

TOGAF® Poster Series #6

Risk Management

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This poster summarizes the key points about Risk Management. Here's how:

- » Start by figuring out the Initial Risk in an EA initiative
- » Follow the four steps to determine & categorize this initial risk
- » Decide how you can mitigate that risk, and reassess the Residual Risk after taking the mitigating actions



INITIAL RISK

DETERMINE RISK

CATEGORIZE RISK

DECIDE MITIGATING ACTIONS

1 WHAT DO WE NEED TO TAKE INTO ACCOUNT?

- » Desire, Willingness & Resolve » Business Case
- » Funding » Sponsorship & Leadership » Need
- » Workable Approach & Execution Model
- » IT Capacity to Execute » Vision » Governance
- » Enterprise Capacity to Execute » Accountability
- » Enterprise Ability to Implement & Operate

2 WHAT ARE THE POSSIBLE RESULTS?

Could result in major financial loss, possibly causing bankruptcy of the organization

Catastrophic

Resulting in serious financial loss in more than one line or business, loss in productivity or no ROI

Critical

Minor financial loss, in one line of business, and reduced ROI

Marginal

Minimal impact on ability of business to deliver services or products

Negligible

3 HOW OFTEN MIGHT THESE RESULTS OCCUR?

	Frequent	Likely	Occasional	Seldom	Unlikely
Catastrophic	E	E	H	H	M
Critical	E	H	H	M	L
Marginal	H	H	M	L	L
Negligible	M	M	L	L	L

4 WHAT IS THE CONSEQUENT RISK RATING?

Extremely High Risk (E) Transformation will most likely fail – with severe consequences

High Risk (H) Significant failure of parts of the transformation will result in certain goals not being achieved

Moderate Risk (M) Noticeable failure of parts of the transformation, threatening success of certain goals

Low Risk (L) Certain goals will not be wholly successful

RESIDUAL RISK

RISK AFTER MITIGATING ACTIONS

