Here’s a concise introduction pitch you can use to set the tone for your discussion:

Introduction Pitch – Data Operating Model Gaps & Staffing Needs

“Over the past few weeks, our work has highlighted some fundamental gaps in our operating model when it comes to managing and leveraging data.

From three angles, it’s clear:

1. Machine Learning – We don’t yet have the capacity to consistently prepare, validate, and optimize data for advanced ML use cases. This limits how quickly we can experiment, test, and deploy models at scale.
2. Advanced Risk Analysis Functions – For any market or risk data, we need robust quality checks both before on-boarding and after unloading into production systems. These controls must be reliable and timely, but right now they depend heavily on a small number of specialized people, not a scalable process.
3. Urgent Requests & Firefighting – Cases like EMR for Capital show the strain. Both myself and [linking] were pulled in to address urgent capital-related needs, which highlights that we don’t have a dedicated capacity for rapid-response high-impact issues without disrupting other priorities.

We’ve been leveraging Workstream 2 as a proof of concept to identify exactly where the gaps are and where investment in people and tools will have the biggest impact.

Recently, being pulled into EMR for Capital further proved that proper staffing, the right skills, and the right tools aren’t optional — they are essential if we want to meet our current commitments and support growth.

For today, I’ll focus on progress made, challenges we’ve encountered, and what’s needed for a sustainable model. On Credit Workstream 2, I’ve already started digging into what it really takes to support advanced analytics at scale — it’s possible, but it requires time, commitment, and the right team structure.”

If you want, I can also make this into a single-slide visual showing the 3 angles and where the bottlenecks occur. That will make it easier for non-technical stakeholders to grasp.