# Ramesh Soundarrajan

# **Delivery Lead**

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# **Professional Summary**

- 4.5+ Years of Salesforce Cloud experience
- 3 Years of work exp. at multiple US Client locations
- 7+ Years of Project Management experience
- 9 Years of Expertise in Healthcare

### **Key Competency Areas**

### **Technical Architect**

6x Salesforce Certified, Design and Create Data models, Review and make design and implementation suggestions, Implement Best Practices

#### **Business Development**

Part of Solution team and have built 20+ RFP's, Create Estimations & ROI, Identify value props, Negotiation skills

#### **Business Consultant**

Study existing enterprise flows, identify gaps, Recommend system improvements for both tactical and strategic implementation

Languages/Tools: Salesforce, APEX, VF, Einstein Analytics, Salesforce Einstein, Pardot, Oracle, Toad, SOAPUI, REST, JIRA, VBA - Advanced Excel Macros, MVC, MPP, GIT, IBM Remedy, Curl, IBM MQ – Appwatch, Cybermation Scheduler, Appexchange tools – Apttus – Xauthor for Excel, Workbench, Postman, Middleware - IBM Cast Iron

**Deployment tools**: Changeset, Workbench, Copado, ANT

- Salesforce Delivery lead specialized in multiple enterprise IT CRM implementations with 15+ years of IT experience.
- Excellent leadership, speaking and presentation skills, and easily able to translate technical concepts into practical terms which enable companies to meet and exceed their short and long-term business goals.
- Provide technical leadership and expertise for more than 10+ Salesforce implementations for various regional & Global org models in Salesforce

# **Work Experience**

Client	Pioneer in Agri Industry	4.5 Years	Duration		
Role	Technical PM	45	Team Head Count		
Project Nature : Agile Development & Application Support					

- Delivery lead for a leading Agricultural industry executed from offshore with global presence in US, EMEA, ANZ and Brazil.
- Executed multiple projects in parallel and ensuring they all are delivered on time providing customers a crystal-clear implementation plan & roadmap of the upcoming features for their planning using best in class project management tools
- Implemented multiple Einstein Service cloud products Vision / Intent & Sentiment Analysis / Case classification /Next Best Action to improvise customer service productivity. implemented Einstein Analytics across projects
- Experience in customization, Implementation, and maintenance of Salesforce applications in Apex and leveraging Force.com Platform using agile framework considering limitations and salesforce governor limits
- Participate and contribute to respond to RFP's within and outside the account needs. Worked on multiple RFF's.
- Experience in implementing multiple sales cloud projects which includes adding additional customization on top of existing components / designing new components to ease new business processes
- Good exposure to AppExchange applications. Able to identify and recommend appropriate applications, install and customize it based on customer needs.
- Extensive experience in integrating with surrounds systems using REST services and integrating systems via middleware systems like IBM Cast Iron
- Schedule regular follow-up meetings with business and stand up calls with IT teams on current issues and status. Ensure business and functional requirements are suitably defined, understood and signed-off.
- Monitoring all project activities in accordance with schedules and update project management plans accordingly to contribute the success of programs.

### **Education / Certifications**

*Madras University, India* BE Computer Science 2004

# **Cognizant Certifications:**

1) AHM 250

2) Long term Care

3) PM1

4) Agile

5) FP & CP estimation techniques

#### Awards:

- Best PM award July 2018
- Academy award 2nd Healthcare Manager to complete all RDP courses across Cognizant
- Received Associate of Quarter award in 2015, 2017 & 2019.

#### **PROJECT MANAGEMENT SKILLS**

- Create realistic and achievable Project Plans by deriving better WBS
- Evaluating risks and developing strategies to overcome project obstacles
- Good working knowledge of PM methodologies and tools such as Agile models, Waterfall, Iterative development, MS Project.
- Manage a diverse team of professionals at multiple locations
- Resolving/escalating issues in timely fashion
- Ability to setup, build, mentor and manage multiple project teams in parallel
- Domain & Project execution,
  Build application competency,
  Program, Project, Contract &
  Delivery Management

Client	Health Care Payer	3 Years	Duration	
Role	Technical Manager	20	Team Head Count	
Project Nature: Development / Enhancement / Business Development				

- Delivery lead of a healthcare Care account from Offshore. Also responsible for operational governance for 2 mid-size accounts SCAN and AMN Health.
- Managed ICD-10 conversion program a 2 year contract with LA Care which targeted to remediate LA Care ICD changes at enterprise level
- Built a centralized portal to address ELDA enhancements which includes,
  - Working with the customer and understood the gaps in existing enterprise flows
  - Estimate, bid and proposed solution to the customer
  - Performed Team Setup, involved in Iterative development and implemented solution in two phases
- Performed business consulting for few client provider assessments and recommended solutions for interim and end state architecture
- Responsible for creation and delivery of business requirements documents, use cases, test cases, and project plans.
- Pro-actively managed migration project risks, issues and delays and minimize their impact on the overall project.
- Schedule regular follow-up meetings with business and IT teams on current issues and status. Ensure business and functional requirements are suitably defined, understood and signed-off.
- Good expertise on Contract & Revenue management and Accounts Receivables
- Perform root cause analysis and conduct retrospection. Also recommend action items to customer to improvise project execution in upcoming sprints
- Pro-actively manage project risks, issues and delays and minimize their impact on the project.
- Regularly communicate project expectations to team members and stakeholders and use their feedback to optimize progress.

Client	Leading Health Care Payer	3 Years	Duration		
Role	Technical Lead	15+	Team Head Count		
Project Nature: Development / Enhancement / Maintenance					

- Understanding client applications, perform feasibility analysis like environment analysis, 3rd party tools and release level implementation analysis, reviewing test plan/approach
- Responsible for support and maintenance of the existing applications through incident and problem management process.
- Prepare detailed project deployment plans considering the success and rollback paths
- Preparing Metrics, Utilization deck, release activity, operating with clarity Review artifacts of the team by bridging the gaps between functional needs to the technical solution
- Interacted with business users to design and develop solutions for new and existing applications.

### **Application SME**

Expertise application, understand surrounds systems and build competency within the team and build knowledge / KEDB repository

### **PROFESSIONAL SKILLS**

- Client focused approach to work
- Results driven: forward thinking and problem-solving attitude
- Willingness to accept responsibility when delegated
- Comfortable working in dynamic environment
- Mentoring new team and bringing them to speed
- Excellent business analysis and interpersonal skills
- Aware of latest evolving products and technologies in market

### **AREA OF EXPERTISE**

- Project Management
- Project Estimation
- Discovery
- Project Planning
- Business Budgetary controls
- Managing customers
- Business Analysis
- Provide CSI

#### **Work Experience at Customer Location:**

Client	Location	Role	Duration
BCBSM -			
Healthcare	Onsite Offshore Liaison	1.5 Years	Michigan, US
IMS Health			Pennsylvania,
[Life Science]	Data Scientist	1.5 Years	US

### **Tools / Innovation:**

- Leveraged X-Author to provide an excel based data entry implementation to sync huge amount of data directly to Salesforce for end users which received appreciations from business
- 2) Created a centralized Salesforce application which allows leads from multiple teams to capture metrics of individual projects and the tool will prepare a consolidated report and circulate to the customer every week. This replaced manually created status reports of individual teams and the need to consolidate all of them to a single report.
- 3) Created complexity-based estimation model by arriving efforts for tasks based on project history data & trends
- 4) Data Analytics Predict the number of tickets the team could expect for the provided future date based on history ticket trend analysis

### Contribution to Account / BU / Organization / Academy:

- 1) Instrumental in conducting 2 day Chennai Salesforce day event in partnership with Salesforce team
- 2) Providing recommendations to a US based sales cloud application by identifying the right business productivity levers and received appreciations from customer
- 3) Part of the SWOT team to resolve a high level escalation for a 20+ team size for a retail customer using sales cloud
- 4) Created POC for Einstein Vision and Assistant and demonstrated the capabilities to the customer
- 5) Manage Chennai recruitment drives for Salesforce practice to bring in the right talent to the organization for Cloud and cloud based mobile implementations
- 6) Contributions to Mentor Manager program hosted by Academy
- 7) Built question dump for HealthCare Enrollment CCP and part of the question bank review SME committee for this CCP.
- 8) Conducted several delivery audits at account level and recommend project GO/NOGO decisions.
- 9) Mentored multiple excel automation projects outside project needs as part of BPS synergy program
- 10) Piloted Codenizant [Cognizant coding standards repository]and institutionalized it in Aetna and came up a Release level Account Dashboard. Also handled Tandberg Session covering healthcare accounts promoting Codenizant.
- 11) Conducted live sessions on Healthcare topic "Rating and Underwriting" thru "Ask your expert" session
- 12) Aetna was switching to a new network mode at offshore for establishing client connectivity—ECAN. Anchored the migration activity coordinating across multiple projects / technologies and completed the migration for entire offshore around 500+ users which spanned for a period of 1.5 years
- 13) Have conducted training sessions to AHM and Function Point estimates techniques to few account teams within organization