Largest attraction operator in Asia – we increased agent effectiveness via tailored segmentation and trade marketing management

Client context

Approach

Impact

- Largest Attraction in Asia with over \$7 Billion in sales, 20 mn attendance and half of white tigers in the world
- Increasing and unbalanced commission spending with flattening sales
- Managing 2000 plus agents without sales control nor transparent tracking
- Losing control of internal sales team

- Developed a segmentation approach to group 2000 agents into 7 meaningful groups with only 200 requiring active management and close monitorina
- Designed a differentiated mechanism to allocate commission and trade marketing spending
- Simplified product offering for easy communication and sales training
- Revamp sales control along 13 key dimensions

- Reduced commission and trade marketing spending with 20-30% sales increase
 - 16% cut in commission spending
 - 9% cut in trade marketing spending
 - Top tier agent enjoy more commission allocation (from 35% to 65%) and trade marketing spending (from 25% to 45%)
- Product offering significantly simplified from 7000 SKU to 500 SKU

Client name: X Team set-up: X Fees Structure: X What was unique: X