

Big Mountain Resort Pricing Analysis

Rajiv Menon

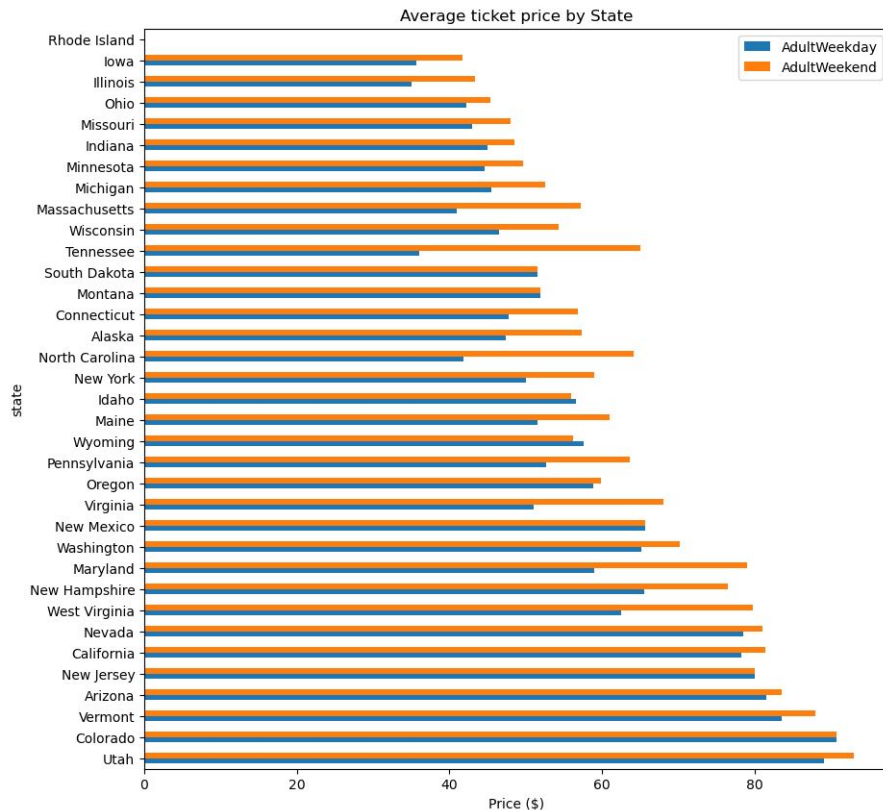


The Pricing Problem at Big Ski Mountain

What opportunities exist for Big Mountain Resort to effectively make data-driven decisions about ticket prices and implement a new pricing strategy ?

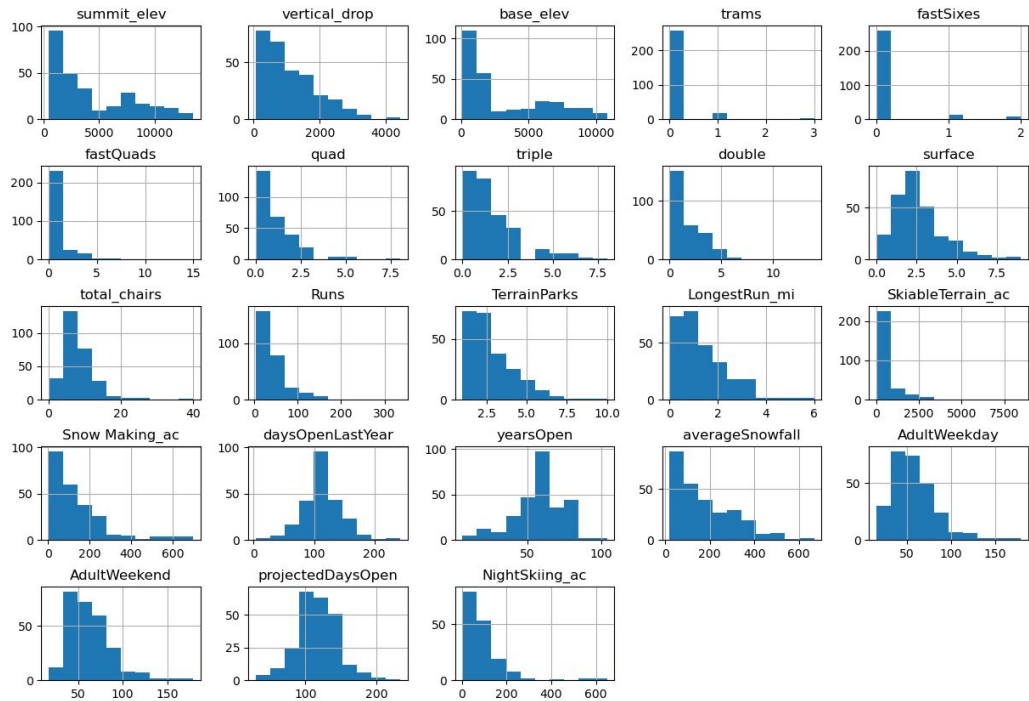
Big Mountain Resort currently bases their pricing mainly putting a small premium on just the market average.

This won't be enough to maximize their capitalization investment and can't be sustainable to gain an edge over the competition.



Modeling the Problem and Finding Solutions

Distribution of different features

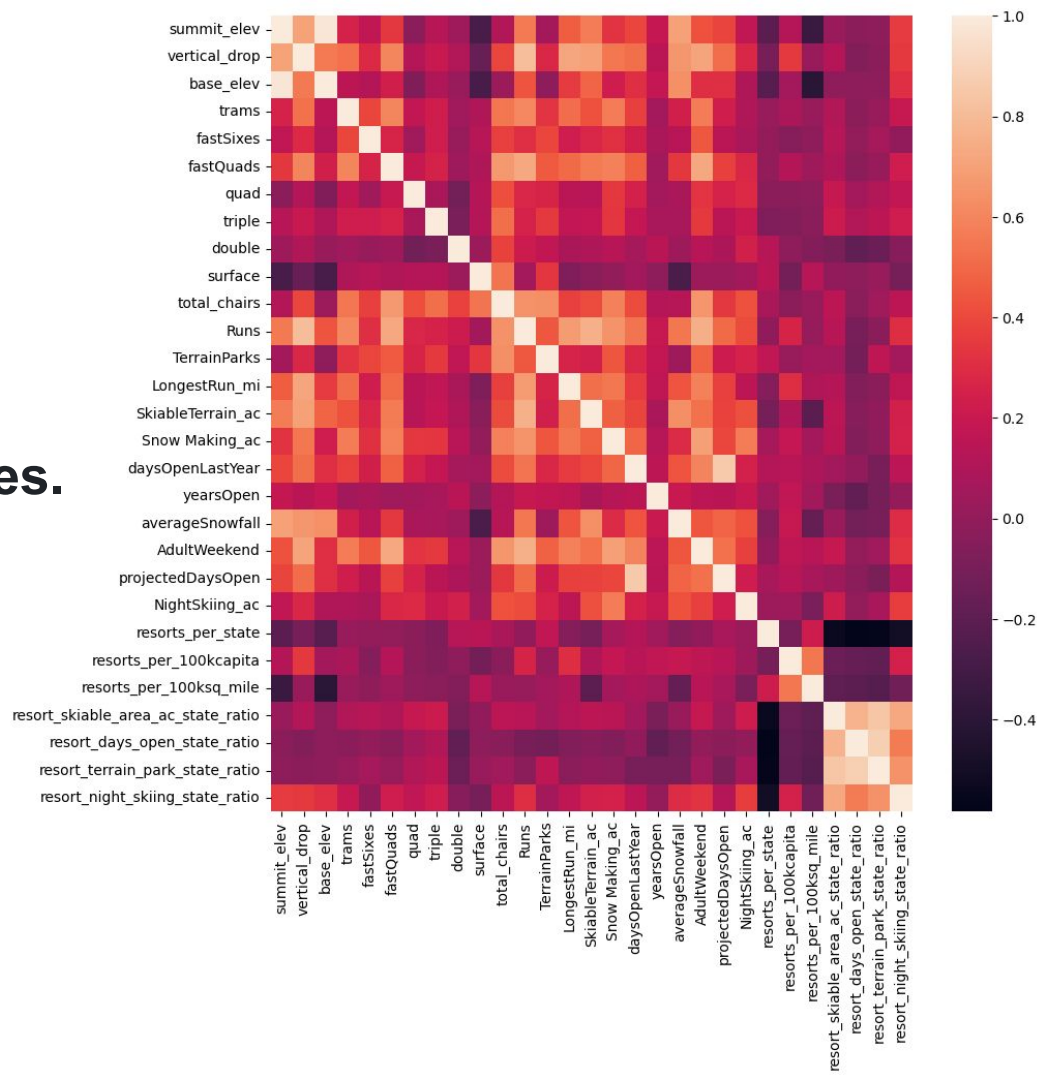


Feature Engineering

Correlation heat map to understand relations between features compared to ticket prices.

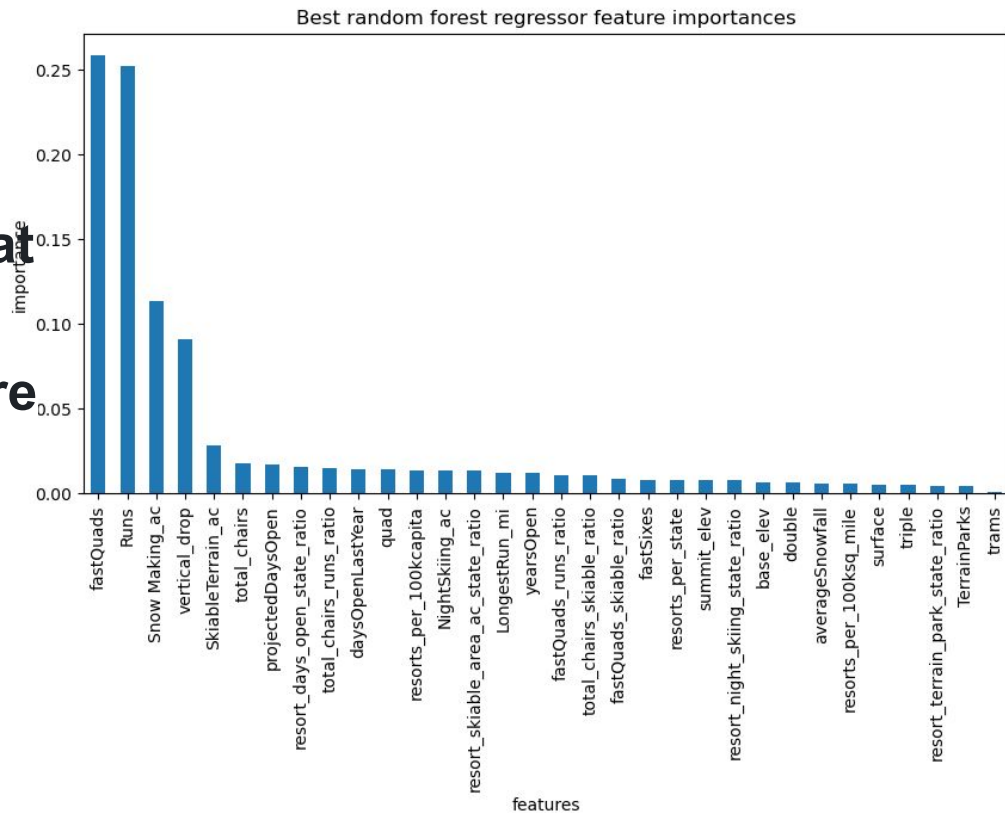
The following stand out:

- 1. fastQuads
- 2. Runs
- 3. Snow Making_ac
- 4. Vertical Drop
- 5. Longest Run in miles

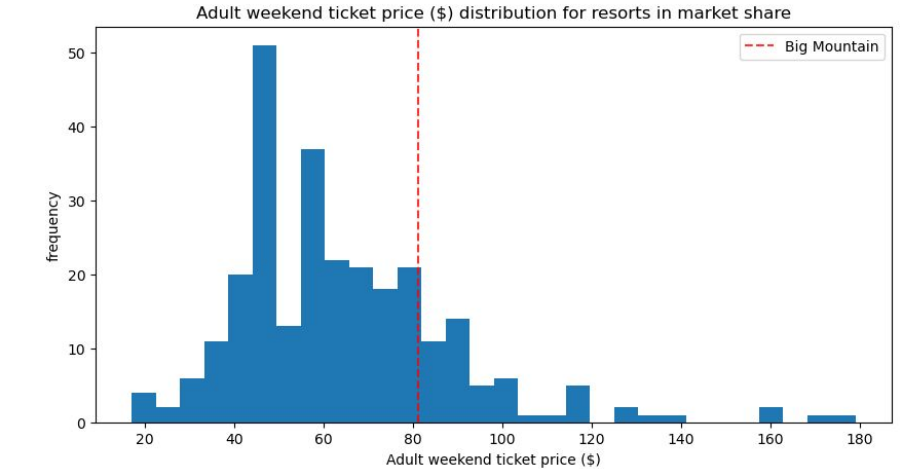


Modeling the Problem and Finding Solutions

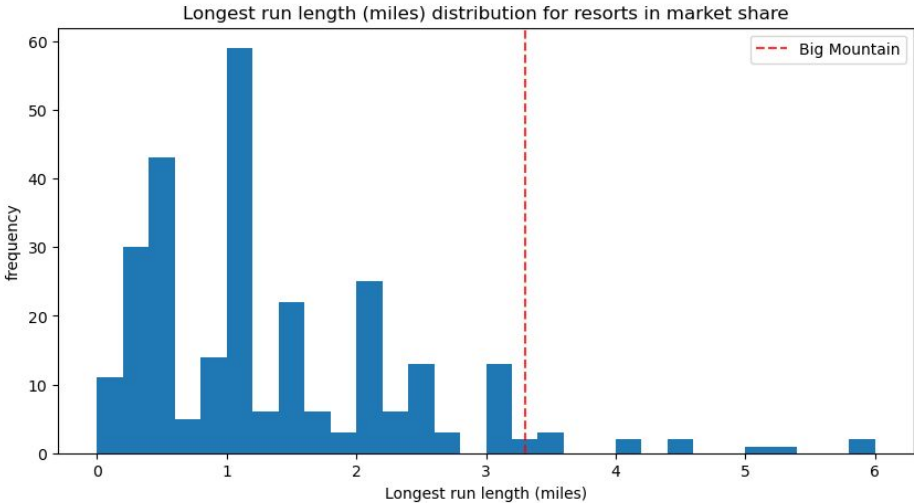
The Random Forest Model performed better and revealed that fastQuads, Runs, Snow Making_ac, and vertical_drop were the most important features



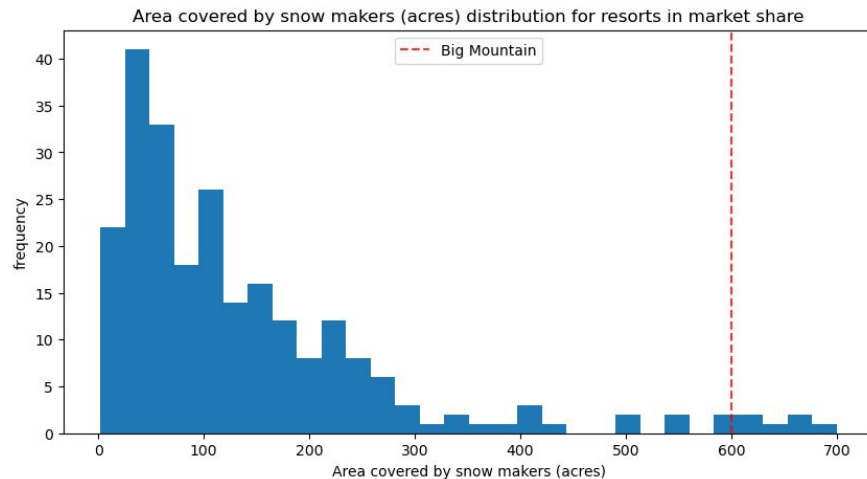
Big Mountain's ticket prices compared to other resorts



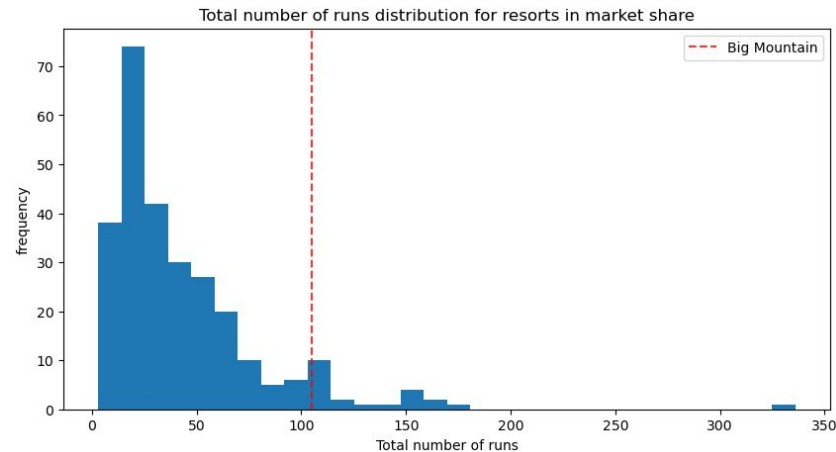
Big Mountain has one of the longest runs



Big Mountain's snow making area are among the highest



Big Mountain's number of runs are among the highest



Recommendation and Key Findings

- Our Model suggests that Big Mountain Resort's ticket price is lower than the predicted model by 16.31%, and the resort have many potential scenarios for either cutting costs by closing runs or increasing ticket price by increasing vertical drop, adding acres snow making or increasing the longest run.
- This supports a price of increasing the price from currently at \$81 to \$95.87

Modifications to infrastructure and/or Usage

- Increasing the vertical drop by 150 ft would increase the ticket price by 10.44% from \$81 to \$89.46, resulting in revenue increase by \$14,811,594.
- Adding 2 acres of snow making would increase the ticket price by 12% from \$81 to \$90.75, resulting in revenue increase by \$17,068,841.
- Closing down 3 runs, it seems they may as well close down 4 or 5 as there's same loss in ticket price and revenue by \$0.67 and \$1.250M respectively.

