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Post-order optimization – "next-product-to-buy"-algorithm and digital interface for automotive dealers achieved success rate of 30-50%

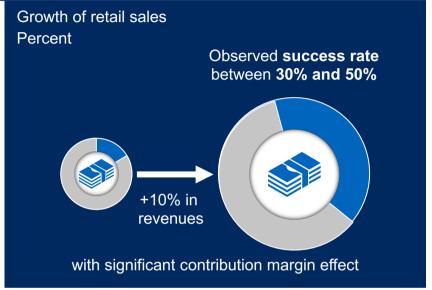
What is new

- **Behavioral psychology: "Next** product to buy" algo-rithms provide customers with meaningful enhancement options
- **Big Data and Next Product to Buy** Logic: Customers willing to spend additional money on options and accessories
- **Enablement of Sales Force:** digital tool solution significantly upgrades sales performance of frontline
- Post-order optimization is one of the first build-operate-transfer cases in Sales & Channel:
 - Build pilot tool with MDL, productionizing with software partner
 - Fully operated tool during rollout
 - Transferred tool ownership to client IT

What we did

- Developed advanced analytics algorithm based on industry and client-specifics (e.g., buildabilty rules, business logic to allow country organization to over-index on e.g., high-margin products)
- Ran initial pilot with 3 automotive dealers in one market to trial and refine concept
- Rolled out tool to 10 European markets and trained initial outlet sales reps in each market
- Developed software solution according to client IT blueprint
- Transferred further roll-out across whole network by client

Impact



Where is impact opportunity ...

- Upsell of additional options/ features after the initial purchase
- Approach can be used for upselling through-out the product lifecycle
- For high-value sales, 10% higher success rates were achieved when sales reps amended the initial proposal by the advanced analytics engine
- For low-value sales, upsell process should be fully automated

SOURCE: McKinsey

ILLUSTRATIVE

Post-order optimization combines advanced analytics with sales rep's tacit knowledge

... combined with sales rep's tacit knowledge of customer Advanced analytics engine ... preferences ...



Advanced analytics algorithm generates up-selling proposals based on configurations that are similar to customer's order (... similar customers also bought ...)

Sales rep picks 2 options in web application based on his superior knowledge of the individual customer

... results in customer tailored, premium upselling approach.



onefits. We can still offer you, as an additional service, to add these options to your current configuence we Simple kitchen meets your personal needs. This offer is valid for 5 days from the date of this m

Customer receives truly premium upselling email with additional options proposed

SOURCE: McKinsey