

- argument was that there was no tradition of large ship-building in the communities lying to the east of Polynesia. But Heyerdahl knew they made lots of coastal voyages in locally built canoes.
- VICTOR: Yes, or sailing on rafts, as was shown by the long voyage that Heyerdahl did next. It was an incredibly risky journey to undertake – sometimes I wonder if he did that trip for private reasons, you know? To show others that he could have spectacular adventures. What do you think, Olivia?
- OLIVIA: Well, I think it was more a matter of simply trying out his idea, to see if migration from the east was possible. Q26
- VICTOR: Yes, that's probably it. And the poor guy suffered a bit at that time because the war forced him to stop his work for some years ...
- OLIVIA: Yes. When he got started again and planned his epic voyage, do you think it was important to him that he achieve it before anyone else did?
- VICTOR: Um, I haven't read anywhere that that was his motivation. The most important factor seems to have been that he use only ancient techniques and local materials to build his raft. Q27
- OLIVIA: Yes. I wonder how fast it went.
- VICTOR: Well, it took them 97 days from South America to the Pacific Islands.
- OLIVIA: Mm. And after that, Heyerdahl went to Easter Island, didn't he? We should mention the purpose of that trip. I think he sailed there in a boat made out of reeds.
- VICTOR: No, that was later on in Egypt, Olivia.
- OLIVIA: Oh, yes, that's right.
- VICTOR: But what he wanted to do was talk to the local people about their old stone carvings and then make one himself to learn more about the process. Q28
- OLIVIA: I see. Well, what a great life. Even though many of his theories have been disproven, he certainly left a lasting impression on many disciplines, didn't he? To my mind, he was the first person to establish what modern academics call practical archaeology. I mean, that they try to recreate something from the past today, like he did with his raft trip. It's unfortunate that his ideas about where Polynesians originated from have been completely discredited. Q29
- VICTOR: Yes. Right, well, I'll prepare a PowerPoint slide at the end that acknowledges our sources. I mainly used *The Life and Work of Thor Heyerdahl* by William Oliver. I thought the research methods he used were very sound, although I must say I found the overall tone somewhat old-fashioned. I think they need to do a new, revised edition. Q30
- OLIVIA: Yeah, I agree. What about the subject matter – I found it really challenging!
- VICTOR: Well, it's a complex issue ...
- OLIVIA: I thought the book had lots of good points. What did you think of ...

## SECTION 4

Well, I've been talking to managers in a number of businesses, and reading surveys about the future of management. And what I'm going to present in this seminar is a few ideas about how the activity is likely to change in the next ten years. It isn't a scientific, statistical analysis – just some ideas for us to discuss.