Employee Attrition Prediction: Project Documentation

1. Dataset Analysis

• <u>Loading Dataset</u>: The dataset "IBM HR Analytics Employee Attrition & Performance" is loaded using pandas' read csv function.

```
[ ] import pandas as pd

df = pd.read_csv("/content/IBM HR Analytics Employee Attrition & Performance.csv")
```

- Exploratory Data Analysis (EDA):
 - o head(): Displays the first few rows of the dataset.

df.	head(()							
	Age	Attrition	BusinessTravel	DailyRate	Department	DistanceFromHome	Education	EducationField	EmployeeCount
0	41	Yes	Travel_Rarely	1102	Sales	1	2	Life Sciences	1
1	49	No	Travel_Frequently	279	Research & Development	8	1	Life Sciences	1
2	37	Yes	Travel_Rarely	1373	Research & Development	2	2	Other	1
3	33	No	Travel_Frequently	1392	Research & Development	3	4	Life Sciences	1
4	27	No	Travel_Rarely	591	Research & Development	2	1	Medical	1
rc	ws x	35 columns							

o info(): Provides information about the dataset including data types and missing values.

```
df.info()
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 35 columns):
# Column
                           Non-Null Count Dtype
0 Age
                            1470 non-null int64
1 Attrition
                           1470 non-null object
2 BusinessTravel
                          1470 non-null object
3 DailyRate
                           1470 non-null int64
4 Department
                           1470 non-null object
   DistanceFromHome
                           1470 non-null
                                         int64
6 Education
                           1470 non-null int64
7 EducationField
                           1470 non-null object
8 EmployeeCount
                           1470 non-null int64
                           1470 non-null int64
   EmployeeNumber
9
10 EnvironmentSatisfaction 1470 non-null int64
```

o describe(): Generates summary statistics for numerical columns.

df.describe()

	Age	DailyRate	DistanceFromHome	Education	EmployeeCount	EmployeeNumber
count	1470.000000	1470.000000	1470.000000	1470.000000	1470.0	1470.000000
mean	36.923810	802.485714	9.192517	2.912925	1.0	1024.865306
std	9.135373	403.509100	8.106864	1.024165	0.0	602.024335
min	18.000000	102.000000	1.000000	1.000000	1.0	1.000000
25%	30.000000	465.000000	2.000000	2.000000	1.0	491.250000
50%	36.000000	802.000000	7.000000	3.000000	1.0	1020.500000
75%	43.000000	1157.000000	14.000000	4.000000	1.0	1555.750000
max	60.000000	1499.000000	29.000000	5.000000	1.0	2068.000000

8 rows × 26 columns

o isnull().sum(): Calculates the number of missing values in each column.

Age	0
Attrition	0
BusinessTravel	0
DailyRate	0
Department	0
DistanceFromHome	0
Education	0
EducationField	0
EmployeeCount	0
EmployeeNumber	0
EnvironmentSatisfaction	0
Gender	0
HourlyRate	0
JobInvolvement	0
JobLevel	0
JobRole	0
JobSatisfaction	0
MaritalStatus	0
MonthlyIncome	0
MonthlyRate	0
NumCompaniesWorked	0
Over18	0
OverTime	0

o Number of unique values in each column is printed.

```
print("Number of unique values in each column")
for column in df.columns:
    print(f"{column}: {df[column].nunique()}")
Number of unique values in each column
Age: 43
Attrition: 2
BusinessTravel: 3
DailyRate: 886
Department: 3
DistanceFromHome: 29
Education: 5
EducationField: 6
EmployeeCount: 1
EmployeeNumber: 1470
EnvironmentSatisfaction: 4
Gender: 2
HourlyRate: 71
JobInvolvement: 4
JobLevel: 5
JobRole: 9
JobSatisfaction: 4
MaritalStatus: 3
MonthlyIncome: 1349
MonthlyRate: 1427
NumCompaniesWorked: 10
Over18: 1
OverTime: 2
PercentSalaryHike: 15
PerformanceRating: 2
RelationshipSatisfaction: 4
StandardHours: 1
StockOptionLevel: 4
TotalWorkingYears: 40
TrainingTimesLastYear: 7
WorkLifeBalance: 4
```

• <u>Data Preprocessing</u>:

- We notice that 'EmployeeCount', 'Over18', 'StandardHours' have only one unique values and 'EmployeeNumber' has 1470 unique values. This features aren't useful for us, So we are going to drop those columns.
- Non-essential columns ('EmployeeCount', 'EmployeeNumber', 'Over18', 'StandardHours') are dropped.

```
df.drop(['EmployeeCount', 'EmployeeNumber', 'Over18', 'StandardHours'], axis="columns", inplace=True)
```

- One-hot encoding is performed for categorical variables.
- o Label encoding is applied to the 'Attrition' column.
- o Numeric and categorical columns are segregated.

```
# Perform one-hot encoding for categorical variables
df_encoded = pd.get_dummies(df)
object_col = []
for column in df.columns:
    if df[column].dtype == object and len(df[column].unique()) <= 30:</pre>
        object_col.append(column)
        print(f"{column} : {df[column].unique()}")
        print(df[column].value_counts())
        print("===
object_col.remove('Attrition')
Attrition : ['Yes' 'No']
Attrition
       1233
        237
Yes
Name: count, dtype: int64
BusinessTravel : ['Travel_Rarely' 'Travel_Frequently' 'Non-Travel']
BusinessTravel
Travel_Rarely
                      1043
Travel_Frequently
Non-Travel
                       150
Name: count, dtype: int64
Department : ['Sales' 'Research & Development' 'Human Resources']
Research & Development
                           961
Sales
Human Resources
Name: count, dtype: int64
EducationField: ['Life Sciences' 'Other' 'Medical' 'Marketing' 'Technical Degree'
 'Human Resources']
EducationField
         len(object_col)
         7
         from sklearn.preprocessing import LabelEncoder
         label = LabelEncoder()
         df["Attrition"] = label.fit_transform(df.Attrition)
   disc_col = []
   for column in df.columns:
      if df[column].dtypes != object and df[column].nunique() < 30:
    print(f"{column} : {df[column].unique()}")</pre>
          disc_col.append(column)
          print('
   disc_col.remove('Attrition')
   Attrition : [1 0]
   DistanceFromHome : [ 1 8 2 3 24 23 27 16 15 26 19 21 5 11 9 7 6 10 4 25 12 18 29 22
   14 20 28 17 13]
   Education : [2 1 4 3 5]
   EnvironmentSatisfaction : [2 3 4 1]
   JobInvolvement : [3 2 4 1]
   JobLevel : [2 1 3 4 5]
   JobSatisfaction : [4 2 3 1]
   NumCompaniesWorked : [8 1 6 9 0 4 5 2 7 3]
   PercentSalaryHike : [11 23 15 12 13 20 22 21 17 14 16 18 19 24 25]
```

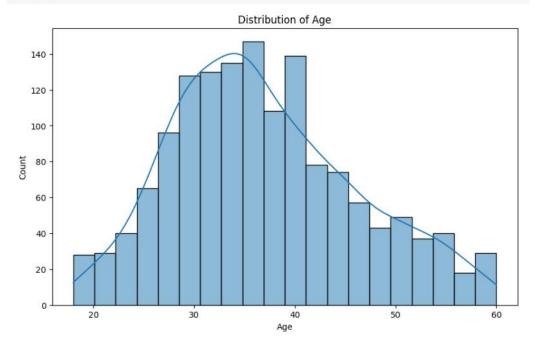
```
cont_col = []
for column in df.columns:
    if df[column].dtypes != object and df[column].nunique() > 30:
        print(f"{column} : Minimum: {df[column].min()}, Maximum: {df[column].max()}")
        cont_col.append(column)
        print("========="")
```

Data Visualization:

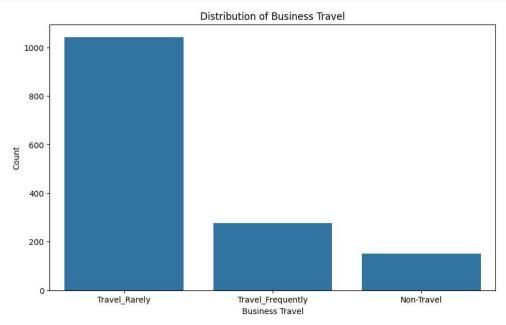
- O Histogram of 'Age', bar plot of 'BusinessTravel', and box plot of 'MonthlyIncome' across 'JobRole' are plotted.
- Histogram of 'YearsAtCompany' with respect to 'Attrition' is visualized.
- o Correlation heatmap of numerical features is generated.

```
import matplotlib.pyplot as plt
import seaborn as sns

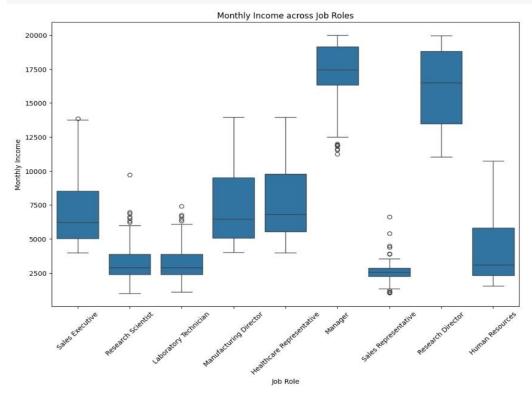
# Histogram of Age
plt.figure(figsize=(10, 6))
sns.histplot(data=df, x='Age', bins=20, kde=True)
plt.title('Distribution of Age')
plt.xlabel('Age')
plt.ylabel('Gount')
plt.show()
```



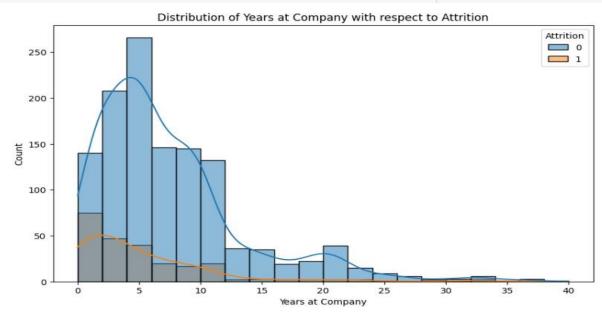
```
# Bar plot of BusinessTravel
plt.figure(figsize=(10, 6))
sns.countplot(data=df, x='BusinessTravel')
plt.title('Distribution of Business Travel')
plt.xlabel('Business Travel')
plt.ylabel('Count')
plt.show()
```



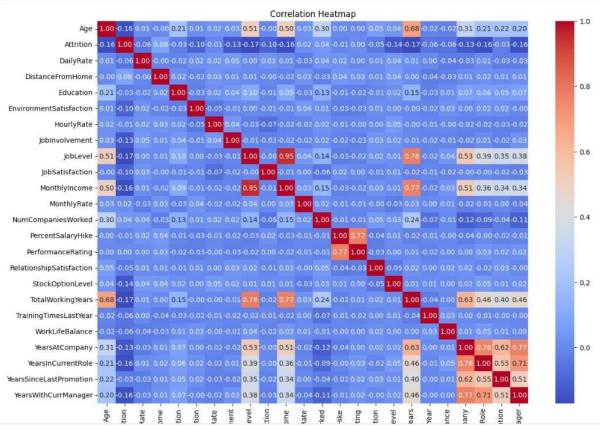
```
# Box plot of MonthlyIncome across JobRole
plt.figure(figsize=(12, 8))
sns.boxplot(data=df, x='JobRole', y='MonthlyIncome')
plt.xticks(rotation=45)
plt.title('Monthly Income across Job Roles')
plt.xlabel('Job Role')
plt.ylabel('Monthly Income')
plt.show()
```



```
# Histogram of YearsAtCompany with respect to Attrition
plt.figure(figsize=(10, 6))
sns.histplot(data=df, x='YearsAtCompany', hue='Attrition', bins=20, kde=True)
plt.title('Distribution of Years at Company with respect to Attrition')
plt.xlabel('Years at Company')
plt.ylabel('Count')
plt.show()
```



```
# Drop non-numeric columns
df_numeric = df.select_dtypes(include=['number'])
# Create the heatmap
plt.figure(figsize=(14, 10))
sns.heatmap(df_numeric.corr(), annot=True, cmap='coolwarm', fmt=".2f")
plt.title('Correlation Heatmap')
plt.show()
```



2. Model Development

• Feature Selection:

o Features with low correlation to the target variable 'Attrition' are removed.

```
import numpy as np

feature_correlation = data.drop('Attrition', axis=1).corrwith(data.Attrition).sort_values()
model_col = feature_correlation[np.abs(feature_correlation) > 0.02].index
len(model_col)
```

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• <u>Model Training</u>:

- o Data is split into training and testing sets.
- o Standard scaling is applied to the features.
- Logistic Regression and AdaBoost classifiers are trained on the dataset.

```
from sklearn.model_selection import train_test_split, GridSearchCV
from sklearn.preprocessing import StandardScaler
X = data.drop('Attrition', axis=1)
y = data.Attrition
X_train, X_test, y_train, y_test = train_test_split(X, y, test_size=0.3, random_state=42,
                                                    stratify=y)
scaler = StandardScaler()
X train std = scaler.fit transform(X train)
X_test_std = scaler.transform(X_test)
X std = scaler.transform(X)
def feature imp(df, model):
    fi = pd.DataFrame()
    fi["feature"] = df.columns
    fi["importance"] = model.feature importances
    return fi.sort values(by="importance", ascending=False)
y_test.value_counts()[0] / y_test.shape[0]
```

0.8390022675736961

```
stay = (y train.value counts()[0] / y train.shape)[0]
leave = (y train.value counts()[1] / y train.shape)[0]
print("=======TRAIN=======")
print(f"Staying Rate: {stay * 100:.2f}%")
print(f"Leaving Rate: {leave * 100 :.2f}%")
stay = (y_test.value_counts()[0] / y_test.shape)[0]
leave = (y_test.value_counts()[1] / y_test.shape)[0]
print("=======TEST=======")
print(f"Staying Rate: {stay * 100:.2f}%")
print(f"Leaving Rate: {leave * 100 :.2f}%")
========TRAIN========
Staying Rate: 83.87%
Leaving Rate: 16.13%
========TEST=========
Staying Rate: 83.90%
Leaving Rate: 16.10%
```

3. Model Evaluation

- Evaluation Metrics:
 - Confusion matrix, accuracy score, precision, recall, and F1-score are computed for both training and testing sets.
- ROC AUC Scores:
 - ROC AUC scores are calculated for Logistic Regression and AdaBoost classifiers.

```
from sklearn.metrics import confusion_matrix, accuracy_score, classification_report, roc_auc_score

def evaluate(model, X_train, X_test, y_train, y_test):
    y_test_pred = model.predict(X_test)
    y_train_pred = model.predict(X_train)

print("TRAINIG RESULTS: \n==============""")
    clf_report = pd.DataFrame(classification_report(y_train, y_train_pred, output_dict=True))
    print(f"CONFUSION MATRIX:\n{confusion_matrix(y_train, y_train_pred)}")
    print(f"ACCURACY SCORE:\n{accuracy_score(y_train, y_train_pred):.4f}")
    print("TESTING RESULTS: \n================""")
    clf_report = pd.DataFrame(classification_report(y_test, y_test_pred, output_dict=True))
    print(f"CONFUSION MATRIX:\n{confusion_matrix(y_test, y_test_pred)}")
    print(f"ACCURACY SCORE:\n{accuracy_score(y_test, y_test_pred):.4f}")
    print(f"CLASSIFICATION REPORT:\n{clf_report}")
```

```
from sklearn.linear_model import LogisticRegression
                 lr clf = LogisticRegression(solver='liblinear', penalty='l1')
                 lr_clf.fit(X_train_std, y_train)
                 evaluate(lr_clf, X_train_std, X_test_std, y_train, y_test)
                 TRAINIG RESULTS:
                 -----
                 CONFUSION MATRIX:
                 [[849 14]
                  [ 59 107]]
                 ACCURACY SCORE:
                 0.9291
                 CLASSIFICATION REPORT:
                                                                 macro avg weighted avg
                                                 1 accuracy
                 precision
                              0.935022
                                         0.884298 0.929057
                                                                 0.909660
                                                                                0.926839
                 recall
                              0.983778
                                         0.644578 0.929057
                                                                  0.814178
                                                                                0.929057
                 f1-score
                              0.958780
                                          0.745645 0.929057
                                                                  0.852212
                                                                                0.924397
                 support
                            863.000000 166.000000 0.929057 1029.000000 1029.000000
                 TESTING RESULTS:
                 CONFUSION MATRIX:
                [[348 22]
[43 28]]
                 ACCURACY SCORE:
                 0.8526
                 CLASSIFICATION REPORT:
                                                1 accuracy
                                                               macro avg weighted avg
                 precision
                              0.890026
                                         0.560000 0.852608
                                                                0.725013
                                                                               0.836892
                                         0.394366 0.852608
                                                                0.667453
                 recall
                              0.940541
                                                                               0.852608
                              0.914586
                                         0.462810 0.852608
                                                                0.688698
                                                                               0.841851
                 f1-score
                            370.000000 71.000000 0.852608 441.000000
                                                                             441.000000
                 support
scores_dict = {
   'Logistic Regression': {
      'Train': roc_auc_score(y_train, lr_clf.predict(X_train)),
      'Test': roc_auc_score(y_test, lr_clf.predict(X_test)),
/usr/local/lib/python3.10/dist-packages/sklearn/base.py:432: UserWarning: X has feature names, but LogisticRegression was fitted without feature names
```

}

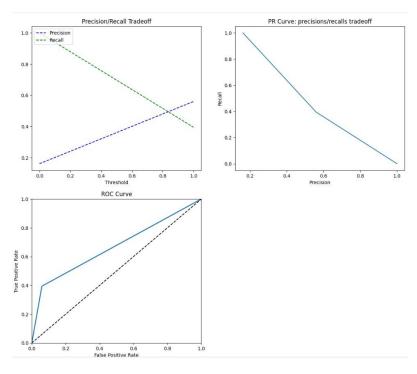
/usr/local/lib/python3.10/dist-packages/sklearn/base.py:432: UserWarning: X has feature names, but LogisticRegression was fitted without feature names warnings.warn(

```
from sklearn.ensemble import AdaBoostClassifier
ab clf = AdaBoostClassifier()
ab_clf.fit(X_train, y_train)
evaluate(ab_clf, X_train, X_test, y_train, y_test)
TRAINIG RESULTS:
CONFUSION MATRIX:
[[952 26]
 [101 97]]
ACCURACY SCORE:
0.8920
CLASSIFICATION REPORT:
                              1 accuracy
                                             macro avg weighted avg
            0.904084
                       0.788618 0.892007
                                              0.846351
precision
                                                            0.884643
            0.973415
                        0.489899 0.892007
                                              0.731657
                                                            0.892007
recall
            0.937469
                        0.604361 0.892007
                                              0.770915
                                                            0.881385
f1-score
         978.000000 198.000000 0.892007 1176.000000
                                                        1176.000000
TESTING RESULTS:
_____
CONFUSION MATRIX:
[[233 22]
[ 28 11]]
ACCURACY SCORE:
0.8299
CLASSIFICATION REPORT:
                   0
                             1 accuracy
                                           macro avg weighted avg
precision
            0.892720
                       0.333333
                                0.829932
                                            0.613027
                                                          0.818516
recall
            0.913725
                      0.282051 0.829932
                                            0.597888
                                                          0.829932
f1-score
            0.903101
                      0.305556 0.829932
                                            0.604328
                                                          0.823835
          255.000000 39.000000 0.829932 294.000000
                                                        294.000000
support
```

4. Optimization Techniques

- Further Evaluation:
 - Precision-recall curves and ROC curves are plotted to visualize model performance.
- Model Comparison:
 - Performance metrics and ROC AUC scores are compared between the Logistic Regression and AdaBoost models.
- <u>Model Scores Visualization</u>:
 - o Model scores are visualized using a horizontal bar plot.

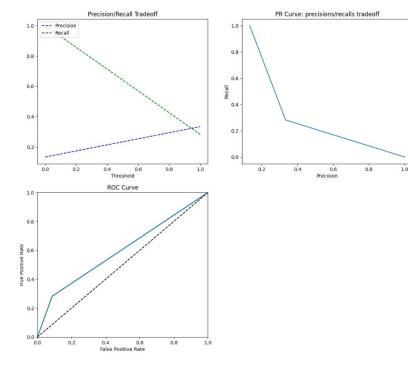
```
from sklearn.metrics import precision_recall_curve, roc_curve
def plot_precision_recall_vs_threshold(precisions, recalls, thresholds):
    plt.plot(thresholds, precisions[:-1], "b--", label="Precision")
    plt.plot(thresholds, recalls[:-1], "g--", label="Recall")
    plt.xlabel("Threshold")
    plt.legend(loc="upper left")
    plt.title("Precision/Recall Tradeoff")
def plot_roc_curve(fpr, tpr, label=None):
    plt.plot(fpr, tpr, linewidth=2, label=label)
    plt.plot([0, 1], [0, 1], "k--")
    plt.axis([0, 1, 0, 1])
    plt.xlabel('False Positive Rate')
    plt.ylabel('True Positive Rate')
    plt.title('ROC Curve')
precisions, recalls, thresholds = precision_recall_curve(y_test, lr_clf.predict(X_test_std))
plt.figure(figsize=(14, 25))
plt.subplot(4, 2, 1)
plot_precision_recall_vs_threshold(precisions, recalls, thresholds)
plt.subplot(4, 2, 2)
plt.plot(precisions, recalls)
plt.xlabel("Precision")
plt.ylabel("Recall")
plt.title("PR Curve: precisions/recalls tradeoff");
plt.subplot(4, 2, 3)
fpr, tpr, thresholds = roc_curve(y_test, lr_clf.predict(X_test_std))
plot_roc_curve(fpr, tpr)
```



```
precisions, recalls, thresholds = precision_recall_curve(y_test, ab_clf.predict(X_test))
plt.figure(figsize=(14, 25))
plt.subplot(4, 2, 1)
plot_precision_recall_vs_threshold(precisions, recalls, thresholds)

plt.subplot(4, 2, 2)
plt.plot(precisions, recalls)
plt.xlabel("Precision")
plt.ylabel("Recall")
plt.title("PR Curve: precisions/recalls tradeoff");

plt.subplot(4, 2, 3)
fpr, tpr, thresholds = roc_curve(y_test, ab_clf.predict(X_test))
plot_roc_curve(fpr, tpr)
```



```
ml_models = {
    'Logistic Regression': lr_clf,
    'AdaBoost': ab_clf
}

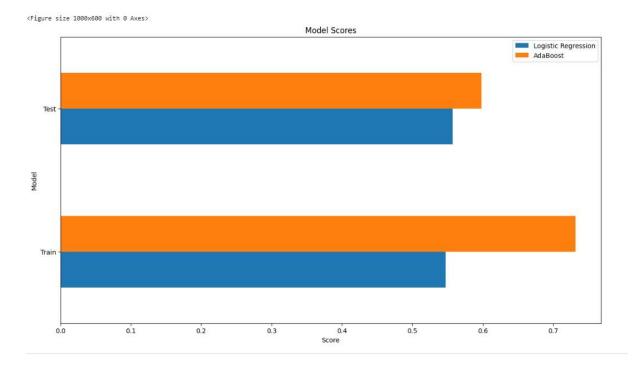
for model in ml_models:
    print(f"{model.upper():{30}} roc_auc_score: {roc_auc_score(y_test, ml_models[model].predict(X_test)):.3f}")
```

LOGISTIC REGRESSION roc_auc_score: 0.557
ADABOOST roc_auc_score: 0.598

/usr/local/lib/python3.10/dist-packages/sklearn/base.py:432: UserWarning: X has feature names, but LogisticRegression was fitted without feature names warnings.warn(

```
# Convert scores_dict to a DataFrame
scores_df = pd.DataFrame(scores_dict)

# Create a horizontal bar plot using Matplotlib
plt.figure(figsize=(10, 6))
scores_df.plot(kind='barh', figsize=(15, 8))
plt.xlabel('Score')
plt.ylabel('Model')
plt.title('Model Scores')
plt.show()
```



5. Summary

• Findings:

- The dataset is imbalanced with approximately 84% of employees staying and 16% leaving.
- o Both Logistic Regression and AdaBoost models achieved reasonable accuracy, but their ROC AUC scores suggest room for improvement.

• Challenges:

o Dealing with imbalanced data and interpreting complex model results were major challenges encountered.

• Recommendations:

 Addressing imbalanced data, exploring feature importance, and further evaluation of models are recommended for improving performance and insights.