TOGAF® Poster Series #43

The Sandwich Diagram



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There is a diagram that summarizes the key parts of TOGAF and summarizes their purpose. It's included in Part I of the documentation. I call this diagram the Sandwich Diagram, because it positions TOGAF as the filling between two slices of business bread! Our poster explains:

The first slice of bread covers Business Vision and Drivers – this is what drives the need for TOGAF.

It is the architecture that either constrains or enables the things the business wants or needs to do! So architectural change (using TOGAF) is necessary to eliminate constraining or deliver enabling architectures.

Part One

The Introduction explains the Core Concepts. Definitions and Release Notes.

The Sandwich Diagram is from this Part – but note that the Introduction is not mentioned on the diagram.

The second slice of bread covers Business Capabilities – it is the outcomes from using TOGAF (and Enterprise Architecture) that changes, improves or introduces new Business Capabilities.

Part Two

The **Architecture Development Method** describes a method to develop and manage the lifecycle of an enterprise architecture. It is the core of TOGAF.

Part Seven

The Architecture Capability Framework provides materials to establish an architecture function, including the appropriate organization structures, processes, roles, responsibilities, and skills.

The Business Vision and Drivers require changes in architecture – to eliminate constraints in the current architectures, or to deliver enabling future architectures.

© The Open Group **TOGAF Capability Framework** Informs the size structure and Sets targets, KPIs, plans, and budgets for architecture roles culture of the capacity **Architecture Capability** Framework (Part VII) Effective operation of the Business Capability drives the **Architecture Capability ensures** need for Architecture Capability realization of the Business Vision Maturity The Architecture Capability Business need feeds into the method, identifying problems to be addressed Business Business Capabilities The method refines **ADM Guidelines and** The method delivers new understanding of business need Techniques (Part III) The method produces content to be TOGAF ADM and stored in the Repository, classified **Content Framework** according to the Enterprise Continuum (Part IV) Enterprise Continuum and Tools The Enterprise Continuum and Operational changes update the Repository inform the business Enterprise Continuum and Repository (Part V) of current state TOGAF Reference Models (Part VI) **TOGAF Enterprise Continuum and Tools**

Part Six

The **TOGAF Reference Models** documents the 2 TOGAF reference models: the Technical Reference Model (TRM) and the Integrated Information Infrastructure Reference Model (III-RM).

Ongoing feedback from business operations highlights constraints in the current architectures and opportunities that can be enabled by future architectures.

Constraints in the current architectures limit or constrain Business Capabilities; changes to architectures are required to enable the required capabilities.

Part Five

The Enterprise Continuum and Tools describes the Enterprise Continuum, Architecture Partitioning, the Architecture Repository, and Tools for Architecture Development

Part Four

The **Architecture Content Framework** describes outputs from the ADM, using a Content Framework and Metamodel; outputs in TOGAF are Deliverables, Artifacts, and Building Blocks.

Part Three

The **ADM Guidelines and Techniques** guidelines explain how to adapt the ADM to different uses or styles; techniques support specific tasks within the ADM.

See TOGAF: Part I – Introduction – Figure 1.1 Structure of the TOGAF Document









