COMPETING BANDITS: THE PERILS OF EXPLORATION UNDER COMPETITION

GUY ARIDOR COLUMBIA YISHAY MANSOUR TEL AVIV U / GOOGLE

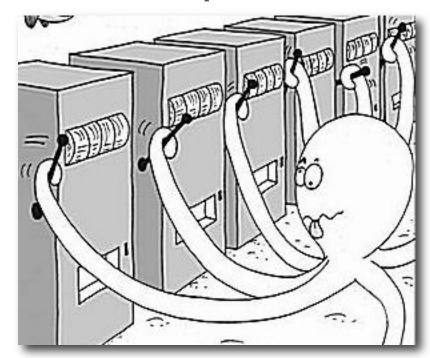
ALEX SLIVKINS
MICROSOFT RESEARCH, NYC

STEVEN WU
CARNEGIE MELLON

2020 CONFERENCE ON DIGITAL EXPERIMENTATION

MOTIVATION

- Online platforms increasingly engage in product experimentation
 - Search Engines
 - Recommender Systems
 - E-commerce platforms



• Platforms do not exist in isolation – compete against other platforms for users

• This paper: Firms compete for users and learn from the data generated by them

OUR SCOPE

- Study the tradeoff between exploration and competition:
 - 1. Need to incentivize users to choose me over competition today
 - 2. Need to *explore* to gain information to have a better product *tomorrow*

- Questions we study:
 - When does competition incentivize the adoption of better exploration algorithms?
 - Can data play a similar role as traditional "network effects" in online markets?

(STOCHASTIC) MULTI-ARMED BANDITS

- In each period, select an action ("arm") from a fixed set of arms, observe (random) reward for this arm, and nothing else
 - Mean reward of each arm is fixed over time but not known
 - Goal: maximize cumulative reward over T periods.

- Captures exploration-exploitation tradeoff
 - Exploit Make the best decision today given the current information
 - Explore Make a sub-optimal decision today (w.r.t. current information) in order to gather information and make better decisions tomorrow

OUR MODEL(S)

Model Components:

- Two firms face identical MAB problems
- Each firm's objective function: maximize its (expected) market share
- Commit to MAB algorithms at t = 0

• In each round:

- A single new user arrives and selects one firm
- Chosen firm pulls an arm and user receives a reward
- Reward is only observed by chosen firm.
- User choice driven by:
 - Average reward over sliding window Frequentist
 - Bayesian expected reward (BER) Bayesian

Better

INNOVATION

- Primary question: What is the equilibrium of the "competition" game?
 - Bayesian model: set of "monotone" MAB algorithms
 - Frequentist model: representative algorithm from three classes of MAB algorithms
- Utilize the distinction between three classes of MAB learning algorithms.
 - Exploit Only: pick arm with maximum mean reward based on current information.
 - Exploration-Separating: exploration does not depend on previous observations.
 - Adaptive Exploration: "smart" exploration based on previous observations
- Interpret the adoption of "better" algorithms as "innovation"

COMPETITION

- Vary competition by different choice models and timing of entry
 - Different choice models:

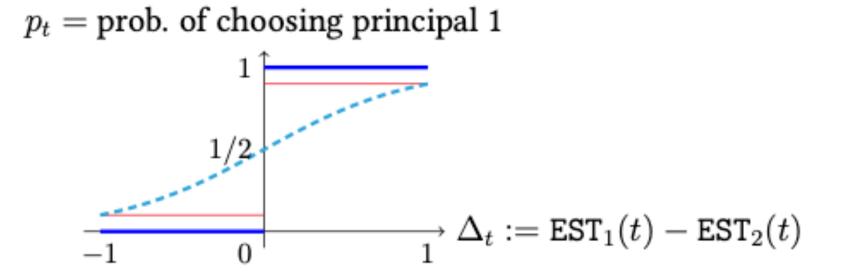
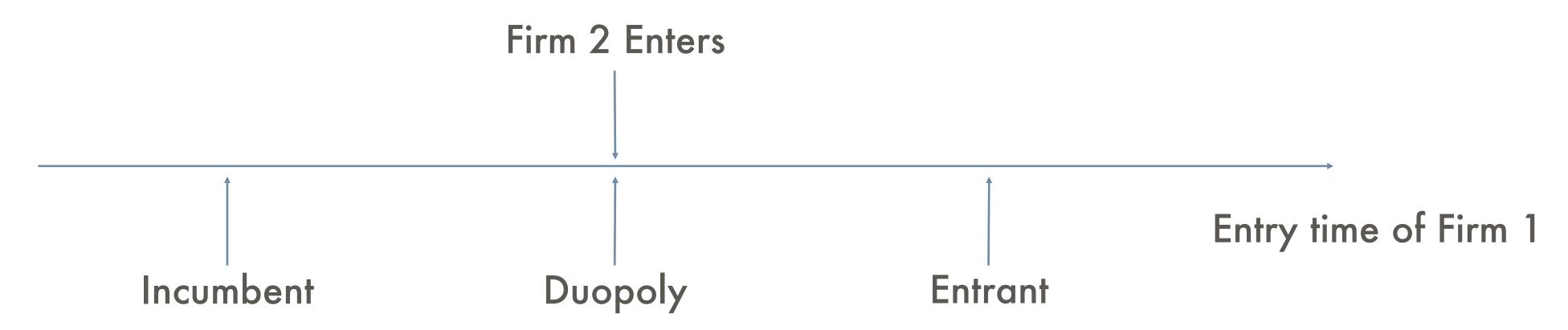


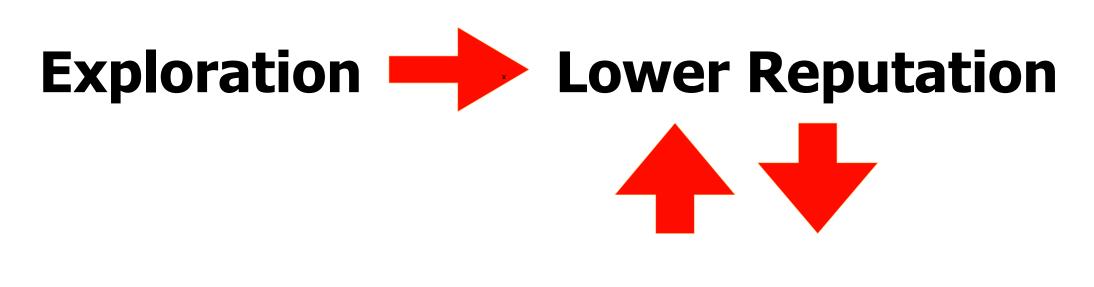
Figure 1: The three models for f_{resp} : HardMax is thick blue, HardMax&Random is red, and SoftMax is dashed.

• Timing of entry:



EQUILIBRIUM UNDER "STARK" COMPETITION

- In both models, unique NE is for both firms to play the greedy algorithm
 - In Bayesian model: deviation at any time t leads to lower BER relative to greedy
 - In Frequentist model: deviation at any time t leads to death spiral effect



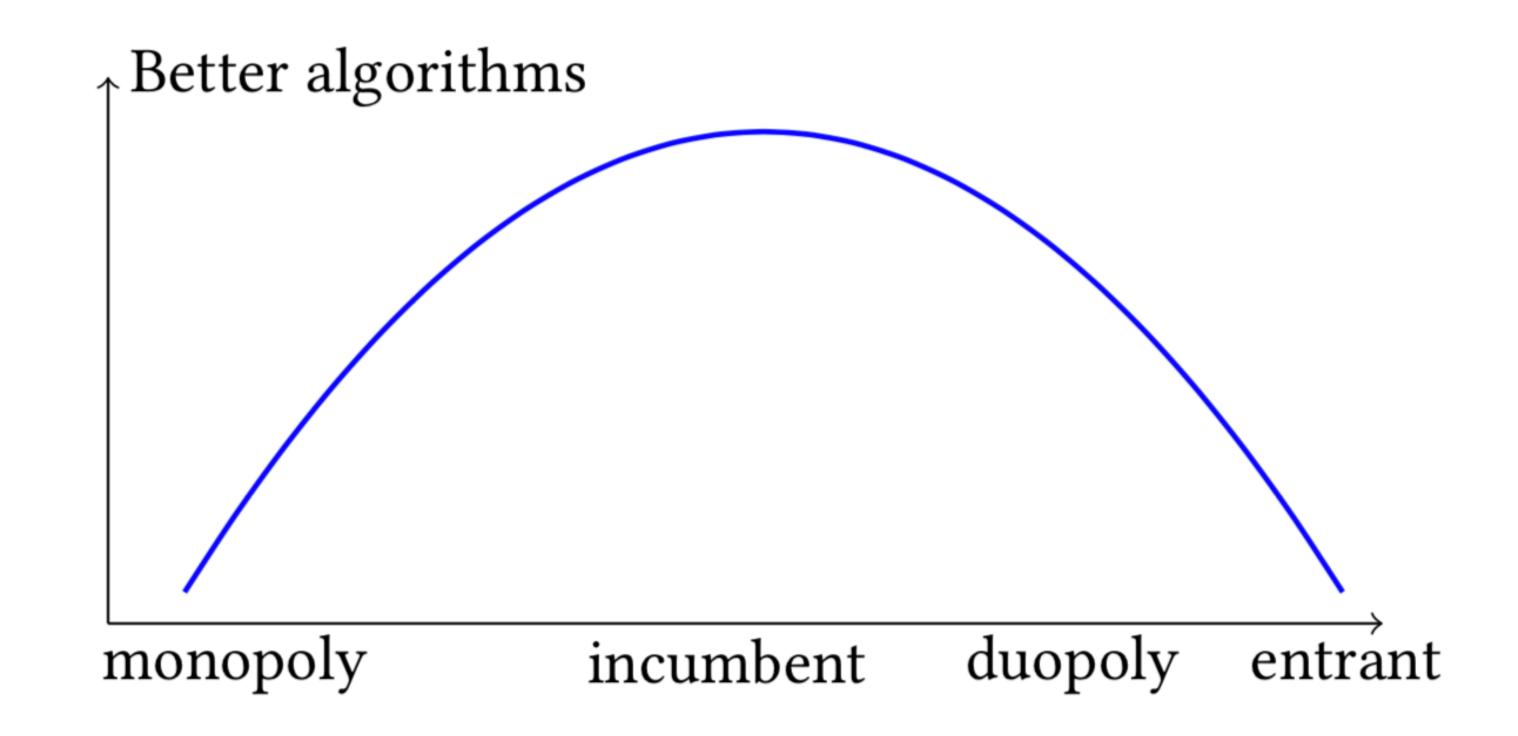
Fewer Users

• Key intuition: Reputational consequences of exploration disincentivize adoption of "better" algorithms

EQUILIBRIUM UNDER "WEAKENED" COMPETITION

- Equilibrium under different choice models:
 - With "random" users: better algorithms (sometimes) chosen in equilibrium
 - With "smooth" selection probabilities: better algorithms chosen in equilibrium
- Equilibrium under asymmetric timing of entry:
 - Incumbent commits to better algorithms, entrant commits to greedy algorithm
 - Incumbent garners vast majority of market share
- Higher consumer welfare in equilibrium (in both scenarios)
- <u>Key intuition</u>: Weakening the reputational consequences of exploration incentivizes adoption of better algorithms

SUMMARIZING MAIN RESULTS: INNOVATION VS COMPETITION



Stylized "inverted-U" relationship between competition and innovation

SUMMARIZING MAIN RESULTS: ROLE OF DATA

- Learning algorithms in isolation \neq learning algorithms in competition
 - Data is an endogenous object determined by competition dynamics

- Small amount of data advantage amplified by competition dynamics
 - Similar to "data feedback loops" hypothesized in policy debates
 - Characterized and amplified not just by quantity, but also higher quality of data gathered by better learning algorithms