December 08, 2018

**Letter of Recommendation**

It is my pleasure to write a letter in support of Manjit Ullal for the Master’s program at your esteemed University. As his manager at my previous company Goldman Sachs, Bangalore, I had the pleasure of mentoring him from 2010 to 2013; he was a fresher out college, starting his job as a systems engineer at Infosys.

Manjit joined the global team which provided the technological services for the firm’s securities business. During the time, I was especially impressed by his curiosity, and enthusiasm in learning and implementing new ideas and his consistency in motivation to do it on a daily basis.

Manjit would pursue problems impeding business, through constant research and analysis, which was vital to ensure the stability of mission-critical applications. On many occasions his proactive intervention in finding errors in the system, pre-empted late delivery of regulatory reports, saving monetary fee and reputational impact to the firm. He built a strong understanding of the components and its dependencies by interacting with experts across regions and domains, making him the go-to person for that component.

Being, exposed to data, Manjit’s ability to use logic to spot patterns of the anomaly in the system performance was impressive. Manjit identified the elimination of many defunct processes resulting in optimized usage of resources; His collaboration with the multiple teams on performance enhancement using data analysis ensured system stability. Automating manual tasks, he reduced the risk of operator errors.

He is open new perspectives, making him a very amiable team member. He has demonstrated excellence in all his work and is open to feedback. I believe Manjit’s ambition, willingness to go out of comfort zone and perseverance has enabled his strong performance. Thus, I would strongly recommend him for the Master’s program at your university and hope you would consider his admission along with any possible financial assistance.

Sincerely,

Vinod Sudhakar

Technology Manager

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