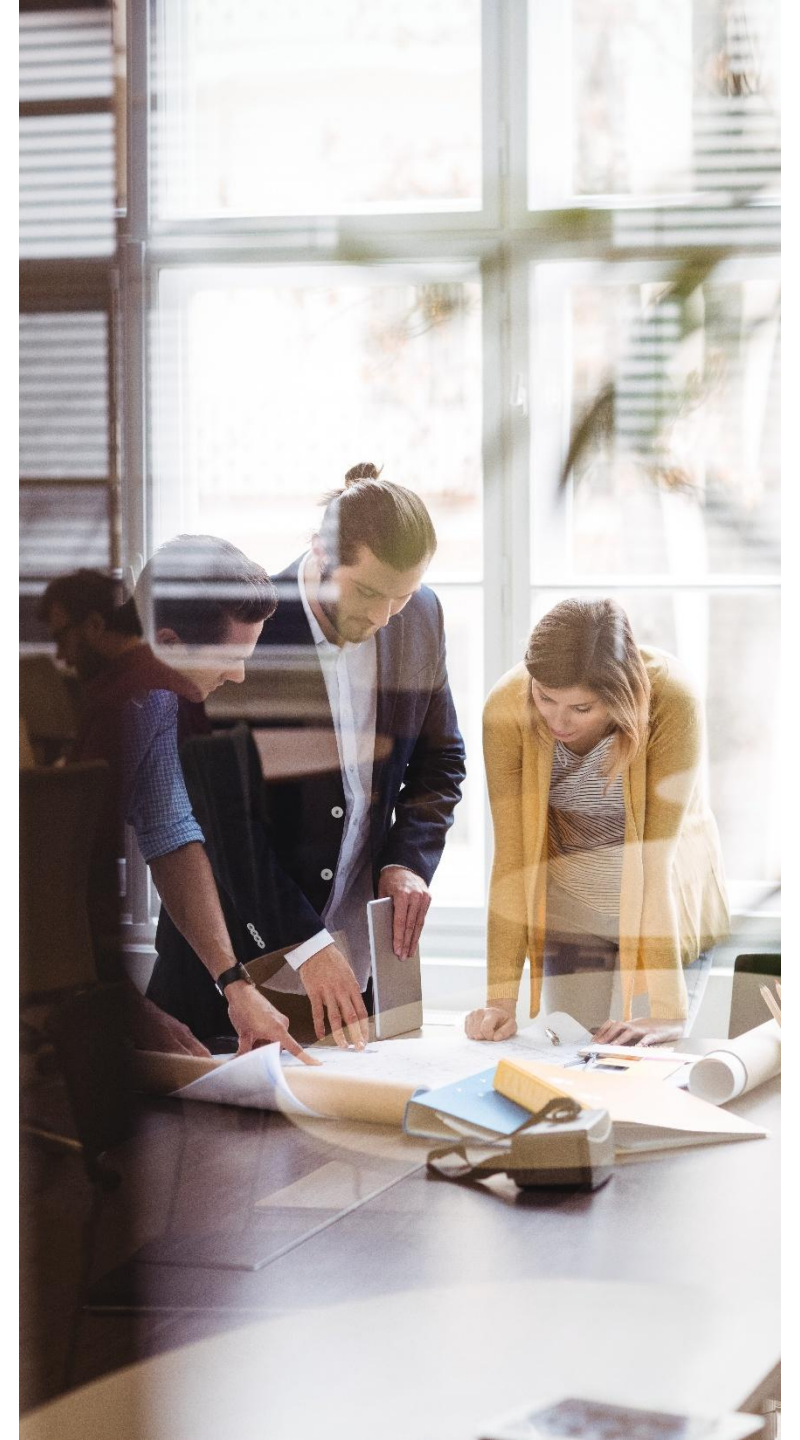


# Sustainable Integration of R in HTA Processes

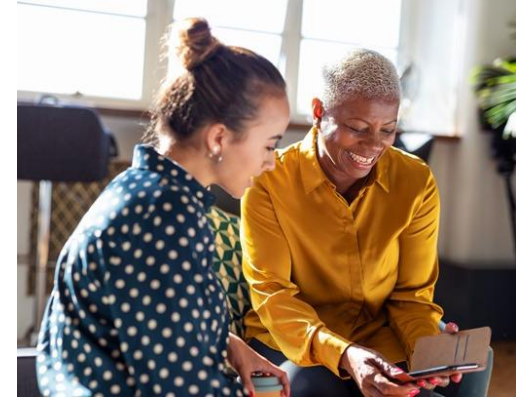
June 10<sup>th</sup>, 2025

Sven Klijn



# Disclaimer

The opinions expressed in this presentation and on the following slides are solely those of the presenter and do not necessarily represent opinions of Bristol Myers Squibb.







# Technical requirements



## Experience

- R not available at all stakeholders
- Version mismatches



## Challenge

- Security risks
  - Execution of R code
  - External packages
- Version control



## Sustainable solution

- Sandboxing
- Need for regular security screening
- Structured approach to version management control
  - R
  - Packages
  - Custom code



# External packages



## Experience

*dampack* package removed from CRAN



## Challenge

- Distribution of packages
- Maintenance
- Accountability



## Sustainable solution

- Need for consensus, e.g. CRAN vs appending all packages
- Independent 3<sup>rd</sup> party?
- Need for clarification on accountability for packages that are on HTA whitelist



# Validation



## Experience

Initially, differences between outcomes of Excel and R models



## Challenge

No gold-standard for validation



## Sustainable solution

- Unit testing
- Integration testing
- System testing





# Guideline discrepancies



## Experience

### Conflicting guidelines:

- “Minimal use of packages that need to be installed from CRAN”
- “Packages published on CRAN are recommended”
- “Model to only use CRAN packages that are listed in the guidance”

[https://dark-peak-analytics.github.io/HTA\\_acceptance\\_living\\_document/](https://dark-peak-analytics.github.io/HTA_acceptance_living_document/)



## Challenge

Directly opposing requirements



## Sustainable solution

### Harmonize guidelines on key points

- Use of packages
- Model structure
- Validation and reporting



# Capacity



## Experience

- Restricted number of vendors (though this is improving)
- Few internal experts



## Challenge

Dependence on small number of key people, creating continuity risks



## Sustainable solution

- Capacity building
- Incorporation in curriculum





# Broad acceptance



## Experience

Acceptance of models in R is not ubiquitous



## Challenge

- Co-development in R and Excel is not sustainable
- Equity risk when fully switching to R



## Sustainable solution

- **Utopic view:** Global acceptance of R models
- Porting from R to Excel?
- Offering tangible benefits for R-based submissions

# Thank

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# you