```
-- Understanding the table
      -- PRAGMA table_info(UK_Gender_Pay_Gap_Data_2023_2024);
-- 1. How many companies are in the data set?
      10.852
CREATE VIEW '2023_2024_clean' AS
WITH a (ID, name) AS(
      SELECT
             EmployerId,
             EmployerName
      FROM UK_Gender_Pay_Gap_Data_2023_2024
      WHERE EmployerId != '23038' AND EmployerId != '5269' AND EmployerId != 16169
      AND EmployerId != 23200 AND EmployerId != 20186 AND EmployerId != 21148 AND
      EmployerId != 14427 AND EmployerId != 22619),
b (ID, late) AS(
      SELECT
             EmployerID,
             CASE
                   WHEN DateSubmitted > DueDate THEN 'True'
                   WHEN DateSubmitted <= DueDate THEN 'False'
             END
      FROM UK Gender Pay Gap Data 2023 2024)
      SELECT
             a.name AS Employer_Name,
            a.ID AS Employer_ID,
            Address.
            PostCode.
             CompanyNumber,
             SicCodes,
             DiffMeanHourlyPercent,
             DiffMedianHourlyPercent,
             DiffMeanBonusPercent,
            DiffMedianBonusPercent.
             MaleBonusPercent,
            FemaleBonusPercent,
            MaleLowerQuartile,
            FemaleLowerQuartile,
             MaleLowerMiddleQuartile,
             FemaleLowerMiddleQuartile,
```

MaleUpperMiddleQuartile, FemaleUpperMiddleQuartile, MaleTopQuartile, FemaleTopQuartile, CompanyLinkToGPGInfo, ResponsiblePerson, EmployerSize, CurrentName, b.late AS Submitted Late, DueDate, DateSubmitted FROM UK\_Gender\_Pay\_Gap\_Data\_2023\_2024 JOIN a ON UK\_Gender\_Pay\_Gap\_Data\_2023\_2024.EmployerID = a.ID JOIN b ON UK\_Gender\_Pay\_Gap\_Data\_2023\_2024.EmployerID = b.ID;

-- 2. How many of them submitted their data after the reporting deadline? 765

SELECT count(\*) FROM '2023\_2024\_clean' WHERE Submitted\_Late = 'True';

-- 3. How many companies have not provided a URL? 4,869

SELECT DISTINCT COUNT(\*)
FROM '2023\_2024\_clean'
WHERE CompanyLinkToGPGInfo IS null;

-- 4. Which measures of pay gap contain too much missing data, and should not be used in our analysis?

No measures of pay gap are missing data except for DiffMeanBonusPercent and DiffMedianBonusPercent. In those cases, NULL is a result of one gender not having

been paid a bonus, thus this information is still relevant and will be included in the analysis.

#### SELECT

COUNT(DiffMeanHourlyPercent),
COUNT(DiffMedianHourlyPercent),
COUNT(DiffMeanBonusPercent),
COUNT(DiffMedianBonusPercent),
COUNT(MaleBonusPercent),
COUNT(FemaleBonusPercent),
COUNT(MaleLowerMiddleQuartile),
COUNT(FemaleLowerMiddleQuartile),
COUNT(MaleUpperMiddleQuartile),
COUNT(FemaleUpperMiddleQuartile),
COUNT(FemaleUpperMiddleQuartile),
COUNT(MaleTopQuartile),
COUNT(MaleTopQuartile)
FROM UK\_Gender\_Pay\_Gap\_Data\_2023\_2024;

#### **SELECT**

EmployerName,
DiffMeanBonusPercent,
MaleBonusPercent,
FemaleBonusPercent
FROM UK\_Gender\_Pay\_Gap\_Data\_2023\_2024
WHERE DiffMeanBonusPercent IS null;

- -- BONUS: SicCodes = List of comma-separated SIC codes used to describe the employer's purpose and sectors of work at the time of reporting
- -- 5. Choose which column you will use to calculate the pay gap. Will you use DiffMeanHourlyPercent or DiffMedianHourlyPercent? Can you justify your choice?

I will use DiffMeanHourlyPercent because the data is largely continuous between -100 and 100. The only employers outside of those bounds (6) have been removed. In this case as well, I want to capture all data points to give an overall picture of the gender pay gap. The mean and median are very similar (12.62% vs. 11.59%).

- -- 6. Use an appropriate metric to find the average gender pay gap across all the companies in the data set. Did you use the mean or the median as your averaging metric? Can you justify your choice?
  - -- On average, companies in the UK pay male employees 12.62% more than they pay women.
  - -- Of companies that had a bias towards men in their average hourly pay (86%), the average bias was 15.68%.
  - -- Of companies that had a bias towards women in their average hourly pay (13%), the average bias was only 7.02%.
  - -- Less than 1% of companies analyzed had no bias.

```
SELECT avg(DiffMeanHourlyPercent) FROM '2023 2024 clean';
SELECT avg(DiffMedianHourlyPercent) FROM '2023_2024_clean';
CREATE VIEW bias AS
      SELECT
                   Employer Name,
                   CASE
                         WHEN DiffMeanHourlyPercent > 0 THEN 'male'
                         WHEN DiffMeanHourlyPercent < 0 THEN 'female'
                         WHEN DiffMeanHourlyPercent = 0 THEN 'no bias'
                   END AS Bias
      FROM '2023 2024 clean';
SELECT
      count(*),
      avg(data.DiffMeanHourlyPercent),
      avg(data.DiffMedianHourlyPercent)
FROM '2023 2024 clean' data
JOIN bias
ON bias.Employer_Name = data.Employer_Name
WHERE bias = 'male';
SELECT
```

count(\*),

abs(avg(data.DiffMeanHourlyPercent)),

abs(avg(data.DiffMedianHourlyPercent))

FROM '2023\_2024\_clean' data

JOIN bias

ON bias.Employer Name = data.Employer Name

WHERE bias = 'female';

select count(\*) from '2023 2024 clean' where DiffMeanHourlyPercent BETWEEN -1 AND 1;

- -- 7. What are some caveats we need to be aware of when reporting the figure we've just calculated?
  - -Caveat: This data is self-reported and the calculations are done by each company themselves. This means the information is unverified, is prone to errors, and may be duplicative in some places.
  - -Caveat: This data only represents companies with at least 250 employees.
  - -Caveat: Position information is not reported.
  - -Caveat: The latest duedate was April 5, 2024, so this data only captures companies who reported on time or about a month late. In 21-22 the max datesubmitted was April 11, 2022 and in 22-23 the max datesubmitted was May 13,2023. So we can be reasonably confident the majority of companies who are going to submit, have submitted.
- -- 8. What are the 10 companies with the largest pay gaps skewed towards men?
- 1. FOX RECRUITMENT LINCS LTD (Other activities of employment placement agencies)
- 2. AIR PRODUCTS PUBLIC LIMITED COMPANY (Manufacture of industrial gases)
- 3. AFC BOURNEMOUTH LIMITED (Activities of sport clubs)
- 4. JOINERY AND TIMBER CREATIONS (65) LIMITED (Manufacture of kitchen & other furniture)
- 5. CHELSEA FOOTBALL CLUB LIMITED (Activities of sport clubs)
- 6. WEST HAM UNITED FOOTBALL CLUB LIMITED (Activities of sport clubs)
- 7. STOCKS HALL CARE HOMES LIMITED (Residential nursing care facilities)
- 8. BRENTFORD FC LIMITED (Activities of sport clubs)
- 9. LEEDS UNITED FOOTBALL CLUB LIMITED (Operation of sports facilities)

# 10. NOTTINGHAM FOREST FOOTBALL CLUB LIMITED (Activities of sport clubs)

#### SELECT

data.Employer\_Name, data.SicCodes,

EmployerSize,

ResponsiblePerson,

data.DiffMeanHourlyPercent,

data.DiffMeanBonusPercent.

data.MaleBonusPercent.

data.FemaleBonusPercent,

data.MaleLowerQuartile,

data.FemaleLowerQuartile,

data.MaleLowerMiddleQuartile,

data.FemaleLowerMiddleQuartile,

data.MaleUpperMiddleQuartile,

data.FemaleUpperMiddleQuartile,

data.MaleTopQuartile,

data.FemaleTopQuartile

FROM '2023\_2024\_clean' data

JOIN bias

ON bias.Employer\_Name = data.Employer\_Name

WHERE bias.bias = 'male'

ORDER BY DiffMeanHourlyPercent DESC

LIMIT 10;

- -- 9. What do you notice about the results? Are these well-known companies? 60% of them are football clubs.
- -- 10. Apply some additional filtering to pick out the most significant companies with large pay gaps.

```
Company
           Mean Bias
Google
           13.0%
Netflix
           11.1%
Apple
           9.0%
Amazon
           8.6%
Facebook
           0.2%
WITH FAANG AS(
SELECT
      Employer name,
      EmployerSize,
      DiffMeanHourlyPercent,
      DiffMedianHourlyPercent
FROM '2023 2024 clean'
WHERE Employer_name LIKE '%Amazon%' OR Employer_name LIKE '%Facebook%' OR
Employer name LIKE '%Apple%' AND Employer name != 'MCLEAN & APPLETON
(HOLDINGS) LIMITED' OR Employer_name LIKE '%Netflix%' OR Employer_name LIKE
'%Google%'
)
SELECT
      CASE
            WHEN Employer name LIKE '%Amazon%' THEN 'Amazon'
            WHEN Employer_name LIKE '%Facebook' THEN 'Facebook'
            WHEN Employer name LIKE '%Apple %' THEN 'Apple'
            WHEN Employer name LIKE '%Netflix%' THEN 'Netflix'
            WHEN Employer_name LIKE '%Google%' THEN 'Google'
            ELSE 'n/a'
      END AS FAANG,
      Round(Avg(DiffMeanHourlyPercent),1) as 'Mean Bias',
      Round(Avg(DiffMedianHourlyPercent),1) as 'Median Bias'
FROM FAANG
GROUP BY FAANG
ORDER BY 'Median Bias' ASC:
```

-- 11. How would you report on the results? Can we say that these companies are engaging in unlawful pay discrimination?

### TWO BIG CAVEATS:

1. The data has been self-calculated and self-reported by the companies.

This means the information is unverified, is prone to errors, and may be duplicative in some places.

2. Position information is not required as part of the reporting.

This means that we cannot conclude whether a company is paying a man and a woman different wages for the same work, which would be unlawful.

-- 12. What's the average pay gap in London versus outside London?

One way to improve data collection is to create standardized fields for address instead of it being free-form.

Of companies that provided an address:

London: 14.43% Not London: 12.12%

SELECT count(\*), avg(diffmeanhourlypercent) FROM '2023\_2024\_clean' WHERE address LIKE '%, London,%' OR address LIKE '%, London,%' OR address LIKE '% London,%' OR address LIKE '% London,%' OR address LIKE '% London,%'.

SELECT count(\*), avg(diffmeanhourlypercent) FROM '2023\_2024\_clean' WHERE address NOT LIKE '%, London,%' AND address NOT LIKE '%, London,%' AND address NOT LIKE '% London,%' AND address NOT LIKE '% London.%';

-- 13. What's the average pay gap in London versus Birmingham?

Of companies that provided an address:

London: 14.43% Birmingham: 11.86% SELECT avg(diffmeanhourlypercent) FROM '2023\_2024\_clean' WHERE address LIKE '%, Birmingham,%' OR address LIKE '% Birmingham,%' OR address LIKE '%, Birmingham,%' OR address LIKE '%, Birmingham %';

-- 14. What is the average pay gap within schools?

Schools = pre-primary, primary, general secondary, technical and vocational secondary, post-secondary non-tertiary, first-degree level higher, post-graduate level higher, sports and recreation, cultural, other

Avg pay gap = 14.76%

SELECT employer\_name, SicCodes, DiffMeanHourlyPercent FROM '2023\_2024\_clean' WHERE SicCodes IN (85200, 85100, 85310, 85320, 85410, 85421, 85422, 85510, 85520, 85590);

-- 15. What is the average pay gap within banks?

Banks = banks and central banking (bank of england)

Avg pay gap = 30.04%

SELECT avg(DiffMeanHourlyPercent) FROM '2023\_2024\_clean' WHERE SicCodes LIKE '%64110%' OR SicCodes LIKE '%64191%';

-- 16. Is there a relationship between the number of employees at a company and the average pay gap?

No

select

EmployerSize, round(avg(diffmeanhourlypercent),2) as bias from '2023\_2024\_clean' group by employersize order by bias desc;

```
SELECT
EmployerSize,
DiffMeanHourlyPercent
FROM '2023_2024_clean'
ORDER BY EmployerSize;
```

# **ADDITIONAL ANALYSIS**

```
CREATE VIEW SicCodes AS
WITH RECURSIVE cte AS(
      SELECT
             Employer_name,
             SicCodes,
             SicCodes + 0 col
      FROM
             '2023_2024_clean'
      UNION ALL
      SELECT
             Employer_name,
             SUBSTR(SicCodes, length(col) +2),
             SUBSTR(SicCodes,length(col) +2) + 0
      FROM cte
      WHERE instr(SicCodes, ',')
)
SELECT
      Employer_name,
      col SicCodes
FROM cte
ORDER BY Employer_Name;
WITH a AS (
SELECT
s.siccodes,
count(s.siccodes),
round(avg(c.DiffMeanHourlyPercent),2) AS bias
from SicCodes s
join '2023_2024_clean' c
```

```
on s.employer name = c.employer name
group by s.SicCodes
having s.SicCodes != 0 AND s.SicCodes != 1 AND count(s.SicCodes) >= 23
order by bias DESC
limit 40)
SELECT
      CASE
             WHEN siccodes LIKE '93%' THEN 'sport'
             WHEN SicCodes LIKE '64%' OR SicCodes LIKE '66%' OR SicCodes LIKE '65%'
             THEN 'finance'
             WHEN SicCodes LIKE '68%' THEN 'real estate'
             WHEN SicCodes LIKE '41%' OR SicCodes LIKE '43%' THEN 'construction'
             WHEN SicCodes LIKE '51%' THEN 'air travel'
             WHEN SicCodes LIKE '91%' THEN 'gas mining'
             WHEN SicCodes LIKE '47%' OR SicCodes LIKE '46%' THEN 'cosmetics retail'
             WHEN SicCodes LIKE '33%' THEN 'equipment repair'
             WHEN SicCodes LIKE '75%' THEN 'veterinary services'
             WHEN SicCodes LIKE '45%' THEN 'car sales'
             WHEN SicCodes LIKE '74%' THEN 'environmental consulting'
             WHEN SicCodes LIKE '69%' THEN 'solicitors'
                    ELSE 'new industry'
      END AS 'industry',
      SicCodes,
      bias
FROM a
GROUP BY industry
ORDER by BIAS asc;
WITH a AS (
SELECT
      a.SicCodes,
      count(a.siccodes),
      avg(b.DiffMeanHourlyPercent) as Bias
FROM SicCodes a
JOIN '2023_2024_clean' b
ON a.Employer name = b.Employer name
GROUP BY a.siccodes
HAVING a.siccodes != 0 AND a.SicCodes !=1 AND count(a.siccodes) >= 23
ORDER by avg(b.diffmeanhourlypercent) ASC
LIMIT 30
)
```

```
SELECT
      CASE
             WHEN SicCodes LIKE '38%' THEN 'Waste Collection'
             WHEN SicCodes LIKE '80%' THEN 'Private Security'
             WHEN SicCodes LIKE '93%' THEN 'Fitness Facilities'
             WHEN SicCodes LIKE '56%' THEN 'Unlicenced Restaurants and Cafes'
             WHEN SicCodes LIKE '87%' OR SicCodes LIKE '88%' THEN 'Social Work'
             WHEN SicCodes LIKE '46%' THEN 'Building Materials Sales'
             WHEN SicCodes LIKE '29%' THEN 'Manufacture of Motor Vehicles'
             WHEN SicCodes LIKE '49%' OR SicCodes LIKE '52%' THEN 'Land Travel'
             WHEN SicCodes LIKE '84%' THEN 'Public Administration'
             WHEN SicCodes LIKE '90%' THEN 'Arts Facilities'
             ELSE 'new industry'
      END AS 'Industry',
      round(bias,2)
FROM a
GROUP BY industry
ORDER BY bias ASC:
SELECT
      Employer name,
      address,
      DiffMeanHourlyPercent,
      avg(DiffMeanHourlyPercent) OVER (PARTITION BY SicCodes)
FROM
      '2023 2024 clean'
WHERE SicCodes = 93120
ORDER BY DiffMeanHourlyPercent ASC;
SELECT
      avg(old.DiffMeanHourlyPercent),
      avg(new.diffmeanhourlypercent),
from UK Gender Pay Gap Data 2022 2023 old
JOIN UK_Gender_Pay_Gap_Data_2023_2024 new
ON old.EmployerId = new.EmployerId;
WITH cte AS(
      SELECT
             Employer name,
             SicCodes,
```

```
CASE
                   WHEN SicCodes IN (93110, 93120, 93199) THEN 'TRUE'
                   ELSE 'FALSE'
            END AS 'FC'
      FROM SicCodes),
cte2 AS(
SELECT
      cte.Employer_name,
      cte.SicCodes,
      cte.FC,
      data.DiffMeanHourlyPercent
FROM cte
JOIN '2023_2024_clean' data
ON cte.Employer name = data.Employer name
WHERE FC = 'TRUE' AND cte.Employer_name LIKE '%FC%' OR cte.Employer_name LIKE
'%Football Club%')
SELECT
      Employer_name,
      SicCodes,
      FC,
      DiffMeanHourlyPercent,
      avg(DiffMeanHourlyPercent) OVER ()
FROM cte2
WHERE Employer name != 'CHELSEA FC FOUNDATION'
GROUP BY Employer name;
SELECT
      Employer_name,
      DiffMeanHourlyPercent,
      DiffMedianHourlyPercent,
      FemaleTopQuartile,
      MaleTopQuartile
FROM '2023_2024_clean'
WHERE FemaleTopQuartile > MaleTopQuartile;
```