We helped a leading automotive seat supplier to develop and pilot end to end customer-oriented innovation process

Situation

- A leading supplier of automotive seat in Asia with a strong market share at ~40%
- The industry
 pricing is facing
 pressure because
 OEMs are
 dominant in
 defining both
 product design and
 pricing
- The Asian consumers' needs have evolved and been voiced over on internet with the rapid development of digital in Asia

What we did

- Generate car seat specific customer insights via digital listening and focus group discussion
- Establish a consumer-oriented innovation system that includes a 360 degree consumer insight development system and cross-functional ideation process
- Develop a coherent and replicable codevelopment process with OEM through leveraging customer-oriented innovation and pilot with selected OEMs

M&S Expertise



Sha Sha



Arthur Wang



Nick Arnold



Vivian Lu

Impact

- Leveraged customer insights to
 - prioritize 20+ existing innovations to be consumer oriented
 - drive new innovation into future product development
- Achieved potential sales of high margin car seat to auto OEMs through innovation roadshows

