CAPSTONE PROJECT

OPENING A SHOPPING MALL IN COLOMBO

Rajitha Senanayake

19/05/2020

Business Problem

- Location of the shopping mall is one of the most important decisions that will determine whether the mall will be a success or a failure.
- Objective: To analyze and select the best locations in the city of Colombo, Sri Lanka to open a new shopping mall
- This project is timely as the city is currently suffering from oversupply of shopping malls
- Business question
 - ➤In the city of Colombo, Sri Lanka, if a property developer is looking to open a new shopping mall, where would you recommend that they open it?

Data

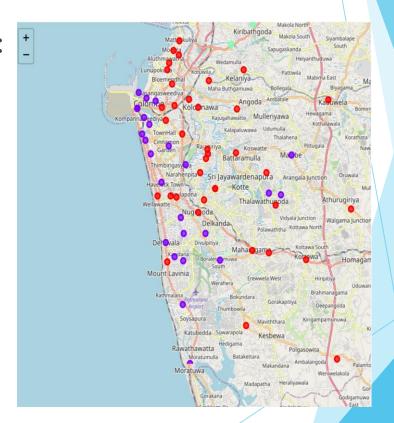
- Data required
 - ➤ List of neighborhoods in Colombo
 - ➤ Latitude and longitude coordinates of the neighborhoods
 - ➤ Venue data, particularly data related to shopping malls
- Sources of data
 - ➤ Wikipedia page for neighborhoods (https://en.wikipedia.org/wiki/Category:Suburbs_of_Colombo)
 - ➤ Geocoder package for latitude and longitude coordinates
 - ➤ Foursquare API for venue data

Methodology

- Web scraping Wikipedia page for neighborhoods list
- Get latitude and longitude coordinates using Geocoder
- Use Foursquare API to get venue data
- Group data by neighborhood and taking the mean of the frequency of occurrence of each venue category
- ► Filter venue category by Shopping Mall
- Perform clustering on the data by using k-means clustering
- Visualize the clusters in a map using Folium

Results

- Categorized the neighborhoods into 3 clusters :
 - ➤ Cluster 0: Neighborhoods with low number or no shopping malls
 - ➤ Cluster 1: Neighborhoods with moderate number of shopping malls
 - ➤ Cluster 2: Neighborhoods with high concentration of shopping malls



Discussion

- Most of the shopping malls are concentrated in the central north of the city
- Highest number in cluster 2 and moderate number in cluster 1
- Cluster 0 has very low number to no shopping mall in the neighborhoods
- Oversupply of shopping malls mostly happened in the north area of the city, with the suburb area still have very few shopping malls

Recommendations

- Open new shopping malls in neighborhoods in cluster 0 with little to no competition
- Can also open in neighborhoods in cluster 1 with moderate competition if have unique selling propositions to stand out from the competition
- Avoid neighborhoods in cluster 2, already high concentration of shopping malls and intense competition

Conclusion

- Answer to business question: The neighborhoods in cluster 0 are the most preferred locations to open a new shopping mall
- Findings of this project will help the relevant stakeholders to capitalize on the opportunities on high potential locations while avoiding overcrowded areas in their decisions to open a new shopping mall

THANK YOU

Rajitha Senanayake 2020