



# Lead Score - Case Study

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#### Problem Statement

An education company named X Education sells online courses to industry professionals. On any given day, many professionals who are interested in the courses land on their website and browse for courses.

The company markets its courses on several websites and search engines like Google. Once these people land on the website, they might browse the courses or fill up a form for the course or watch some videos. When these people fill up a form providing their email address or phone number, they are classified to be a lead. Moreover, the company also gets leads through past referrals. Once these leads are acquired, employees from the sales team start making calls, writing emails, etc. Through this process, some of the leads get converted while most do not. The typical lead conversion rate at X education is around 30%.

Now, although X Education gets a lot of leads, its lead conversion rate is very poor. For example, if, say, they acquire 100 leads in a day, only about 30 of them are converted. To make this process more efficient, the company wishes to identify the most potential leads, also known as 'Hot Leads'. If they successfully identify this set of leads, the lead conversion rate should go up as the sales team will now be focusing more on communicating with the potential leads rather than making calls to everyone

A typical lead conversion process can be represented using the following funnel:

There are a lot of leads generated in the initial stage (top) but only a few of them come out as paying customers from the bottom. In the middle stage, we need to nurture the potential leads well (i.e. educating the leads about the product, constantly communicating etc.) in order to get a higher lead conversion.







## Business Objective

X Education needs a model to identify the leads that are most likely to convert into paying customers by assigning a lead score to each of the leads such that the customers with higher lead score have a higher conversion chance and the customers with lower lead score have a lower conversion chance.

The CEO has ballpark of the target lead conversion rate to be around 80%.

#### **Case-Study Goals:**

To Build a logistic regression model to assign a lead score between 0 and 100 to each of the leads which can be used by the company to target potential leads. A higher score would mean that the lead is hot, i.e. is most likely to convert whereas a lower score would mean that the lead is cold and will mostly not get converted.

An adjustable model such that some more problems presented by the company (if the company's requirement changes in the future), the model is able to adapt to it.





## Problem solving methodology

Data Load, Inspection & Cleaning

Model Building

Accuracy Precision Recall

**Metrics** 











RFE (Recursive Feature Elimination) Finding the Optimal Cutoff

Recommend ations & Conclusion





## Data Load, Inspection & Cleaning

- The dataset is of size (9240, 37) which means 37 fields with 9240 rows
- Columns having high percentage (more than 30%) of null values were dropped, since they did not contain adequate information for Analysis
- Columns having a single unique value are dropped
- All the "Select" values in the data were replaced with Null values
- Categorical variables having two unique values were mapped to 1 or 0
- Some columns, having two unique values, had around 99% of same values. They were also dropped
- Missing values of a few columns, which were important from the business perspective, were imputed using statistical measures such as Mean, Median and Mode
- Columns 'last\_activity' and 'last\_notable\_activity' had duplicated values. Hence one of them was dropped

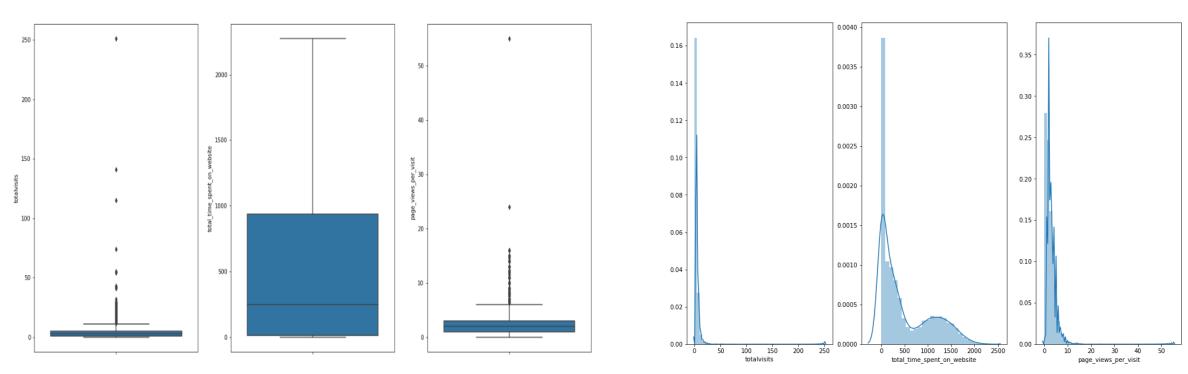
	Prospect ID	Lead Number	Lead Origin	Lead Source	Do Not Email	Do Not Call	Converted	TotalVisits	Total Time Spent on Website	Page Views Per Visit	 Get updates on DM Content	Lead Profile	City	Asymmetrique Activity Index	Asymmetriqu Profile Inde
o	7927b2df- 8bba-4d29- b9a2- b6e0beafe620	660737	API	Olark Chat	No	No	0	0.0	0	0.0	 No	Select	Select	02.Medium	02.Mediu
1	2a272436- 5132-4136- 86fa- dcc88c88f482	660728	API	Organic Search	No	No	0	5.0	674	2.5	 No	Select	Select	02.Medium	02.Mediu
2	8cc8c611- a219-4f35- ad23- fdfd2656bd8a	660727	Landing Page Submission	Direct Traffic	No	No	1	2.0	1532	2.0	 No	Potential Lead	Mumbai	02.Medium	01.Hig
3	0cc2df48-7cf4- 4e39-9de9- 19797f9b38cc	660719	Landing Page Submission	Direct Traffic	No	No	0	1.0	305	1.0	 No	Select	Mumbai	02.Medium	01.Hig
4	3256f628- e534-4826- 9d63- 4a8b88782852	660681	Landing Page Submission	Google	No	No	1	2.0	1428	1.0	 No	Select	Mumbai	02.Medium	01.Hig

	Variables	Description
0	Prospect ID	A unique ID with which the customer is identif
1	Lead Number	A lead number assigned to each lead procured.
2	Lead Origin	The origin identifier with which the customer
3	Lead Source	The source of the lead. Includes Google, Organ
4	Do Not Email	An indicator variable selected by the customer
5	Do Not Call	An indicator variable selected by the customer
6	Converted	The target variable. Indicates whether a lead
7	TotalVisits	The total number of visits made by the custome
8	Total Time Spent on Website	The total time spent by the customer on the we
9	Page Views Per Visit	Average number of pages on the website viewed $\dots$
10	Last Activity	Last activity performed by the customer. Inclu
11	Country	The country of the customer.
12	Specialization	The industry domain in which the customer work
13	How did you hear about X Education	The source from which the customer heard about
14	What is your current occupation	Indicates whether the customer is a student, u
15	What matters most to you in choosing this course	An option selected by the customer indicating $\dots$
16	Search	Indicating whether the customer had seen the a
17	Magazine	NaN
18	Newspaper Article	NaN
19	X Education Forums	NaN
20	Newspaper	NaN
21	Digital Advertisement	NaN
22	Through Recommendations	Indicates whether the customer came in through
23	Receive More Updates About Our Courses	Indicates whether the customer chose to receiv
24	Tags	Tags assigned to customers indicating the curr
25	Lead Quality	Indicates the quality of lead based on the dat
26	Update me on Supply Chain Content	Indicates whether the customer wants updates o
27	Get updates on DM Content	Indicates whether the customer wants updates o
28	Lead Profile	A lead level assigned to each customer based o
29	City	The city of the customer.
30	Asymmetrique Activity Index	An index and score assigned to each customer b
31	Asymmetrique Profile Index	NaN
32	Asymmetrique Activity Score	NaN
33	Asymmetrique Profile Score	NaN





### Data Cleaning - Outlier Treatment



Some variables (such as TotalVisits, Total Time Spent on Website, Page Views Per Visit) had outliers (above fig) After doing some analysis, these outliers were treated by capping them to a certain value such as:

page\_views\_per\_visit: cap to 16, meaning if the value is 16 it would mean that the page views per visit are 16 or more totalvisits: cap to 30, meaning if the value is 30 it would mean that the total visits are 30 or more

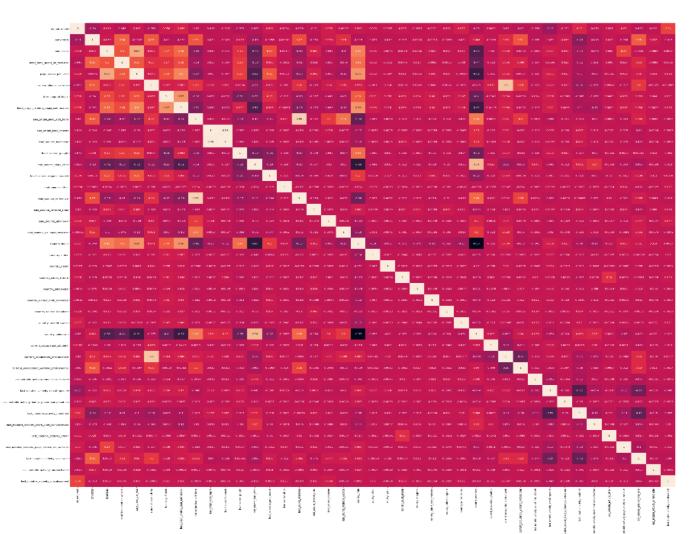




## Data Cleaning - High correlation

Variables with High correlation were observed using a Heat Map and the correlation matrix and dropped.

	Var 1	Var 2	coeff
3	lead_origin_lead_import	lead_source_facebook	0.981709
5	lead_origin_lead_add_form	lead_source_reference	0.852594
6	country_unknown	lead_source_olark_chat	0.741415
7	course_choose_criteria	current_occupation_unemployed	0.798003

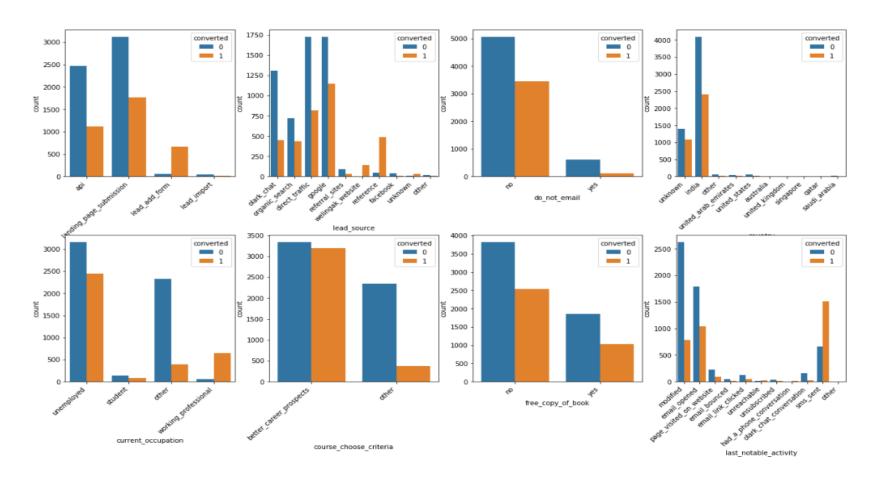






## Data Processing - EDA

• EDA is used to get a better understanding of the variables and to prepare the data so that it could be used for Logistic Regression Modelling.







### Recursive Feature Elimination (RFE)

RFE was used to eliminate features or variables and to select the most important features for model building.

#### **List of the features Selected**

do\_not\_email
total\_time\_spent\_on\_website
course\_choose\_criteria
lead\_origin\_lead\_add\_form
lead\_source\_welingak\_website
country\_Qatar
country\_unknown
current\_occupation\_working\_professi
onal
last\_notable\_activity\_had\_a\_phone\_c
onversation
last\_notable\_activity\_other
last\_notable\_activity\_sms\_sent
last\_notable\_activity\_unreachable

#### **List of columns Eliminated by RFE**

Totalvisits
page\_views\_per\_visit
free\_copy\_of\_book
lead\_origin\_landing\_page\_submissi
on
lead\_origin\_lead\_import
lead\_source\_google
lead\_source\_organic\_search
lead\_source\_other
lead\_source\_referral\_sites
lead\_source\_unknown
country\_india
country\_other
country\_saudi\_arabia

country\_united\_arab\_emirates
country\_united\_kingdom
country\_united\_states
current\_occupation\_student
last\_notable\_activity\_email\_link\_clicked
last\_notable\_activity\_email\_opened
last\_notable\_activity\_modified
last\_notable\_activity\_olark\_chat\_conversati
on
last\_notable\_activity\_page\_visited\_on\_web
site
last\_notable\_activity\_unsubscribed





#### Model Building

After RFE, we manually eliminated features which had High P-Value (greater than 0.05) and High VIF values (greater than 5), until we reached a model which had all features with P-value less than 0.05 and VIFs less than 5. This was done to eliminate multi-collinearity amongst the features.

The final	list of	10 fea	tures in	the	mode	١.
				••••		

Generalized Linea	ar Model Regression	Results						
Dep. Variable:	converted	No. Observation	ns:	6468				
Model:	GLM	Df Residua	ls:	6457				
Model Family:	Binomial	Df Mod	el:	10				
Link Function:	logit	Sca	le:	1.0				
Method:	IRLS	Log-Likelihoo	od: -2	691.7				
Date:	Sun, 09 Jun 2019	Devian	c <b>e:</b> 5	383.4				
Time:	21:45:48	Pearson ch	i <b>2:</b> 6.97	'e+03				
No. Iterations:	7							
			coef	std e	rr z	P> z	[0.025	0.975
		const	-2.3265	0.08	5 -27.269	0.000	-2.494	-2.159
		do_not_email	-1.3250	0.16	6 -8.005	0.000	-1.649	-1.001
	total_time_sp	ent_on_website	1.0952	0.04	0 27.423	0.000	1.017	1.173
	course_	choose_criteria	1.0932	0.08	6 12.732	0.000	0.925	1.262
	lead_origin_	_lead_add_form	2.5231	0.19	13.005	0.000	2.143	2.903
	lead_source_we	elingak_website	1.9824	0.74	3 2.668	0.008	0.526	3.439
	co	untry_unknown	1.0137	0.10	0 10.140	0.000	0.818	1.210
current_	_occupation_workii	ng_professional	2.5190	0.18	6 13.575	0.000	2.155	2.883
last_notable_ad	ctivity_had_a_phon	e_conversation	3.6789	1.11	0 3.314	0.001	1.503	5.854
	last_notable_ac	tivity_sms_sent	1.5316	0.07	8 19.660	0.000	1.379	1.684
	last notable activi	ity unroachable	2.0957	0.53	5 3.919	0.000	1.048	3.144

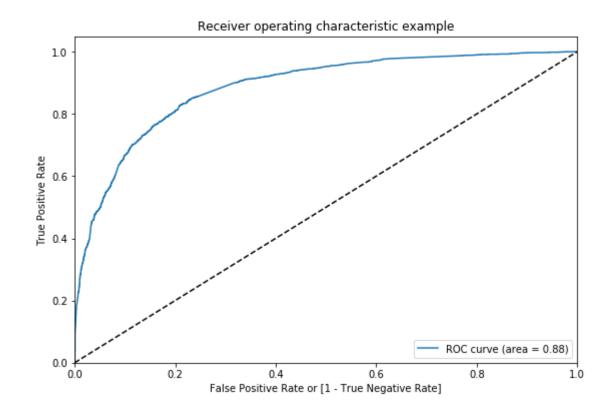
	Features	VIF
5	country_unknown	1.80
2	course_choose_criteria	1.70
3	lead_origin_lead_add_form	1.70
8	last_notable_activity_sms_sent	1.38
1	total_time_spent_on_website	1.28
4	lead_source_welingak_website	1.24
6	current_occupation_working_professional	1.20
0	do_not_email	1.05
7	last_notable_activity_had_a_phone_conversation	1.00
9	last_notable_activity_unreachable	1.00





### Model Building

After removing all features having P-value more than 0.05 and VIF values more than 5, and re-building the model few times, we arrived at a decent Logistic Regression model, who's ROC curve and metrics are as below



Sensitivity of Model = 0.6958637469586375 Specificity = 0.8873063468265867 False Positive Rate = 0.11269365317341329 Positive Predictive Value = 0.7918781725888325 Negative Predictive Value = 0.8256219483840967



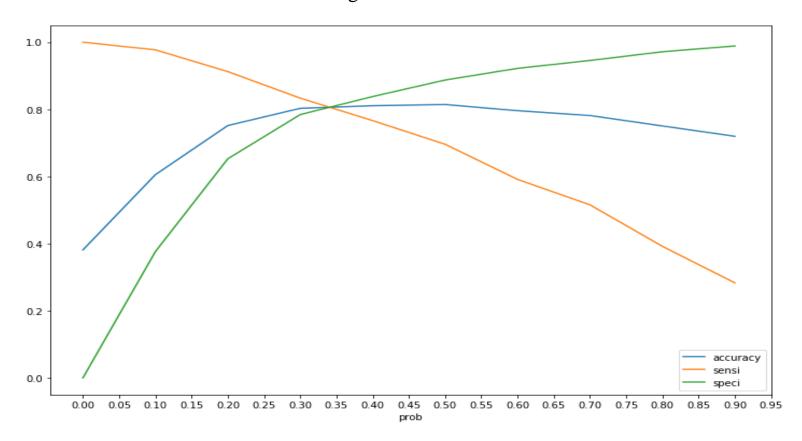


## Finding the Optimal Cutoff

From the accuracy-sensitivity-specificity plot, we observed that:

The accuracy is at peak and remains constant between 0.2 and 0.53

All the three metrics converge at **0.35** 





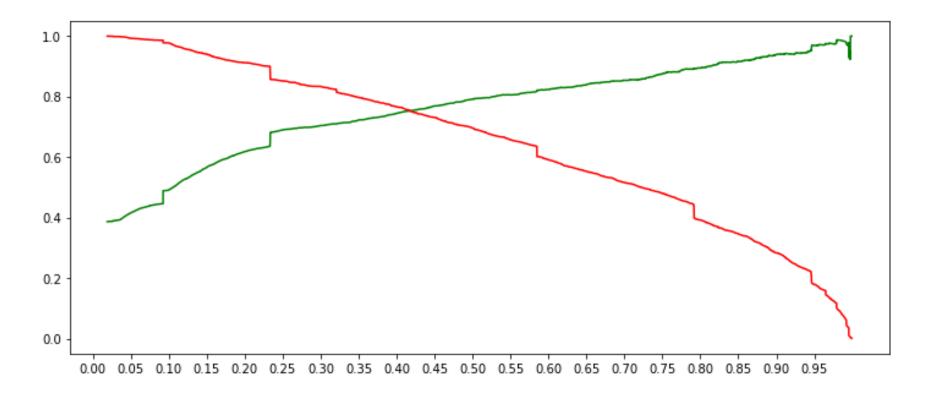


## Finding the Optimal Cutoff

From the Precision vs Recall plot, we observed that:

The cutoff is around approx. **0.425** (between 0.4 and 0.45).

Considering both the aspects, we chose the cut-off as 0.47 and use the Precision-Recall-Accuracy metrics to evaluate our model.







#### Metrics on the Train Set

The results of our Logistic Regression Model on the **Train Set** is:

About 81% Accurate (Accuracy)

About 78% Precise (Precision)

About 72% Recall Rate

#### Train - Accuracy , Precision and Recall

0.7141119221411192

```
# Accuracy.
metrics.accuracy_score(y_train_pred_final.Converted, y_train_pred_final.final_predicted)

0.8133889919604206

# Precision
TP / (TP + FP)

0.7781705700397702

# Recall
TP / (TP + FN)
```





#### Metrics on the Test Set

The results of our Logistic Regression Model on the **Test Set** is:

About 81% Accurate (Accuracy)

About 79% Precise (Precision)

About 70% Recall Rate

#### Test - Accuracy, Precision and Recall

```
# Accuracy.
metrics.accuracy_score(y_pred_final.Converted, y_pred_final.final_predicted)

0.8102453102453102

# Precision
TP / float(TP+FP)

0.7936016511867905

# Recall
TP / float(TP+FN)
```

0.7022831050228311





#### Recommendations

The organization should focus on Leads having a Lead-Score of 47 and above, they should be considered as Hot-Leads, since they are very likely to convert.

Resources, Time and Effort should not be wasted by focusing on Leads having a Lead-Score of below 47. They can be considered as Cold-Leads and should be avoided, since they are very less likely to convert.

Leads having "Last Notable Activity" as "Had a phone Conversation" **OR** "Current Occupation" as "Working Professional" **OR** "Lead Origin" as "Lead Add Form" (and LeadScore of more than 47) should have the most focus on and pursued extensively, since these can be categorized as "Very Hot Leads" and have very high chances of conversion. To prove the statement is correct, these are the Top-3 Predictor variables for our Model.

Also, Leads that have "Yes" for "Do Not Email" (and LeadScore less than 47) should NOT be pursued or resources should not be wasted on them since they can be categorized as "Very Cold Leads" and are least likely to convert.





#### Conclusion

After evaluating our Model based on the Accuracy, Precision and Recall values, we can safely conclude that the model would help X Education to identify the leads that are most likely to convert into paying customers.

Since the model has an Accuracy and Precision of about 80%, it would also help meet the CEO's ballpark target of lead conversion rate to be around 80%.

Also, the model built is adjustable and if the company's requirement changes in the future, we can do the following:-

- 1. When there are more people to contact the leads and try to convert then we can lower the cutoff to get more projected leads.
- 2. When the target has been met, we can increase the cut-off to ensure that we get only few projected leads which are having a very high probability of conversion





# Thank You