






SMART questions

Companies in lots of industries today are dealing with rapid change and rising uncertainty. Even well-established businesses are under pressure to keep up with what is new and figure out what is next. To do that, they need to ask questions. Asking the right questions can help spark the innovative ideas that so many businesses are hungry for these days.

The same goes for data analytics. No matter how much information you have or how advanced your tools are, your data won't tell you much if you don't start with the right questions. Think of it like a detective with tons of evidence who doesn't ask a key suspect about it. Coming up, you will learn more about how to ask highly effective questions, along with certain practices you want to avoid.

Highly effective questions are SMART questions:

S	M	A	R	T
				
S-specific Is the question specific? Does it address the problem? Does it have context? Will it uncover a lot of the information you need?	M-easurable Will the question give you answers that you can measure?	A-action-oriented Will the answers provide information that helps you devise some type of action plan?	R-elevant Is the question about the particular problem you are trying to solve?	T-ime-bound Are the answers relevant to the specific time being studied?

Examples of SMART questions

Here's an example that breaks down the thought process of turning a problem question into one or more SMART questions using the SMART method: **What features do people look for when buying a new car?**

- **Specific:** Does the question focus on a particular car feature?
- **Measurable:** Does the question include a feature rating system?
- **Action-oriented:** Does the question influence creation of different or new feature packages?
- **Relevant:** Does the question identify which features make or break a potential car purchase?
- **Time-bound:** Does the question validate data on the most popular features from the last three years?

Questions should be **open-ended**. This is the best way to get responses that will help you accurately qualify or disqualify potential solutions to your specific problem. So, based on the thought process, possible SMART questions might be:

- On a scale of 1-10 (with 10 being the most important) how important is your car having four-wheel drive?
- What are the top five features you would like to see in a car package?
- What features, if included with four-wheel drive, would make you more inclined to buy the car?
- How much more would you pay for a car with four-wheel drive?
- Has four-wheel drive become more or less popular in the last three years?

Things to avoid when asking questions

Leading questions: questions that only have a particular response

- Example: **This product is too expensive, isn't it?**

This is a leading question because it suggests an answer as part of the question. A better question might be, "What is your opinion of this product?" There are tons of answers to that question, and they could include information about usability, features, accessories, color, reliability, and popularity, on top of price. Now, if your problem is actually focused on pricing, you could ask a question like "What price (or price range) would make you consider purchasing this product?" This question would provide a lot of different measurable responses.

Closed-ended questions: questions that ask for a one-word or brief response only

- Example: **Were you satisfied with the customer trial?**

This is a closed-ended question because it doesn't encourage people to expand on their answer. It is really easy for them to give one-word responses that aren't very informative. A better question might be, "What did you learn about customer experience from the trial." This encourages people to provide more detail besides "It went well."

Vague questions: questions that aren't specific or don't provide context

- Example: **Does the tool work for you?**

This question is too vague because there is no context. Is it about comparing the new tool to the one it replaces? You just don't know. A better inquiry might be, "When it comes to data entry, is the new tool faster, slower, or about the same as the old tool? If faster, how much time is saved? If slower, how much time is lost?" These questions give context (data entry) and help frame responses that are measurable (time).

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