Unit 3: Transportation and Assignment Problem (8 Hrs.)

Transportation Problems definition, linear form, Solution methods: North West comer method, least cost method, Vogel's approximation method. Degeneracy in transportation, Modified Distribution method, unbalanced problems and profit maximization problems. Transshipment Problems. Assignment Problem Structure and Solution: Short-Cut Method (Hungarian Method), Unbalanced Assignment Problem, Infeasible Assignment Problem, Maximization in an Assignment Problem, Crew Assignment Problem.

#Past Questions

1. Find the optimal solution for the following transportation problem using any methods. -2021

1	2	1	4	30
3	3	2	1	50
4	2	5	9	20
20	40	30	9	100

- 2. Write Hungarian algorithm to solve the assignment problem. -2021/2023
- 3. Given the transportation framework, find the optimal transportation cost. -2023

From √ To→	А	В	С	Plant Capacity
W	40	80	80	55
X	160	-	160	25
Υ	80	160	240	35
Requirement	35	45	35	115

4. A city corporation has decided to carry out Maintenance work in the city. There are 4 tasks to be completed using 5 contractors. Which contractors should be assigned those tasks? Solve the assignment problem to get best result. -2023 long

Contractor	Task 1	Task 2	Task 3	Task 4
Α	19	24	29	25
В	17	27	30	29
С	19	28	31	28
D	20	12	28	29
Е	20	25	31	26

5. Carew's machine shop has 4 machines on which 3 jobs have to be done. Each job can be assigned to one and only one machine. The cost(in Rs) of each job on each machine is given below:

		Machines								
Job	Р	Q	R	S						
Α	45	60	70	80						
В	20	32	42	47						
С	25	37	47	55						

Req: What are the job assignments which will minimize total cost?

- 6. Write short notes on (any two)
 - a. Meaning of Degeneracy in Transportation Problem.

- b. Assignment Problem Algorithm
- 7. 11. Jack Evan owns several trucks used to haul crushed stone to road project iun the country. The road contractor for whom jack hauls, N Teer, has given jack this schedule for next week:

Project	Requirement per week	Plant	
A	-50	w	week
В	75	W	45
C	50	A V	60

Jack figures his cost from the crushing plant to each of the road projects to be these:

Cost information (in RS)							
To /From	A	В	C				
W	4	8	3				
X	6	7	9				

Req: Compute Jack's optimal hauling schedule for next week and his transportation cost.

1. Transportation Problems

A **Transportation Problem** involves transporting goods from multiple **sources** (e.g., factories) to multiple **destinations** (e.g., warehouses) in such a way that:

- The total transportation cost is minimized (or profit is maximized),
- Supply and demand constraints are satisfied.

Mathematical (Linear) Formulation:

Let:

- m = number of sources
- n = number of destinations
- ullet c_{ij} = cost of transporting one unit from source i to destination j
- x_{ij} = quantity transported from source i to destination j
- a_i = supply at source i
- b_j = demand at destination j

Objective function (minimize cost):

$$\text{Minimize } Z = \sum_{i=1}^m \sum_{j=1}^n c_{ij} x_{ij}$$

Subject to:

- $ullet \sum_{j=1}^n x_{ij} = a_i$ (supply constraints)
- $\sum_{i=1}^m x_{ij} = b_j$ (demand constraints)
- $x_{ij} \geq 0$

The transportation problem can be stated in the following tabular form:

				Destinations			anna le
		1	2	3	***	n	supply
	1	C_{11}	C_{12}	C_{13}		C_{1n}	a_1
	2	C_{21}	(x ₂₂) C ₂₂	(x_{23}) C_{23}		C_{2n}	a2
Origins	÷		i	:	:	i	:
	m	C_{m1}	C_{m2}	$\begin{pmatrix} x_{m3} \end{pmatrix}$ C_{m3}		$\begin{pmatrix} x_{mn} \end{pmatrix}$ C_{mn}	a _m
	demand	b_1	b ₂	b ₃		b_n	

Example 1: A company has three production factories S1, S2 and S3 with production capacity of 7, 9 and 18 units

(in 100s) per week of a product, respectively. These units are to be shipped to four warehouses *D*1, *D*2, *D*3 and *D*4 with requirement of 5, 8, 7 and 14 units (in 100s) per week, respectively. The transportation costs (in rupees) per unit between factories to warehouses are given in the table below:

	D1	D2	D3	D4	Supply
					(availability)
S1	19	30	50	10	7
S2	70	30	40	60	9
<i>S</i> 3	40	8	70	20	18
Demand	5	8	7	14	
(requirement)					34

Formulate this transportation problem as an LP model to minimize the total transportation cost.

Solution: Let xij = number of units of the product to be transported from a production factory i (i = 1, 2, 3) to a warehouse j (j = 1, 2, 3, 4)

The transportation problem is stated as an LP model as follows:

Minimize (total transportation cost) Z = 19 x11 + 30 x12 + 50 x13 + 10 x14 + 70 x21 + 30 x22 + 40 x23 + 60 x24 + 40 x31 + 8 x32 + 70 x33 + 20 x34

subject to the constraints

$$x11 + x12 + x13 + x14 = 7$$

$$x21 + x22 + x23 + x24 = 9$$

$$x31 + x32 + x33 + x34 = 18$$

$$x11 + x21 + x31 = 5$$

$$x12 + x22 + x32 = 8$$

$$x13 + x23 + x33 = 7$$

$$x14 + x24 + x34 = 14$$
(Demand)

and $xij \ge 0$ for i = 1, 2, 3 and j = 1, 2, 3, and 4.

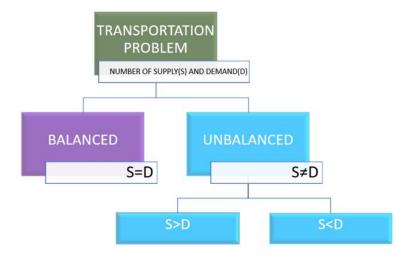
In the above LP model, there are $m \times n = 3 \times 4 = 12$ decision variables, xij and m + n = 7 constraints, where m are the number of rows and n are the number of columns in a general transportation table.

There are only (m + n - 1) basic variable out of $m \times n$

Therefore, BFS (Basic Feasible Solution) of Transportation Problem consist of at most (m + n - 1) positive variables other being zero.

Types of Transportation Problems:

- **Balanced:** Total supply equals total demand.
- **Unbalanced:** Total supply does not equal total demand. In this case, a dummy source or destination is added to balance the problem.



2. Solution Methods for Transportation Problem

A transportation problem can be solved by using two most familiar methods:

- a. Simplex Method
- b. Transportation Method

But our interest is in only transportation method i.e. we will discuss only transportation method.

Transportation Algorithm

The steps of the transportation algorithm are exact parallels of the simplex algorithm, they are:

Step 1: Determine a starting basic feasible solution, using any one of the following three methods

- 1. North West Corner Method
- 2. Least Cost Method
- 3. Vogel Approximation Method

Step 2: Determine the optimal solution using the following method

- 1. MODI (Modified Distribution Method) or UV Method.
- 2. Stepping Stone Method

Basic Feasible Solution of a Transportation Problem

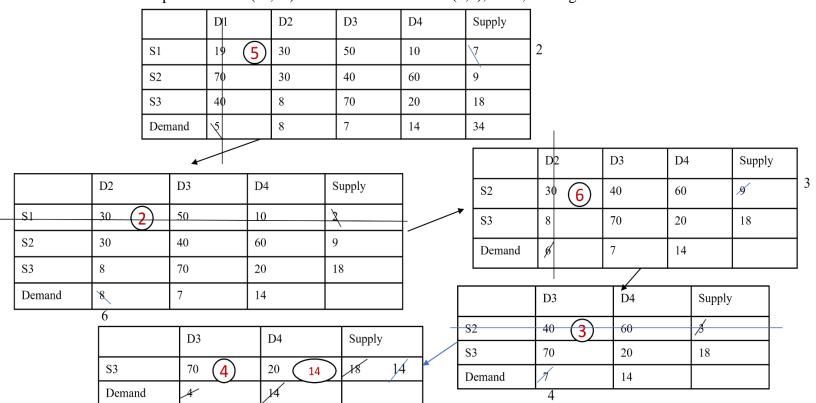
a. North West Corner Method (NWCM):

Algorithm:

- Start in cell (1, 1) (north-west).
- 2. Allocate $x_{11} = \min(s_1, d_1)$.
- 3. Subtract that from the corresponding supply or demand (whichever hits zero "exhausts" first).
- **4.** If s_1 becomes zero, move down to cell (2,1); if d_1 becomes zero, move right to (1,2).
- 5. Repeat until all supplies/demands are allocated.

Question: Use North-West Corner Method (NWCM) to find an initial basic feasible solution to the transportation problem using data of **Example 1**.

Solution: The cell (1,1) is the north-west corner cell in the given transportation table. The min values for row S1 and column D1 are compared i.e. min(s1,d1). The smaller of the two (5,7), i.e. 5, is assigned as the first allocation



Once the procedure is over, count the number of positive allocations. These allocations (occupied cells) should be equal to m + n - 1 = 3 + 4 - 1 = 6. If yes, then solution is non-degenerate feasible solution, Otherwise degenerate solution.

The total transportation cost of the initial solution is obtained by multiplying the quantity *xij* in the occupied cells with the corresponding unit cost *cij* and adding all the values together. Thus, the total transportation cost of this solution is

Thus, Total cost =
$$5 \times 19 + 2 \times 30 + 6 \times 30 + 3 \times 40 + 4 \times 70 + 14 \times 20 = \text{Rs } 1{,}015$$

This problem can be done directly as:

Initial Solution by NWCM

Warehouse Factory	P	P Q		S	Supply
A	5	30	50	10	S ₁ = 7 2
В*	70	30	. 40	60	$S_2 = 9 \ 3$
С	40	8	70	20	S ₃ = 18 14
Demand	$D_1 = 5$	$D_2 = 8 6$	$D_3 = 7 - 4$	$D_4 = 14$	34

We have to be ensured whether the initial solution is feasible or not. Since the number of occupied cell i.e. allocated cell is equal to m + n - 1 = 3 + 4 - 1 = 6 where m is no. of row and no. of column in the transportation table, so the initial solution is feasible.

The total transportation cost of initial solution can be calculated as

Total TC =
$$\Sigma$$
 Unit Cell Cost × Allocated Quantity.
= $C_{11}X_{11} + C_{12}X_{12} + C_{22}X_{22} + C_{23}X_{23} + C_{33}X_{33} + C_{34}X_{34}$
= $19 \times 5 + 30 \times 2 + 30 \times 6 + 40 \times 3 + 70 \times 4 + 20 \times 14$
= Rs. 1015

b. Least Cost Method (LCM): More efficient than NWCM.

Algorithm

Step-1:	Select the cell having minimum unit cost cij and Allocate $xij = min(si,dj)$.
Step-2:	a. Subtract this min value from supply si and demand dj .
	b. If the supply si is 0, then cross (strike) that row and If the demand dj is 0 then cross (strike) that column.
	c. If min unit cost cell is same, then select any one of two.
Step-3:	Repeat these steps for all uncrossed rows and columns until all supply and demand values are 0

	Dl		D 2	D3	D4	Supply				D1	D3	D4	Supply					
S1	19	30		50	10	7		\dashv	S1	19	50	10(7)	1	-				
S2	70	30		40	60	9] \	•	S2	70	40	60	9	1				
S3	40	8	(8)	70	20	1,8	10	Ī	S3	40	70	20	10	1				
Demand	5	8		7	14	34	1	Ī	Demand	5	7	14		1				
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						\neg												
			D1		Supply	∐ Г		Г	D1	D3	Supply	,		D1	D3	D4	Supply	
S2	2	70	(2))	2		S2	70		40 (7)	9	2	S2	70	40	60	9	
Si	3	40	(3)		<u>/</u> 3	+ [<i>S</i> 3	40)	70	3		S3	40	70	20(7)	10	3
Dem	and	5		2		☐ L	Demand	5		1			Demand	5	7	7		
	L														1			ı

The total transportation cost of the initial solution by LCM is calculated as given below:

Total cost =
$$7 \times 10 + 2 \times 70 + 7 \times 40 + 3 \times 40 + 8 \times 8 + 7 \times 20 = Rs 814$$

#Note: The total transportation cost obtained by LCM is less than the cost obtained by NWCM.

This problem can be done directly as:

	No.	Initial Solut	ion by LCM		
Warehouse Factory	P	Q	R	S	Supply
A	× 19	× 30	50	7	$S_1 = 7$
В	70	× 30	40	× 60	$S_2 = 9 2$
C	40	8	× 70	20	S ₃ = 18 10 3
Demand	$D_1 = 5 2$	$D_2 = 8$	$D_3 = 7$	$D_4 = 14 - 7$	34

We have to be ensured whether the initial solution is feasible or not. Since the number of occupied cell i.e. allocated cell is equal to m + n - 1 = 3 + 4 - 1 = 6 where m is no. of row and no. of column in the transportation table, so the initial solution is feasible.

The total transportation cost of initial solution can be calculated as

Total TC =
$$\Sigma$$
 Unit Cell Cost × Allocated Quantity.
= $C_{14}X_{14} + C_{21}X_{21} + C_{23}X_{23} + C_{31}X_{31} + C_{32}X_{32} + C_{34}X_{34}$
= $10 \times 7 + 70 \times 2 + 40 \times 7 + 40 \times 3 + 8 \times 8 + 20 \times 7$
= Rs. 814

Since, the total transportation cost of the initial solution obtained by LCM is less than that of NWCM, so LCM is more efficient than NWCM.

c. Vogel's Approximation Method (VAM): Gives better initial feasible solution, often closer to optimum.

This method is preferred over the NWCM and LCM, because the initial basic feasible solution obtained by this method is either optimal solution or very nearer to the optimal solution.

Algorithm:

- 1. For each row, compute row-penalty = (2nd smallest cost smallest cost). Do likewise for each column.
- 2. Select the row or column with the highest penalty and find cell that has least cost in selected row or column.
 - If there is a tie in the values of penalties then select the cell where maximum allocation can be possible (or which has minimum demand or supply).
- 3. Allocate to the cell with **least cost** in that row/column (i.e. Allocate xij= min(si,dj)).
- 4. Subtract this min value from supply *si* and demand *dj*.
 - If the supply *si* is 0, then cross (strike) that row.
 - If the demand dj is 0 then cross (strike) that column.
 - If supply and demand both are 0, then cross (strike) both row & column.
- 5. Update supplies/demands, recompute penalties on the reduced table.
- 6. Repeat these steps until all supply and demand values are 0.

	D1	D2	D3	D4	supply	Row Penalty
S1	19	30	50	10	7	19-10=9
S2	70	30	40	60	9	40-30=10
S3	40	8 (8)	70	20	18 10	20-8=12
Demand	5	X	7	14	34	
Column penalty	40-19=21	30-8=22	50-40=10	20-10=10		
	DI	D3	D4	supply	Row Penalty	
S1	DI 19 5	D3 50	D4 10	supply 2	Row Penalty 19-10=9	
				 		
	19 5	50	10	7 2	19-10=9	
S1 S2 S3 Demand	19 5	50 40	10	7 2 9	19-10=9 60-40=20	

	D3		D4		supply	7	Row Penal	ty				D3		D4		sı	upply	Row P	enalt
S1	50		10		2		50-10	=40		S1		50		10	(2)	7	/	50-10=	40
S2	40		60		9		60-40	=20] *	S2		40		60		9		60-40=	20
S3	70		20	10	10		70-20	=50	\vdash	Demand	i	7		A	2				
Demand	. 7		1/4	4	,					Column	ı	50-4	0=10	60-	-10=50				
Column penalty	50-4	0=10	20-10=	=10						penalty									
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	Demand	7	<u> </u>	<u> </u>							Demand	i	7		2				
	Column penalty	40									Column		40		50				

The total transportation cost associated with this method is:

Total cost = $5 \times 19 + 2 \times 10 + 7 \times 40 + 2 \times 60 + 8 \times 8 + 10 \times 20 = \text{Rs } 779$

This problem can be done directly as:

Initial Solu	tion	DV	VAIVI
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Warehouse Factory	P	Q	R	S	Supply	C	ost d	ifferen	nce
A	19	× 30	× 50	10	$S_1 = 7 - 2$	9	9	40	40
В	× 70	× 30	40	2 60	$S_2 = 9 - 2$	10	20	20	20
С	× 40	8	× 70	20	S ₃ =18 10	12	20	← 50	-
Demand	$D_1 = 5$	$D_2 = 8$	$D_3 = 7$	$D_4 = 14 \ 4 \ 2$	34		1 10		
0)	21	22 ↑	10	10					
st	211	-	10	10					
Cost	_		10	10*					
Di		-	10	- 50↑					

3. Modified Distribution Method (MODI or u-v Method):

Algorithm

MODI	Method Steps (Rule)									
Step-1:	Find an initial basic feasible solution using any one of the three methods NWCM, LCM or VAM.									
Step-2:	Find <i>ui</i> and <i>vj</i> for rows and columns. To start									
	a. assign 0 to <i>ui</i> or <i>vj</i> where maximum number of allocations in a row or column respectively.									
	o. Calculate other ui 's and vj 's using $cij=ui+vj$, for all occupied cells.									
Step-3:	For all unoccupied cells, calculate $dij=cij-(ui+vj)$,.									
Step-4:	Check the sign of dij									
	a. If $dij \ge 0$, then current basic feasible solution is optimal and stop this procedure.									
	b. If any <i>dij</i> <0, then the given solution is not an optimal solution and further improvement in the solution is possible.									
Step-5:	Select the unoccupied cell with the largest negative value of dij, and included in the next solution.									
Step-6:	Draw a closed path (or loop) from the unoccupied cell (selected in the previous step). The right angle turn in this path is allowed only at occupied cells and at the original unoccupied cell. Mark (+) and (-) sign alternatively at each corner, starting from the original unoccupied cell.									

Step-7:	1. Select the minimum value from cells marked with (-) sign of the closed path.									
2. Assign this value to selected unoccupied cell (So unoccupied cell becomes occupied cell).										
	3. Add this value to the other occupied cells marked with (+) sign.									
	4. Subtract this value to the other occupied cells marked with (-) sign.									
Step-8:	Repeat Step-2 to step-7 until optimal solution is obtained. This procedure stops when all <i>dij</i> ≥0 for unoccupied cells.									

4. What If $\Delta < 0$?

If you had found some $\Delta_{ij} < 0$, you would:

- 1. Choose the most negative Δ cell to enter the basis.
- Trace the unique closed loop (alternating horizontal/vertical moves) through occupied cells plus that entering cell.
- 3. Label the loop corners "+" at the entering cell, then alternate "-" on the next corner, "+" on the next, and so on.
- **4.** Identify the smallest allocation on a "-" corner; call it θ .
- 5. Add θ to all "+" corners, subtract θ from all "-" corners.
- **6.** Recompute u, v, and all Δ .

Repeat until no negative Δ remains.

 ${\bf Q.}$ Find the optimal solution for the following transportation problem using any methods. -2021

1	2	1	4	30
3	3	2	1	50
4	2	5	9	20
20	40	30	10	100

Solution:

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Q 2. Find Solution using Voggel's Approximation method, also find optimal solution using modi method,

	D1	D2	D3	D4	Supply
S1	19	30	50	10	7
S2	70	30	40	60	9
S3	40	8	70	20	18
Demand	5	8	7	14	

Solution:

Initial feasible solution is

	1	D 1	L	2	<i>D</i> 3	D4	Supply	Row Penalty
S1	19)(5)	3	Û	5 0	10(2)	/ 1/2 0	9 9 40 40
<i>S</i> 2	-	7 0	3	0	40(7)	60 <mark>(2)</mark>	9	10 20 20 20
S3	2	1 0	8(8)	70	20 <mark>(10)</mark>	1,8 100	12 20 50
Demand	<u>/</u> 5	0	8	0	7	14/4 2		
Column Penalty		21 21 ↑ 	22	↑	10 10 10 10	10 10 10 50		

The minimum total transportation cost = $19 \times 5 + 10 \times 2 + 40 \times 7 + 60 \times 2 + 8 \times 8 + 20 \times 10 = 779$

Here, the number of allocated cells = 6 is equal to m + n - 1 = 3 + 4 - 1 = 6

∴ This solution is non-degenerate

Optimality test using modi method...

Find u_i and v_j for all occupied cells(i,j), where $c_{ij} = u_i + v_j$

Substituting, $v_4 = 0$, we get

$$c_{14}=u_1+v_4\Rightarrow u_1=c_{14}-v_4\Rightarrow u_1=10-0\Rightarrow u_1=10$$

$$c_{11}=u_1+v_1\Rightarrow v_1=c_{11}-u_1\Rightarrow v_1=19-10\Rightarrow v_1=9$$

$$c_{24}=u_2+v_4\Rightarrow u_2=c_{24}-v_4\Rightarrow u_2=60-0\Rightarrow u_2=60$$

$$c_{23} = u_2 + v_3 \Rightarrow v_3 = c_{23} - u_2 \Rightarrow v_3 = 40 - 60 \Rightarrow v_3 = -20$$

$$c_{34}=u_3+v_4\Rightarrow u_3=c_{34} - v_4 \Rightarrow u_3=20 - 0 \Rightarrow u_3=20$$

$$c_{32} = u_3 + v_2 \Rightarrow v_2 = c_{32} - u_3 \Rightarrow v_2 = 8 - 20 \Rightarrow v_2 = -12$$

	<i>D</i> 1	D2	<i>D</i> 3	D4	Supply	ui
<i>S</i> 1	19 (5)	30	50	10 (2)	7	<i>u</i> 1=10
S2	70	30	40 (7)	60 (2)	9	<i>u</i> 2=60
<i>S</i> 3	40	8 (8)	70	20 (10)	18	<i>u</i> 3=20
Demand	5	8	7	14		
vj	v1=9	v2=-12	v3=-20	v4=0		

Find *dij* for all unoccupied cells(i,j), where *dij=cij-(ui+vj)*

$$d_{12} = c_{12} - (u_1 + v_2) = 30 - (10 - 12) = 32$$

$$d_{13} = c_{13} - (u_1 + v_3) = 50 - (10 - 20) = 60$$

$$d_{21} = c_{21} - (u_2 + v_1) = 70 - (60 + 9) = 1$$

$$d_{22} = c_{22} - (u_2 + v_2) = 30 - (60 - 12) = -18$$

$$d_{31} = c_{31} - (u_3 + v_1) = 40 - (20 + 9) = 11$$

$$d_{33} = c_{33} - (u_3 + v_3) = 70 - (20 - 20) = 70$$

<i>D</i> 1	D2	<i>D</i> 3	D4		Supply	иі
<i>S</i> 1	19 (5)	30 [32]	50 [60]	10 (2)	7	<i>u</i> 1=10
S2	70 [1]	30 [-18]	40 (7)	60 (2)	9	<i>u</i> 2=60
<i>S</i> 3	40 [11]	8 (8)	70 [70]	20 (10)	18	<i>u</i> 3=20
Demand	5	8	7	14		
vj	v1=9	v2=-12	v3=-20	v4=0		

Now choose the minimum negative value from all dij (opportunity cost) = d22 = [-18] and draw a closed path from $S2D2 \rightarrow$ unoccupied cell (selected in the previous step)..

Closed path is $S2D2 \rightarrow S2D4 \rightarrow S3D4 \rightarrow S3D2$

Closed path and plus/minus sign allocation...

	<i>D</i> 1	D2	<i>D</i> 3	D4	Supply	иі
<i>S</i> 1	19 (5)	30 [32]	50 [60]	10 (2)	7	<i>u</i> 1=10
S2	70 [1]	30 [-18] (+θ)	_40 _(7) _	_6 <u>0 (2) (-θ)</u>	9	<i>u</i> 2=60
S 3	40 [11]	8 (8) (-0))	70 [70]	20 (10) (+θ)	18	<i>u</i> 3=20
Demand	5	8	7	14		
vj	v1=9	v2=-12	v3=-20	v4=0		

Here, Minimum allocated value among all negative position (-) on closed path = 2 Subtract 2 from all (-) and Add it to all (+)

	<i>D</i> 1	<i>D</i> 2	<i>D</i> 3	D4	Supply
<i>S</i> 1	19 (5)	30	50	10 (2)	7
<i>S</i> 2	70	30 (2)	40 (7)	60	9
<i>S</i> 3	40	8 (6)	70	20 (12)	18
Demand	5	8	7	14	

Recompute ui, vj and dij until $dij \le 0$ Find ui and vj for all occupied cells(i,j), where cij=ui+vj

	D1	D2	D3	D4	Supply	иі
<i>S</i> 1	19 (5)	30	50	10 (2)	7	<i>u</i> 1=0
S2	70	30 (2)	40 (7)	60	9	<i>u</i> 2=32
<i>S</i> 3	40	8 (6)	70	20 (12)	18	u3=10
Demand	5	8	7	14		
vj	v1=19	v2=-2	v3=8	v4=10		

Find *dij* for all unoccupied cells(i,j), where *dij=cij-(ui+vj)*

	D 1	D2	<i>D</i> 3	D4	Supply	ui
<i>S</i> 1	19 (5)	30 [32]	50 [42]	10 (2)	7	<i>u</i> 1=0
<i>S</i> 2	70 [19]	30 (2)	40 (7)	60 [18]	9	<i>u</i> 2=32
<i>S</i> 3	40 [11]	8 (6)	70 [52]	20 (12)	18	<i>u</i> 3=10
Demand	5	8	7	14		
Vj	v1=19	v2=-2	v3=8	v4=10		

Since all $dij \ge 0$. So final optimal solution is arrived.

	<i>D</i> 1	D2	<i>D</i> 3	D4	Supply
<i>S</i> 1	19 (5)	30	50	10 (2)	7
S2	70	30 (2)	40 (7)	60	9
S 3	40	8 (6)	70	20 (12)	18
Demand	5	8	7	14	

: The minimum total transportation cost = $19 \times 5 + 10 \times 2 + 30 \times 2 + 40 \times 7 + 8 \times 6 + 20 \times 12 = 743$

4. Degeneracy in Transportation:

- A **basic feasible solution** in a transportation problem must have exactly m+n-1 allocations.
- If it has **less than m+n-1** allocations, it is **degenerate**.
- To resolve, insert "zero-quantity" or ε allocations into some empty(unoccupied) cells (at very low cost) that **does not form a closed loop** with current allocations until you have m+n-1 occupied cells.

Example

Find Solution using Voggel's Approximation method, also find optimal solution using modi method,

	D1	D2	D3	Supply
S1	8	5	6	120
S2	15	10	12	80
S 3	3	9	10	80
Demand	150	80	50	

Solution:

Initial feasible solution is

				1	
	<i>D</i> 1	D2	<i>D</i> 3	Supply	Row Penalty
S1	8(70)	5	6 (50)	120	1 1 1
S2	15	10(80)	12	80	2 2 2
S 3	3(80)	9	10	80	6
Demand	150	80	50		
Column Penalty	5 7 	4 5 5	4 6 6		

The minimum total transportation cost $=8\times70+6\times50+10\times80+3\times80=1900$

Here, the number of allocated cells = 4, which is one less than to m + n - 1 = 3 + 3 - 1 = 5

∴ This solution is degenerate

To resolve degeneracy, add a very small quantity ε (epsilon)~0 to an unoccupied cell, having least cell cost that **does not form a closed loop** with current allocations i.e. cell(1,2) = 5

	<i>D</i> 1	D2	D 3	Supply
<i>S</i> 1	8 (70)	5 (ε)	6 (50)	120
S2	15	10 (80)	12	80
S 3	3 (80)	9	10	80
Demand	150	80	50	

No closed loop formed

Optimality test using modi method...

Find ui and vj for all occupied cells(i,j), where cij=ui+vj

	<i>D</i> 1	<i>D</i> 2	<i>D</i> 3	Supply	ui
<i>S</i> 1	8 (70)	5 (ε)	6 (50)	120	<i>u</i> 1=0
S2	15	10 (80)	12	80	<i>u</i> 2=5
<i>S</i> 3	3 (80)	9	10	80	<i>u</i> 3=-5
Demand	150	80	50		
vj	v1=8	v2=5	v3=6		ji.

Find *dij* for all unoccupied cells(i,j), where *dij=cij-(ui+vj)*

$$d_{21} = c_{21} - (u_2 + v_1) = 15 - (5 + 8) = 2$$

$$d_{23} = c_{23} - (u_2 + v_3) = 12 - (5 + 6) = 1$$

$$d_{32} = c_{32} - (u_3 + v_2) = 9 - (-5 + 5) = 9$$

$$d_{33} = c_{33} - (u_3 + v_3) = 10 - (-5 + 6) = 9$$

	<i>D</i> 1	<i>D</i> 2	<i>D</i> 3	Supply	ui
<i>S</i> 1	8 (70)	5 (ε)	6 (50)	120	<i>u</i> 1=0
S2	15 <mark>[2]</mark>	10 (80)	12 [1]	80	<i>u</i> 2=5
<i>S</i> 3	3 (80)	9 [9]	10 [9]	80	<i>u</i> 3=-5
Demand	150	80	50		
vj	v1=8	v2=5	v3=6		

Since all $dij \ge 0$. So final optimal solution is arrived.

: The minimum total transportation cost = $8 \times 70 + 5 \times 0 + 6 \times 50 + 10 \times 80 + 3 \times 80 = 1900$

5. Unbalanced Transportation Problem:

- When total supply \neq total demand.
- Make it balanced by adding a **dummy row or column**:
 - o Add dummy **destination(column)** if supply > demand.
 - Add dummy source(row) if demand > supply.
 - Assign zero cost to dummy cells.

Example

Find Solution using Voggel's Approximation method

	D1	D2	D3	Supply
S1	4	8	8	76
S2	16	24	16	82
S 3	8	16	24	77
Demand	72	102	41	

Solution:

Here Total Demand = 215 is less than Total Supply = 235. So, we add a dummy demand constraint with 0-unit cost and with allocation 20.

Now, the modified table is

	D_1	D_2	<i>D</i> 3	Ddummy	Supply
<i>S</i> 1	4	8	8	0	76
S2	16	24	16	0	82
<i>S</i> 3	8	16	24	0	77
Demand	72	102	41	20	

Initial feasible solution is

	D 1	D2	D 3	Ddummy	Supply	Row Penalty
<i>S</i> 1	4	8(76)	8	0	76 0	4 4
S2	16	24(21)	16 (41)	0(20)	82 62 21	16 0 0 8
S 3	8(72)	16 (5)	24	0	<i>7</i> 7 5	8 8 8 8
Demand	<i>7</i> 2 0	102 26	410	20 0		
Column Penalty	4 4 8 	8 8 8 8	8 8 8 8↑	0 		

The minimum total transportation cost $=8\times76+24\times21+16\times41+0\times20+8\times72+16\times5=2424$

Here, the number of allocated cells ± 6 is equal to m + n - 1 = 3 + 4 - 1 = 6

: This solution is non-degenerate

6. Profit Maximization Problems:

- If objective is to **maximize profit**, convert it into a **minimization problem**:
 - Subtract each profit value from the maximum profit value.
 - o Solve using standard transportation method.

Find Solution using Voggel's Approximation method (Maximization)

	D1	D2	D3	Supply
S1	8	5	6	120
S2	15	10	12	80
S3	3	9	10	80
Demand	150	80	50	

Solution:

Problem is Maximization, so convert it to minimization by subtracting all the elements from max element (15)

	D1	D2	<i>D</i> 3	Supply
<i>S</i> 1	7	10	9	120
S2	0	5	3	80
<i>S</i> 3	12	6	5	80
Demand	150	80	50	_

Initial feasible solution is

	I) 1	D2	-	D 3	Supply	Row Penalty
<i>S</i> 1	7(70)	10 (50)		9	120 50	2 2 1 10
S2	0(30)	5		3	<u>80 0</u>	3
<i>S</i> 3	1	2	6(30)	5	(50)	80 30	1 1 1 6
Demand	150	7 0 0	80 30	ļ	50		
Column Penalty	7 5 -	↑ ↑	1 4 4 4		2 4 4 1 		

The maximum profit = $8\times70+5\times50+15\times80+9\times30+10\times50=2780$ (Σ Cell Profit(of Max) \times Quantity allocated) Here, the number of allocated cells = 5 is equal to m + n - 1 = 3 + 3 - 1 = 5

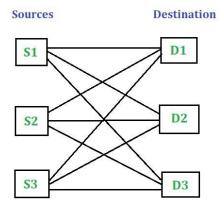
∴ This solution is non-degenerate

7. Transshipment Problems:

Transshipment Model is a model which comes under the transportation problem. There are two types of transshipment problem:

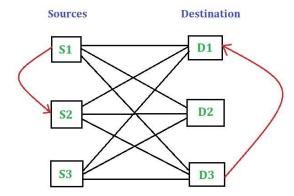
- With sources and destination acting as transient (i.e. intermediary) nodes
- With some transient nodes between sources and destination

Look at the given transportation problem diagram.



In a basic transportation problem, the shipment moves from one particular source to another particular destination, maybe from S1 to D1, S1 to D2, S1 to D3, S2 to D1, S2 to D2 and so on.

Transshipment problem with sources and destination acting as transient (i.e. intermediary)nodes



In this method, the shipment passes through one or more intermediary node before it reaches its desired destination. This method allows the shipment to pass from one source to another source and from one destination to another destination before it reaches the desired destination.

Note: The intermediary nodes can be sources and destinations themselves.

STEPS TO TRANS-SHIPMENT PROBLEM

- Check whether problem is Balance/Unbalanced
- Add the value 'N' (total supply/demand) to all the rows and columns
- Find out transportation cost by using VAM
- Draw the shipping pattern

Example:

Consider the following transshipment problem involving 4 sources and 2 destinations. The supply value of the sources S1, S2, S3 and S4 are 200 units, 250 units, 300 units and 450 units respectively. The demand value for destinations D1 and D2 are 600 units and 600 units respectively. The transportation cost per unit between different sources and destinations are summarized in the following table.

Destinations

Sources

_	S ₁	S ₂	S 3	S 4	D1	D 2
S ₁	0	6	24	7	24	10
S ₂	10	0	6	12	5	20
S 3	15	20	0	8	45	7
S4	18	25	10	0	30	6
D ₁	15	20	60	15	0	10
D ₂	10	25	25	23	4	0

Solve the transshipment problem.

Solution:

1. Check whether it is balanced or not.

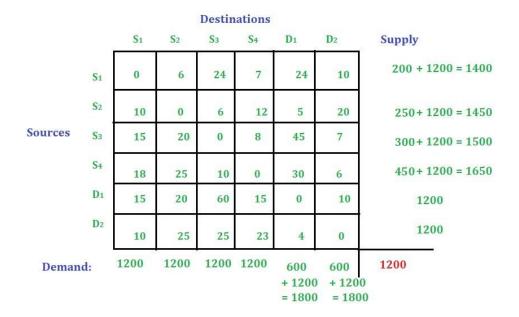
Total supply =
$$200 + 250 + 300 + 450 = 1200$$

Total demand = $600 + 600 = 1200$

In this case the problem is balanced. In case the problem were not balanced we could add dummy row or column to make it balance.

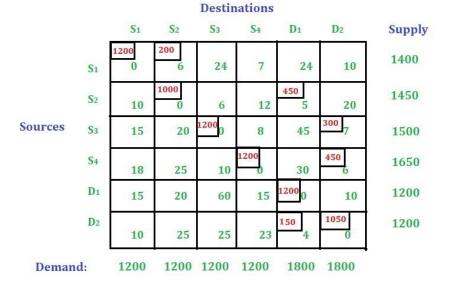
				Destin	ations			
	_	S ₁	S ₂	S 3	S4	D ₁	D ₂	Supply
Sources	S ₁	0	6	24	7	24	10	200
	S 2	10	0	6	12	5	20	250
	S 3	15	20	0	8	45	7	300
	S4	18	25	10	0	30	6	450
	D ₁	15	20	60	15	0	10	
	D 2	10	25	25	23	4	0	
Deman	d:				•	600	600	1200

2. Add the value of total supply/demand to all rows and columns.



3. Find out the total transportation cost using VAM

After solving the transportation problem using VAM, we get the following solution,



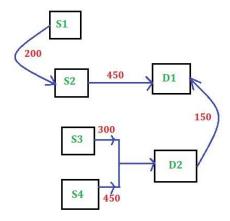
• Just ignore the zero cost cells and calculate the transportation cost.

Total transportation cost is = (200 * 6) + (450 * 5) + (300 * 7) + (450 * 6) + (150 * 4) = 8850

4. Draw the shipping pattern.

Note: The allocations in the main diagonal cells are to be ignored.

To draw the shipping diagram first draw the four sources and two destinations as shown below:



8. Assignment Problems

It is a special type of LPP that deals with optimally assigning a set of resource to set of tasks.

- A special case of transportation problem where:
 - Number of sources = number of destinations.
 - o Each task is assigned to one agent and vice versa.
- Objective: Minimize total cost/time or maximize total profit.

Assignment Problem Structure and Solution:

Structure:

	J	Job (activity)					
Worker (resource)	J1	J_2	J3	Supply			
W_1	$c11 \left(x11\right)$	$c12 \left(x12\right)$	c13 $(x13)$	1			
W_2	c21 $(x21)$	$c22 \left(x22\right)$	$c23 \left(x23\right)$	1			
W3	c31 (x31)	c32 (x32)	c33 (x33)	1			
Demand	1	1	1				

Here, *cij* represents the cost of assignment of worker 'i' to job 'j' and *xij* represents the assignment of worker 'i' to job 'j' such that

$$x_{ij} = \begin{cases} 1 & \text{if worker i is assigned to job j} \\ 0 & \text{otherwise} \end{cases}$$

General Mathematical Model

minimize
$$\sum_{i=1}^{n} \sum_{j=1}^{n} c_{ij} \cdot x_{ij}$$

subject to
$$\sum_{j=1}^{n} x_{ij} = 1 \text{ (worker availability)}$$

$$\sum_{j=1}^{n} x_{ij} = 1 \text{ (job requirement)}$$
and $x_{ij} \ge 0$ for all $I = 1, 2, ..., n$ and $j = 1, 2, ..., n$.

Solution:

- Simplex method
- Transportation problem method
- Hungarian method

The Hungarian method is preferred for assignment problems because it's more efficient and simpler than using the simplex method or solving it as a transportation problem.

Notes:

- Number of workers = Number of jobs.
- Each worker is assigned only one job.
- Each worker is independently capable for handling any job.
- Assigning criteria is either minimizing cost or maximizing profit.

Types of Assignment Problem

- **Balanced Assignment Problem:** The number of tasks equals the number of agents (e.g., assigning 5 workers to 5 jobs). In this case, a perfect matching is possible.
- Unbalanced Assignment Problem: The number of tasks and agents are not equal (e.g., assigning 7 workers to 5 jobs). A dummy task or agent is introduced to balance the problem, with zero or negligible cost/benefit associated with it.

Hungarian Method (Short-Cut Method):

- 1. Check whether the problem is balanced or not. If not make it balanced by adding dummy rows/columns.
- 2. **Row reduction:** Subtract minimum value from each row.
- 3. **Column reduction:** Subtract minimum value from each column.
- 4. **Cover all zeros** with minimum number of horizontal/vertical lines.
 - Check no. of zero in 1st row, if there is only one zero make a box over it and draw a vertical line through the column and if there is more than one zero skip that row and go to next row.
 - Repeat this process to all the rows and column and draw lines accordingly(through column for row and through row for column) until all zeros are covered.
- 5. If number of lines(allocations) = number of rows/columns, **optimal assignment** found.
- 6. If not, adjust matrix:
 - Subtract smallest uncovered value from uncovered elements.
 - Add it to the elements covered twice.
 - o Repeat step 4.

Example:

Find Solution of Assignment problem using Hungarian method (MIN case)

Work\\ Job	I	II	III
A	6	3	5
В	5	9	2
С	5	7	8

Solution:

The number of rows = 3 and columns = 3. So, the given problem is balanced.

Step-1: Find out each row minimum element and subtract it from that row

	I	II	III	
A	3	0	2	(-3)
В	3	7	0	(-2)
C	0	2	3	(-5)

Step-2: Find out each column minimum element and subtract it from that column.

	I	II	III
A	3	0	2
В	3	7	0
C	0	2	3
	(-0)	(-0)	(-0)

Step-3: Make assignment in the opporunity cost table

- (1) Rowwise cell (A, II) is assigned
- (2) Rowwise cell (B, III) is assigned
- (3) Rowwise cell (C, I) is assigned

Rowwise & columnwise assignment shown in table

	I	II	I	II	
A	3	[0]	2	2	
В	3	7	[()]	
C	[0]	2	3	3	

Step-4: Number of assignments = 3, number of rows = 3

Which is equal, so solution is optimal

Thus ,Optimal solution is

Work	Job	Cost
A	II	3
В	III	2
С	I	5
	Total	10

1. Find Solution of Assignment problem using Hungarian method (MIN case)

Work\\ Job	I	II	III	IV	V
A	10	5	13	15	16
В	3	9	18	13	6
С	10	7	2	2	2
D	7	11	9	7	12
Е	7	9	10	4	12

Solution:

The number of rows = 5 and columns = 5. So, the given problem is balanced.

Step-1: Find out each row minimum element and subtract it from that row

	I	II	III	IV	V	
A	5	0	8	10	11	(-5)
В	0	6	15	10	3	(-3)
C	8	5	0	0	0	(-2)
D	0	4	2	0	5	(-7)
E	3	5	6	0	8	(-4)

Step-2: Find out each column minimum element and subtract it from that column.

·	I	II	III	IV	V
A	5	0	8	10	11
В	0	6	15	10	3
C	8	5	0	0	0
D	0	4	2	0	5
E	3	5	6	0	8
	(-0)	(-0)	(-0)	(-0)	(-0)

Step-2: Make an assignment

								J
	1		j	Ι	III	I	V	V
A	5	,	[0	0]	8	1	0	11
В	[0]	(ô	15	1	0	3
C	3			5	[0])į	Ĺ	X
D)(8	(4	4	2	[0)]	5
E	3	}	ļ	5	6)(Ĭ.	8

Here, Number of assignments = 4, number of rows = 5 Which is not equal, so solution is not optimal.

Step-4: Subtract smallest uncovered value(i.e. 2) from uncovered elements & Add it to the elements covered twice (i.e. 8, 5 & 0 of row C).

	—				
	I	II	III	IV	V
A	5	[0]	6	10	7
В	[0]	6	13	10	1
C	10	7	0	2	[0]
D	0	4	[0]	0	3
Е	3	5	4	[0]	6

Step-4: Number of assignments = 5, number of rows = 5 Which is equal, so solution is optimal

Optimal solution is

Work	Job	Cost
A	II	5
В	I	3
C	V	2
D	III	9
E	IV	4
	Total	23

8. Unbalanced Assignment Problem:

The number of agents(rows) is not equal to the number of tasks(columns).

Remedy: Add dummy rows or columns (agents or tasks) with zero-cost assignments to make the cost matrix square.

Example

Find Solution of Assignment problem using Hungarian method (MIN case)

		<u> </u>		
Work	I	II	III	IV
A	9	14	19	15
В	7	17	20	19
С	9	18	21	18
D	10	12	18	19
Е	10	15	21	16

Solution:

The number of rows = 5 and columns = 4

Here given problem is unbalanced. So, add 1 dummy column to convert it into a balance.

	I	II	III	IV	J5
A	9	14	19	15	0
В	7	17	20	19	0
C	9	18	21	18	0
D	10	12	18	19	0
Е	10	15	21	16	0

Step-1: Find out each row minimum element and subtract it from that row

→ Same table will be formed as each row has 0 as a minimum element.

Step-2: Find out each column minimum element and subtract it from that column.

·	I	II	III	IV	J_5
A	2	2	1	0	0
В	0	5	2	4	0
С	2	6	3	3	0
D	3	0	0	4	0
Е	3	3	3	1	0
	(-7)	(-12)	(-18)	(-15)	(-0)

Step-3: Make assignment in the opportunity cost table

	I	II	III	IV	J_5
A	2	2	1	[0]	*
В	[0]	-5	2	4	*
C	2	6	3	3	[0]
D	3	[0]	X	4	X
E	3	3	3	1	X

Here, number of assignments = 4, number of rows = 5

Which is not equal, so solution is not optimal.

Step-4: Subtract smallest uncovered value (i.e. 1) from uncovered elements & Add it to the elements covered twice (i.e. 0 in row A, B and D).

	I	<u>II</u>	III	IV	J_5
A	2	2	1	[0]	1
В	[0]	-5	2	4	1
C	1	5	2	2	[0]
D	3	[0]	X	4	1
E	2	2	2	X	X

Here again, number of assignments = 4, number of rows = 5

Which is not equal, so solution is not optimal.

Step-5: Subtract smallest uncovered value (i.e. 1) from uncovered elements & Add it to the elements covered twice (i.e. 4's and 1's in row B and D).

	I	II	III	IV	J_5
A	1	1	[0]	X	1
В	[0]	5	2	5	2
C	X	4	1	2	[0]
D	3	[0]	×	5	2
E	1	1	1	[0]	X

Here, Number of assignments = 5, number of rows = 5

Which is equal, so solution is optimal

Work	Job	Cost
A	III	19
В	I	7
С	J 5	0
D	II	12
E	IV	16
	Total	54

9. Maximization in Assignment Problem:

Convert to **minimization** by subtracting each element from the **maximum value** in the matrix.

Example

Find Solution of Assignment problem using Hungarian method (MAX case)

Work\ ^{Job}	I	II	III	IV
A	42	35	28	21
В	30	25	20	15
С	30	25	20	15
D	24	20	16	12

Solution:

The number of rows = 4 and columns = 4. So, the given problem is balanced.

Here, the problem is of Maximization type and convert it into minimization by subtracting it from maximum value 42

I	II	III	IV
0	7	14	21
12	17	22	27
12	17	22	27
18	22	26	30
	0 12 12	0 7 12 17 12 17	_

Step-1: Find out the each row minimum element and subtract it from that row

	Ι	II	III	IV	
A	0	7	14	21	(-0)
В	0	5	10	15	(-12)
C	0	5	10	15	(-12)
D	0	4	8	12	(-18)

Step-2: Find out the each column minimum element and subtract it from that column.

	I	II	III	IV	
A	0	3	6	9	
В	0	1	2	3	
С	0	1	2	3	
D	0	0	0	0	
	(-0)	(-4)	(-8)	(-12)	

Step-3: Make assignment in the opportunity cost table

	I	II	III	IV
A	[0]	3	6	9
В	XX	1	2	3
C	X	1	2	3
D	X	[0]	X	-30(

Number of assignments = 2, number of rows = 4 Which is not equal, so solution is not optimal.

Step-4: Subtract smallest uncovered value (i.e. 1) from uncovered elements & Add it to the elements covered twice (i.e. 0 in row D).

	I	II	III	IV
A	[0]	2	5	8
В	X	[0]	1	2
C	X	X	1	2
D	1	X	[0]	X

Number of assignments = 3, number of rows = 4 Which is not equal, so solution is not optimal.

Step-5: Subtract smallest uncovered value (i.e. 1) from uncovered elements & Add it to the elements covered twice (i.e. 1 & 0 in row D).

	I	II	III	IV
A	[0]	2	4	7
В	Ø	[0]	X	1
C	X	X	[0]	1
D	2	1	X	[0]

Number of assignments = 4, number of rows = 4 Which is equal, so Optimal solution is

Work	Job	Cost
A	I	42
В	II	25
С	III	20
D	IV	12
	Total	99

10. Infeasible (Restricted) Assignments

An infeasible assignment problem occurs when the restrictions or constraints in an assignment problem make it impossible to find a solution that satisfies all conditions. This means there isn't a way to assign all tasks to resources (or vice versa) without violating some constraint.

In simpler terms: Imagine you have a set of tasks and a set of workers. Some workers might be unable to perform certain tasks, or some tasks might be incompatible with certain workers. If these limitations are so strict that you can't find a way to assign all workers to tasks (or vice versa) without conflicts, then the problem is infeasible.

Sometimes it may happen that a particular resource cannot be assigned to a particular activity. In such case cost is considered to be very large (say M or ∞), so as to prohibit the entry into the final solution.

Example Find Solution of Assignment problem using Hungarian method (MAX case)

Work\ ^{Job}	A	В	С	D	Е
A	8	2	-	5	4
В	10	9	2	8	4
С	5	4	9	6	-
D	3	6	2	8	7
Е	5	6	10	4	3

Solution:

The number of rows = 5 and columns = 5. So, the problem is balanced

	A	В	С	D	Ε
A	8	2	М	5	4
В	10	9	2	8	4
C	5	4	9	6	М
D	3	6	2	8	7
Е	5	6	10	4	3

Here the problem is of Maximization type so convert it into minimization by subtracting it from maximum value 10

	A	В	C	D	E
A	2	8	M	5	6
В	0	1	8	2	6
C	5	6	1	4	М
D	7	4	8	2	3
E	5	4	0	6	7

Step-1: Find out each row minimum element and subtract it from that row

	A	В	C	D	E	
A	0	6	М	3	4	(-2)
В	0	1	8	2	6	(-0)
C	4	5	0	3	М	(-1)
D	5	2	6	0	1	(-2)
E	5	4	0	6	7	(-0)

Step-2: Find out the each column minimum element and subtract it from that column.

	\boldsymbol{A}	В	C	D	E	
A	0	5	М	3	3	
В	0	0	8	2	5	
C	4	4	0	3	М	
D	5	1	6	0	0	
E	5	3	0	6	6	
	(-0)	(-1)	(-0)	(-0)	(-1)	

Step-3: Make assignment in the opportunity cost table

	A	В	C	D	E
A	[0]	5	М	3	3
В	X	[0]	8	2	5
C	4	4	[0]	3	М
D	5	1	6	[0]	X
E	5	3	X	6	6

Number of assignments = 4, number of rows = 5 Which is not equal, so solution is not optimal.

Step-4: Develop the new revised table by selecting the smallest element, among the cells not covered by any line (2). Subtract 2 from every element in the cell not covered by a line.

Add 2 to every element in the intersection cell of two lines.

	.4	В	Ċ	D	Ε
A	[0]	5	М	1	1
В	0	0	8	0	3
С	4	4	[0]	1	М
D	7	3	8	0	0
	-	٥		U .	0
E	5	3	0	4	4

Number of assignments = 4, number of rows = 5

Which is not equal, so solution is not optimal. Again, repeat step-4

	A	В	¢	,	D	Ε
Á	[0]	4	îv	1	0	0
В	1	[0]	-9	T	0	3
C	4	4	-0)	[0]	М
D	8	3	9	,	0	[0]
Е	5	2	[0	ון	3	3

Number of assignments = 5, number of rows = 5

Which is equal, so optimal solution is

Work	Job	Cost
A	A	8
В	В	9
С	D	6
D	E	7
E	C	10
	Total	40

11. Crew Assignment Problem:

- Assign crew members (drivers, pilots, etc.) to tasks (flights, trips) based on cost/profit/time.
- Can be solved using the **Hungarian Method**.

Example: Crew assignment problem

Delhi - Mumbai		mbai		Mumbai - I	Delhi	
	Flight No	Departure	Arrival	Flight No	Departure	Arrival
	1	7.00	8.00	101	8.00	9.00
	2	8.00	9.00	102	09.00	10.00
	3	13.00	14.00	103	12.00	13.00
	4	18.00	19.00	104	17.00	18.00

Minimum layover of hours between flights: 5

Solution:

To determine optimal assignments, first we calculate layover times from the above time table. Calculating values for table 1 (layover time)

1st Row

Cell-1 Arrival time (Mumbai) = 08:00, Departure time (Mumbai) = 08:00, Waiting time (difference) = 24 Cell-2 Arrival time (Mumbai) = 08:00, Departure time (Mumbai) = 09:00, Waiting time (difference) = 25

4th Row

Cell-1 Arrival time (Mumbai) = 19:00, Departure time (Mumbai) = 08:00, Waiting time (difference) = 13

Table-1: Crew based at Delhi

	101	102	103	104
1	24	25	28	9
2	23	24	27	8
3	18	19	22	27
4	13	14	17	22

Calculating values for table 2 (layover time)

1st Row

Cell-1 Arrival time (Delhi) = 09:00, Departure time (Delhi) = 07:00, Waiting time (difference) = 22 Cell-2 Arrival time (Delhi) = 10:00, Departure time (Delhi) = 07:00, Waiting time (difference) = 21

.

Table-2: Crew based at Mumbai

Table-2 . Ofew based at Mulliba									
	101	102	103	104					
1	22	21	18	13					
2	23	22	19	14					
3	28	27	24	19					
4	9	8	29	24					

The composite layover time matrix (Table-3) is obtained by selecting the smaller element from the two corresponding elements of Table-1 and Table-2. The layover time marked with (*) represents that the crew is based at Mumbai, otherwise based at Delhi.

	101	102	103	104
1	22*	21*	18*	9
2	23 *	22*	19*	8
3	18	19	22	19*
4	9*	8*	17	22

Step-1: Find out the each row minimum element and subtract it from that row

	101	102	103	104	
1	13	12	9	0	(-9)
2	15	14	11	0	(-8)
3	0	1	4	1	(-18)
4	1	0	9	14	(-8)

Step-2: Find out the each column minimum element and subtract it from that column.

	101	102	103	104	
1	13	12	5	0	
2	15	14	7	0	
3	0	1	0	1	
4	1	0	5	14	
	(-0)	(-0)	(-4)	(-0)	

Step-3: Make assignment in the opportunity cost table

	101	102	103	104
1	13	12	5	[0]
2	15	14	7	X
3	[0]	1	X	1
4	-1	[0]	-5	14

Number of assignments = 3, number of rows = 4 Which is not equal, so solution is not optimal.

Step-4: Develop the new revised table by selecting the smallest element, among the cells not covered by any line (i.e. 5). Subtract 5 from every element in the cell not covered by a line. Add 5 to every element in the intersection cell of two lines.

								_
	1	01	10	02	1	03	10)4
1		8	7	7	[0]	Ĭ	X
2		10	(Э		2	[0)]
3	[0]		1	,	Ø (6	6
4		1	[(0]		5	1	9

Number of assignments = 4, number of rows = 4 Which is equal, so optimal solution is

Work	Job	Cost	
1	103	18	
2	104	8	
3	101	18	
4	102	8	
	Total	52	