Largest road freight service provider in Asia-Pacific – we developed and piloted a route based pricing scheme for its 60k routes, first ever for this client

## **Situation**

- Largest road freight service provider in Asia-Pacific with over \$2 Billion in sales from its 60 thousand routes nationwide
- Over-reliance on its yearly price raise which is starting to cause high customer attrition and flattening sales
- Recognized the need for more granular pricing schemes as a way to drive growth and prevent rapid competitive

## What we did

- Developed a systematic pricing approach for the client: integrate customer segmentation, conjoint simulation and competitive analyses to identify where and how to optimize prices
- Designed a comprehensive set of tools to help client implement and sustain the change: developed a set of toolkit, dashboard, and handbooks for implementation
- Conducted a large scale pilot involving ~100 cities

## **M&S Expertise**



Martin Joerss



Guang Chen

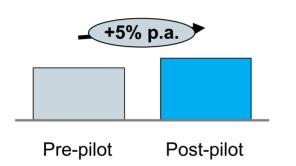


Zhuo Han

## **Impact**

Revenue impact after 100 days

%, index to 100



- Expect significant impact after complete national rollout
  - Incremental \$90 million in revenues in 2015
  - Incremental \$5 million in profit (10% profit growth)