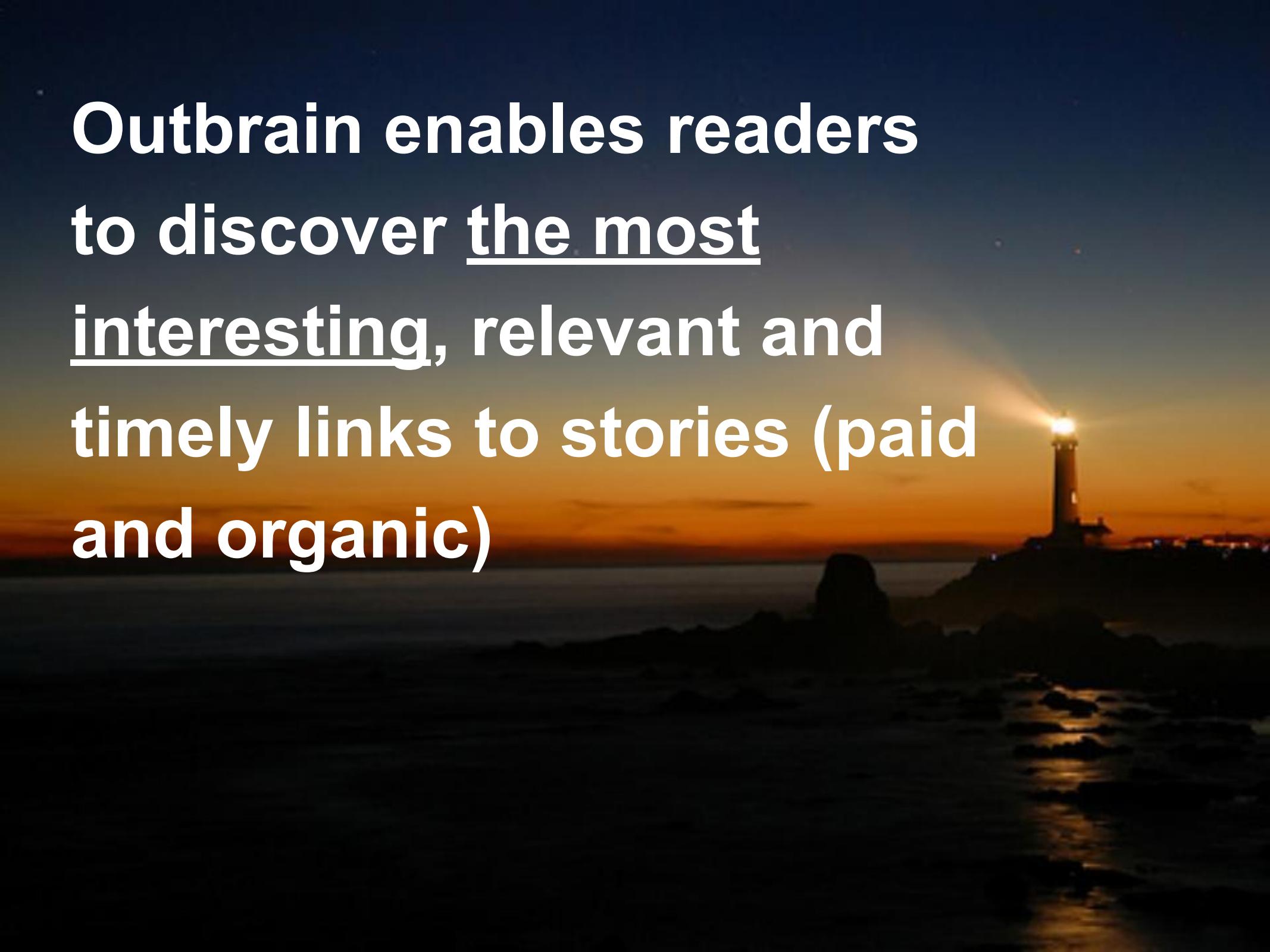


Continuous Deployment



@rantav
@orilahav
@outbrain

Outbrain enables readers
to discover the most
interesting, relevant and
timely links to stories (paid
and organic)



The Ladder

THE MOST \$100+ JOBS

White House defers recovery chiefBy Ed Henry, CNN Senior White House Correspondent
June 18, 2010 7:07 p.m. EDT

Navy Secretary Ray Mabus has been assigned by Obama to create a plan to help Gulf restoration efforts.

STORY HIGHLIGHTS

- Environmental group official says Ray Mabus should focus on Gulf full-time.

- But another says his appointment good, says "Gulf is in good hands."

- President picked Navy Secretary to create long-term Gulf Coast restoration plan.

RELATED TOPICS

Gulf Coast Oil Spill

Ray Mabus

former gave two jobs.

"The president agreed that

But Col Laz said it will be

"I think our Col Lazaroff said the person is

Another top Lazaroff and part-time be

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grandparents.com™
it's great to be grand.

About.com

readingeagle.com

Newsweek

Lucky.

BUSINESS INSIDER
Silicon Alley
Insider

GOLF.com

TheStreet.com



Ohio.com

gothamist

Multi Billion Page Views per
month

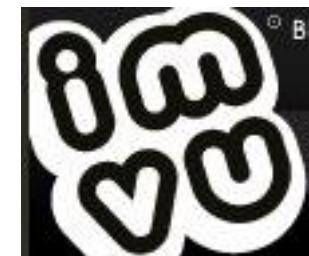
Note: Outbrain is typically installed on *every* article/blog post on each of these sites, immediately under the

```
~ $ svn ci -m"Implementing  
the super-sharp images algo  
#deploy:ImageServer #to:ny  
"  
"
```

Who's in?



Eric Ries



WHY

WHY

For the Business

For Fun

WHY

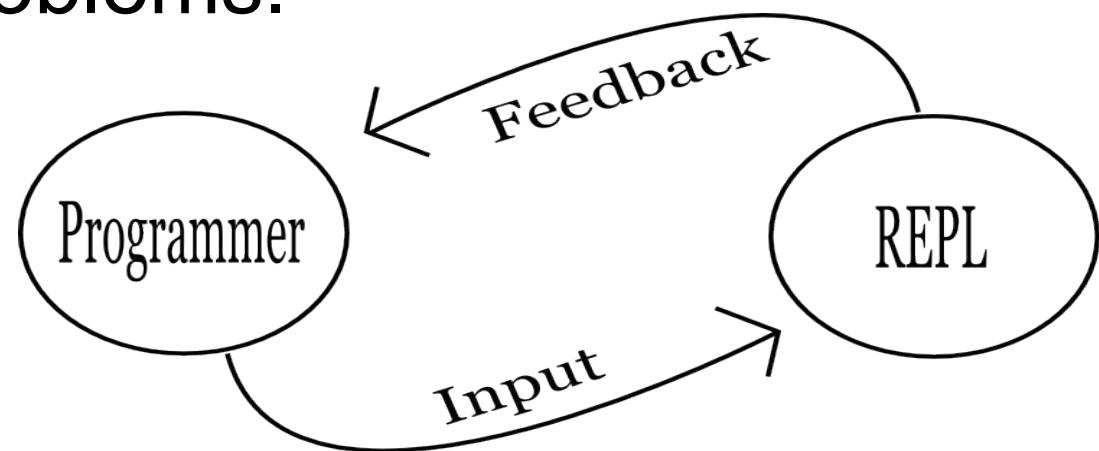
What was so bad before ?



WHY

Mmmm... a lot was/is wrong...

- Feedback loop speed is important (see [REPL](#) in programming)
- Inefficient Waits (wait for QA, wait for other features etc)
- Inefficient Context Switch
- Feature Delayed - b/c of other features
- Big Changes – Big Problems.



HOW

HOW



HOW Continuous Deployment Themes

- Release is a marketing decision.



- Deployment is an engineering decision!



HOW Continuous Deployment Themes

- Small Changes –
Reduce Risks
- Kent Beck: You can
spill a bucket but you
can't spill a Hose.



HOW Culture

- **Everyone** need to care about **everything!**

- build
- tests
- quality
- production
- monitoring
- business



HOW Culture

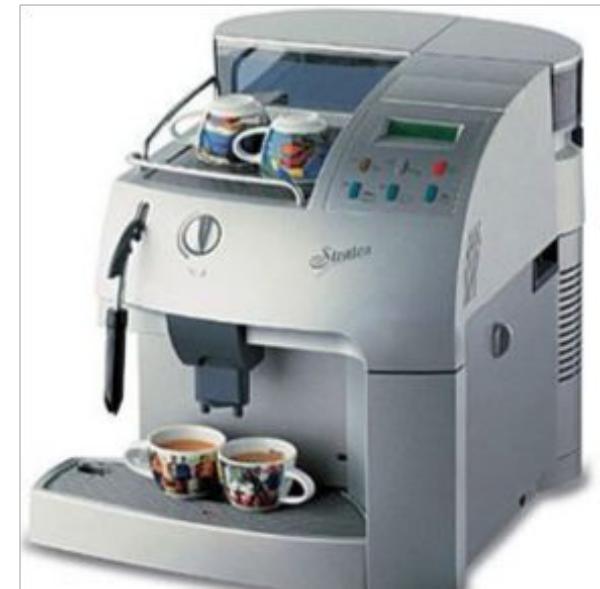
- No Broken Windows!



[Broken Windows Theory](#)

HOW Culture

“What's the worse that could happen?”



WORKFLOW



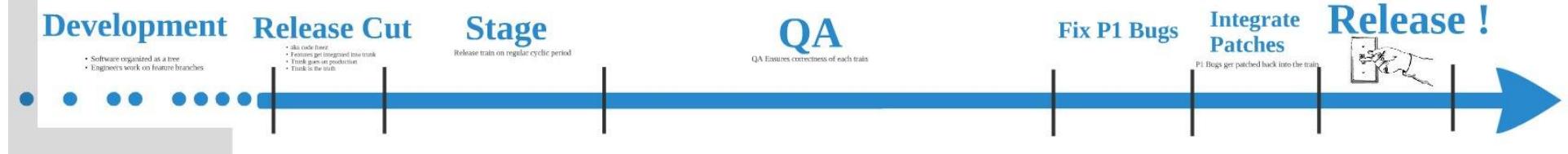
WORKFLOW

Dev

Traditional Release Organization

Timeline

1-4 Weeks





WORKFLOW

Dev

Continuous Deployment

Timeline

5-10 Minutes





WORKFLOW

PM - Dev

- Tasks **queue** continuously prioritized
- Developer handles **one** task from inception to production
- **Fast**, automated **tests**
- **Fast**, automated **deployments**
- **(feature flags**, internal versions, if needed)

The

INGREDIENTS

INGREDIENTS

Trunk Stable

- Everyone run tests before commit
- No branches, really
- Trunk may get released any moment. If you commit now, users will see it really soon.
 => Test your code, **really good**
- Use feature flags, but only if you must
- Forward and backward compatibility

INGREDIENTS

Automated Tests

- We have about 2000 test cases
- They run in < 4 minutes
- We use TeamCity
- We regularly test production

Desired state: No manual QA whatsoever.

INGREDIENTS

Infrastructure Automation

"Infrastructure as code"

- Using kickstart script to install OS and Chef agent.
- All infrastructure is deployed by **Chef**.
- All apps are deployed by **Glu**
- All scripts, and chef cookbooks, glu configs are SVNed.
- Very easy to deploy large number of machines.

INGREDIENTS

Deployer

```
~ $ svn ci -m"Implementing  
the super-sharp images algo  
[#deploy:ImageServer] [#to:ny]  
""
```

Services:	ImageServer,WebStemmer
Tags:	test,stg
Version:	latest
Who are you?	ran
Message:	Testing the new image stemming algorithm
Will be used for yammer	
Submit To TeamCity	

<u>remove</u>	SUCCESS_IN_GLU_HANDS_NOW	Categorization	all	34440	59a6ed46ebaa8dd7a7e29d76f4dc5a2514c962af 334	02:37:16	02:37:43	
						10-02	10-02	
<u>remove</u>	SUCCESS_IN_GLU_HANDS_NOW	Categorization	se7	34440	4b60f3f6e356df578384804ad4f330996e968e5a 333	02:22:14	02:22:42	
						10-02	10-02	
<u>remove</u>	SUCCESS_IN_GLU_HANDS_NOW	testBlogs	of16	34429	edfd5d2a22bf5fbfef2e546339d2d5bdc793e4a4 332	11:32:19	11:32:44	
						10-02	10-02	
<u>remove</u>	SUCCESS_IN_GLU_HANDS_NOW	www	web2	34349	1ac66055fee6de88079bb30103f6d5cbccefef62 331	10:42:30	10:42:58	
						10-02	10-02	
<u>remove</u>	SUCCESS_IN_GLU_HANDS_NOW	ImageServer	imagefetcher	34415	8aed83eff774c1db4952e86954e58c071f3b3784 330	09:11:49	09:12:15	
						10-02	10-02	
<u>remove</u>	SUCCESS_IN_GLU_HANDS_NOW	CacheWarmer,VotesOnlineDB	stg	34401	1731d0d41d272836e02fe25bf9746864312f4725 329	07:42:22	07:42:52	
						10-02	10-02	

Dashboard System									
Group By: mountPoint:25 agent:100 <input checked="" type="checkbox"/> container:0 <input checked="" type="checkbox"/> version:34 <input checked="" type="checkbox"/> product:25 <input checked="" type="checkbox"/> cluster:7 <input checked="" type="checkbox"/> skeleton:0 <input type="checkbox"/> script:2 <input type="checkbox"/> st									
Show/Hide: Summary: <input checked="" type="checkbox"/> Errors: <input type="checkbox"/> Last Modified: <input type="checkbox"/>									
mountPoint:25	I:303	E:15	agent:80	container:0	version:34	product:25	cluster:7	status:4	
/AdminSite/i001	3	1	3		33728	AdminSite	3	2	
/AdsEngine/i001	8	2	8		3	AdsEngine	5	3	
/BackendUtils/i001	7	0	7		34200	BackendUtils	2	running	
/BloggerUtils/i001	38	1	38		2	BloggerUtils	4	2	
/CacheWarmer/i001	13	1	13		2	CacheWarmer	4	2	
/Categorization/i001	7	1	7		2	Categorization	3	2	
/CrawlerSpawn/i001	4	1	4		2	CrawlerSpawn	2	2	
/DocumentEngine/i001	7	0	7		2	DocumentEngine	3	running	
/DocumentServices/i001	3	1	3		2	DocumentServices	2	2	
/ImageServer/i001	41	1	41		5	ImageServer	4	2	
/Impressions/i001	1	0	ofl7.nydc1.outbrain.com		33442	Impressions	ny	running	
/Indexer/i001	2	1	2		2	Indexer	2	2	
/MonitoringService/i001	1	0	ofl4.nydc1.outbrain.com		33808	MonitoringService	ny	running	
/OBFlightManager/i001	3	0	3		2	OBFlightManager	3	running	
/Owch/i001	1	0	ofl4.nydc1.outbrain.com		33777	Owch	ny	running	
/PCEngine/i001	3	0	3		34238	PCEngine	2	running	
/RedirectSrv/i001	38	1	38		2	RedirectSrv	4	2	
/SourceServices/i001	1	0	webstem1.nydc1.outbrain.com		33345	SourceServices	ny	running	
/NotesOnlineDB/i001	39	2	39		3	VotesOnlineDB	5	3	
/NotesPreProcessor/i001	37	1	37		33257	VotesPreProcessor	2	2	
/NotesServer/i001	38	1	38		2	VotesServer	4	2	
/WebStemmer/i001	2	0	2		33325	WebStemmer	ny	running	
/Widgets/i001	1	0	api7.nydc1.outbrain.com		34259	Widgets	ny	running	
/testBlogs/i001	1	0	ofl6.nydc1.outbrain.com		34429	testBlogs	ny	running	
/www/i001	4	0	4		2	www	3	running	

origin=rest - action=deploy - filter=metadata.version=34461 - SEQUENTIAL

origin=rest - action=deploy - filter=metadata.version=34461 - 59m53s

[api16.nydc1.outbrain.com](#) - [/VotesOnlineDB/i001](#) - 56s

Stop api16.nydc1.outbrain.com:/VotesOnlineDB/i001 on api16.nydc1.outbrain.com - 13s
Unconfigure api16.nydc1.outbrain.com:/VotesOnlineDB/i001 on api16.nydc1.outbrain.com - 41s
Uninstall api16.nydc1.outbrain.com:/VotesOnlineDB/i001 from api16.nydc1.outbrain.com - 1s
Uninstall script for installation api16.nydc1.outbrain.com:/VotesOnlineDB/i001 on api16.nydc1.outbrain.com - 1s
Install script for installation api16.nydc1.outbrain.com:/VotesOnlineDB/i001 on api16.nydc1.outbrain.com - 1s
Install api16.nydc1.outbrain.com:/VotesOnlineDB/i001 on api16.nydc1.outbrain.com - 5s
Configure api16.nydc1.outbrain.com:/VotesOnlineDB/i001 on api16.nydc1.outbrain.com - 418ms
Start api16.nydc1.outbrain.com:/VotesOnlineDB/i001 on api16.nydc1.outbrain.com - 34s

[api17.nydc1.outbrain.com](#) - [/VotesOnlineDB/i001](#) - 1m5s

Stop api17.nydc1.outbrain.com:/VotesOnlineDB/i001 on api17.nydc1.outbrain.com - 13s
Unconfigure api17.nydc1.outbrain.com:/VotesOnlineDB/i001 on api17.nydc1.outbrain.com - 42s
Uninstall api17.nydc1.outbrain.com:/VotesOnlineDB/i001 from api17.nydc1.outbrain.com - 1s
Uninstall script for installation api17.nydc1.outbrain.com:/VotesOnlineDB/i001 on api17.nydc1.outbrain.com - 1s
Install script for installation api17.nydc1.outbrain.com:/VotesOnlineDB/i001 on api17.nydc1.outbrain.com - 1s
Install api17.nydc1.outbrain.com:/VotesOnlineDB/i001 on api17.nydc1.outbrain.com - 6s
Configure api17.nydc1.outbrain.com:/VotesOnlineDB/i001 on api17.nydc1.outbrain.com - 425ms
Start api17.nydc1.outbrain.com:/VotesOnlineDB/i001 on api17.nydc1.outbrain.com - 41s

[api18.nydc1.outbrain.com](#) - [/VotesOnlineDB/i001](#) - 1m9s

Stop api18.nydc1.outbrain.com:/VotesOnlineDB/i001 on api18.nydc1.outbrain.com - 13s
Unconfigure api18.nydc1.outbrain.com:/VotesOnlineDB/i001 on api18.nydc1.outbrain.com - 43s
Uninstall api18.nydc1.outbrain.com:/VotesOnlineDB/i001 from api18.nydc1.outbrain.com - 2s
Uninstall script for installation api18.nydc1.outbrain.com:/VotesOnlineDB/i001 on api18.nydc1.outbrain.com - 2s
Install script for installation api18.nydc1.outbrain.com:/VotesOnlineDB/i001 on api18.nydc1.outbrain.com - 1s
Install api18.nydc1.outbrain.com:/VotesOnlineDB/i001 on api18.nydc1.outbrain.com - 6s

INGREDIENTS

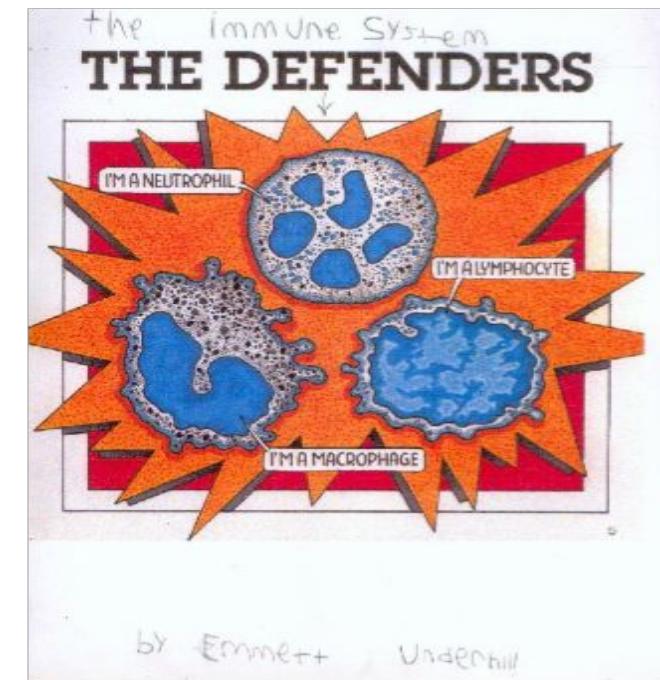
Servicization

- At outbrain we have ~ 25 services
- Each service is deployed at > 1 server
- If there's damage, it's contained
- It's easy to make small changes
- If there's an error it's easy to find it
- If rollback is needed it's easier
- Everything is either proxies (HAProxy) or queued (AMQ)
- Challenge: It's sometimes hard to find the right balance:
 - number of services that need maintenance
 - complexity
 - performance
 - api conformance

INGREDIENTS

The Immune System

- Coding
 - Review
 - Testing
- Monitoring
 - We use Nagios for the vitals
 - Regularly check servers via instrumentation
 - KeyNote
 - Test Production (selenium, APT)
- Instrumentation
 - Self-Test
 - Performance
- Monitoring KPIs
 - PVs,
 - 3 different CTRs,
 - clicks, revenue, RPM
 - etc...



INGREDIENTS

The Immune System

- The line of defense will always be broken

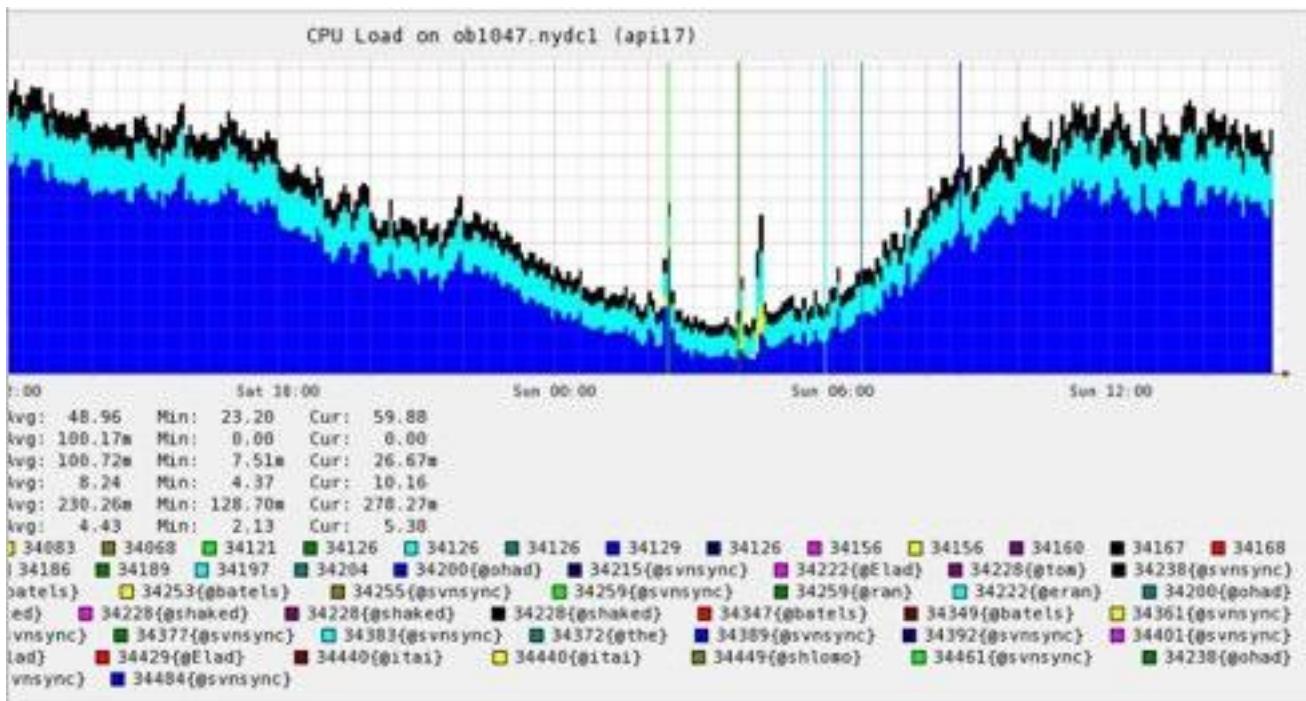
=> Multiple lines of defense



INGREDIENTS

Visibility

- Everyone monitor the services
- When there's a deployment, you see it on the graph



INGREDIENTS

Visibility

- Yammer

[tomcat](#) ► [Operations: \[#prodchange #glu\]](#) Deploying VotesOnlineDB-34474 to test,rnd. [http://glu.outbrain.com:8080/console/plan/deployments/...](http://glu.outbrain.com:8080/console/plan/deployments/) By @svnsync message: add rnd tag #deploy:VotesOnlineDB #tags:test,rnd 10 hours ago from Email · Reply · Like · More

Tags Deploy Glu Prodchange

Write a reply...

[tomcat](#) ► [Operations: \[#prodchange #glu\]](#) Deploying VotesOnlineDB-34470 to test,rnd. [http://glu.outbrain.com:8080/console/plan/deployments/...](http://glu.outbrain.com:8080/console/plan/deployments/) By @svnsync message: fix unitTests – use only getParamHttpRequestName() #deploy:VotesOnlineDB #tags:test,rnd 11 hours ago from Email · Reply · Like · More

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Write a reply...

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Glu Prodchange

Write a reply...

INGREDIENTS

Visibility

- svn changelog
- glu changelog
- glu audit log

origin=rest - action=deploy - filter=metadata.version=34449 - SEQUENTIAL	api	02/11/11 15:19:10 EST	02/11/11 15:29:24 EST	10m13s
origin=rest - action=deploy - filter=metadata.version=34440 - SEQUENTIAL	api	02/10/11 14:37:43 EST	02/10/11 14:42:54 EST	5m10s
origin=rest - action=deploy - filter=metadata.version=34440 - SEQUENTIAL	api	02/10/11 14:22:42 EST	02/10/11 14:24:08 EST	1m26s
origin=rest - action=deploy - filter=metadata.version=34429 - SEQUENTIAL	api	02/10/11 11:32:44 EST	02/10/11 11:34:27 EST	1m42s
origin=rest - action=deploy - filter=metadata.version=34349 - SEQUENTIAL	api	02/10/11 10:42:58 EST	02/10/11 10:48:54 EST	5m55s
origin=rest - action=deploy - filter=metadata.version=34415 - SEQUENTIAL	api	02/10/11 09:12:15 EST	02/10/11 09:17:03 EST	4m18s
origin=rest - action=deploy - filter=metadata.version=34401 - SEQUENTIAL	Date	Username	Type	Details
	02/13/11 17:24:16 EST	ran	login	
origin=rest - action=deploy - filter=metadata.version=34392 - SEQUENTIAL	02/13/11 13:34:45 EST	ran	login	
origin=rest - action=deploy - filter=metadata.version=34389 - SEQUENTIAL	02/13/11 10:10:57 EST	ohad	login	
origin=rest - action=deploy - filter=metadata.version=34372 - SEQUENTIAL	02/13/11 08:45:53 EST	ohad	plan.execute	plan: 344, desc: mountPoint [/VotesOnlineDB/i001] - SEQUENTIAL, systemId: 5300ef1896ce733137cdb553
origin=rest - action=deploy - filter=metadata.version=34383 - SEQUENTIAL	02/13/11 08:45:21 EST	ohad	plan.execute	plan: 343, desc: mountPoint [/VotesOnlineDB/i001] - SEQUENTIAL, systemId: 5300ef1896ce733137cdb553
origin=rest - action=deploy - filter=metadata.version=34377 - SEQUENTIAL	02/13/11 08:41:43 EST	api	plan.execute	plan: 342, desc: origin=rest - action=deploy - filter=metadata.version=34484 - SEQUENTIAL, systemId: 5300ef1896ce733137cdb553bebed324c8a1483
origin=rest - action=deploy - filter=metadata.version=34372 - SEQUENTIAL	02/13/11 08:41:43 EST	api	system.change	fabric: outbrain, systemId: 5300ef1896ce733137cdb553bebed324c8a1483
	02/13/11 08:39:36 EST	ohad	login	
	02/13/11 06:43:38 EST	ohad	agent.tailLog	[fabric:outbrain, maxLine:500, id:testapi1.test.outbrain.com, action:tailLog, controller:agents, __nvbe:System]
	02/13/11 06:43:00 EST	ohad	agent.tailLog	[fabric:outbrain, maxLine:500, id:testapi1.test.outbrain.com, action:tailLog, controller:agents, __nvbe:System]
	02/13/11 06:42:49 EST	ohad	agent.tailLog	[fabric:outbrain, maxLine:500, id:testapi1.test.outbrain.com, action:tailLog, controller:agents, __nvbe:System]
	02/13/11 06:42:39 EST	ohad	agent.tailLog	[fabric:outbrain, maxLine:500, id:testapi1.test.outbrain.com, action:tailLog, controller:agents, __nvbe:System]
	02/13/11 06:42:26 EST	ohad	agent.tailLog	[fabric:outbrain, maxLine:500, id:testapi1.test.outbrain.com, action:tailLog, controller:agents, __nvbe:System]
	02/13/11 06:41:58 EST	ohad	plan.execute	plan: 341, desc: mountPoint [/VotesOnlineDB/i001] - SEQUENTIAL, systemId: 6d1ae52be9c7d59bed20b984

INGREDIENTS

Learn Fast, Adapt Fast

- 5 Ys



Fun Numbers

- 5-50 production changes a day!!!
- More then 2000 code tests running in less then 4 minutes.
- More then 600 production services tests runs every 10 minutes.
- It takes ~30 minutes from code complete to ~100 machines deployed.

References

- [Why Continuous Deployment](#) / Eric Ries
- [Continuous Deployment at outbrain](#) / Ran Tavor
- [Deployment Infrastructure for Continuous Deployment](#) / WealthFront
- [Continuous Deployment presentation](#) / Eishay Smith
- [Quantum of Deployment](#) / Etsy
- [Chrome Release Cycle](#) / Anthony Laforge