

The Birla Institute of Technology & Science

Upon the Recommendation of the Senate hereby confers on

**Ravindra Kumar Sharma**

The Degree of

**Master of Science (M.S.)**

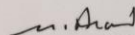
In

**Software Systems**

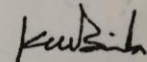
in recognition of having attained proficiency in the General and Special Studies and having fulfilled all the requirements of the degree.

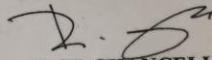
Given this nineteenth day of July, two thousand twelve under the Seal of the Birla Institute of Technology & Science at Pilani in the State of Rajasthan, India.

  
DIRECTOR

  
REGISTRAR



  
CHANCELLOR

  
VICE-CHANCELLOR