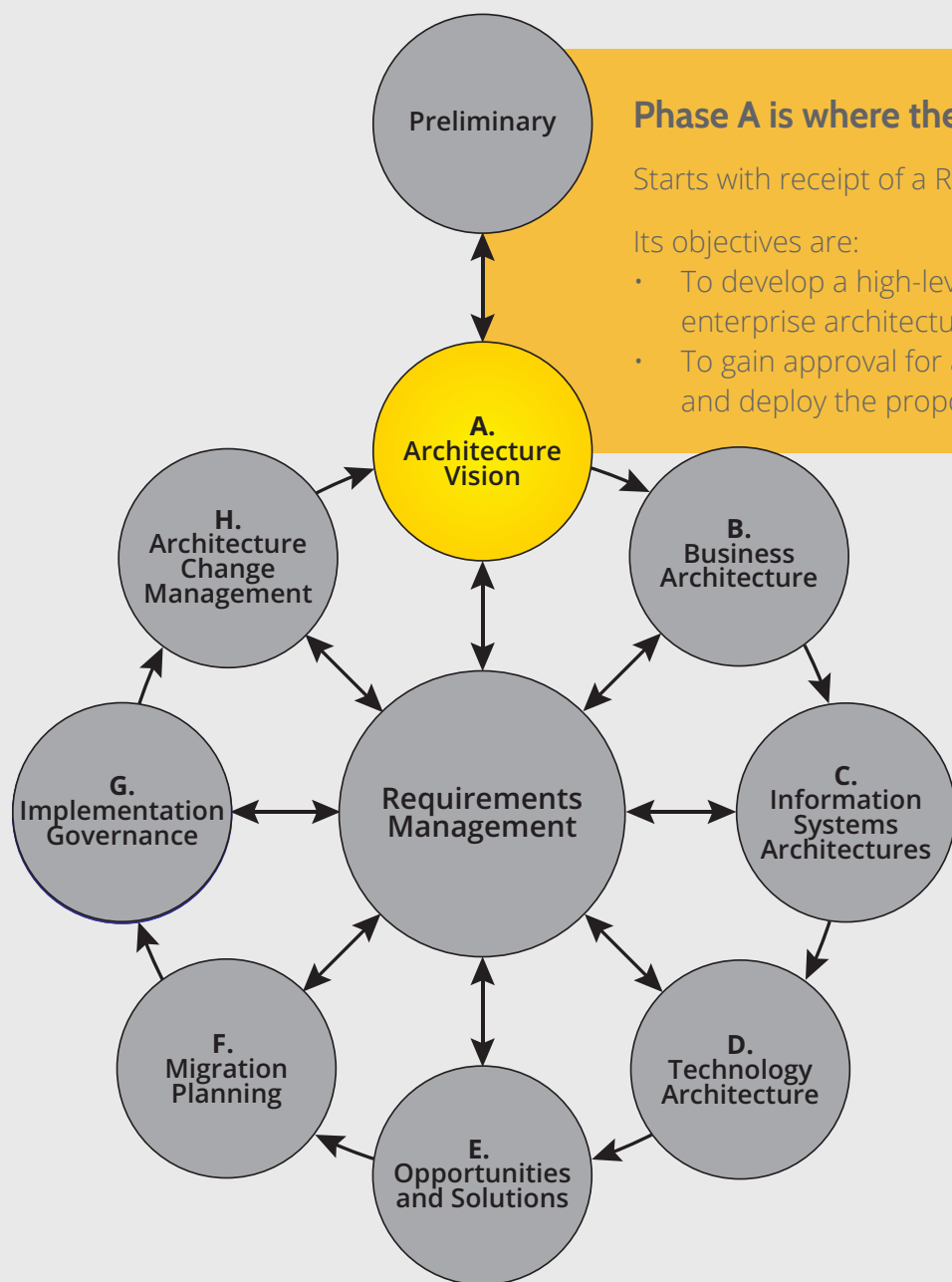


TOGAF® Poster Series #31

Phase A - Architecture Vision

by Roger Evernden

Phase A - the initiating phase of ADM – is about defining the scope, identifying stakeholders, creating the Architecture Vision, and obtaining approvals. In this poster we summarize key points about this Phase.



Phase A is where the following are established:

Starts with receipt of a Request for Architecture Work .

Its objectives are:

- To develop a high-level vision of the capabilities and business value delivered by the proposed enterprise architecture, and
- To gain approval for a Statement of Architecture Work that defines the program of works to develop and deploy the proposed architecture.

Inputs

The key input is the Request for Architecture Work, together with everything necessary to outline an effective vision and proposed future architectures.

Reference Materials

- Any useful architecture reference materials (often from external sources)

Non-Architectural Inputs

- The Request for Architecture Work, plus related business principles, goals and drivers

Architectural Inputs

- The Organizational model for EA, including which organizations are impacted by the changes, maturity analysis, roles and responsibilities, and governance and support strategy
- Tailored Architecture Framework, covering the tailored method, content, principles and tools
- Populated Architecture Repository, including any existing documentation

Steps

This Phase is vital for outlining a resolution to Stakeholder concerns in architectural terms – as an architecture vision and value propositions – and securing Stakeholder commitment and approval.

All steps are important, but key steps are shown with a red star!

- Establish the Architecture Project
- **Identify Stakeholders, Concerns and Business Requirements**
- Evaluate Business Capabilities
- Assess Readiness for Business Transformation
- Define Scope
- Confirm and Elaborate Architecture Principles
- **Develop Architecture Vision**
- Define Target Architecture Value Propositions and KPI
- Identify Business Transformation Risks and Mitigation Activities
- **Develop Statement of Architecture Work and Secure Approval**

Outputs

This is where we start to get a definition of the future architectures – as a Vision, as a Statement of Work, and as a draft Architecture Definition Document.

Later Phases expand these initial outputs to produce the detailed plan for delivering the proposed changes.

- Architecture Vision, including a problem description, key requirements, summary views and objectives
- Approved Statement of Architecture Work, including an overview of the Architecture Vision and a project description, scope, plan and schedule
- Draft Architecture Definition Document, including version 0.1 of baseline and target business, data, application and technology architectures
- A Capability Assessment
- A Communication Plan
- Updated principles, goals, drivers, and architecture framework

