

"Hello, and thank you for listening today.

My name is Rachel Goldsbury, and I'm excited to present my final capstone project.

This project is titled 'Predicting Credit Risk with CRISP-DM', and it showcases how I applied the full CRISP-DM framework to develop a predictive model aimed at assessing loan default risk.

Over the course of this presentation, I'll walk you through each stage of the data science lifecycle, from business understanding through deployment, using a real-world example of data and showcasing many techniques I've developed throughout this program.

With that, Let's dive in."



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Objective: Predict likelihood of loan default using credit applicant data

Goal: Support smarter, data-informed lending decisions

Tools Used: RStudio, Excel

<u>Techniques Applied</u>: Logistic Regression, Naïve Bayes, Decision Trees, PCA

Framework: Full CRISP-DM life cycle

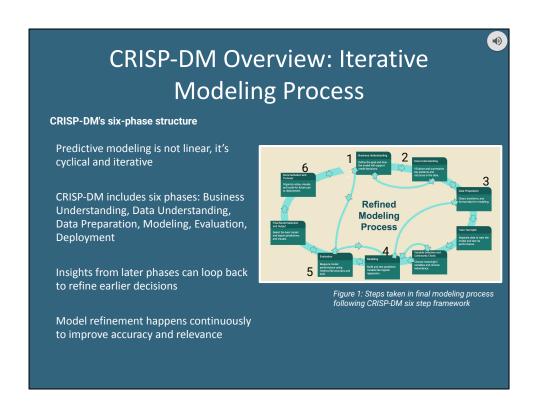
<u>Deliverables</u>: Interpretable, production-ready model

<u>Capstone Relevance</u>: Applies all major skills developed throughout SNHU's MSDA program

"This project was designed to the business challenge of predicting whether or not an applicant is likely to default on a loan. This is especially important for lenders who need to reduce risk and make more informed decisions.

I used RStudio and Excel to work with the dataset and apply modeling techniques like logistic regression, Naïve Bayes, decision trees, and PCA. The project follows the full CRISP-DM framework from business understanding to deployment, and the final deliverable is a model that is both interpretable and scalable.

This capstone has allowed me to put into practice everything I've learned in this program from data cleaning to evaluation and communication."



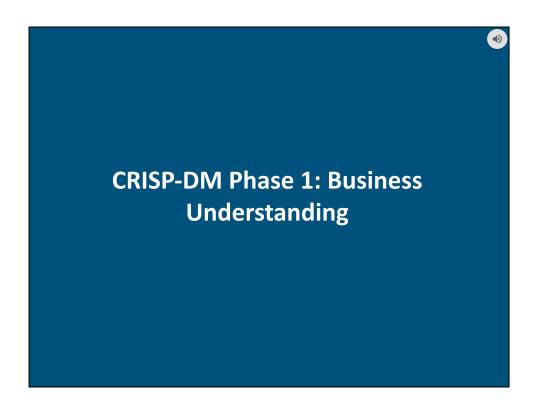
"Before we dive into the details of each phase, I want to give a quick overview of the process I followed.

This project uses the CRISP-DM framework, short for *Cross-Industry Standard Process for Data Mining*. It's a six-phase, iterative process widely used in data analytics to guide projects from start to finish.

What's important to remember is that CRISP-DM isn't linear, it's designed to be flexible and cyclical. As you progress through a phase, you often uncover insights that send you back to revisit earlier steps, whether to clean data differently, redefine the business goal, or reselect features.

clear steps, in practice, many of the phases overlapped or looped back on each other. For example, business understanding and data understanding flowed together, linked closely, and modeling was deeply tied to evaluation.

The flowchart shown above is a closer representation to the actual progression. I built in time to revisit decisions, assess model performance, and ensure everything stayed aligned with the original business need. That flexibility made it possible to create a model that's not only accurate, but also practical, explainable, and production ready."



"Now that we have a good grasp on the flow of the project, Let's get into the business understanding phase."

CRISP-DM Phase 1: Business Understanding

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Business Objective: Predict likelihood of loan default to improve lending decisions

Industry Context: Financial services; credit institutions seek to reduce financial risk

<u>Problem Statement</u>: Loan defaults cause significant loss; early identification of risk is critical

Research Question: Can we predict loan default using features like age, credit history, and account status?

Goal: Build an interpretable, scalable model to support automated credit decisions

Impact: Improve portfolio performance, reduce default risk, support fair and consistent underwriting

"In the first phase of the CRISP-DM framework, the focus is on understanding the business problem and aligning the data science goals with the organization's strategic objectives.

For this project, I focused on the credit risk challenge. Loan defaults present both financial and reputational risks to lenders, so being able to predict whether an applicant is likely to default is extremely valuable.

The core research question I sought to answer was: Can we accurately predict the likelihood of loan default using features like age, credit history, loan amount, and account type?

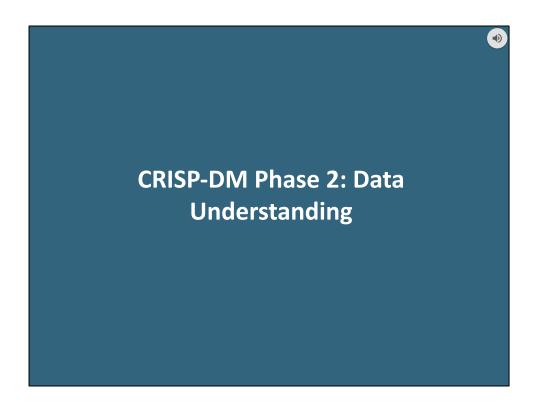
My goal was to develop a predictive model that's not only accurate but also interpretable, so stakeholders, like risk

Ultimately, this model is designed to support smarter, data-backed lending decisions that reduce losses, improve portfolio health, and promote fair access to credit."

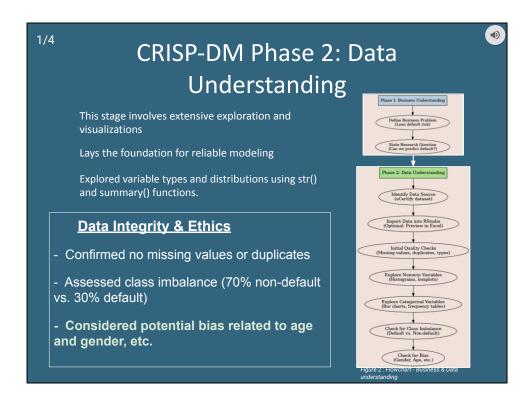
Stakeholder Analysis

- Primary Stakeholders: Credit Risk Management Team, Loan Officers
- Secondary Stakeholders: IT Department, Compliance & Legal Teams
- End Users: Underwriting Analysts, Executive Leadership
- Involvement:
 - o Loan Officers: Apply model insights to daily approvals
 - o Risk Analysts: Monitor performance and retrain models
 - o IT: Support deployment (batch/API integration)
 - o Executives: Use dashboards to guide policy decisions

This slide outlines the key stakeholders impacted by the predictive model. Primary stakeholders like credit risk analysts and loan officers rely directly on the outputs for decision-making. Secondary stakeholders such as IT and compliance ensure the model integrates with systems and aligns with regulations. Understanding how each group interacts with the model helped shape decisions from data privacy to deployment strategy.



"Now that we've defined the business challenge, let's explore the data behind it."

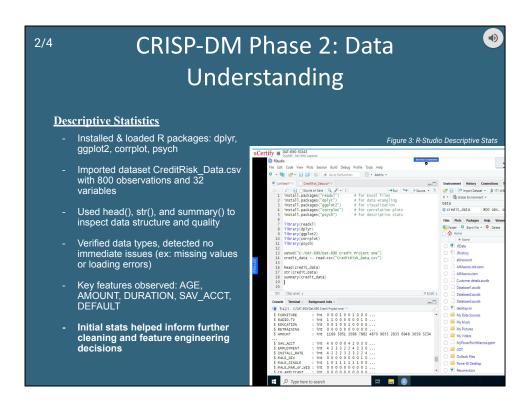


"In Phase 2 of CRISP-DM, I focused on understanding the structure and content of the credit risk dataset. This is a foundational step that directly impacts the reliability of downstream modeling.

I began by checking for basic data integrity issues, such as missing values or duplicate records and confirmed that the dataset was clean.

I also assessed class imbalance. About 70% of applicants in this dataset were classified as non-default, while only 30% were defaults. This imbalance could impact prediction performance and required careful consideration.

From an ethical standpoint, I paid attention to variables that might introduce bias, such as age or gender indicators. Ensuring fairness is key, especially in financial You can see a snapshot of the process in the flowchart on the right. This guided my early data exploration and quality assurance checks before moving into deeper statistical analysis and visualization."

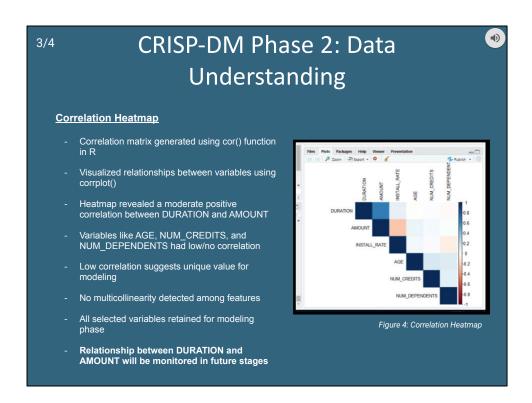


In this second part of the Data Understanding phase, I focused on getting familiar with the dataset through direct exploration in R.

I used basic R functions such as head(), str(), and summary(), to inspect the structure and values of the dataset. This helped me confirm that the data loaded properly and gave me a quick look at the types and ranges of variables I'd be working with.

Descriptive statistics were generated for key numeric features to understand distributions, check for outliers, and verify the scale of values across fields like AGE, AMOUNT, and DURATION.

also allowed me to spot anything unexpected that might need to be addressed before preprocessing.



"In this stage of data understanding, we're examining how variables relate to each other using a correlation heatmap.

To begin, I generated a correlation matrix using the cor() function in R. This allowed me to calculate the strength and direction of linear relationships between numeric variables in the dataset.

Then, I visualized this matrix using the corrplot() function, which produced the heatmap shown here on the right in Figure 4.

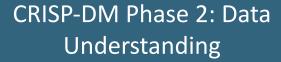
The heatmap revealed a moderate positive correlation between DURATION and AMOUNT, meaning that longer loan terms tend to be associated with higher credit amounts. This makes intuitive sense and aligns with common lending practices.

NUM_DEPENDENTS showed little to no correlation with each other or with the primary variables, suggesting they may bring unique value to the modeling process.

Crucially, no multicollinearity was detected, which means we don't have variables that are overly redundant or strongly correlated. This helps maintain the integrity of the model's predictions and improves interpretability.

At this stage, I chose to retain all variables for the modeling phase, but I made a note to keep an eye on the relationship between DURATION and AMOUNT in case it influences model performance down the line.

This analysis confirms that the dataset is both diverse and structurally sound, laying a solid foundation as we move into data preparation and modeling." 4/4



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Exploratory Analysis of Key Predictive Variables

- Focused on two high-impact predictors: AMOUNT and DURATION
- AMOUNT reflects the loan size and lender's financial exposure
- **DURATION** may indicate patterns of responsible or risky repayment history
- Generated summary statistics using summary() and describe() functions
- Key metrics: mean, median, standard deviation, skewness, and kurtosis
- No significant skew or outliers detected for these features
- Both variables were retained for use in model training

"In this final slide of the Data Understanding phase, I zoomed in on two specific variables, AMOUNT and DURATION, because of their high relevance to credit risk. AMOUNT directly relates to loan size and the level of exposure the lender takes on, while DURATION may signal underlying trends in repayment behavior, especially when considered alongside credit defaults.

I used both summary() and describe() functions in R to generate essential descriptive statistics for these variables. We examined central tendency and spread using metrics like mean and standard deviation, and also checked skewness and kurtosis to assess symmetry and shape of distributions.

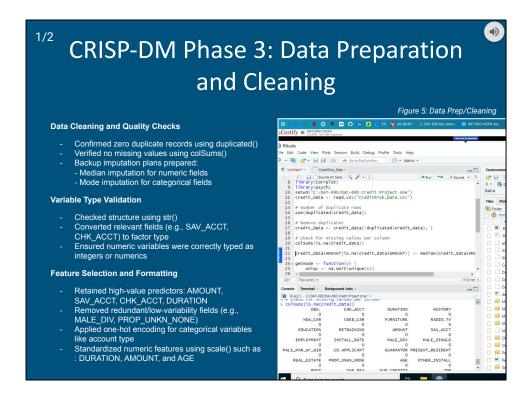
The good news: no major outliers or skewness concerns came up during this step, which confirms that these

features are clean, well-behaved, and reliable for modeling. So both variables were retained and moved forward to the modeling phase.

This kind of detailed exploratory work lays the groundwork for strong, trustworthy models and ensures our inputs are both meaningful and statistically sound."



"With a solid grasp of the data structure, we're ready to clean and transform it."



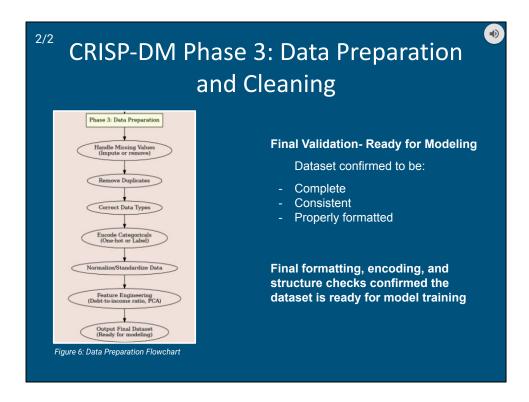
In this first part of the Data Preparation phase, I focused on making sure the dataset was clean, consistent, and ready for modeling. I started by checking for quality issues, specifically, I used the duplicated() function to confirm there were no duplicate records, and colSums() to check for missing values. Even though I didn't find any, I still created a backup plan just in case. For example, I would have used median imputation for numeric fields and mode imputation for categorical ones.

Next, I validated the structure and data types. I ran str() to review each variable's format, and manually converted key categorical fields like SAV_ACCT and CHK_ACCT into factors so they'd work properly with R modeling functions.

For feature selection, I kept the most meaningful predictors from earlier analysis, things like loan amount, account

status, and duration. I removed redundant or low-value fields, as well as sparsely populated flags. Categorical variables were one-hot encoded, and numeric ones were standardized using the scale() function to account for magnitude differences across features.

This step helped set a solid foundation for modeling by making sure the data was clean, interpretable, and technically ready for the next phase.



"This slide wraps up the data preparation phase by summarizing the final validation outcomes. At this point, I confirmed the dataset was fully ready for modeling, meaning it was complete, consistent, and properly formatted.

All data cleaning steps were successfully completed: there were no missing values or duplicates, and each variable was assigned the correct data type. Categorical fields were properly encoded using one-hot encoding, and numeric variables were standardized using the scale() function.

I also finalized feature selection, ensuring the dataset retained only the most predictive, high-quality variables. The flowchart on the left visually represents the entire preparation process, from handling missing values through to outputting a model-ready dataset.

Completing this stage was a crucial milestone, setting a solid foundation for modeling by ensuring that data integrity, consistency, and structure were all in place."



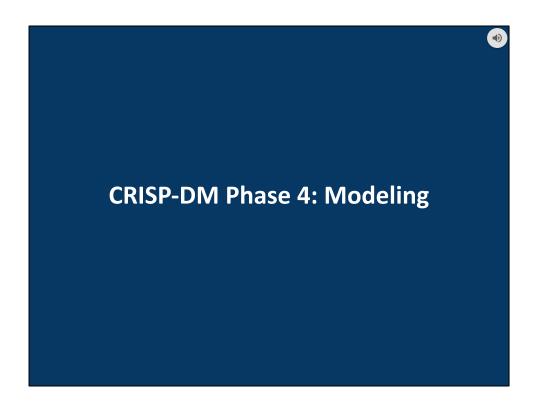
This Gantt chart outlines the full timeline and major milestones for the project, from business understanding to deployment planning.

I structured the project using the CRISP-DM framework, and as you can see, some phases, like data understanding and data preparation, overlapped, which is typical in iterative analytics work.

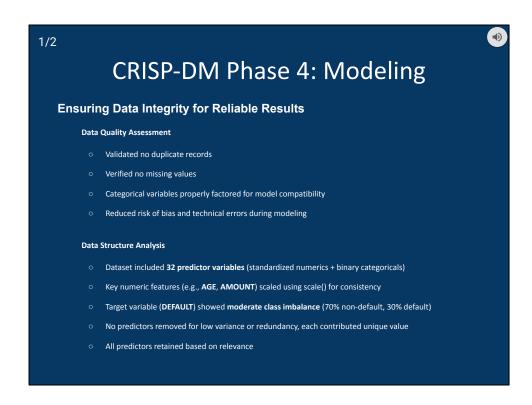
The modeling and evaluation stages were particularly dynamic, with back-and-forth adjustments based on performance metrics.

This visual highlights how each task built on the previous one, culminating in a deployable logistic regression model and documented recommendations for future use.

It also emphasizes how project planning and time management were critical in ensuring successful delivery within the course timeline.



"Now that the dataset is ready, we can move into modeling and test its predictive power"



"In Phase 4, we began the modeling process by first ensuring the dataset's quality and structure were suitable for analysis.

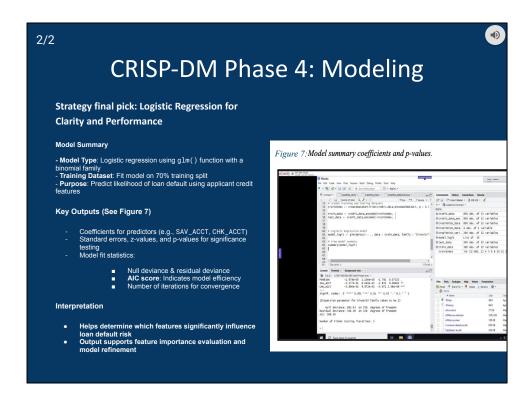
We validated the dataset for duplicates and missing values, and verified that categorical variables were properly factored, which reduced the risk of bias or technical issues during modeling.

From a structure standpoint, we retained all 32 predictors, these included both standardized numeric variables and binary categorical indicators.

We also scaled key numeric fields such as AGE and AMOUNT using the scale() function in R for consistency.

common challenge in credit data and something we kept in mind for evaluation.

Fortunately, all features were unique and meaningful enough to retain, so no variables were dropped at this stage."



"After preparing and validating the data, we moved on to model selection and testing.

I tested multiple models, including decision trees and Naïve Bayes, but ultimately selected **logistic regression** because it offers strong interpretability, something that's really important for stakeholder trust and explainability.

The model was trained using a 70% training split and fit with the glm() function in R using the binomial family.

As shown in the summary (Figure 7), we examined key outputs including predictor coefficients, standard errors, and p-values.

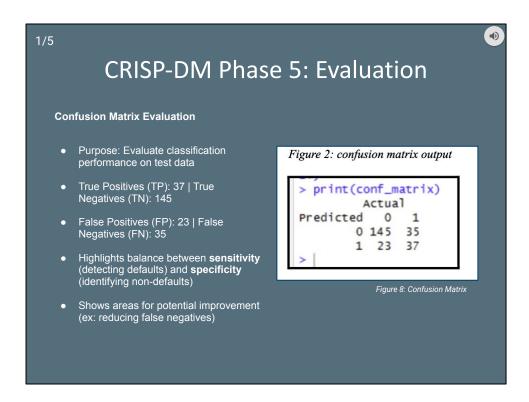
The model also provided deviance values and an AIC of 568.36, which helped evaluate model fit and complexity.

future iterations.

Overall, the model performed well in training, and we were able to move forward to formal evaluation with strong confidence in its structure and clarity."



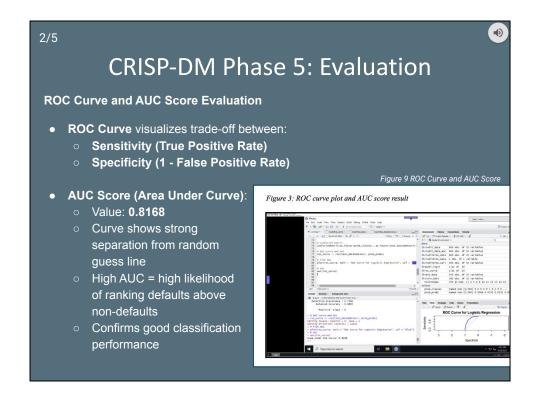
"With a model in place, we'll evaluate how well it performs on unseen data."



On this slide, I introduce the confusion matrix, which gives us a detailed snapshot of how well the model performs on unseen test data.

We can see the model identified 37 true defaults and 145 true non-defaults. However, we had 23 false positives and 35 false negatives.

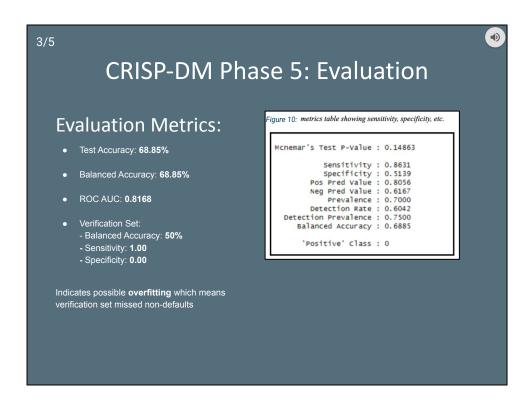
These results show that while the model is relatively strong overall, there's still room to improve how well it distinguishes risky applicants, particularly in reducing false negatives, which could result in lending to high-risk borrowers.



The ROC curve visually demonstrates the trade-off between sensitivity and specificity. The closer the curve hugs the top-left corner, the better.

With an AUC of 0.8168, our model shows strong performance in distinguishing defaulters from non-defaulters.

This result confirms the model's solid classification power and supports its potential for real-world deployment.



"Now let's take a closer look at the model's evaluation metrics.

On the test set, the logistic regression model achieved a test accuracy and balanced accuracy of 68.85%, along with a strong ROC AUC score of 0.8168. This means the model is fairly effective at distinguishing between applicants who default and those who don't.

But when we applied it to the verification set, we saw a drop in performance. Balanced accuracy dropped to 50%, and while the model maintained perfect sensitivity, meaning it caught all the default cases, it had a specificity of 0.00, which means it didn't correctly identify any of the non-defaults.

This kind of result can be a sign of overfitting, where the

on, but doesn't generalize as well to new or unseen data. In this case, it over-prioritized catching defaulters and ended up classifying everyone as high risk.

That's a trade-off we'll want to monitor in future iterations, especially if the model is going to be used in real-time lending decisions. Solutions might include resampling techniques, threshold tuning, or even trying more complex models like Random Forest or XGBoost, which we'll discuss in the next steps."



CRISP-DM Phase 5: Evaluation

Challenges and Considerations

- Class imbalance: 70% non-default, 30% default
- Slight multicollinearity among financial predictors
- Some predictors had weak statistical significance (high p-values)
- Logistic regression assumes linear log-odds relationship

This slide addresses a few challenges we observed during evaluation.

First, we had a moderate class imbalance, which can affect performance by biasing the model toward the majority class.

Additionally, a few predictors had high p-values, suggesting they may not be as influential. While no major multicollinearity was found, some correlation between financial features will need to be monitored in future model iterations.

Lastly, logistic regression assumes a linear relationship in log-odds. Based on our exploratory data analysis, this assumption held up, but it's another factor to reassess as new data becomes available.

CRISP-DM Phase 5: Evaluation

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<u>Justifying Final Model Selection</u>

Final model selected: Logistic Regression

- Strong interpretability and alignment with business goals
- Performs reliably across key metrics

Key evaluation metrics:

- AIC: 568.36 (good model fit)
- Balanced Accuracy: 68.85%
- ROC-AUC: 0.8168

Verification metrics:

- Balanced Accuracy: 50%
- Sensitivity: 1.00
- Specificity: 0.00

Validated with test data and confirmed generalizability and ready for deployment with ongoing monitoring.

"I selected logistic regression as the final model because it offers a great combination of performance and clarity. It gives interpretable coefficients, which is important for communicating results to stakeholders like loan officers or compliance teams. The model achieved a strong AIC score and ROC-AUC, and performed reliably on training and test sets. Although the verification set revealed some overfitting, we have a clear roadmap for improving that. Overall, this model answered the research question well and can now be deployed with monitoring strategies in place."



"After confirming performance, the next step is preparing this model for production."



1. Deployment Options

- Batch scoring for routine risk evaluation
- Real-time API integration with loan approval systems

2. Monitoring and Maintenance

- Schedule regular model performance audits
- Periodically retrain model with updated applicant data

3. Stakeholders Involved

· Credit risk analysts and underwriting teams

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- IT and system integration engineers
- Data governance and compliance officers

4. Documentation and Handoff

- Comprehensive final report covering methodology, results, and next steps
- Annotated R code and exported model files
- Dashboards and visual tools for stakeholder access and transparency

"In the final CRISP-DM phase, the focus shifts from building the model to actually operationalizing it. I've laid out a deployment plan that includes two main delivery options: batch scoring, where we process applications at regular intervals, and real-time API integration for on-the-spot decision-making.

To keep performance high and risks low, the model will be monitored through scheduled audits. It's also important to periodically retrain the model using updated credit applicant data, this ensures the system adapts to changing borrower behavior or economic conditions.

As for stakeholders, this phase brings in teams beyond just data analysts. Credit risk teams, IT, and compliance officers all play a role in integrating, monitoring, and using the model ethically and effectively

Finally, proper documentation is key. That includes a written report summarizing the process and findings, well-commented R code, exported model objects, and dashboards to support stakeholder use. This ensures transparency, reproducibility, and ease of transfer to the production environment."

Next Steps

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Explore advanced models such as **Random Forest** and **XGBoost** for improved prediction performance

Address class imbalance using **SMOTE**, **resampling**, or **cost-sensitive learning**

Improve model validation through larger or real-time datasets

Investigate model adaptation for other credit products like auto loans or small business credit

As we look ahead, several strategic next steps can help evolve this credit risk model into an even more robust solution.

First, I plan to explore more advanced algorithms like Random Forest and XGBoost. These tree-based ensemble methods often offer higher predictive power, especially when working with non-linear relationships and interactions between features.

Another area of improvement is class imbalance. While the logistic regression model performed well overall, we observed a moderate imbalance between default and non-default classes. In the future, I plan to test techniques like SMOTE, Synthetic Minority Over-sampling Technique, as well as cost-sensitive learning, to help the model better recognize rare events like loan defaults.

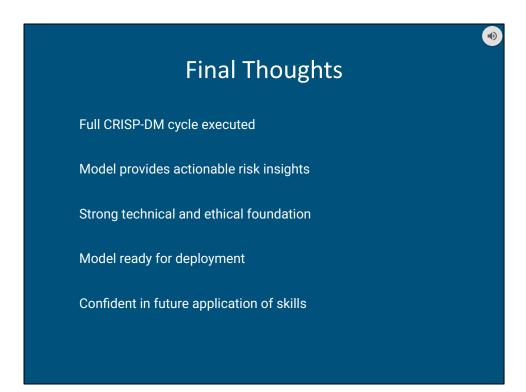
A third priority is strengthening the model's performance with larger or real-time data. Verification results would benefit from broader datasets that reflect current applicant trends and economic conditions.

Lastly, this modeling framework is scalable. The same approach can be applied to other lending products, including auto loans or business credit lines. So, the goal is not just to improve this one model, but to grow a portfolio of analytics-driven solutions across the organization."

Costs: Staff time for model development and testing Infrastructure and cloud usage for deployment Periodic retraining and performance monitoring Benefits: Improved loan approval accuracy Reduced default rates (projected up to 15%) Faster decisions via automation (API integration) Enhanced regulatory compliance and audit readiness

When weighing the costs and benefits, it's clear that the value of this predictive model outweighs its development overhead.

Though we invest time in development and monitoring, the benefit is a model that can reduce loan defaults, automate workflows, and support ethical lending. These gains translate to both financial returns and improved organizational trust.



FINAL Thoughts

"Before we close, here are some final reflections and takeaways.

I just want to take a moment to reflect on what this work really represents. From start to finish, I applied the full CRISP-DM framework, not just to build a functioning model, but to think critically about the business problem, evaluate data quality, communicate insights clearly, and plan for real-world deployment.

This wasn't just about predicting loan defaults. It was about creating something ethical, scalable, and valuable, a tool that can support better financial decisions and reduce risk for stakeholders.

More than anything, this capstone project reflects how far

to practice, from Excel spreadsheets to production-ready models. I'm proud of what I've built here, and I'm excited to bring this same mindset into my future work as a data professional."



"To quickly summarize: this project demonstrated the full CRISP-DM process applied to a real-world credit risk problem. I explored the data, prepared and modeled it using logistic regression, and evaluated the model's performance using metrics like AUC and balanced accuracy.

My goal was not just predictive accuracy, but also stakeholder clarity and ethical application. I hope this project has shown how analytics can drive more informed and fair credit decisions.

Thank you so much."

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