

DATED 18-May-2020	
Private and Confidential	
Dear mr Employe 1:	
located in . While on assignment you will be performing	nding of the terms and conditions of your appointment as TITLE reporting to MANAGER and services for HOST LEGAL ENTITY NAME. The terms of your assignment will be in accordance blicy for Long-Term International Assignments, HRMP 250. This letter highlights key points of your
The terms and conditions outlined in this letter will be in differentials provided under MOBILITY SQR's internation 24 months or the assignment end date of DATE, your lor immediately, if no plans have been made to repatriate you will be eligible for a HOST COUNTRY local package.	assignment will be DATE. Your initial assignment will be for a period of two years, through DATE. effect only for the duration of this assignment. When you return to the , you will stop receiving the nal assignment program. Should the term of your assignment inHOST COUNTRY extend beyond ag term assignment will become a permanent transfer and the localization process will be initiated ou back to your home location. At such time, all elements of assignment allowances will cease and a. Nothing in this Letter of Assignment alters the "At Will" nature of your status with MOBILITY are for any legal reason or no reason at all, as long as it is acceptable within the legally applicable
Signature:	Date:
Assignee Name Assignee Legal Entity	
Signature:	Date:
Assignee Manager Name Assignee Manager Legal Entity	
cc: Mobility SQR	



available to you as the next step in your career with MOBILITY SQR.		
Base Salary and Incentives:		
On the effective date of your assignment, your annual ba	ase salary will be SALARY. Your other assignment compensation will be based on your salary.	
· · · · · · · · · · · · · · · · · · ·	Incentive Compensation Plan (ICP). This program provides an incentive payment of up to XX% of	
your annual salary based on your contribution to the atta performance objectives. (Additional wording may be req	ainment of MOBILITY SQR financial targets, combined with the achievement of mutually agreed uired for sales Commission plans.)	
Refer to your total compensation summary for further de	etails.	
, , ,		
UK Only		
ok Only		
On the effective date of your assignment, your MOBILIT	Y SQR flex fund will be GBP xxxxx.xx, of which your reference base salary is GBP xxxxx.xx per	
annum. Your other assignment compensation will be base	sed on your reference base salary.	
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Assignee Legal Entity		
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At the conclusion of this assignment, MOBILITY SQR HR will engage with you to discuss the various options available to you, to secure a role for you which will make the fullest use of your experience and skills. Six months prior to the end of your assignment, you will be contacted to discuss the options

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Transportation: If applicable

You will be entitled to a leased car while on assign of £xxxxx.xx.	ment in HOST COUNTRY.	UK Only – In Lieu of this you w	ill receive a deduction from your	UK Flex Fund
Cost-of-Living:				
A bi-weekly/monthly cost-of-living allowance in the of goods and services your host country. This allow consultant.				
Hardship Allowance – If applicable:				
As an incentive for living in HOST COUNTRY, you	ı will receive a hardship allo	owance of XX% of your current	base salary for the length of you	r assignment.
Housing/Utilities:				
MOBILITY SQR's contribution to your housing cos accommodation and may be paid directly by the Coto be applied towards your utility expenses in HOS	ompany. Additionally, you v	will be paid a weekly/bi-weekly/	monthly utility allowance, in the a	
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You will be reimbursed for the actual and reasonable costs of adequate kindergarten through secondary education, annually, up to USD 10,000per dependent in HOST COUNTRY to cover expenses such as tuition, fees, books, and uniforms while you are on assignment. Please note that host country management must approve all education costs in advance.

Tax Reimbursement:

MOBILITY SQR's tax equalization program is designed to ensure you pay an amount of income tax that is comparable to what you would pay if you resided and worked in the . To accomplish this, HOME COUNTRY hypothetical taxes will be subtracted from your salary, bonus payments and other employment-related income (but not from your assignment allowances) while on assignment. MOBILITY SQR will pay any HOST COUNTRY taxes or prepayments of estimated taxes on your behalf.

Under MOBILITY SQR's program, the following income is tax equalized: employment-related income (base salary, bonus, stock options, assignment allowances, etc.) and a portion of your outside income up to 15 percent of your earned-income from employment (i.e. excluding assignment related compensation). If your outside income exceeds the amount for which MOBILITY SQR provides tax equalization, the actual tax on such outside income is your responsibility and will be charged to you as part of the annual hypothetical tax adjustment mentioned below.

Tax preparation services will be available to you, at MOBILITY SQR's expense, through the Company's authorized tax service provider. The tax advisor will advise you and MOBILITY SQR of any adjustment to your hypothetical tax liability, based on your tax returns as filed, or as prepared on a hypothetical basis. Your hypothetical tax will be subject to annual review, based on data from a Company-designated tax provider.

Signature	·	Date:	
	Assignee Name Assignee Legal Entity		
Signature	:	Date:	
	Assignee Manager Name Assignee Manager Legal Entity		
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Employee Benefits:

The Company will maintain your current participation in your home country benefit plans where possible. Both you and the Company will continue contributions to the social security programs, while permitted by law. Please contact your home country benefit helpdesk (if applicable) for information on how your benefits will work whilst on assignment. US OUTBOUND ONLY-Please contact the US Service Center at (877) 612-2211 before the departure of your assignment to understand how Cigna International and other benefit plans will work overseas. Should you need to contact the US Service Center while on assignment, you may call +1(703) 318-2800. UK OUTBOUND ONLY- You will be eligible to participate in home country (U.K.) benefit plans where possible, including the "My Choices" benefits program. Your expatriation is a Lifestyle Event under My Choicesand a fact sheet will be provided which explains the benefits that operate differently under My Choices for expatriates. Please contact the My Choices Helpdesk on 0844 414 1288 or via email on Mobility SQRmychoices@mobilitysqr.com within one month of your expatriation if you wish to take advantage of the Lifestyle Event. **Emergency Assistance:** National Center for Crisis and Continuity Coordination (NC4) assistance will be provided to all employees and dependents on an international assignment. This will be discussed at your orientation. In the event of an emergency or crisis situation while travelling, please save and use any one of these crisis hotlines to report your status and request assistance: Signature:_ _ Date:_ Assignee Name Assignee Legal Entity

Assignee Manager Name
Assignee Manager Legal Entity

cc: Mobility SQR



0121 408 916 9756	
Europe, Middle East, Africa	
0121 203 450 6163	
Asia Pacific	
0121 3 6207 4581	
Please ensure you identify yourself as a MOBILITY SQF	R employee.
Relocation:	
long-term housing arrangements are not confirmed by the	antswith economy-class airfare and will reimburse travel expenses to your new location. If your ne time you reach your location of assignment, you will be given a budget of XX to apply towards sements will cease when you move into long-term housing and begin to receive cost-of-living and
The Company will pay the cost of shipping a size D cont you and your eligible dependants	tainer (approximately 400 lbs) of personal effects via airfreight and a 20 foot container via sea for
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An unaccountable taxable relocation allowance of XX will be paid to cover miscellaneous expenses not specifically covered by the Policy. This allowance will be paid to you through payroll following the signature of this letter and start of your assignment.

Upon completion of your assignment, you will be eligible for relocation benefits in connection with your transfer back to the HOME COUNTRY in accordance with MOBILITY SQR's Long Term Expatriate Policy. You will be entitled to the same allowable air shipment, and your unaccountable repatriation allowance will be XX
Home Leave Expense Reimbursement:

On an annual basis, the Company will reimburse certain expenses if your accrued vacation is used to travel back to the . MOBILITY SQR will reimburse the cost of(number of approved flights)XX round-trip, economy class tickets and ground transportation expenses for you and your eligible dependants. Expenses are reimbursed only for travel to your city of origin. If possible, home leave should be scheduled to coincide with a business trip to the to minimize overall travel costs.

Work Schedules/Holidays/Vacation:

You will observe the work schedule in effect at your place of assignment. Public holidays will be observed in accordance with the customary business practices in HOST COUNTRY. You will accrue vacation based on the HOME COUNTRY vacation schedule.

Termination:

If the Company should terminate your employment for any reason other than for cause, you will be reimbursed for economy class airfare back to your for you and your eligible dependants. In addition, the Company will pay for a size D container (approximately 400 lbs) of personal effects via airfreight and a 20 foot container via sea.

Assignee Name
Assignee Legal Entity

Date:

Assignee Manager Name
Assignee Manager Legal Entity

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Documentation:

The terms and conditions of this assignment are subject to the proper legal documents being obtained from the relevant immigration authorities (i.e., work permit, visas), which authorize you to work and reside in HOST COUNTRY. The company will reimburse you for costs associated with obtaining

documentation required for this assignment. You will no	t commence work in the ass	signment country until proper visas or work permits have been received.
All other terms and conditions of your assignment not sp Term International Assignment Policy and by the general	•	etter of Assignment shall be governed by the MOBILITY SQR Long ich govern the employment of other employees.
At the end of this assignment, MOBILITY SQR will repart SQR in your .	triate you to your and make	every effort to find suitable alternative employment with MOBILITY
Signature of this letter constitutes agreement with, and a regarding the terms and conditions of this assignment.	acceptance of the assignme	ent terms as outlined above. Please let us know if you have questions
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