

# Competing Bandits: The Perils of Exploration under Competition\*

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## Abstract

Most online platforms strive to learn from interactions with users, and many engage in *exploration*: making potentially suboptimal choices for the sake of acquiring new information. We initiate a study of the interplay between *exploration* and *competition*: how such platforms balance the exploration for learning and the competition for users. Here users play three distinct roles: they are customers that generate revenue, they are sources of data for learning, and they are self-interested agents which choose among the competing platforms.

We consider a stylized duopoly model in which two firms face the same *problem instance* of multi-armed bandits. Users arrive one by one and choose between the two firms, so that each firm makes progress on its bandit instance only if it is chosen. Through a mix of theoretical results and numerical simulations, we study whether and to what extent competition incentivizes the adoption of better bandit algorithms, and whether it leads to welfare increases for users. We find that stark competition induces firms to commit to a “greedy” bandit algorithm that leads to low welfare. However, weakening competition by providing firms with some “free” users incentivizes better exploration strategies and increases welfare. We investigate two channels for weakening the competition: relaxing the rationality of users and giving one firm a first-mover advantage. Our findings are closely related to the “competition vs. innovation” relationship, and elucidate the first-mover advantage in the digital economy.

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\*This is a merged and final version of two conference papers, Mansour et al. (2018) and Aridor et al. (2019), with a unified and streamlined presentation and expanded related work and background materials. All theoretical results are from Mansour et al. (2018), and all numerical simulations are from Aridor et al. (2019). Appendices A,B are completely new compared to the conference versions. We would like to thank Ian Ball, Yeon-Koo Che, Glen Weyl and Sven Rady, as well as seminar participants at Columbia and conference participants at Innovations in Theoretical Computer Science 2018, ACM Economics and Computation 2019 and the MIT Conference on Digital Experimentation 2020, for helpful comments and conversations. All errors are our own.

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# 1 Introduction

Learning from interactions with users is ubiquitous in modern customer-facing platforms, from product recommendations to web search to content selection to fine-tuning user interfaces. Many platforms purposefully implement *exploration*: making potentially suboptimal choices for the sake of acquiring new information. Online platforms routinely deploy A/B tests, and are increasingly adopting more sophisticated exploration methodologies based on *multi-armed bandits*, a standard and well-studied framework for exploration and making decisions under uncertainty. This trend has been stimulated by two factors: almost-zero cost of deploying iterations of a product (provided an initial infrastructure investment), and the fact that many online platforms primarily compete on product quality, rather than price. (e.g., because they are supported by ads or cheap subscriptions).

In this paper, we study the interplay between *exploration* and *competition*.<sup>1</sup> Platforms that engage in exploration typically need to compete against one another. Most importantly, platforms compete for users, who benefit them in two ways: generate revenue and provide data for learning. This creates a tension: while exploration may be essential for improving the service tomorrow, it may degrade *quality today*, in which case some of the users can leave and there will be less users to learn from. This may create a “data feedback loop” when the platform’s performance further degrades relative to competitors who keep learning and improving from *their* users, and so forth. Taken to the extreme, such dynamics may cause a “death spiral” effect when the vast majority of customers eventually switch to competitors.

The main high-level question we ask is: **How does competition incentivize the adoption of better exploration algorithms?** This translates into a number of more concrete questions. While it is commonly assumed that better technology always helps, is this so under competition? Does increased competition lead to higher consumer welfare? How significant are the data feedback loops and how they relate to the anti-trust considerations? We offer a mix of theoretical results and numerical simulations, in which we study complex interactions between platforms’ learning dynamics and users’ self-interested behavior.

**Our model: competition game.** We consider a stylized duopoly model in which two firms (*principals*) compete for users (*agents*). Principals compete on *quality* rather than on prices, and engage in exploration in order to learn which actions lead to high quality products. A new agent arrives and chooses a principal according to some decision rule. The principal selects an action (e.g., a list of web search results), the user experiences it and reports a reward. Each principal only observes its own users. Principals commit to their strategies in advance, with the objective to maximize their market share. We investigate several model variants, where we vary agents’ decision rule or allow a first-mover advantage.<sup>2</sup>

Each principal faces a basic and well-studied version of the multi-armed bandit problem, where each reward is drawn independently from a fixed, action-specific distribution. Each principal’s strategy is a multi-armed bandit algorithm; as such, it can dynamically adjust itself to the observed rewards, but not to the competition.<sup>3</sup> This modeling choice reflects the reality of industrial applications, which build on a huge body of knowledge in machine learning; more on this in

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<sup>1</sup>I.e., we add *competition* to the standard exploration-exploitation tradeoff studied in multi-armed bandits.

<sup>2</sup>In particular, we use different model variants (resp., Bayesian and frequentist) for theory and for simulations so as to ensure tractability. Our main findings are similar for both.

<sup>3</sup>In particular, the algorithm does not respond to neither the competitors’ rewards (which it does not observe) nor its current market share.

Section 3.1. We draw on the machine learning literature to compare bandit algorithms to one another in isolation, so that we can talk about *better* bandit algorithms in a principled way.<sup>4</sup> One baseline is algorithms that do not explicitly explore (*greedy algorithms*); in isolation, they are known to perform poorly for a wide variety of problem instances.

**Theoretical results.** We consider a basic Bayesian model (called the *Bayesian-choice model*), where agents have a common Bayesian prior on reward distributions, know the principals’ algorithms, but do not receive any information about the previous agents’ choices or rewards. Each agent computes the Bayesian-expected reward for each principal, and use these two numbers to decide which principal to choose. Our results depend crucially on agents’ decision rule:

(i) The most obvious decision rule maximizes the Bayesian-expected reward; we refer to it as HardMax. We find that it is not conducive to adopting better algorithms: each principal’s dominant strategy is to choose the greedy algorithm. Further, if the tie-breaking is probabilistically biased in favor of one principal, then this principal can always prevail in competition.

(ii) We dilute the HardMax agents with a small fraction of “random agents” who choose a principal uniformly at random. (They can be interpreted as consumers that are oblivious to the principals’ reputation.) We call this model HardMax&Random. Then better algorithms help in a big way: a sufficiently better algorithm is guaranteed to win all non-random agents after an initial learning phase. There is a caveat, however: any algorithm can be defeated by interleaving it with the greedy algorithm. This has two undesirable consequences: a better algorithm may sometimes lose in competition, and a Nash equilibrium typically does not exist.

(iii) We further soften the decision rule so that the selection probabilities vary smoothly in terms of principals’ Bayesian-expected rewards; We call it SoftMax, a more realistic middle ground between HardMax agents and random agents.<sup>5</sup> In the most technical result of the paper, we find that a better algorithm prevails under much weaker assumptions.

**Interpretation: the inverted-U relationship.** Our findings can be framed in terms of the inverted-U relationship between competition and innovation. This is a well-established concept, dating back to Schumpeter (1942), whereby too little or too much competition is bad for innovation, but intermediate levels of competition tend to be better. We interpret innovation as the adoption of better exploration algorithms,<sup>6</sup> and control the severity of the competition by varying the agents’ decision rule from HardMax (cut-throat competition) to HardMax&Random to SoftMax and all the way to the uniform selection. We also find another, technically different inverted-U relationship which zeroes in on the HardMax&Random model.

While traditional models of innovation study lab-based R&D, we consider data-driven innovation: one that crucially depends on data generated by the firm’s customers. We focus on innovation in *exploration technology* which systematically improves the firm’s products, whereas prior work would define innovation as improvement in the products themselves. We recover the traditional inverted-U relationship purely through the reputational consequences of exploration,

<sup>4</sup>This literature typically compares the performance of different algorithms in a stand-alone exploration problem according to their asymptotic regret, which can be interpreted as maximizing consumer welfare in our context (see Appendix A for self-contained background). Thus, we can utilize this comparison measure to assess the quality of the algorithms adopted under competition.

<sup>5</sup>Alternatively, one can obtain a SoftMax decision rule using a mixture of more “basic” agent types that follow HardMax unless the principal’s Bayesian-expected rewards are too close to each other.

<sup>6</sup>Adoption of exploration algorithms tends to require substantial R&D effort in practice, even if the algorithms are well-known and/or similar technologies already exist elsewhere (e.g., see Agarwal et al., 2017).

rather than monetary costs/benefits thereof. This is in contrast to the inverted-U relationships established in prior work, which rely on the monetary aspects: how much can a firm invest into R&D and how much can it profit from the innovation.

**Numerical simulations.** We consider a basic frequentist model (called the *reputation-choice model*), where the agents observe signals about the principals’ past performance, and base their decisions on these signals alone, without invoking any prior knowledge or beliefs. The performance signals are abstracted and aggregated as a scalar *reputation score* for each principal, modeled as a sliding window average of its rewards. Thus, agents’ decision rule depends only on the two reputation scores. We refine and expand the theoretical results in several ways:

(i) We find that the greedy algorithm often wins under the HardMax decision rule, with a strong evidence of the “death spiral” effect mentioned earlier. As predicted by the theory, better algorithms prevail under HardMax&Random if the expected number of “random” users is sufficiently large.

(ii) Focusing on HardMax, we investigate the first-mover advantage as a different channel to vary the intensity of competition: from the first-mover to simultaneous arrival to late-arriver. We find that the first-mover is incentivized to choose a more advanced exploration algorithm, whereas the late-arriver is often incentivized to choose the “greedy algorithm” (more so than under simultaneous arrival). Consumer welfare is higher under early/late arrival than under simultaneous entry. We frame these results in terms of an inverted-U relationship.

(iii) We investigate the algorithms’ performance without competition. We suggest a new performance measure to explain why the greedy algorithm is sometimes not the best strategy under high levels of competition.<sup>7</sup> We find that mean reputation – arguably, the most natural performance measure – is sometimes *not* a good predictor for the outcomes under competition.

(iv) We decompose the first-mover advantage into two distinct effects: free data to learn from (*data advantage*), and a more definite, and possibly better reputation compared to an entrant (*reputation advantage*), and run additional experiments to separate and compare them. We find that either effect alone leads to a significant advantage under competition. The data advantage is larger than reputation advantage when the incumbent commits to a more advanced bandit algorithm. Finally, we find an “amplification effect” of the data advantage: even a small amount thereof gets amplified under competition, causing a large difference in eventual market shares.

**Interpretation: network effects of data.** Our model speaks to policy discussions on regulating data-intensive digital platforms (Furman et al., 2019; Scott Morton et al., 2019), and particularly to the ongoing debate on the role of data in the digital economy. One fundamental question in this debate is whether data can serve a similar role as traditional “network effects”, creating scenarios when only one firm can function in the market (Rysman, 2009; Jullien and Sand-Zantman, 2019). The death spiral/amplification effects mentioned above have a similar flavor: a relatively small amount of exploration (resp., data advantage) gets amplified under competition and causes the firm to be starved of users (resp., take over most of the market). However, a distinctive feature of our approach is that we explicitly model the learning problem of the firms and consider them deploying algorithms for solving this problem. Thus, we do not explicitly model the network effects, but they arise endogenously from our setup.

Our results highlight that understanding the performance of learning algorithms in isolation does not necessarily translate to understanding their impact in competition, precisely due to the

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<sup>7</sup>In our theoretical results on HardMax, the greedy algorithm is always the best strategy, mainly because it is aware of the Bayesian prior (whereas in the simulations the prior is not available).

fact that competition leads to the endogenous generation of observable data. Approaches such as Lambrecht and Tucker (2015); Bajari et al. (2018); Varian (2018) argue that the diminishing returns to scale and scope of data in isolation mitigate such data feedback loops, but ignore the differences induced by learning in isolation versus under competition. Furthermore, explicitly modeling the interaction between learning technology and data creation allows us to speak on how data advantages are characterized and amplified by the increased *quality* of data gathered by better learning algorithms, not just the quantity thereof. In particular, we find that incumbency is actually good for innovation, but also creates a barrier to entry precisely due to this feedback loop.

**Significance.** Our results have a dual purpose: shed light on real-world implications of some typical scenarios, and investigate the space of models for describing the real world. As an example for the latter: while the HardMax model with simultaneous entry is arguably the most natural model to study *a priori*, our results elucidate the need for more refined models with “free exploration” (e.g., via random agents or early entry). On a technical level, we connect a literature on regret-minimizing bandits in computer science and that on competition in economics.

Our theory takes a basic Bayesian approach, a standard perspective in economic theory, and discovers several strong asymptotic results. Much of the difficulty, both conceptual and technical, is in setting up the model and the theorems. Apart from zeroing in on the Bayesian-choice model, it was crucial to interpret the results and intuitions from the literature on multi-armed bandits so as to formulate meaningful and productive assumptions on bandit algorithms and Bayesian priors.

The numerical simulations provide a more nuanced and “non-asymptotic” perspective. In essence, we look for substantial effects within relevant time scales. (In fact, we start our investigation by determining what time scales are relevant in the context of our model.) The central challenge is to capture a huge variety of bandit algorithms and bandit problem instances with only a few representative examples, and arrive at findings that are consistent across the entire space.

One model we study is suitable for analysis and another for simulations, but not vice versa. A natural implementation of the Bayesian-choice model requires running time quadratic in the number of rounds,<sup>8</sup> which precludes experiments at a sufficient scale. The reputation-choice model features an intricate feedback loop between algorithms’ performance, their reputations and agents’ choices, which simplifies the simulations but does not appear analytically tractable.

## 2 Related work

**Exploration.** Multi-armed bandits (MAB) is an elegant and tractable abstraction for tradeoff between *exploration* and *exploitation*: essentially, between acquisition and usage of information. MAB problems have been studied for many decades by researchers from computer science, operations research, statistics and economics, generating a vast and multi-threaded literature. The most relevant thread concerns the basic model of regret-minimizing bandits with stochastic rewards and no auxiliary structure (which is the problem faced by each principal in our model), see Appendix A for background. This basic model has been extended in many different directions, with a considerable amount of work on each: e.g., payoffs with a specific structure (e.g., combinatorial, linear, convex or Lipschitz), payoff distributions that change over time, and auxiliary payoff-

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<sup>8</sup>E.g., this is because at each round  $t$ , one needs to recompute, and integrate over, a discrete distribution with  $t$  possible values, namely the number of agents that have chosen principal 1 so far.



relevant signals.<sup>9</sup> Dedicated monographs (Bubeck and Cesa-Bianchi, 2012; Slivkins, 2019; Lattimore and Szepesvári, 2020) cover the work on regret-minimizing formulations (which mainly comes from computer science). The classic book (Gittins et al., 2011) focuses on the Markovian formulations (which predate regret-minimization and were mainly studied in operations research and statistics). Various connections to economics and game theory are detailed in books (Cesa-Bianchi and Lugosi, 2006; Slivkins, 2019) and surveys (Bergemann and Välimäki, 2006; Hörner and Skrzypacz, 2017). Industrial applications are discussed in (Agarwal et al., 2017).

The three-way tradeoff between exploration, exploitation and incentives has been studied in mechanism design, in several scenarios very different from ours. Incentivizing exploration in a recommendation system (starting from Kremer et al. (2014), see Slivkins (2019, Ch. 11.6) for a literature review), dynamic auctions (e.g., see Bergemann and Said (2011) for a survey), pay-per-click ad auctions (e.g., Babaioff et al., 2014; Devanur and Kakade, 2009; Babaioff et al., 2015), coordinating search and matching (Kleinberg et al., 2016), and human computation (e.g., Ho et al., 2016; Ghosh and Hummel, 2013; Singla and Krause, 2013).

**Exploration and competition.** Bergemann and Välimäki (1997, 2000); Keller and Rady (2003) studied the interplay of exploration and competition for users when the competing firms experiment with *prices*, rather than design alternatives. All three papers consider strategies that respond to competition, and analyze Markov Perfect Equilibria (MPE), whereas we focus on the adoption of better bandit algorithms. We discuss them in more detail below.

In Keller and Rady (2003), the competition is entirely on prices, rather than product quality. This distinction leads to several important differences. First, the data externality – that each customer brings a new data point to a firm if and only if he chooses this firm – is absolutely crucial to our setting, and absent in theirs. Second, the inputs to agents’ decision rule are prices, rather than the quality of the chosen alternatives; the former is directly controlled by the firms, whereas the latter is not known a priori. Third, the goal of exploration is to learn the agents’ decision rule.

The earlier work by Bergemann and Välimäki (1997, 2000) studies competition on both prices and quality, and allows for the data externality mentioned above. Specifically, the “entrant” firm offers a new product of unknown, exogenously determined, quality, which is “explored” if and only if the entrant attracts customers. However, because the entrant can only control the prices but not the product itself, the nature of exploration is fundamentally different. First, the goal of exploration is to reveal information about a fixed product. Second, the entrant can only affect the *quantity* of the said information, but not *which* information is being revealed. Third, revealing more information is not necessarily better for the entrant (if the product’s quality is actually low). Fourth, the social planner’s exploration problem is very different from the firms’, so that when one compares competition to the planner, one can only compare outcomes, but not the algorithms.<sup>10</sup>

In the line of work on *strategic experimentation* (starting from Bolton and Harris (1999); Keller et al. (2005), see Hörner and Skrzypacz (2017) for a survey), agents explore and learn over time in a shared environment. Thus, we have exploration algorithms which interact with each other strategically, e.g., each agent would prefer to free-ride on the exploration done by others. However, the agents do not compete with each other in any meaningful sense.

<sup>9</sup>There is a superficial similarity, in name only, between this paper and the work on “dueling bandits” (starting from Yue et al., 2012; Yue and Joachims, 2009). In this work, there is only one bandit algorithm which chooses two arms in each round, and the only observes which arm has “won the duel”.

<sup>10</sup>The planner faces a two-armed bandit problem, because the planner can directly choose a firm for each agent.

Several papers study competition between two principals who run algorithms but do not interact, directly or indirectly, until the very end of the game. Akcigit and Liu (2016) consider a “research competition” between two firms racing towards a big discovery. Each firm deploys a bandit algorithm with two arms, corresponding to safe and risky lines of research. The firms do not interact until one of them makes the discovery and wins the game. In the “dueling algorithms” framework of Immorlica et al. (2011), each principal runs an algorithm for the same problem. All inputs are observable at once, and principals’ payoffs are binary (win/lose). Ben-Porat and Tennenholtz (2017, 2019) study competition between “offline” machine learning algorithms. In comparison, we study a “product competition” in which the two firms interact continuously (via the customers’ choices), accrue rewards incrementally, and compete for individual customers.

A long line of work from electrical engineering and computer science, starting from Lai et al. (2008); Liu and Zhao (2010); Anandkumar et al. (2011), focuses on competition for resources, not competition for consumers. Specifically, this literature targets an application to *cognitive radios*, where multiple radios transmit simultaneously in a shared medium and compete for bandwidth. Each radio chooses channels over time using a multi-armed bandit algorithm. This work studies a repeated game between bandit algorithms, and focuses on designing algorithms which work well in this game, under various assumptions on communication, synchronization and collisions.

**Competition.** The competition vs. innovation relationship and the inverted-U shape thereof have been introduced in a classic book (Schumpeter, 1942), and remained an important theme in the literature ever since (e.g., Aghion et al., 2005; Vives, 2008). Production costs aside, this literature treats innovation as a priori beneficial for the firm. Our setting is very different, as innovation in exploration algorithms may potentially hurt the firm.

The literature on learning-by-doing vs. competition (e.g., Fudenberg and Tirole, 1983; Dasgupta and Stiglitz, 1988; Cabral and Riordan, 1994) studies firms that learn while competing against each other, so that a firm attracting more consumers reduces its production costs. Our model differs in several important respects. First, firms learn to improve product quality rather than to reduce production costs. Second, the firms’ current actions have consequences (via reputation and/or data collected by the algorithm) that directly impact consumer choices in the future. Third, we endogenize the technology behind learning-by-doing by explicitly considering bandit algorithms.

A line of work on *platform competition* (starting with Rysman (2009), see Weyl and White (2014) for a survey) concerns competition between firms that improve as they attract more users. This literature is not concerned with *innovation*, and typically models network effects exogenously, whereas they are endogenous in our model. A nascent literature studies network effects in data-intensive markets (Prüfer and Schottmüller, 2017; Hagiu and Wright, 2020), but typically models learning as a reduced-form function of past consumer history and focuses on the role of prices.

Schmalensee (1982); Bagwell (1990) investigate how buyer uncertainty about product quality can serve as a barrier to entry for late arrivers; we find a similar effect with “reputation advantage”. The role of data as a barrier to entry in online markets has been noted in De Corniere and Taylor (2020); we find a similar effect with “data advantage”. Kerin et al. (1992) overview the other channels through which first-mover advantage can lead to a competitive advantage.

Classic “market competitiveness” measures, such as the Lerner Index or the Herfindahl-Hirschman Index (Tirole, 1988) are not applicable to our setting, as they rely on ex-post observable market attributes such as prices or market shares (which are, resp., absent and endogenous for us).

**Choice models.** Stochastic choice models similar to ours have been widely used throughout



economics. First, “random agents” (a.k.a. noise traders) can side-step the “no-trade theorem” (Milgrom and Stokey, 1982), a famous impossibility result in financial economics. They play a similar role in our model, side-stepping the dominance of the greedy algorithm. Second, there is a large literature on non-existence of equilibria due to small deviations, starting with Rothschild and Stiglitz (1976) in the context of health insurance markets.<sup>11</sup> This is superficially similar to how small deviations towards the greedy algorithm rule out equilibria under HardMax&Random. Third, SoftMax subsumes the logit choice rule, a standard behavioral model with strong empirical and microeconomic foundations (e.g., Mosteller and Nogee, 1951; Luce, 1959; McFadden, 1974; Matějka and McKay, 2015). Fourth, choice models similar to SoftMax are used to explain horizontal product differentiation (e.g., Hotelling, 1929; Perloff and Salop, 1985).

### 3 Our model in detail

**Principals and agents.** There are two principals and  $T$  agents, denoted, resp., principal  $i \in \{1, 2\}$  and agent  $t \in [T]$ . The game proceeds in (global) rounds. In each round  $t \in [T]$ , the following interaction takes place. Agent  $t$  arrives and chooses a principal  $i_t \in \{1, 2\}$ . The principal chooses action  $a_t \in A$ , where  $A$  is a fixed set of actions (same for both principals and all rounds).<sup>12</sup> The agent experiences this action and receives a reward  $r_t \in \{0, 1\}$  for this action, which is then observed by the principal. We posit *stochastic rewards*: whenever a given action  $a \in A$  is chosen, the reward is an independent draw from Bernoulli distribution with mean  $\mu_a$ . The mean rewards  $\mu_a$  are fixed over time, and initially not known to anybody. The principals are completely unaware of the rounds when the opponent is chosen.

Thus, each principal follows the protocol of *multi-armed bandits* (MAB): in each round when it is chosen, it chooses an arm from  $A$  and observes a reward for this action (and nothing else).

Each principal  $i$  commits to an MAB algorithm  $\text{alg}_i$  before round 1, and uses it throughout. The algorithm proceeds in time-steps:<sup>13</sup> each time it is called, it outputs an arm from  $A$ , and inputs a reward for this action. The algorithm is called only in global rounds when principal  $i$  is chosen.

**Agents’ response.** Each agent  $t$  forms reward estimates  $\text{EST}_i(t) \in [0, 1]$  for each principal  $i$ , and uses them to choose the principal. Specifically, principal 1 is chosen with probability

$$p_t = f_{\text{resp}}(\text{EST}_1(t) - \text{EST}_2(t)), \quad (1)$$

where  $f_{\text{resp}} : [-1, 1] \rightarrow [0, 1]$  is the *response function*, same for all agents. We assume that  $f_{\text{resp}}$  is monotonically non-decreasing, is larger than  $1/2$  on the interval  $(0, 1]$ , and smaller than  $1/2$  on the interval  $[-1, 0)$ . We consider three variants for  $f_{\text{resp}}$ , depicted in Figure 1:

- **HardMax:**  $f_{\text{resp}}$  equals 0 on the interval  $[-1, 0)$  and 1 on the interval  $(0, 1]$ . In words, a HardMax agent deterministically chooses a principal with a higher reward estimate.

<sup>11</sup>Veiga and Weyl (2016); Azevedo and Gottlieb (2017) emphasize the distinction between HardMax and versions of SoftMax in this context.

<sup>12</sup>We use ‘action’ and ‘arm’ interchangeably, as common in the literature on multi-armed bandits.

<sup>13</sup>These time-steps will sometimes be referred to as *local steps/rounds*, so as to distinguish them from “global rounds” defined before. We will omit the global vs. local distinction when clear from the context.

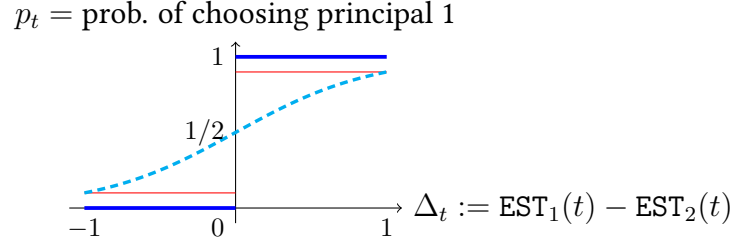


Figure 1: The three models for  $f_{\text{resp}}$ : HardMax is thick blue, HardMax&Random is red, and SoftMax is dashed.

- **HardMax&Random:**  $f_{\text{resp}}$  equals  $\epsilon_0$  on the interval  $[-1, 0)$  and  $1 - \epsilon_0$  on the interval  $(0, 1]$ , for some constant  $\epsilon_0 \in (0, \frac{1}{2})$ . In words, each agent is a HardMax agent with probability  $1 - 2\epsilon_0$ , and makes a random choice otherwise.
- **SoftMax:**  $f_{\text{resp}}$  lies in  $[\epsilon_0, 1 - \epsilon_0]$ , breaks ties fairly, and has a bounded derivative around 0 (see Definition 4.12 for a formal definition).

HardMax&Random and SoftMax can be seen as agent types that, resp., give some chance to the other principal and avoid sharp transitions in their probabilistic response. Alternatively, they can be realized as mixtures over more “basic” agent types. Indeed, HardMax&Random is a mixture of HardMax and “random agents” (which choose a principal uniformly at random). The latter can be interpreted as consumers oblivious to principals’ reputation, due to the lack of awareness or interest. One can obtain a SoftMax response function using agent types that choose a principal  $i$  with a largest reward estimate  $\text{EST}_i$ , unless  $|\text{EST}_1 - \text{EST}_2|$  is upper-bounded by some parameter  $\theta$ , in which case they choose uniformly. Then, we obtain SoftMax as a mixture of random agents and these “ $\theta$ -HardMax” agents, for a suitable distribution over  $\theta$ .

**Bayesian vs. frequentist.** We consider two model variants, Bayesian and frequentist. The main difference between the two concerns the agents’ reward estimates  $\text{EST}_i(t)$ .

- In the *Bayesian-choice model*, the mean reward vector  $\mu = (\mu_a : a \in A)$  is drawn from a common Bayesian prior  $\mathcal{P}_{\text{mean}}$ . Each agent knows its global round  $t$ , but not the performance signals such as the current market shares. Agents’ reward estimates are defined as posterior mean rewards:  $\text{EST}_i(t) = \text{PMR}_i(t) := \mathbb{E}[r_t \mid i_t = i]$  for each agent  $t$  and principal  $i$ .<sup>14</sup>
- In the *reputation-choice model*, agents’ reward estimate for a given principal is the average reward of the last  $M$  agents that chose this principal, interpreted as a current *reputation score*. To make it meaningful initially, each principal enjoys a “warm start”: additional  $T_0$  agents arrive before the game starts, and interact with the principal as described above.

**Competition game.** Some of our results explicitly study the game between the two principals, termed the *competition game*. We model it as a simultaneous-move game: before the first agent arrives, each principal commits to an MAB algorithm. Pure strategies in this game correspond to

<sup>14</sup>Formally, agents do the Bayesian update knowing  $t$ , the principals’ algorithms, the prior  $\mathcal{P}_{\text{mean}}$ , and  $f_{\text{resp}}$ .

MAB algorithms.<sup>15</sup> Principal’s utility is defined as the market share, *i.e.*, the number of agents that chose this principal. Principals are risk-neutral and aim to maximize their expected utility.

**Extensions.** The Bayesian-choice model admits several extensions, detailed in Section 4.6. First, all/most results extend to arbitrary reward distributions, allow reward-dependent utility, and carry over to a more general version of multi-armed bandits. Second, agents could have beliefs on  $(\text{alg}_1, \text{alg}_2, \mathcal{P}_{\text{mean}}, f_{\text{resp}})$  that need not be correct; then, all results carry over with respect to these beliefs. Third, we can handle a limited amount of non-stationarity in  $f_{\text{resp}}$  for the HardMax&Random and SoftMax decision rules. Finally, the main result on HardMax extends to time-discounted utilities.



### 3.1 Discussion



Reflecting reality, we posit that the exploration strategies available to the principals are “non-strategic” in nature. Even though the principals play a multi-step game, they do not react to each other’s moves or to the agents’ strategic choices. This is how industry approaches exploration algorithms, and for several good reasons. “Non-strategic” exploration is well-studied in machine learning, and yet it remains a very complex subject in research (as evidenced, *e.g.*, by the huge amount of activity therein). Even the seemingly simple algorithms are not straightforward to deploy in practice, and require a substantial investment in infrastructure (*e.g.*, see the discussions in Agarwal et al., 2017). Responding to the competition represents another layer of complexity which has not been previously studied in this context, to the best of our knowledge, let alone made even remotely practical. Besides, the competitor’s exploration strategy is typically not public, and understanding its exploration behavior via observations appears challenging even as a research problem.<sup>16</sup>

Our models are stylized in several important respects. Firms compete only on the quality of service, rather than, say, pricing or the range of products. Agents are myopic: they do not worry about how their actions impact their future utility.<sup>17</sup> Various performance signals available to the users, from personal experience to word-of-mouth to consumer reports, are abstracted as persistent “reputation scores” reflecting the current reputation, and further simplified to average performance over a sliding time window.

We consider two extremes: a simple Bayesian model with full Bayesian rationality and no performance signals, and a simple frequentist model with reputation scores and no prior knowledge or beliefs. For the theoretical results, the “no-performance-signals” assumption makes agents’ behavior independent of a particular realization of the prior. Therefore, we summarize each learning algorithm via its Bayesian-expected rewards, not worrying about its detailed performance on particular realizations of the prior. Such summarization is essential for formulating lucid and general analytic results, let alone proving them. It is unclear how to incorporate performance signals in a theoretically tractable model. For the numerical results, the reputation-choice model

<sup>15</sup>Note that a mixed strategy is also a (randomized) MAB algorithm, *i.e.*, also a pure strategy.

<sup>16</sup>Principals could potentially react to the market share or (the difference in) reputation scores. However, baking these signals into one’s exploration strategy runs the risk of over-interpreting our competition model, as they may change for exogenous reasons. Alternatively, one could use such signals, as well as the intuitions coming from this paper, to guide the platform’s decisions regarding exploration.

<sup>17</sup>So, agents do not attempt to learn over time, second-guess or game future agents, or manipulate the principals’ learning algorithms. This is arguably typical in practice, in part because one agent’s influence tends to be small.

accounts for competition in a more direct way, not requiring users to have direct information on the algorithms deployed or the bandit problem faced by the firms. It further allows us to separate reputation vs. data advantage and makes our model amenable to numerical simulations.

On the machine learning side, our model captures big, qualitative differences between bandit algorithms, building on the well-established intuition in the literature. Comparisons between bandit algorithms are generally somewhat subtle, as some algorithms may be better for some problem instances and/or time intervals, and worse for some others. In particular, “better” algorithms are better in the long run, but could be worse initially. We focus on a standard model of stochastic bandits. In Appendix A, we present sufficient background on this model, accessible to non-specialists. However, we are less interested in state-of-art algorithms for realistic applications.

Bandit rewards are not discounted with time, reflecting the fact that non-discounted, regret-minimizing formulations has been prevalent in the bandits literature over the past two decades (Slivkins, 2019; Lattimore and Szepesvári, 2020), and better correspond to practical deployments (e.g., Agarwal et al., 2017). Also, the distinctions between better and worse bandit algorithms are not as well-understood under time-discounting.

## 4 Theoretical results: the Bayesian-choice model

In this section, we present our theoretical results for the Bayesian-choice model. While we provide intuition and proof sketches, the detailed proofs are deferred to Appendix D.

### 4.1 Preliminaries

**Notation.** Let  $\text{rew}_i(n)$  denote the realized reward of principal  $i$  at local step  $n$ . For a global round  $t$ , let  $n_i(t)$  denote the number of global rounds before  $t$  in which principal  $i$  is chosen. Note that

$$\text{PMR}_i(t) := \mathbb{E}[r_t \mid i_t = i] \mathbb{E}[\text{rew}_i(n_i(t) + 1)].$$

**Assumptions.** We make two mild assumptions on the prior. First, each arm  $a$  can be best:

$$\forall a \in A : \Pr[\mu_a > \mu_{a'} \quad \forall a' \in A \setminus \{a\}] > 0. \quad (2)$$

Second, posterior mean rewards are pairwise distinct given any feasible history  $h$ :<sup>18</sup>

$$\mathbb{E}[\mu_a \mid h] \neq \mathbb{E}[\mu_{a'} \mid h] \quad \forall a, a' \in A. \quad (3)$$

In particular, *prior* mean rewards are pairwise distinct:  $\mathbb{E}[\mu_a] \neq \mathbb{E}[\mu_{a'}]$  for any  $a, a' \in A$ .

In Appendix C, we provide two examples for which property (3) is ‘generic’, in the sense that it can be enforced almost surely by a small random perturbation of the prior. The two examples concern, resp., Beta priors and priors with a finite support, and focus on priors  $\mathcal{P}_{\text{mean}}$  that are independent across arms.

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<sup>18</sup>The *history* of an MAB algorithm at a given step comprises the chosen actions and the observed rewards in all previous steps. The history is *feasible* if for each arm-reward pair  $(a, r)$  in the history,  $r$  is in the support of the reward distribution for  $a$ .

**MAB algorithms.** We consider two (Bayesian) greedy algorithms. The first one, called *BayesianGreedy*, chooses an arm  $a$  with the largest posterior mean reward  $\mathbb{E}[\mu_a \mid \cdot]$  given all information currently available to the algorithm. The second algorithm, called *StaticGreedy*, chooses an arm  $a$  with the largest prior mean reward  $\mathbb{E}[\mu_a]$ , and uses this arm in all rounds.

We characterize the inherent quality of an MAB algorithm in terms of its *Bayesian Instantaneous Regret* (henceforth, BIR), a standard notion from machine learning:



$$\text{BIR}_i(n) := \mathbb{E} \left[ \max_{a \in A} \mu_a - \text{rew}_i(n) \right]. \quad (4)$$

We are primarily interested in how fast BIR decreases with  $n$ . (We treat the number of arms as a constant.) Intuitively, (much) better MAB algorithms tend to have a (much) smaller BIR, see Appendix A for background.

An algorithm is called *Bayesian-monotone* if it can only get better over time, in the Bayesian sense: namely, if  $\mathbb{E}[\text{rew}_i(\cdot)]$  is non-decreasing, and therefore  $\text{BIR}(\cdot)$  is non-decreasing. This is a mild assumption, see Appendix B.

## 4.2 HardMax response function

We consider agents with HardMax response function, and show that principals are not incentivized to *explore*— i.e., to deviate from *BayesianGreedy*. The core technical result is that if one principal adopts *BayesianGreedy*, then the other principal loses all agents as soon as he deviates.

To make this formal, let's define what it means for MAB algorithms to deviate.

**Definition 4.1.** Two MAB algorithms *deviate* at (local) step  $n$  if there is a set  $H$  of histories over the previous local steps such that both algorithms lead to  $H$  with positive probability, and choose different distributions over arms given any history  $h \in H$ . The two algorithms deviate *starting from* step  $n_0$  if  $n = n_0$  is the smallest step when they deviate.

**Theorem 4.2.** Assume HardMax response function with fair tie-breaking:  $f_{\text{resp}}(0) = 1/2$ . Assume that  $\text{alg}_1$  is *BayesianGreedy*, and  $\text{alg}_2$  deviates from *BayesianGreedy* starting from some (local) step  $n_0 < T$ . Then all agents in global rounds  $t \geq n_0$  select principal 1.

*BayesianGreedy* is a weakly dominant strategy in the competition game, and a unique Nash equilibrium. This is because *BayesianGreedy* receives, in expectation, at least half of the agents before global round  $n_0$ , and all agents after that; both are the best possible against  $\text{alg}_2$ . Moreover, *BayesianGreedy* guarantees at least  $T/2$  agents in expectation, and any other strategy can receive strictly less than that (e.g., if the opponent chooses *BayesianGreedy*).

**Corollary 4.3.** *BayesianGreedy* is a weakly dominant strategy in the competition game. The game has a unique Nash equilibrium: both principals choose *BayesianGreedy*.

The proof of Theorem 4.2 relies on two key lemmas: that deviating from *BayesianGreedy* implies a strictly smaller Bayesian-expected reward, and that HardMax implies a “sudden-death” property: if one agent chooses principal 1 with certainty, so do all subsequent agents. We re-use both lemmas in later results, so we state them in sufficient generality.



**Lemma 4.4.** Assume that  $\text{alg}_1$  is BayesianGreedy, and  $\text{alg}_2$  deviates from BayesianGreedy starting from some (local) step  $n_0 < T$ . Then  $\text{rew}_1(n_0) > \text{rew}_2(n_0)$ . The lemma holds for any response function  $f_{\text{resp}}$  (as it only considers the stand-alone performance of each algorithm).

**Lemma 4.5.** Consider HardMax response function with  $f_{\text{resp}}(0) \geq \frac{1}{2}$ . Suppose  $\text{alg}_1$  is Bayesian-monotone, and  $\text{PMR}_1(t_0) > \text{PMR}_2(t_0)$  for some global round  $t_0$ . Then  $\text{PMR}_1(t) > \text{PMR}_2(t)$  for all subsequent rounds  $t$ .

The remainder of the proof of Theorem 4.2 uses the conclusion of Lemma 4.4 to derive the precondition for Lemma 4.5, i.e., goes from  $\text{rew}_1(n_0) > \text{rew}_2(n_0)$  to  $\text{PMR}_1(n_0) > \text{PMR}_2(n_0)$ . The subtlety one needs to deal with is that the principal’s “local” round corresponding to a given “global” round is a random quantity due to the random tie-breaking.

**Biased tie-breaking.** The HardMax model is very sensitive to tie-breaking between the principals. For starters, if ties are broken deterministically in favor of principal 1, then principal 1 can get all agents no matter what the other principal does, simply by using StaticGreedy.

**Theorem 4.6.** Assume HardMax response function with  $f_{\text{resp}}(0) = 1$  (ties are always broken in favor of principal 1). If  $\text{alg}_1$  is StaticGreedy, then all agents choose principal 1.

*Proof Sketch.* Agent 1 chooses principal 1 because of the tie-breaking rule. Since StaticGreedy is trivially Bayesian-monotone, all the subsequent agents choose principal 1 by an induction argument similar to the one in the proof of Lemma 4.5.  $\square$

A more challenging scenario is when the tie-breaking is biased in favor of principal 1, but not deterministically so:  $f_{\text{resp}}(0) > \frac{1}{2}$ . Then this principal also has a “winning strategy” no matter what the other principal does. Specifically, principal 1 can get all but the first few agents, under a mild technical assumption that BayesianGreedy deviates from StaticGreedy. Principal 1 can use BayesianGreedy, or any other Bayesian-monotone MAB algorithm that coincides with BayesianGreedy in the first few steps.

**Theorem 4.7.** Assume HardMax response function with  $f_{\text{resp}}(0) > \frac{1}{2}$  (i.e., tie-breaking is biased in favor of principal 1). Assume the prior  $\mathcal{P}$  is such that BayesianGreedy deviates from StaticGreedy starting from some step  $n_0$ . Suppose that principal 1 runs a Bayesian-monotone MAB algorithm that coincides with BayesianGreedy in the first  $n_0$  steps. Then all agents  $t \geq n_0$  choose principal 1.

The proof re-uses Lemmas 4.4 and 4.5, which do not rely on fair tie-breaking.

### 4.3 HardMax with random agents

Consider the HardMax&Random response model, i.e., HardMax mixed with “random agents”. Informally, we find that *a much better algorithm wins big*. In more detail, a principal with asymptotically better BIR wins by a large margin: after a “learning phase” of constant duration, all agents choose this principal with maximal possible probability  $f_{\text{resp}}(1)$ . For example, a principal with  $\text{BIR}(n) \leq \tilde{O}(n^{-1/2})$  prevails over a principal with  $\text{BIR}(n) \geq \Omega(n^{-1/3})$ .

To state this result, we need to express a property that  $\text{alg}_1$  eventually catches up and surpasses  $\text{alg}_2$ , even if initially it receives only a fraction of traffic. We assume that both algorithms run indefinitely and do not depend on the time horizon  $T$ ; call such algorithms *T-oblivious*. In

particular, their BIR does not depend on the time horizon  $T$  of the game. Then this property can be formalized as follows:

$$(\forall \epsilon > 0) \quad \frac{\text{BIR}_1(\epsilon n)}{\text{BIR}_2(n)} \rightarrow 0. \quad (5)$$

In fact, a weaker version suffices: denoting  $\epsilon_0 = f_{\text{resp}}(-1)$ , for some constant  $n_0$  we have


$$(\forall n \geq n_0) \quad \frac{\text{BIR}_1(\epsilon_0 n/2)}{\text{BIR}_2(n)} < 1/2. \quad (6)$$

If this holds, we say that  $\text{alg}_1$  *BIR-dominates*  $\text{alg}_2$  starting from (local) step  $n_0$ .

We also need a mild technical assumption that  $\text{BIR}_2(\cdot)$  is not extremely small:

$$(\exists m_0 \forall n \geq m_0) \quad \text{BIR}_2(n) > 4e^{-\epsilon_0 n/12}. \quad (7)$$

Thus, the main result is stated as follows:

**Theorem 4.8.** *Fix a HardMax&Random response function  $f_{\text{resp}}$ . Suppose algorithms  $\text{alg}_1, \text{alg}_2$  are Bayesian-monotone and  $T$ -oblivious, and (7) holds. If  $\text{alg}_1$  BIR-dominates  $\text{alg}_2$  starting from step  $n_0$ , then each agent  $t \geq \max(n_0, m_0)$  chooses principal 1 with probability  $f_{\text{resp}}(1) = 1 - \epsilon_0$  (which is the largest possible selection probability for this response function).* 

We'd like to use Theorem 4.8 to conclude that a (much) better algorithm prevails in equilibrium. We consider a version of the competition game in which the principals are restricted to choosing from a given set of MAB algorithms; the algorithms in this set are called *feasible*.

**Corollary 4.9.** *Fix a HardMax&Random response function  $f_{\text{resp}}$ . Consider the competition game in which all feasible MAB algorithms are  $T$ -oblivious, Bayesian-monotone, and satisfy (7) for some fixed  $m_0$ . Suppose some feasible algorithm  $\text{alg}$  BIR-dominates all other feasible algorithms, starting from some local step  $n_0$ . Then, for any sufficiently large time horizon  $T$ , this game has a unique Nash equilibrium, in which both principals choose algorithm  $\text{alg}$ .*


**Counterpoint: A little greedy goes a long way.** Given any Bayesian-monotone MAB algorithm  $\text{alg}$  other than BayesianGreedy, we design a modified algorithm which “mixes in” some greedy choices (and consequently learns at a slower rate), yet prevails over  $\text{alg}$  in the competition game. Thus, we have a counterpoint to “much better algorithms win”: even under HardMax&Random, a better algorithm may lose in competition. The corresponding counterpoint to Corollary 4.9 states that non-greedy algorithms are *not* chosen in equilibrium.

The modified algorithm, called the *greedy modification* of  $\text{alg}$  with *mixing parameter*  $p \in (0, 1)$ , is defined as follows. Suppose  $\text{alg}$  deviates from BayesianGreedy starting from some (local) step  $n_0$ . The modified algorithm coincides with BayesianGreedy for the first  $n_0 - 1$  steps. In each step  $n \geq n_0$ ,  $\text{alg}$  is invoked with probability  $1 - p$ , and with the remaining probability  $p$  does the “greedy choice”: chooses an action with the largest posterior mean reward given the current information collected by  $\text{alg}$ . The data from the “greedy choice” steps are not recorded.<sup>19</sup> This

<sup>19</sup>In other words: the algorithm proceeds as if the “greedy choice” steps have never happened. While it is usually more efficient to consider all available data, this modification simplifies analysis.

completes the specification of the modified algorithm; note that it is not merely a mixed strategy that randomizes between  $\text{alg}$  and the greedy algorithm.

We find that the greedy modification prevails in competition if  $p$  is small enough. We focus on *symmetric* response functions: ones that satisfy  $f_{\text{resp}}(x) + f_{\text{resp}}(-x) = 1$  for any  $x \in [0, 1]$ .

**Theorem 4.10.** *Consider a symmetric HardMax&Random response function  $f_{\text{resp}}$  with baseline probability  $\epsilon_0 = f_{\text{resp}}(-1)$ . Suppose  $\text{alg}_1$  is Bayesian-monotone, and deviates from BayesianGreedy starting from some step  $n_0$ . Let  $\text{alg}_2$  be the greedy modification of  $\text{alg}_1$  with mixing parameter  $p > 0$  such that  $(1 - \epsilon_0)(1 - p) > \epsilon_0$ . Then each agent  $t \geq n_0$  chooses principal 2 with probability  $1 - \epsilon_0$  (which is the largest possible). *

Let us analyze the BIR of the greedy modification (we will use it for what follows). Use  $\text{alg}_1$  and  $\text{alg}_2$  as in the theorem. For each  $n \in \mathbb{N}$ , let  $M_n$  be the number of times  $\text{alg}_1$  is invoked in the first  $n$  steps of  $\text{alg}_2$ . Let  $\text{alg}_{\text{gr}}$  be a hypothetical algorithm which at each step  $n$  outputs the “Bayesian-greedy choice” based on the data collected by  $\text{alg}_1$  in the first  $n - 1$  steps. Let  $\text{BIR}^{\text{gr}}(n)$  be the BIR of this algorithm. Let  $\text{reg}_2(n) = n \cdot \max_a \mu_a - \text{rew}_2(n)$  be the (frequentist) instantaneous regret of  $\text{alg}_2$ . Then

$$\begin{aligned} \mathbb{E}[\text{reg}_2(n) \mid M_n = m] &= (1 - p) \cdot \text{BIR}_1(m) + p \cdot \text{BIR}^{\text{gr}}(m). \\ \text{BIR}_2(n) &= \mathbb{E}[(1 - p) \cdot \text{BIR}_1(M_n) + p \cdot \text{BIR}^{\text{gr}}(M_n)]. \end{aligned} \quad (8)$$

First, let us show how  $\text{alg}_1$  can be a better algorithm than its greedy modification  $\text{alg}_2$ . We need to assume that  $\text{alg}_1$  is (much) better than the greedy step  $\text{alg}_{\text{gr}}$  if the latter is computed on a fraction of the data. Formally, we posit a convex function  $f(\cdot)$  and  $m_0 > 0$  such that


$$\text{BIR}^{\text{gr}}(n) \geq f(n) \quad \text{and} \quad f(\mathbb{E}[M_n]) \geq 2 \text{BIR}_1(n) \quad \forall n \geq m_0.$$

Then by (8) and Jensen’s inequality, for each step  $n \geq m_0$  we have

$$\text{BIR}_2(n) \geq \mathbb{E}[\text{BIR}^{\text{gr}}(M_n)] \geq \mathbb{E}[f(M_n)] \geq f(\mathbb{E}[M_n]) \geq 2 \text{BIR}_1(n).$$

Second, let us argue that  $\text{alg}_2$  is Bayesian-monotone. This follows from (8) since both  $\text{alg}_1$  and  $\text{alg}_{\text{gr}}$  are Bayesian-monotone. The latter follows from a “monotonicity-in-information” property of the “greedy step”: essentially, it can only get better with more information (see Lemma B.1).

Thus, the greedy modification is beneficial in competition *and* keeps us inside the set of Bayesian-monotone MAB algorithms. Consequently, if the principals are restricted to choosing Bayesian-monotone MAB algorithms, then non-greedy algorithms cannot be chosen in equilibrium.

**Corollary 4.11.** *Fix a symmetric HardMax&Random response function  $f_{\text{resp}}$ . Consider the competition game in which algorithms are feasible if and only if they are Bayesian-monotone.<sup>20</sup> Then there are no Nash equilibria other than (BayesianGreedy, BayesianGreedy). *

Recall that by Theorem 4.8 BayesianGreedy cannot be played in equilibrium when it is BIR-dominated by some feasible,  $T$ -oblivious algorithm and the time horizon  $T$  is large enough.

<sup>20</sup>More generally, this corollary holds if feasible algorithms are Bayesian-monotone and closed under the greedy modification (i.e., the greedy modification of any feasible algorithm is also feasible, for any mixing parameter  $p$ ).

## 4.4 SoftMax response function

For the SoftMax model, we derive a “better algorithm wins” result under a much weaker version of BIR-dominance. We start with a formal definition of SoftMax:

**Definition 4.12.** A response function  $f_{\text{resp}}$  is SoftMax if the following conditions hold:

- $f_{\text{resp}}(\cdot)$  is bounded away from 0 and 1:  $f_{\text{resp}}(\cdot) \in [\epsilon, 1 - \epsilon]$  for some  $\epsilon \in (0, \frac{1}{2})$ ,
- the response function  $f_{\text{resp}}(\cdot)$  is “smooth” around 0:

$$\exists \text{ constants } \delta_0, c_0, c'_0 > 0 \quad \forall x \in [-\delta_0, \delta_0] \quad c_0 \leq f'_{\text{resp}}(x) \leq c'_0. \quad (9)$$

- fair tie-breaking:  $f_{\text{resp}}(0) = \frac{1}{2}$ .

*Remark 4.13.* This definition is fruitful when parameters  $c_0$  and  $c'_0$  are close to  $\frac{1}{2}$ . Throughout, we assume that  $\text{alg}_1$  is better than  $\text{alg}_2$ , and obtain results parameterized by  $c_0$ . By symmetry, one could assume that  $\text{alg}_2$  is better than  $\text{alg}_1$ , and obtain similar results parameterized by  $c'_0$ .

For the sake of intuition, let us derive a version of Theorem 4.8, with the same assumptions about the algorithms and essentially the same proof. The conclusion is much weaker, though: we can only guarantee that each agent  $t \geq n_0$  chooses principal 1 with probability slightly larger than  $\frac{1}{2}$ . This is essentially unavoidable in a typical case when both algorithms satisfy  $\text{BIR}(n) \rightarrow 0$ , by Definition 4.12.

**Theorem 4.14.** *Assume SoftMax response function. Suppose algorithms  $\text{alg}_1, \text{alg}_2$  satisfy the assumptions in Theorem 4.8. Then each agent  $t \geq n_0$  chooses principal 1 with probability*

$$\Pr[i_t = 1] \geq \frac{1}{2} + \frac{c_0}{4} \text{BIR}_2(t). \quad (10)$$

To prove this theorem, we follow the steps in the proof of Theorem 4.8 to derive

$$\text{PMR}_1(t) - \text{PMR}_2(t) \geq \text{BIR}_2(t)/2 - q, \quad \text{where } q = \exp(-\epsilon_0 t/12).$$

This is at least  $\text{BIR}_2(t)/4$  by (7). Then (10) follows by the smoothness condition (9).

Let us relax the notion of BIR-dominance so that the constant multiplicative factors in (6), namely  $\epsilon_0/2$  and  $\frac{1}{2}$ , are replaced by constants that can be arbitrarily close to 1.

**Definition 4.15.** Suppose MAB algorithms  $\text{alg}_1, \text{alg}_2$  are  $T$ -oblivious. Say that  $\text{alg}_1$  *weakly BIR-dominates*  $\text{alg}_2$  if there exist absolute constants  $\beta_0, \alpha_0 \in (0, 1/2)$  and  $n_0 \in \mathbb{N}$  such that

$$(\forall n \geq n_0) \quad \frac{\text{BIR}_1((1 - \beta_0)n)}{\text{BIR}_2(n)} < 1 - \alpha_0. \quad (11)$$

Now we are ready to state the main result for SoftMax:

**Theorem 4.16.** *Assume the SoftMax response function. Suppose algorithms  $\text{alg}_1, \text{alg}_2$  are Bayesian-monotone and  $T$ -oblivious, and  $\text{alg}_1$  weakly-BIR-dominates  $\text{alg}_2$ . Posit mild technical assumptions:  $\text{BIR}_1(n) \rightarrow 0$  and that  $\text{BIR}_2$  cannot be extremely small, namely:*

$$(\exists m_0 \forall n \geq m_0) \quad \text{BIR}_2(n) \geq \frac{4}{\alpha_0} \exp\left(\frac{-n \min\{\epsilon_0, 1/8\}}{12}\right). \quad (12)$$

*Then there exists some  $t_0$  such that each agent  $t \geq t_0$  chooses principal 1 with probability*

$$\Pr[i_t = 1] \geq \frac{1}{2} + \frac{1}{4} c_0 \alpha_0 \text{BIR}_2(t). \quad (13)$$

*Proof Sketch.* The main idea is that even though  $\text{alg}_1$  may have a slower rate of learning in the beginning, it will gradually catch up and surpass  $\text{alg}_2$ . We distinguish two phases. In the first phase,  $\text{alg}_1$  receives a random agent with probability at least  $f_{\text{resp}}(-1) = \epsilon_0$  in each round. Since  $\text{BIR}_1$  tends to 0, the difference in BIRs between the two algorithms is also diminishing. Due to the SoftMax response function,  $\text{alg}_1$  attracts each agent with probability at least  $1/2 - O(\beta_0)$  after a sufficient number of rounds. Then the game enters the second phase: both algorithms receive agents at a rate close to  $\frac{1}{2}$ , and the fractions of agents received by both algorithms —  $n_1(t)/t$  and  $n_2(t)/t$  — also converge to  $\frac{1}{2}$ . At the end of the second phase and in each global round afterwards, the counts  $n_1(t)$  and  $n_2(t)$  satisfy the weak BIR-dominance condition, in the sense that they both are larger than  $n_0$  and  $n_1(t) \geq (1 - \beta_0) n_2(t)$ . At this point,  $\text{alg}_1$  actually has smaller BIR, which reflected in the PMRs eventually. Accordingly, from then on  $\text{alg}_1$  attracts agents at a rate slightly larger than  $\frac{1}{2}$ . We prove that the “bump” over  $\frac{1}{2}$  is at least on the order of  $\text{BIR}_2(t)$ .  $\square$

It follows that a weakly-BIR-dominating algorithm prevails in equilibrium. We need a mild technical assumption that cumulative Bayesian regret (BReg) tends to infinity. BReg is a standard notion from the literature (along with BIR):

$$\text{BReg}(n) := n \cdot \mathbb{E}_{\mu \sim \mathcal{P}_{\text{mean}}} \left[ \max_{a \in A} \mu_a \right] - \mathbb{E} \left[ \sum_{m=1}^n \text{rew}(m) \right] = \sum_{m=1}^n \text{BIR}(m). \quad (14)$$

**Corollary 4.17.** *Assume SoftMax response function. Consider the competition game in which all feasible algorithms are Bayesian-monotone,  $T$ -oblivious, and satisfy  $\text{BReg}(n) \rightarrow \infty$ .<sup>21</sup> Suppose some feasible algorithm  $\text{alg}$  weakly-BIR-dominates all others. Then, for any sufficiently large time horizon  $T$ , there is a unique Nash equilibrium: both principals choose  $\text{alg}$ .*

## 4.5 Economic implications

We frame our contributions in terms of the relationship between *competitiveness* (as expressed by the “hardness” of the agents’ response function  $f_{\text{resp}}$ ), and adoption of better algorithms.

**Main story.** Our main story concerns the finite competition game between the two principals where one allowed algorithm  $\text{alg}$  is “better” than the others. We track whether and when  $\text{alg}$  is chosen in an equilibrium. We vary *competitiveness* by changing the response function from HardMax (very competitive environment) to HardMax&Random to SoftMax (less competition). Our conclusions are as follows:

- Under HardMax, no innovation: BayesianGreedy is chosen over  $\text{alg}$ .
- Under HardMax&Random, some innovation:  $\text{alg}$  is chosen as long as it BIR-dominates.
- Under SoftMax, more innovation:  $\text{alg}$  is chosen as long as it weakly-BIR-dominates.

These conclusions follow from Corollaries 4.3, 4.9 and 4.17, respectively. Recall that weak-BIR-dominance is a weaker condition, so that a better algorithm is chosen in a broader range of scenarios. Further, we consider the uniform choice between the principals, which corresponds to the least amount of competition and (when principals’ utility is the number of agents) uniform choice provides no incentives to innovate.<sup>22</sup> Thus, we have an inverted-U relationship, see Figure 2.

<sup>21</sup> $\text{BReg}(n) \rightarrow \infty$  is a mild non-degeneracy condition, see Appendix A for background.

<sup>22</sup>On the other hand, if principals’ utility is aligned with agents’ welfare, then a monopolist principal is incentivized to choose the best possible MAB algorithm (namely, to minimize cumulative Bayesian regret  $\text{BReg}(T)$ ). Accordingly,



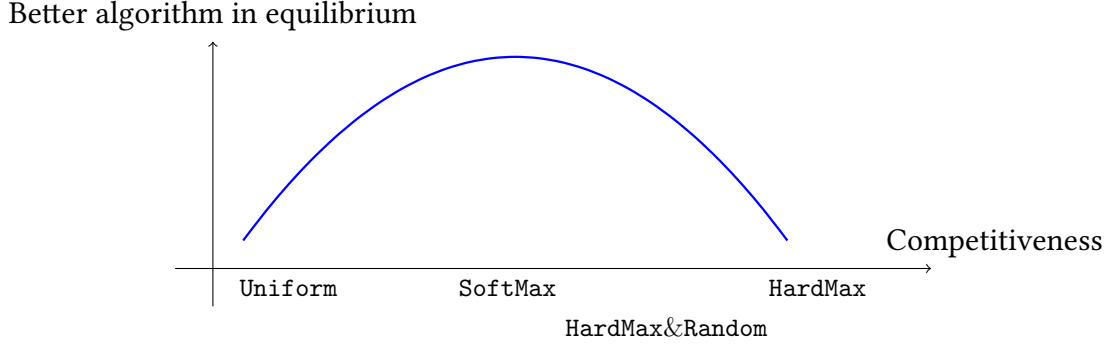


Figure 2: The stylized inverted-U relationship in the “main story”.

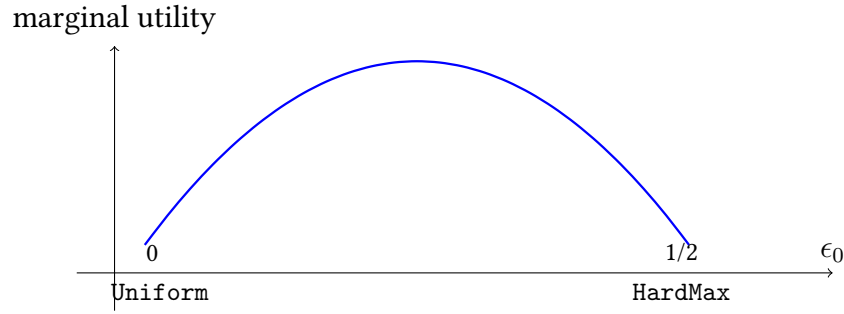



Figure 3: The stylized inverted-U relationship from the “secondary story”

**Secondary story.** Let us zoom in on the symmetric HardMax&Random model. Competitiveness within this model are controlled by the baseline probability  $\epsilon_0 = f_{\text{resp}}(-1)$ , which goes smoothly between the two extremes of HardMax ( $\epsilon_0 = 0$ , tough competition) and the uniform choice ( $\epsilon_0 = \frac{1}{2}$ , no competition). For clarity, we assume that principal’s utility is the number of agents. 

We consider the marginal utility of switching to a better algorithm. Suppose initially both principals use some algorithm  $\text{alg}$ , and principal 1 ponders switching to another algorithm  $\text{alg}'$  which BIR-dominates  $\text{alg}$ . We are interested in the marginal utility  $\Delta U$  of this switch. Then:

- if  $\epsilon_0 = 0$  then  $\Delta U$  can be negative if  $\text{alg}$  is BayesianGreedy.
- if  $\epsilon_0$  is near 0 then only a small  $\Delta U$  can be guaranteed, as it may take a long time for  $\text{alg}'$  to “catch up” with  $\text{alg}$ , and hence less time to reap the benefits.
- if  $\epsilon_0$  is medium-range, then  $\Delta U$  is large, as  $\text{alg}'$  learns fast and gets most agents.
- if  $\epsilon_0$  is near  $\frac{1}{2}$ , then  $\Delta U$  is small, as principal 1 gets most agents for free no matter what.

These findings can also be organized as an inverted-U relationship, see Figure 3.

## 4.6 Extensions

Our theoretical results can be extended beyond the basic model in Section 3.

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monopoly would result in better social welfare than competition, as the latter is likely to split the market and cause each principal to learn more slowly. This is a very generic and well-known effect regarding economies of scale.

**Reward-dependent utility.** Except for Corollary 4.17, our results allow a more general notion of principal’s utility that can depend on both the market share and agents’ rewards. Namely, principal  $i$  collects  $U_i(r_t)$  units of utility in each global round  $t$  when she is chosen (and 0 otherwise), where  $U_i(\cdot)$  is some fixed non-decreasing function with  $U_i(0) > 0$ . In a formula,  $U_i := \sum_{t=1}^T \mathbf{1}_{\{i_t=i\}} \cdot U_i(r_t)$ .

**Time-discounted utility.** Theorem 4.2 and Corollary 4.3 holds under a more general model which allows time-discounting: namely, the utility of each principal  $i$  in each global round  $t$  is  $U_{i,t}(r_t)$  if this principal is chosen, and 0 otherwise, where  $U_{i,t}(\cdot)$  is an arbitrary non-decreasing function with  $U_{i,t}(0) > 0$ .

**Arbitrary reward distributions.** Bernoulli rewards can be extended to arbitrary reward distributions. For each arm  $a \in A$  there is a parametric family  $\psi_a(\cdot)$  of reward distributions, parameterized by the mean reward. Whenever arm  $a$  is chosen, the reward is drawn independently from distribution  $\psi_a(\mu_a)$ . The prior  $\mathcal{P}_{\text{mean}}$  and the distributions  $(\psi_a(\cdot) : a \in A)$  constitute the (full) Bayesian prior on rewards.

**Beliefs.** Rather than knowing the principals’ algorithms  $(\text{alg}_1, \text{alg}_2)$ , the Bayesian prior  $\mathcal{P}_{\text{mean}}$ , and the response function  $f_{\text{resp}}$ , agents could have beliefs on these objects that need not be correct. If agents have common “point beliefs”, respectively, algorithms  $(\text{alg}'_1, \text{alg}'_2)$  prior  $\mathcal{P}'_{\text{mean}}$  and response function  $f'_{\text{resp}}$ , then all our results carry over with respect to these beliefs.

**Limited non-stationarity in  $f_{\text{resp}}$ .** Different agents can have different response functions, in the following sense. For HardMax&Random, our results carry over if each agent  $t$  has a HardMax&Random response function  $f_{\text{resp}}$  with parameter  $\epsilon_t \geq \epsilon_0$ . For SoftMax, different agents can have different response functions that satisfy Definition 4.12 (with the same parameters).

**MAB extensions.** Our results carry over, with little or no modification of the proofs, to much more general versions of MAB, as long as it satisfies the i.i.d. property. In each round, an algorithm can see a *context* before choosing an action (as in *contextual bandits*) and/or additional feedback other than the reward after the reward is chosen (as in, e.g., *semi-bandits*), as long as the contexts are drawn from a fixed distribution, and the (reward, feedback) pair is drawn from a fixed distribution that depends only on the context and the chosen action. The Bayesian prior  $\mathcal{P}$  needs to be a more complicated object, to make sure that PMR and BIR are well-defined. Mean rewards may also have a known structure, such as Lipschitzness, convexity, or linearity; such structure can be incorporated via  $\mathcal{P}$ . All these extensions have been studied extensively in the literature on MAB, and account for a substantial segment thereof. Background can be found in any of the recent books on MAB (Bubeck and Cesa-Bianchi, 2012; Slivkins, 2019; Lattimore and Szepesvári, 2020).

**BIR can depend on  $T$ .** Many MAB algorithms are parameterized by the time horizon  $T$ , and their regret bounds usually include  $\text{polylog}(T)$ . In particular, a typical regret bound for BIR is

$$\text{BIR}(n \mid T) \leq \text{polylog}(T) \cdot n^{-\gamma} \quad \text{for some } \gamma \in (0, \tfrac{1}{2}]. \quad (15)$$

Here we write  $\text{BIR}(n \mid T)$  to emphasize the dependence on  $T$ . Accordingly, BIR-dominance can be redefined as follows: there exists a number  $T_0$  and a function  $n_0(T) \in \text{polylog}(T)$  such that



$$(\forall T \geq T_0, n \geq n_0(T)) \quad \frac{\text{BIR}_1(\epsilon_0 n/2 \mid T)}{\text{BIR}_2(n \mid T)} < \frac{1}{2}. \quad (16)$$

Weak BIR-dominance can be redefined similarly. Theorem 4.8 and 4.14 easily extend to these versions.

## 5 Numerical simulations: the reputation-choice model

In this section we present our numerical simulations. As discussed in the Introduction, we focus on the reputation-choice model, whereby each agent chooses the firm with a maximal reputation score, modeled as a sliding window average of its rewards. While we experiment with various MAB instances and parameter settings, we only report on selected, representative experiments. Additional plots and tables are provided in Appendix E. Unless noted otherwise, our findings are based on and consistent with all these experiments.

### 5.1 Experiment setup

**Challenges.** An “atomic experiment” is a competition  between a given pair of bandit algorithms, in a given competition model, on a given  of a multi-armed bandit problem (and each such experiment is run many times to reduce variance). Accordingly, we have a three-dimensional space of atomic experiments one needs to run and interpret:  $\{\text{pairs of algorithms}\} \times \{\text{competition models}\} \times \{\text{bandit instances}\}$ , and we are looking for findings that are consistent across this entire space. It is essential to keep each of the three dimensions small yet representative. In particular, we need to capture a huge variety of bandit algorithms and bandit instances with only a few representative examples. Further, we need a succinct and informative summarization of results within one atomic experiment and across multiple experiments (e.g., see Table 1).

**Competition model.** All experiments use HardMax response function (without mentioning it), except Section 5.5 where we use HardMax&Random agents. In some of our experiments, one firm is the “incumbent” who enters the market before the other (“late entrant”), and therefore enjoys a *first-mover advantage*. Formally, the incumbent enjoys additional  $X$  rounds of the “warm start”. We treat  $X$  as an exogenous element of the model, and study the consequences for a fixed  $X$ .

**MAB algorithms.** In abstract terms, we posit three types of technology, from “low” to “medium” to “high”. Concretely, we consider three essential classes of bandit algorithms: ones that never explicitly explore (*greedy algorithms*), ones that explore without looking at the data (*exploration-separating algorithms*), and ones where exploration gradually zooms in on the best arm (*adaptive-exploration algorithms*). In the absence of competition, these classes are fairly well-understood: greedy algorithms are terrible for a wide variety of problem instances, exploration-separated algorithms learn at a reasonable but mediocre rate across all problem instances, and adaptive-exploration algorithms are optimal in the worst case, and exponentially improve for “easy” problem instances (see Appendix A for more details).

We look for qualitative differences between these three classes under competition. We take a representative algorithm from each class. Our pilot experiments indicate that our findings do not change substantially if other representative algorithms are chosen. We use ThompsonSampling (TS) from the “adaptive-exploration” algorithms, BayesianEpsilonGreedy (BEG) from the “exploration-separating” algorithms,<sup>23</sup> and BayesianGreedy (BG) algorithm as in Section 4.1. For ease of comparison, all three algorithms are parameterized with the same “fake” Bayesian prior: namely, the

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<sup>23</sup>In each round, BayesianEpsilonGreedy algorithm explores uniformly with a predetermined probability  $\epsilon$ , and “exploits” with the remaining probability, choosing an arm with maximal posterior mean reward given the current data. We use  $\epsilon = 5\%$  throughout. Our pilot experiments show that choosing a different  $\epsilon$  does not qualitatively change the results.



mean reward of each arm is drawn independently from a  $\text{Beta}(1, 1)$  distribution. Recall that Beta priors with 0-1 rewards form a conjugate family, which allows for simple posterior updates.

**MAB instances.** We consider instances with  $K = 10$  arms. Since we focus on 0-1 rewards, an instance of the MAB problem is specified by the *mean reward vector*  $(\mu(a) : a \in A)$ . Initially this vector is drawn from some distribution, termed *MAB instance*. We consider three MAB instances:

1. *Needle-In-Haystack*: one arm (the “needle”) is chosen uniformly at random. This arm has mean reward .7, and the remaining ones have mean reward .5.
2. *Uniform instance*: the mean reward of each arm is drawn independently and uniformly from  $[1/4, 3/4]$ .
3. *Heavy-Tail instance*: the mean reward of each arm is drawn independently from  $\text{Beta}(.6, .6)$  distribution (which is known to have substantial “tail probabilities”).

We argue that these MAB instances are (somewhat) representative. Consider the “gap” between the best and the second-best arm, an essential parameter in the literature on MAB. The “gap” is fixed in Needle-in-Haystack, spread over a wide spectrum of values under the Uniform instance, and is spread but focused on the large values under the Heavy-Tail instance. We also ran smaller experiments with versions of these instances, and achieved similar qualitative results.

**Simulation details.** For each MAB instance we draw  $N = 1000$  mean reward vectors independently from the corresponding distribution. We use this same collection of mean reward vectors for all experiments with this MAB instance. For each mean reward vector we draw a table of realized rewards (*realization table*), and use this same table for all experiments on this mean reward vector. This ensures that differences in algorithm performance are not due to noise in the realizations but due to differences in the algorithms in the different experimental settings.

More specifically, the realization table is a 0-1 matrix  $W$  with  $K$  columns which correspond to arms, and  $T + T_{\max}$  rows, which correspond to rounds. Here  $T_{\max}$  is the maximal duration of the “warm start” in our experiments, *i.e.*, the maximal value of  $X + T_0$ . For each arm  $a$ , each value  $W(\cdot, a)$  is drawn independently from Bernoulli distribution with expectation  $\mu(a)$ . Then in each experiment, the reward of this arm in round  $t$  of the warm start is taken to be  $W(t, a)$ , and its reward in round  $t$  of the game is  $W(T_{\max} + t, a)$ .

For the **reputation scores**, we fix the sliding window size  $M = 100$ . We found that lower values induced too much random noise in the results, and increasing  $M$  further did not make a qualitative difference. Unless otherwise noted, we used  $T = 2000$ .

**Terminology.** A particular instance of the competition game is specified by the MAB instance and the game parameters, as described above. Recall that firms are interested in maximizing their expected market share at the end of the game. Thus, for a given instance of the game and a given firm, algorithm Alg1 (*weakly*) *dominates* algorithm Alg2 if Alg1 provides a larger (or equal) expected final market share than Alg2, no matter that the opponent does. An algorithm is a (weakly) dominant strategy for the firm if it (weakly) dominates the other two algorithms.

## 5.2 Performance in Isolation

We start with a pilot experiment in which we investigate each algorithm’s performance “in isolation”: in a stand-alone MAB problem without competition. We focus on reputation scores

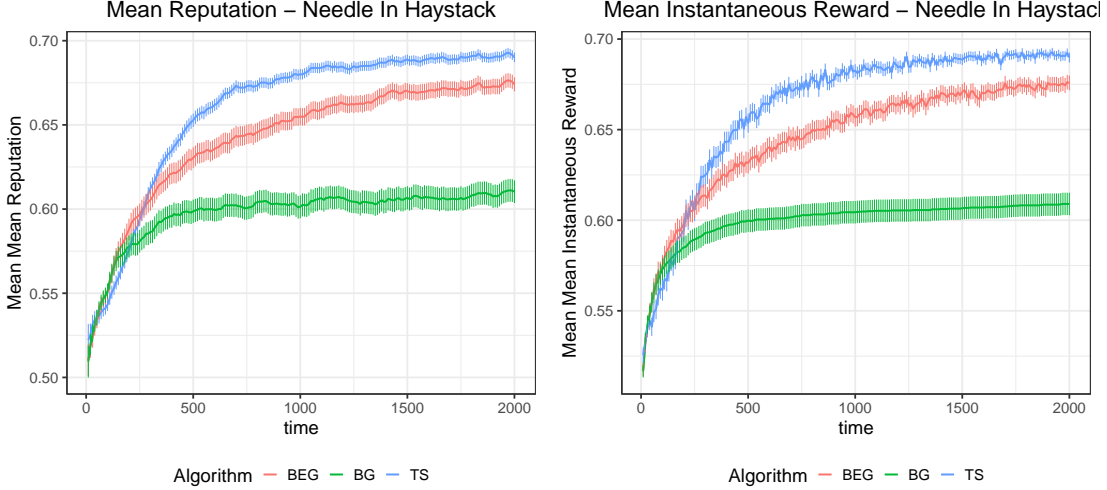


Figure 4: Mean reputation trajectory (left) and mean instantaneous reward trajectory (right) for Needle-in-Haystack. The shaded area shows 95% confidence intervals.

generated by each algorithm. We confirm that algorithms’ performance is ordered as we’d expect: ThompsonSampling > BayesianEpsilonGreedy > BayesianGreedy for a sufficiently long time horizon. For each algorithm and each MAB instance, we compute the mean reputation score at each round, averaged over all mean reward vectors. We plot the *mean reputation trajectory*: how this score evolves over time. We also plot the trajectory for instantaneous rewards (*not* averaged over the previous time-periods), which provides a better view into algorithm’s performance at a given time.<sup>24</sup> Figure 4 shows these trajectories for the Needle-in-Haystack instance; for other MAB instances the plots are similar.

We summarize this finding as follows:

**Finding 1.** *The mean reputation trajectories and the instantaneous reward trajectories are arranged as predicted by prior work: ThompsonSampling > BayesianEpsilonGreedy > BayesianGreedy for a sufficiently long time horizon  $T$ .*

We also use Figure 4 to choose a reasonable time-horizon for the subsequent experiments, as  $T = 2000$ . The idea is, we want  $T$  to be large enough so that algorithms performance starts to plateau, but small enough such that algorithms are still learning.

The mean reputation trajectory is probably the most natural way to represent an algorithm’s performance on a given MAB instance. However, we found that the outcomes of the competition game are better explained with a different “performance-in-isolation” statistic that is more directly connected to the game. Consider the performance of two algorithms, Alg1 and Alg2, “in isolation” on a particular MAB instance. The *relative reputation* of Alg1 (vs. Alg2) at a given time  $t$  is the fraction of mean reward vectors/realization tables for which Alg1 has a higher reputation score than Alg2. The intuition is that agent’s selection in our model depends only on the comparison between the reputation scores.

This angle allows a more nuanced analysis of reputation costs vs. benefits under competition. Figure 5 (left) shows the **relative reputation trajectory** for ThompsonSampling vs BayesianGreedy

<sup>24</sup>For “instantaneous reward” at a given time  $t$ , we report the average (over all mean reward vectors) of the mean rewards at this time, instead of the average of the *realized* rewards, so as to decrease the noise.



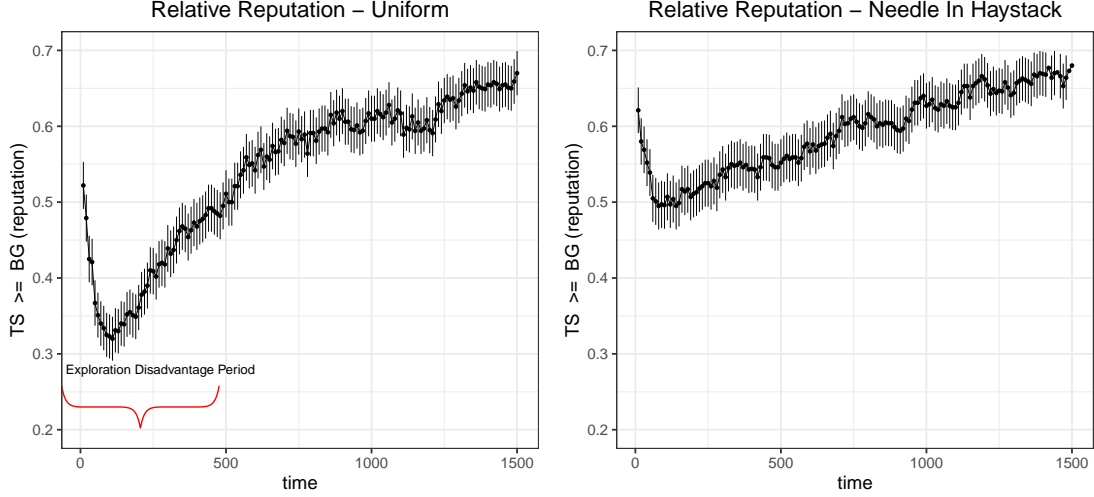


Figure 5: Relative reputation trajectory for ThompsonSampling vs BayesianGreedy, on Uniform instance (left) and Needle-in-Haystack instance (right). Shaded area display 95% confidence intervals.

for the Uniform instance. The relative reputation is less than  $\frac{1}{2}$  in the early rounds, meaning that BayesianGreedy has a higher reputation score in a majority of the simulations, and more than  $\frac{1}{2}$  later on. The reason is the exploration in ThompsonSampling leads to worse decisions initially, but allows for better decisions later. The time period when relative reputation vs. BayesianGreedy dips below  $\frac{1}{2}$  can be seen as an explanation for the competitive disadvantage of exploration. Such period also exists for the Heavy-Tail MAB instance. However, it does not exist for the Needle-in-Haystack instance, see Figure 5.<sup>25</sup>

**Finding 2.** *Exploration can lead to relative reputation vs. BayesianGreedy going below  $\frac{1}{2}$  for some initial time period. This happens for some MAB instances but not for some others.*

**Definition 5.1.** For a particular MAB algorithm, a time period when relative reputation vs. BayesianGreedy goes below  $\frac{1}{2}$  is called *exploration disadvantage period*. An MAB instance is called *exploration-disadvantaged* if such period exists.

Uniform and Heavy-tail instance are exploration-disadvantaged, but Needle-in-Haystack is not.

### 5.3 Competition vs. Better Algorithms

Our main experiments are with the duopoly game defined in Section 3. As the “intensity of competition” varies from monopoly to “incumbent” to simultaneous entry duopoly to “late entrant”, we find a stylized inverted-U relationship as in Section 4.5. More formally, we look for equilibria in the duopoly game, where each firm’s choices are limited to BayesianGreedy, BayesianEpsilonGreedy and ThompsonSampling. We do this for each “intensity level” and each MAB instance, and look for findings that are consistent across MAB instances. For cleaner results, we break ties towards less advanced algorithms (as they tend to have lower adoption costs, see Agarwal et al. (2017)). BayesianGreedy is trivially the dominant strategy under monopoly.

<sup>25</sup>We see two explanations for this: ThompsonSampling identifies the best arm faster for the Needle-in-Haystack instance, and there are no “very bad” arms which make exploration very expensive in the short term.

	Heavy-Tail			Needle-in-Haystack			Uniform		
	$T_0 = 20$	$T_0 = 250$	$T_0 = 500$	$T_0 = 20$	$T_0 = 250$	$T_0 = 500$	$T_0 = 20$	$T_0 = 250$	$T_0 = 500$
TS vs BG	<b>0.31</b> $\pm 0.03$	<b>0.72</b> $\pm 0.02$	<b>0.75</b> $\pm 0.02$	<b>0.68</b> $\pm 0.03$	<b>0.62</b> $\pm 0.03$	<b>0.65</b> $\pm 0.03$	<b>0.44</b> $\pm 0.03$	<b>0.52</b> $\pm 0.02$	<b>0.58</b> $\pm 0.02$
TS vs BEG	<b>0.3</b> $\pm 0.03$	<b>0.89</b> $\pm 0.01$	<b>0.9</b> $\pm 0.01$	<b>0.6</b> $\pm 0.03$	<b>0.52</b> $\pm 0.03$	<b>0.55</b> $\pm 0.02$	<b>0.41</b> $\pm 0.03$	<b>0.47</b> $\pm 0.02$	<b>0.55</b> $\pm 0.02$
BG vs BEG	<b>0.63</b> $\pm 0.03$	<b>0.6</b> $\pm 0.02$	<b>0.56</b> $\pm 0.03$	<b>0.42</b> $\pm 0.03$	<b>0.41</b> $\pm 0.03$	<b>0.39</b> $\pm 0.02$	<b>0.5</b> $\pm 0.03$	<b>0.46</b> $\pm 0.02$	<b>0.45</b> $\pm 0.02$

Table 1: **Simultaneous Entry, Market Share.** Each cell describes a game between two algorithms, call them Alg1 vs. Alg2, for a particular value of the warm start  $T_0$ . Each cell contains the market share of Alg 1: the average (in bold) and the 95% confidence band. The time horizon is  $T = 2000$ .

**Simultaneous entry.** The basic scenario is when both firms are competing from round 1. A crucial distinction is whether an MAB instance is exploration-disadvantaged:

**Finding 3.** *Under simultaneous entry:*

- (a) *(BayesianGreedy, BayesianGreedy) is the unique pure-strategy Nash equilibrium for exploration-disadvantaged MAB instances with a sufficiently small “warm start”.*
- (b) *This is not necessarily the case for MAB instances that are not exploration-disadvantaged. In particular, ThompsonSampling is a weakly dominant strategy for Needle-in-Haystack.*

We investigate the firms’ market shares when they choose different algorithms (otherwise, by symmetry both firms get half of the agents). We report the market shares for each instance in Table 1. We find that BG is a weakly dominant strategy for the Heavy-Tail and Uniform instances, as long as  $T_0$  is sufficiently small. However, ThompsonSampling is a weakly dominant strategy for the Needle-in-Haystack instance. We find that for a sufficiently small  $T_0$ , BayesianGreedy yields more than half the market against ThompsonSampling, but achieves similar market share vs. BayesianGreedy and BayesianEpsilonGreedy. By our tie-breaking rule, (BayesianGreedy, BayesianGreedy) is the only pure-strategy equilibrium.

We attribute the prevalence of BayesianGreedy on exploration-disadvantaged MAB instances to its prevalence on the initial “exploration disadvantage period”, as described in Section 5.2. Increasing the warm start length  $T_0$  makes this period shorter: indeed, considering the relative reputation trajectory in Figure 5 (left), increasing  $T_0$  effectively shifts the starting time point to the right. This is why it helps BayesianGreedy if  $T_0$  is small.

**First-Mover.** We turn our attention to the first-mover scenario. Recall that the incumbent firm enters the market and serves as a monopolist until the entrant firm enters at round  $X$ . We make  $X$  large enough, but still much smaller than the time horizon  $T$ . We find that the incumbent is incentivized to choose ThompsonSampling, in a strong sense:

**Finding 4.** *Under first-mover, ThompsonSampling is the dominant strategy for the incumbent. This holds across all MAB instances, if  $X$  is large enough.*

The simulation results for the Heavy-Tail MAB instance are reported in Table 2, for a particular  $X = 200$ . We see that ThompsonSampling is a dominant strategy for the incumbent. Similar tables for the other MAB instances and other values of  $X$  are reported in the supplement, with the same conclusion.

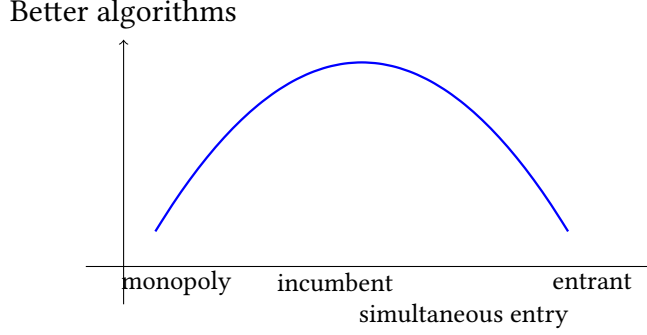


Figure 6: A stylized “inverted-U relationship” between strength of competition and “level of innovation”.

	TS	BEG	BG
TS	<b>0.003</b> $\pm$ 0.003	<b>0.083</b> $\pm$ 0.02	<b>0.17</b> $\pm$ 0.02
BEG	<b>0.045</b> $\pm$ 0.01	<b>0.25</b> $\pm$ 0.02	<b>0.23</b> $\pm$ 0.02
BG	<b>0.12</b> $\pm$ 0.02	<b>0.36</b> $\pm$ 0.03	<b>0.3</b> $\pm$ 0.02

Table 2: Market share of row player (entrant), 200 round head-start, Heavy-Tail Instance

BayesianGreedy is a weakly dominant strategy for the entrant, for Heavy-Tail instance in Table 2 and the Uniform instance, but not for the Needle-in-Haystack instance. We attribute this finding to exploration-disadvantaged property of these two MAB instance, for the same reasons as discussed above.

**Finding 5.** *Under first-mover, BayesianGreedy is a weakly dominant strategy for the entrant for exploration-disadvantaged MAB instances.*

**Inverted-U relationship.** We interpret our findings through the lens of the inverted-U relationship between the “intensity of competition” and the “quality of technology”. The lowest level of competition is monopoly, when BayesianGreedy wins out for the trivial reason of tie-breaking. The highest levels are simultaneous entry and “late entrant”. We see that BayesianGreedy is incentivized for exploration-disadvantaged MAB instances. In fact, incentives for BayesianGreedy get stronger when the model transitions from simultaneous entry to “late entrant”.<sup>26</sup> Finally, the middle level of competition, “incumbent” in the first-mover regime creates strong incentives for ThompsonSampling. In stylized form, this relationship is captured in Figure 6.<sup>27</sup>

Our intuition for why incumbency creates more incentives for exploration is as follows. During the period in which the incumbent is the only firm in the market, reputation consequences of

<sup>26</sup>For the Heavy-Tail instance, BayesianGreedy goes from a weakly dominant strategy to a strictly dominant one. For the Uniform instance, BayesianGreedy goes from a Nash equilibrium strategy to a weakly dominant one.

<sup>27</sup>We consider the monopoly scenario for comparison only, without presenting any findings. We just assume that a monopolist chooses the greedy algorithm, because it is easier to deploy in practice. Implicitly, users have no “outside option”: the service provided is an improvement over not having it (and therefore the monopolist is not incentivized to deploy better learning algorithms). This is plausible with free ad-supported platforms such as Yelp or Google.

exploration vanish. Instead, the firm wants to improve its performance as much as possible by the time competition starts. Essentially, the firm only faces a classical explore-exploit trade-off, and is incentivized to choose algorithms that are best at optimizing this trade-off.

**Death spiral effect.** Further, we investigate the “death spiral” effect mentioned in the Introduction. Restated in terms of our model, the effect is that one firm attracts new customers at a lower rate than the other, and falls behind in terms of performance because the other firm has more customers to learn from, and this gets worse over time until (almost) all new customers go to the other firm. With this intuition in mind, we define *effective end of game* (EoG) for a particular mean reward vector and realization table, as the last round  $t$  such that the agents at this and previous round choose different firms. Indeed, the game, effectively, ends after this round. We interpret low EoG as a strong evidence of the “death spiral” effect. Focusing on the simultaneous entry scenario, we specify the EoG values in Table 3. We find that the EoG values are indeed small:

**Finding 6.** *Under simultaneous entry, EoG values tend to be much smaller than the time horizon  $T$ .*

We also see that the EoG values tend to increase as the warm start  $T_0$  increases. We conjecture this is because larger  $T_0$  tends to be more beneficial for a better algorithm (as it tends to follow a better learning curve). Indeed, we know that the “effective end of game” in this scenario typically occurs when a better algorithm loses, and helping it delays the loss.

	Heavy-Tail			Needle-in-Haystack			Uniform		
	$T_0 = 20$	$T_0 = 250$	$T_0 = 500$	$T_0 = 20$	$T_0 = 250$	$T_0 = 500$	$T_0 = 20$	$T_0 = 250$	$T_0 = 500$
TS vs BG	68 (0)	560 (8.5)	610 (86.5)	180 (30)	380 (0)	550 (6.5)	260 (0)	780 (676.5)	880 (897.5)
TS vs BEG	37 (0)	430 (0)	540 (105)	150 (10)	460 (25)	780 (705)	230 (0)	830 (772)	980 (1038)
BG vs BEG	340 (110)	640 (393)	670 (425)	410 (8.5)	760 (666)	740 (646)	530 (101)	990 (1058)	1000 (1059)

Table 3: **Simultaneous Entry**, EoG. Each cell describes a game between two algorithms, call them Alg1 vs. Alg2, for a particular value of the warm start  $T_0$ . Each cell specifies the “effective end of game” (EoG): the average and the median (in brackets). The time horizon is  $T = 2000$ .

**Welfare implications.** We study the effects of competition on consumer welfare: the total reward collected by the users over time. Rather than welfare directly, we find it more lucid to consider *market regret*:

$$T \max_a \mu(a) - \sum_{t \in [T]} \mu(a_t),$$

where  $a_t$  is the arm chosen by agent  $t$ . This is a standard performance measure in the literature on multi-armed bandits. Note that smaller regret means higher welfare.

We assume that both firms play their respective equilibrium strategies. As discussed previously, it is BayesianGreedy in the monopoly scenario, and BayesianGreedy for both firms in simultaneous entry scenario (Finding 3). For the first-mover scenario, it is ThompsonSampling for the incumbent (Finding 4) and BayesianGreedy for the entrant (Finding 5).

Figure 7 displays the market regret (averaged over multiple runs) under different levels of competition. Consumers are *better off* in the first-mover case than in the simultaneous entry case. Recall that under first-mover, the incumbent is incentivized to play ThompsonSampling. Moreover, we find that the welfare is close to that of having a single firm for all agents and running ThompsonSampling. We also observe that monopoly and simultaneous entry achieve similar welfare.

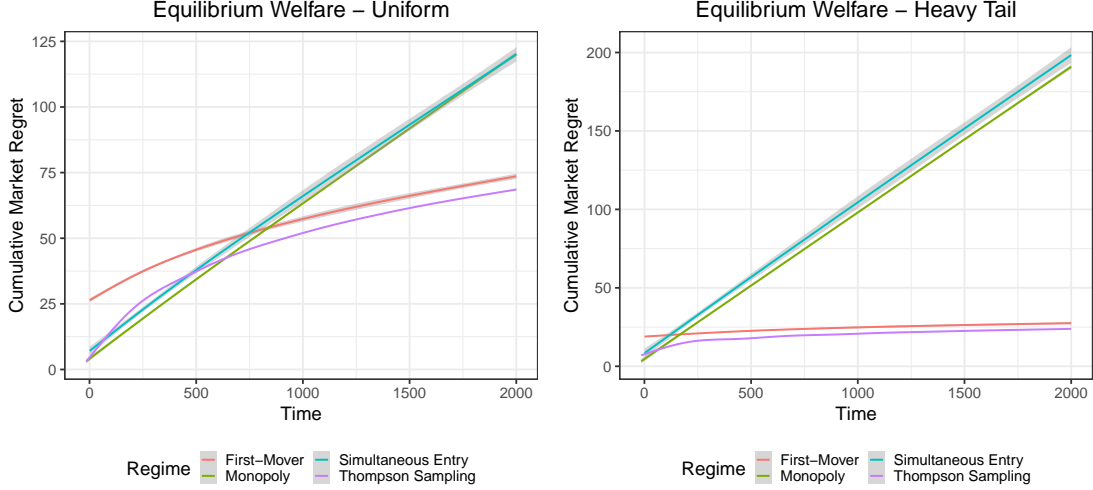


Figure 7: Smoothed welfare plots resulting from equilibrium strategies in the different market structures. Note that welfare at  $t = 0$  incorporates the regret incurred during the incumbent and warm start periods. The Thompson Sampling trajectory displays the regret incurred by running Thompson Sampling in isolation on the given instances.

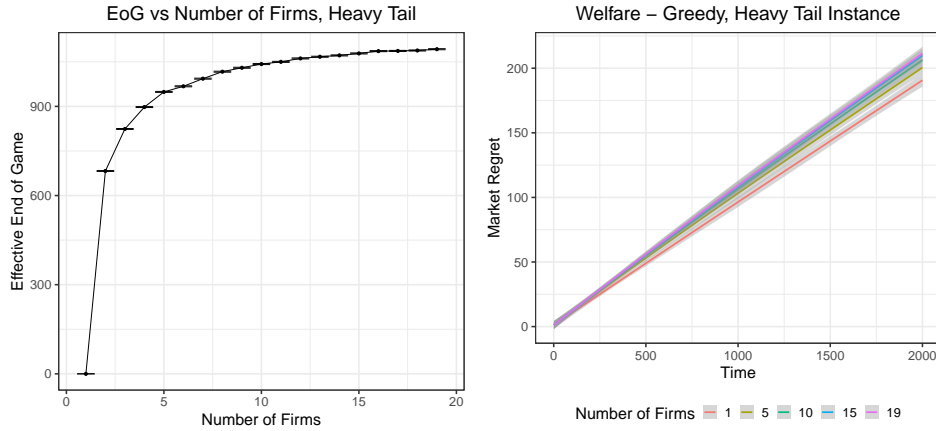


Figure 8: Average welfare and EoG as we increase the number of firms playing BayesianGreedy

**Finding 7.** In equilibrium, consumer welfare is (a) highest under first-mover, (b) similar for monopoly and simultaneous entry.

Finding 7(b) is interesting because, in equilibrium, both firms play BayesianGreedy in both settings, and one might conjecture that the welfare should increase with the number of firms playing BayesianGreedy. Indeed, one run of BayesianGreedy may get stuck on a bad arm. However, two firms independently playing BayesianGreedy are less likely to get stuck simultaneously. If one firm gets stuck and the other does not, then the latter should attract most agents, leading to improved welfare.

To study this phenomenon further, we go beyond the duopoly setting to more than two firms playing BayesianGreedy (and starting at the same time). Figure 8 reports the average welfare across these simulations. Welfare not only does not get better, *but is weakly worse* as we increase the number of firms.



**Finding 8.** *When all firms deploy BayesianGreedy, and start at the same time, welfare is weakly decreasing as the number of firms increases.*

We track the average EoG in each of the simulations and notice that it *increases* with the number of firms. This observation also runs counter of the intuition that with more firms running BayesianGreedy, one of them is more likely to “get lucky” and take over the market (which would cause EoG to *decrease* with the number of firms).

## 5.4 Data as a Barrier to Entry

In the first-mover regime, the incumbent can explore without incurring immediate reputational costs, and build up a high reputation before the entrant appears. Thus, the early entry gives the incumbent both a *data* advantage and a *reputational* advantage over the entrant. We explore which of the two factors is more significant. Our findings provide a quantitative insight into the role of the classic “first mover advantage” phenomenon in the digital economy.

For a more succinct terminology, recall that the incumbent enjoys an extended warm start of  $X + T_0$  rounds. Call the first  $X$  of these rounds the *monopoly period* (and the rest is the proper “warm start”). The rounds when both firms are competing for customers are called *competition period*.

We run two additional experiments to isolate the effects of the two advantages mentioned above. The *data-advantage experiment* focuses on the data advantage by, essentially, erasing the reputation advantage. Namely, the data from the monopoly period is not used in the computation of the incumbent’s reputation score. Likewise, the *reputation-advantage experiment* erases the data advantage and focuses on the reputation advantage: namely, the incumbent’s algorithm ‘forgets’ the data gathered during the monopoly period.

We find that either data or reputational advantage alone gives a substantial boost to the incumbent, compared to simultaneous entry duopoly. The results for the Heavy-Tail instance are presented in Table 4, in the same structure as Table 2. For the other two instances, the results are qualitatively similar.

	Reputation advantage (only)			Data advantage (only)		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.021</b> ±0.009	<b>0.16</b> ±0.02	<b>0.21</b> ±0.02	<b>0.0096</b> ±0.006	<b>0.11</b> ±0.02	<b>0.18</b> ±0.02
BEG	<b>0.26</b> ±0.03	<b>0.3</b> ±0.02	<b>0.26</b> ±0.02	<b>0.073</b> ±0.01	<b>0.29</b> ±0.02	<b>0.25</b> ±0.02
BG	<b>0.34</b> ±0.03	<b>0.4</b> ±0.03	<b>0.33</b> ±0.02	<b>0.15</b> ±0.02	<b>0.39</b> ±0.03	<b>0.33</b> ±0.02

Table 4: Data advantage vs. reputation advantage experiment, on Heavy-Tail MAB instance. Each cell describes the duopoly game between the entrant’s algorithm (the **row**) and the incumbent’s algorithm (the **column**). The cell specifies the entrant’s market share for the rounds in which hit was present: the average (in bold) and the 95% confidence interval. NB: smaller average is better for the incumbent.

We can quantitatively define the data (resp., reputation) advantage as the incumbent’s market share in the competition period in the data-advantage (resp., reputation advantage) experiment,

	Heavy-Tail (HMR with $\epsilon = .1$ )			Heavy-Tail (HM)		
	TS vs BG	TS vs BEG	BG vs BEG	TS vs BG	TS vs BEG	BG vs BEG
$T = 2000$	<b>0.43</b> $\pm$ 0.02 Var: 0.15	<b>0.44</b> $\pm$ 0.02 Var: 0.15	<b>0.6</b> $\pm$ 0.02 Var: 0.1	<b>0.29</b> $\pm$ 0.03 Var: 0.2	<b>0.28</b> $\pm$ 0.03 Var: 0.19	<b>0.63</b> $\pm$ 0.03 Var: 0.18
$T = 5000$	<b>0.66</b> $\pm$ 0.01 Var: 0.056	<b>0.59</b> $\pm$ 0.02 Var: 0.092	<b>0.56</b> $\pm$ 0.02 Var: 0.098	<b>0.29</b> $\pm$ 0.03 Var: 0.2	<b>0.29</b> $\pm$ 0.03 Var: 0.2	<b>0.62</b> $\pm$ 0.03 Var: 0.19
$T = 10000$	<b>0.76</b> $\pm$ 0.01 Var: 0.026	<b>0.67</b> $\pm$ 0.02 Var: 0.067	<b>0.52</b> $\pm$ 0.02 Var: 0.11	<b>0.3</b> $\pm$ 0.03 Var: 0.21	<b>0.3</b> $\pm$ 0.03 Var: 0.2	<b>0.6</b> $\pm$ 0.03 Var: 0.2

Table 5: HardMax (HM) and HardMax&Random (HMR) choice models on the Heavy-Tail MAB instance. Each cell describes the market shares in a game between two algorithms, call them Alg1 vs. Alg2, at a particular value of  $t$ . Line 1 in the cell is the market share of Alg 1: the average (in bold) and the 95% confidence band. Line 2 specifies the variance of the market shares across the simulations. The results reported here are with  $T_0 = 20$ .

minus the said share under simultaneous entry duopoly, for the same pair of algorithms and the same problem instance. In this language, our findings are as follows.

#### Finding 9.

- (a) Data advantage and reputation advantage alone are large, across all algorithms and MAB instances.
- (b) The data advantage is larger than the reputation advantage when the incumbent chooses ThompsonSampling.
- (c) The two advantages are similar in magnitude when the incumbent chooses BayesianEpsilonGreedy or BayesianGreedy.

Our intuition for Finding 9(b) is as follows. Suppose the incumbent switches from BayesianGreedy to ThompsonSampling. This switch allows the incumbent to explore actions more efficiently – collect better data in the same number of rounds – and therefore should benefit the data advantage. However, the same switch increases the reputation cost of exploration in the short run, which could weaken the reputation advantage.

### 5.5 Non-deterministic choice model (HardMax&Random)

Let us consider an extension in which the agents’ response function (1) is no longer deterministic. We focus on HardMax&Random model, where each agent selects between the firms uniformly with probability  $\epsilon \in (0, 1)$ , and takes the firm with the higher reputation score with the remaining probability.

One can view HardMax&Random as a version of “warm start”, where a firm receives some customers without competition, but these customers are dispersed throughout the game. The expected duration of this “dispersed warm start” is  $\epsilon T$ . If this quantity is large enough, we expect better algorithms to reach their long-term performance and prevail in competition. We confirm this intuition; we also find that this effect is negligible for smaller (but relevant) values of  $\epsilon$  or  $T$ .

**Finding 10.** TS is weakly dominant under HardMax&Random, if and only if  $\epsilon T$  is sufficiently large. Moreover, HardMax&Random leads to lower variance in market share, compared to HardMax.

Table 5 shows the average market shares under HardMax vs HardMax&Random. In contrast to what happens under HardMax, TS becomes weakly dominant under HardMax&Random, as  $T$  gets

	Uniform (HMR with $\epsilon = .1$ )			Needle-In-Haystack (HMR with $\epsilon = .1$ )		
	TS vs BG	TS vs BEG	BG vs BEG	TS vs BG	TS vs BEG	BG vs BEG
$T = 2000$	<b>0.42</b> $\pm$ 0.02 Var: 0.13	<b>0.45</b> $\pm$ 0.02 Var: 0.13	<b>0.49</b> $\pm$ 0.02 Var: 0.093	<b>0.55</b> $\pm$ 0.02 Var: 0.15	<b>0.61</b> $\pm$ 0.02 Var: 0.13	<b>0.46</b> $\pm$ 0.02 Var: 0.12
$T = 5000$	<b>0.48</b> $\pm$ 0.02 Var: 0.089	<b>0.53</b> $\pm$ 0.02 Var: 0.098	<b>0.46</b> $\pm$ 0.02 Var: 0.072	<b>0.56</b> $\pm$ 0.02 Var: 0.13	<b>0.63</b> $\pm$ 0.02 Var: 0.12	<b>0.43</b> $\pm$ 0.02 Var: 0.11
$T = 10000$	<b>0.54</b> $\pm$ 0.01 Var: 0.055	<b>0.6</b> $\pm$ 0.02 Var: 0.073	<b>0.44</b> $\pm$ 0.02 Var: 0.064	<b>0.58</b> $\pm$ 0.02 Var: 0.083	<b>0.65</b> $\pm$ 0.02 Var: 0.096	<b>0.4</b> $\pm$ 0.02 Var: 0.1

Table 6: HardMax&Random (HMR) choice model for Uniform and Needle-In-Haystack MAB instances.

sufficiently large. These findings hold across all problem instances, see Table 6 (with the same semantics as in Table 5).

However, it takes a significant amount of randomness and a relatively large time horizon for this effect to take place. Even with  $T = 10000$  and  $\epsilon = 0.1$  we see that BEG still outperforms BG on the Heavy-Tail MAB instance as well as that TS only starts to become weakly dominant at  $T = 10000$  for the Uniform MAB instance.

## 5.6 Performance in Isolation, Revisited

We saw in Section 5.3 that mean reputation trajectories do not suffice to explain the outcomes under competition. Let us provide more evidence and intuition for this.

Mean reputation trajectories are so natural that one is tempted to conjecture that they determine the outcomes under competition. More specifically:

**Conjecture 5.2.** If one algorithm’s mean reputation trajectory lies above another, perhaps after some initial time interval (e.g., as in Figure 4), then the first algorithm prevails under competition, for a sufficiently large warm start  $T_0$ .

However, we find a more nuanced picture. For example, in Figure 1 we see that BayesianGreedy attains a larger market share than BayesianEpsilonGreedy even for large warm starts. We find that this also holds for  $K = 3$  arms and longer time horizons, see the supplement for more details. We conclude that Conjecture 5.2 is false:

**Finding 11.** *Mean reputation trajectories do not suffice to explain the outcomes under competition.*

To see what could go wrong with Conjecture 5.2, consider how an algorithm’s reputation score is distributed at a particular time. That is, consider the empirical distribution of this score over different mean reward vectors.<sup>28</sup> For concreteness, consider the Needle-in-Haystack instance at time  $t = 500$ , plotted in Figure 9 (left). (The other MAB instances lead to a similar intuition.)

We see that the “naive” algorithms BayesianGreedy and BayesianEpsilonGreedy have a bi-modal reputation distribution, whereas ThompsonSampling does not. The reason is that for this MAB instance, BayesianGreedy either finds the best arm and sticks to it, or gets stuck on the bad arms. In the former case BayesianGreedy does slightly better than ThompsonSampling,

<sup>28</sup>Recall that each mean reward vector in our experimental setup comes with one specific realization table.

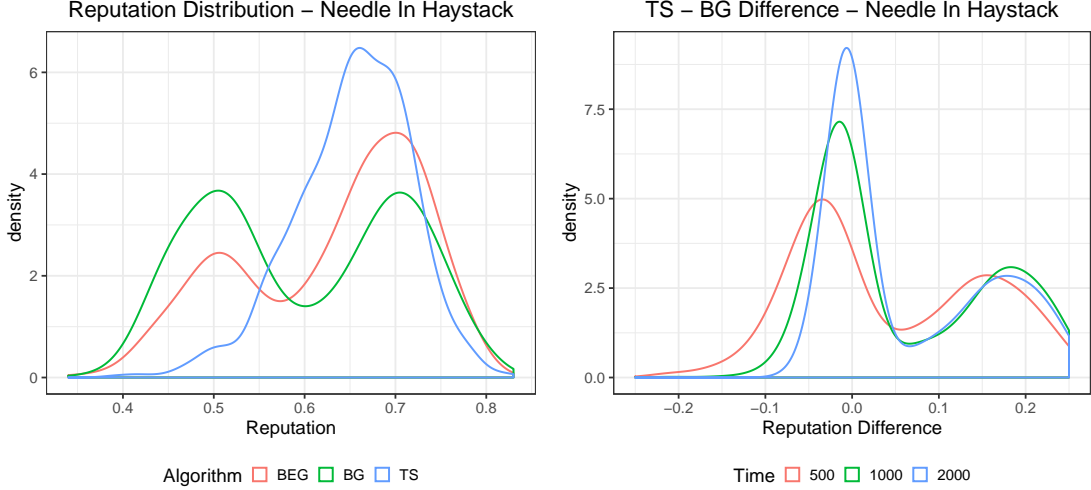


Figure 9: Reputation scores for Needle-in-Haystack at  $t = 500$  (left), Reputation difference ThompsonSampling – BayesianGreedy for Needle-in-Haystack (right). Both are smoothed using a kernel density estimate.

and in the latter case it does substantially worse. However, the mean reputation trajectory may fail to capture this complexity since it simply takes average over different mean reward vectors. This may be inadequate for explaining the outcome of the duopoly game, given that the latter is determined by a simple comparison between the firm’s reputation scores.

To further this intuition, consider the difference in reputation scores (*reputation difference*) between ThompsonSampling and BayesianGreedy on a particular mean reward vector. Let’s plot the empirical distribution of the reputation difference (over the mean reward vectors) at a particular time point. Figure 9 (right) shows such plots for several time points. We observe that the distribution is skewed to the right, precisely due to the fact that BayesianGreedy either does slightly better than ThompsonSampling or does substantially worse. Therefore, the mean is not a good measure of the central tendency, or typical value, of this distribution.

## 6 Conclusions

We study the tension between exploration and competition. We consider a stylized duopoly model in which two firms face an identical multi-armed bandit problem and compete for a stream of users. A firm makes progress on its learning problem if and only if it attracts users. We find that firms are incentivized to adopt a “greedy algorithm” which does no purposeful exploration and leads to welfare losses for users. We then consider two relaxations of competition: we soften users’ decision rule and give one of the firms a first-mover advantage. Both relaxations induce firms to adopt “better” bandit algorithms, which benefits user welfare.

Our results have two economic interpretations. The first is that they can be framed in terms of the classic inverted-U relationship between innovation and competition, where *innovation* refers to the adoption of better bandit algorithms. Unlike other models in the literature, what prevents innovation is not its direct costs, but the short-term reputation consequences of exploration. The second interpretation concerns the role of data in the digital economy. We find that even a small initial disparity in data or reputation gets amplified under competition to a very substantial

difference in the eventual market share. Thus, we endogenously obtain “network effects” without explicitly baking them into the model, and elucidate the role of data as a barrier to entry.

With this paper as a departure point, there are several exciting directions to explore. First, when the firms can set prices, they may be able to compensate early users for exploration, and potentially prevent the “death spiral” effects. (Our paper zeroes in on competition between free, ad-supported platforms that primarily compete on quality.) Second, horizontally differentiated user preferences may help explain how competition may encourage specialization, *i.e.*, how the firms may *learn to specialize* under competition. Third, while we focus on a stationary world, another well-motivated regime is “continuous learning”, when exploration continuously counteracts change. The economic story would be about competition between relatively mature firms.<sup>29</sup>

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<sup>29</sup>One difficulty is that the “bandit model” becomes considerably more complicated: there are many reasonable ways to deal with a continuously changing world, starting from Slivkins and Upfal (2008), and the distinctions between better and worse algorithms are not as clear and well-established.

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## Appendix A Background for non-specialists: multi-armed bandits

We present self-contained background on multi-armed bandits (MAB), to make the paper accessible to researchers who are not experts on MAB. More details can be found in any of the monographs (Bubeck and Cesa-Bianchi, 2012; Slivkins, 2019; Lattimore and Szepesvári, 2020).

We focus on three algorithm classes, as in Section 5:

- *Greedy algorithms* that strive to maximize the reward for the next round given the available information. Thus, they always “exploit” and never explicitly “explore”.
- *Exploration-separating algorithms* that separate exploration and exploitation: essentially, each round is dedicated to one and completely ignores the other.
- *Adaptive-exploration* algorithms that combine exploration and exploitation, and gradually sway the exploration choices towards more promising alternatives.

While we list precise upper and lower bounds on the regret rates, the main goal is to illustrate how the three algorithm classes are separated from one another; the exact results are not essential for this paper. For ease of presentation, we use standard asymptotic notation from computer science:  $O(f(t))$  and  $\Omega(f(t))$  means at most (resp., at least)  $f(n)$ , up to constant factors, starting from large enough  $t$ . Likewise,  $\tilde{O}(f(t))$  notation suppresses the  $\text{polylog}(t)$  factors.

**Fundamentals.** We are concerned with the following problem. There are  $T$  rounds and  $K$  arms to choose from. In each round  $t \in [T]$ , the algorithm chooses an arm and receives a reward  $r_t \in [0, 1]$  for this arm, drawn from a fixed but unknown distribution.<sup>30</sup> The algorithm’s goal is to maximize the total reward.

A standard performance measure is *regret*, defined as the difference in the total expected reward between the algorithm and the best arm. In a formula, regret is  $T \cdot \max_{\text{arms } a} \mu_a - \mathbb{E} \left[ \sum_{t \in [T]} r_t \right]$ , where  $\mu_a$  is the mean reward of arm  $a$ . Normalized by the best arm, regret allows to compare algorithms across different problem instances. The primary concern is the asymptotic growth rate of regret as a function of  $T$ .

The three classes of algorithms perform very differently in terms of regret: adaptive-exploration algorithms are by far the best, greedy algorithms are by far the worst, and exploration-separating ones are in the middle. Adaptive-exploration algorithms achieve optimal regret rates:  $\tilde{O}(\sqrt{KT})$  for all problem instances, and simultaneously a vastly improved regret rate of  $O(\frac{K}{\Delta} \log T)$  for all problem instances with  $\text{gap} \geq \Delta$  (“easy” instances), without knowing the  $\Delta$  in advance (Lai and Robbins, 1985; Auer et al., 2002a,b).<sup>31</sup> Exploration-separating algorithms can only achieve regret  $\tilde{O}(T^{2/3})$  across all problem instances. They can achieve the “gap-dependent” regret rate stated above, but *only* if they know the  $\Delta$  in advance, and with terrible regret  $\Omega(\Delta T)$  for some other problem instances (Babaioff et al., 2014). Finally, the greedy algorithm is terrible on a wide variety of problem instances, in the sense that with constant probability it fails to try the best arm even once, and therefore suffers regret  $\Omega(T)$  (see Chapter 11.2 in Slivkins, 2019).

<sup>30</sup> All “negative” results (*i.e.*, lower bounds on regret) assume reward distributions with constant variance.

<sup>31</sup> The *gap* is the difference in mean reward between the best arm and the second-best arm.

The optimal regret rates are achieved by several adaptive-exploration algorithms, of which the most known are Thompson Sampling (Thompson, 1933; Russo et al., 2018),<sup>32</sup> UCB1 (Auer et al., 2002a), and Successive Elimination (Even-Dar et al., 2006).<sup>33</sup> These algorithms are very simple to describe. Focus on one round and consider the posterior distribution and/or the confidence interval on each arm’s mean reward. Thompson Sampling draws a sample (“score”) from each arm’s posterior distribution, and picks an arm with the largest score. UCB1 picks an arm with the largest upper confidence bound. Successive Elimination eliminates an arm once it is worse than some other arm with high confidence, and chooses uniformly among the remaining arms.

Exploration-separating algorithms completely separate exploration and exploitation. Ahead of time, each round is either selected for exploration, in which case the distribution over arms does not depend on the observed data, or it is assigned to exploitation, in which case the data from this round is discarded. The simplest approach, called *Explore-First*, explores uniformly for a predetermined number of rounds, then chooses one arm for “exploitation” and uses it from then on. A more refined approach, called *Epsilon-Greedy*, explores uniformly in each round with a predetermined probability, and “exploits” with the remaining probability. Both algorithms, and the associated  $\tilde{O}(T^{2/3})$  regret bounds, have been “folklore knowledge” for decades. The general definition and lower bounds trace back to Babaioff et al. (2014).<sup>34</sup>

**Advanced aspects.** Switching from “greedy” to “exploration-separating” to “adaptive-exploration” algorithms involves substantial adoption costs in infrastructure and personnel training (Agarwal et al., 2017). Inserting exploration into a complex decision-making pipeline necessitates a substantial awareness of the technology and a certain change in mindset, as well as an infrastructure to collect and analyze the data. Adaptive exploration requires the said infrastructure to propagate the data analysis back to the “front-end” where the decisions are made, and do it on a sufficiently fast and regular cadence. Framing the problem (e.g., choosing modeling assumptions and action features) and debugging the machine learning algorithms tend to be quite subtle, too.

The lower bounds mentioned above are fairly typical: while they are usually (and most cleanly) presented as worst-case, they actually hold for a wide variety of problem instances. The  $\Omega(\sqrt{T})$  lower bound from Auer et al. (2002b) can be extended to hold for most problem instances, in the following sense: for each instance  $\mathcal{I}$  there exists a “decoy instance”  $\mathcal{I}'$  such that any algorithm incurs regret  $\Omega(\sqrt{T})$  on at least one of them. The “gap-dependent” lower bound of  $\Omega(\frac{K}{\Delta} \log T)$  in fact holds for all problem instances and all algorithms that are not *terrible* on the large-gap instances (Lai and Robbins, 1985). The  $\Omega(T^{2/3})$  lower bound for exploration-separating algorithms in fact applies to all problem instances, as long as the algorithm achieves  $\tilde{O}(T^{2/3})$  regret rate in the worst case (Babaioff et al., 2014).<sup>35</sup>

Some MAB algorithms, e.g., Thompson Sampling, are Bayesian: they input a prior on mean rewards, and attain strong Bayesian guarantees (in expectation over the prior) when the prior is correct. Such algorithms can also be initialized with some simple ‘fake’ priors; in fact, this is how Thompson Sampling can be made to satisfy the optimal regret bounds listed above.

<sup>32</sup>While Thompson Sampling dates back to 1933 and is probably the best-known bandit algorithm, its regret has not been understood until recently (Agrawal and Goyal, 2012; Kaufmann et al., 2012; Agrawal and Goyal, 2013).

<sup>33</sup>A substantial follow-up work on more “refined” regret rates is not as relevant to this paper.

<sup>34</sup>Babaioff et al. (2014) consider a closely related, but technically different setting, which can be easily “translated” into ours (either as a corollary or as another application of the same proof technique).

<sup>35</sup>Moreover, there is a tradeoff between the worst-case upper bound on the regret rate and a lower bound that applies for all problem instances (Theorem 4.3 in Babaioff et al., 2014).



The intuition on (the separation between) the three algorithm classes applies more generally, far beyond the basic MAB model discussed above. In particular, all algorithms that we explicitly mentioned are in fact general algorithmic techniques that are known to extend to a variety of more general MAB scenarios, typically with a similarly stark separation in regret bounds.

The greedy algorithm can perform well *sometimes* in a more general model of *contextual bandits*, where auxiliary payoff-relevant signals, a.k.a. contexts, are observed before each round. This phenomenon has been observed in practice (Bietti et al., 2018), and in theory (Kannan et al., 2018; Bastani et al., 2020; Raghavan et al., 2018) under (very) substantial assumptions. The prevalent intuition is that the diversity of contexts can — under some conditions and to a limited extent — substitute for explicit exploration.

**Instantaneous regret.** Cumulative performance measures such as regret are not quite appropriate for our setting, as we need to characterize interactions in particular rounds. Instead, our theoretical results focus on *Bayesian instantaneous regret* (BIR), as defined in Section 4.1. Recall that we posit a Bayesian prior on the mean reward vectors. In the notation of this appendix, the BIR is simply:

$$\text{BIR}(t) := \mathbb{E}_{\text{prior}} \left[ \max_{\text{arms } a} \mu_a - r_t \right].$$

Note that Bayesian regret (*i.e.*, regret in expectation over the prior) is precisely

$$\text{BReg}(T) := \mathbb{E}_{\text{prior}} \left[ T \cdot \max_{\text{arms } a} \mu_a - \sum_{t=1}^T r_t \right] = \sum_{t=1}^T \text{BIR}(t). \quad (17)$$

We are primarily interested in how fast BIR decreases with  $t$ , treating  $K$  as a constant.

The three classes are well-separated in terms of BIR, much like they are in terms of regret.

- BayesianGreedy has at least a constant BIR for many reasonable priors (where the constant can depend on  $K$  and the prior, but not on  $t$ ). The reason / proof is the same as for regret.
- Exploration-separating algorithms can achieve  $\text{BIR}(t) = \tilde{O}(t^{-1/3})$  for all priors, *e.g.*, by using Epsilon-Greedy algorithm with exploration probability  $\epsilon_t = t^{-1/3}$  in each round  $t$ . In the typical scenario when  $\text{BReg}(t) \geq \Omega(t^{2/3})$ , the BIR rate of  $t^{-1/3}$  cannot be improved by (17), in the following sense: if  $\text{BIR}(t) = \tilde{O}(t^{-\gamma})$  for all  $t$ , then  $\gamma \geq 1/3$ .
- Adaptive-exploration algorithms *can* have an even better regret rate:  $\text{BIR}(t) = \tilde{O}(t^{-1/2})$ . This holds for Successive Elimination (Even-Dar et al., 2006) and for Thompson Sampling (see Appendix B).<sup>36</sup> Any optimal MAB algorithm enjoys this regret rate “on average” by (17), since  $\text{BReg}(T) \leq \tilde{O}(\sqrt{T})$ . In particular, if such algorithm satisfies  $\text{BIR}(t) = \tilde{O}(t^{-\gamma})$  for all rounds  $t$  and some constant  $\gamma$ , then  $\gamma \leq 1/2$ .

This theoretical intuition is supported by our numerical simulations: see Figure 5 and Appendix E.1.

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<sup>36</sup>However, such result is not known for UCB1 algorithm, to the best of our knowledge.

## Appendix B Monotone MAB algorithms

This appendix provides some auxiliary results on Bayesian-monotonicity of some standard algorithms: BayesianGreedy, BayesianEpsilonGreedy and ThompsonSampling. The former is needed in Section 4, the last two merely add motivation for our theoretical story. The result on ThompsonSampling also implies that  $\text{BIR}(t) \leq \tilde{O}(t^{-1/2})$ . Recall that an algorithm is called Bayesian-monotone if its Bayesian-expected reward is non-decreasing in time.

We consider Bayesian MAB with Bernoulli rewards. There are  $T$  rounds and  $K$  arms. In each round  $t \in [T]$ , the algorithm chooses an arm  $a_t \in A$  and receives a reward  $r_t \in \{0, 1\}$  for this arm, drawn from a fixed but unknown distribution. The set of all arms is  $A$ ; mean reward of arm  $a$  is denoted  $\mu_a$ . The mean reward vector  $\mu = (\mu_a : a \in A)$  is drawn from a common Bayesian prior  $\mathcal{P}_{\text{mean}}$ . We let  $\text{rew}(t) = \mu_{a_t}$  denote the instantaneous mean reward of the algorithm.

**Monotonicity for the greedy algorithm.** We state the monotonicity-in-information result for the “Bayesian-greedy step”: informally, exploitation can only get better with more data. We invoke this result directly in Section 4, and use it to derive monotonicity of BayesianGreedy and BayesianEpsilonGreedy.

A formal statement needs some scaffolding. The  $n$ -step history is the random sequence  $H_n = ((a_t, r_t) : t \in [n])$ . Realizations of  $H_n$  are called *realized histories*. Let  $\mathcal{H}_n$  be the set of all possible values of  $H_n$ . The *Bayesian-greedy step* given an  $n$ -step history  $h \in \mathcal{H}_n$  is defined as

$$\text{BG}(h) := \underset{a \in A}{\operatorname{argmax}} \mathbb{E} [\mu_a \mid H_n = h], \quad \text{ties broken arbitrarily.}$$

(However, recall that such ties are ruled out by Assumption 3.) Now, the result is as follows:

**Lemma B.1** (Mansour et al. (2016)). *Let  $h, h'$  be two realized histories such that  $h$  is a prefix of  $h'$ . Then*

$$\mathbb{E} [\mu_{\text{BG}(h)}] \leq \mathbb{E} [\mu_{\text{BG}(h')}] .$$

**Corollary B.2.** *BayesianGreedy is Bayesian-monotone. Moreover,  $\mathbb{E}[\text{rew}(n)]$  strictly increases in each time step  $n$  with  $\Pr[a_n \neq a_{n+1}] > 0$ .*

*Proof.* Bayesian-monotonicity follows directly. The “strictly increases” statement holds because the arm chosen in a given round has a strictly largest Bayesian-expected reward for that round.  $\square$

**Monotonicity for Epsilon-Greedy.** Lemma B.1 immediately implies monotonicity of BayesianEpsilonGreedy for a generic choice of exploration probabilities. Recall that in each round  $t$ , BayesianEpsilonGreedy algorithm explores uniformly with a predetermined probability  $\epsilon_t$ , and “exploits” with the remaining probability using the Bayesian-greedy step:  $a_t = \text{BG}(\text{current data})$ .

**Corollary B.3.** *BayesianEpsilonGreedy is Bayesian-monotone whenever probabilities  $\epsilon_t$  are non-increasing.*

**Monotonicity and BIR of ThompsonSampling.** Monotonicity follows from Sellke and Slivkins (2020); the BIR result is an immediate corollary given that  $\text{BReg}(t) \leq \tilde{O}(\sqrt{t})$  for all steps  $t$  (Russo and Roy, 2014). Neither result has appeared in print, to the best of our knowledge.

**Theorem B.4** (Sellke and Slivkins (2020)). *Assume the prior  $\mathcal{P}_{\text{mean}}$  is independent across arms. Then ThompsonSampling is Bayesian-monotone. Consequently, it satisfies  $\text{BIR}(t) \leq \tilde{O}(t^{-1/2})$ .*

The theorem follows easily from two observations in Sellke and Slivkins (2020), we provide the proof for completeness. First, let us state the algorithm. Let  $\Pr^t$  and  $\mathbb{E}^t$  denote, resp., Bayesian posterior probability and expectation conditional on the history observed at time  $t$ . Let  $a^*$  be the best arm:  $a^* \in \arg\max_a \mu_a$ . In each round  $t$ , ThompsonSampling samples arm  $a_t$  from the posterior distribution  $p_t(a) = \Pr^t[a^* = a]$ .

*Proof of Theorem B.4.* The two observations from Sellke and Slivkins (2020) are as follows: for each arm  $a$ ,

- (i)  $\mathbb{E}[\mu_a \mid a_t = a] \Pr[a_t = a] = \mathbb{E}[H_{t,a}]$ , where  $H_{t,a} := \mathbb{E}^t[\mu_a] \Pr^t[a_t = a]$ .
- (ii) The process  $(H_{t,a} : t \in \mathbb{N})$  is a submartingale.

We use these observations as follows:

$$\begin{aligned} \mathbb{E}[\text{rew}(t)] &= \sum_{\text{arms } a} \mathbb{E}[\mu_a \mid a_t = a] \Pr[a_t = a] = \sum_{\text{arms } a} \mathbb{E}[H_{t,a}] \quad (\text{by (i)}) \\ \mathbb{E}[\text{rew}(t+1)] &= \sum_{\text{arms } a} \mathbb{E}[H_{t+1,a}] \geq \sum_{\text{arms } a} \mathbb{E}[H_{t,a}] = \mathbb{E}[\text{rew}(t)] \quad (\text{by (ii)}) \quad \square \end{aligned}$$

## Appendix C Non-degeneracy via a random perturbation

We provide two examples when Assumption (3) holds almost surely under a small random perturbation of the prior. We posit Bernoulli rewards, and assume that the prior  $\mathcal{P}_{\text{mean}}$  is independent across arms.

**Beta priors.** Suppose the mean reward  $\mu_a$  for each arm  $a$  is drawn from some Beta distribution  $\text{Beta}(\alpha_a, \beta_a)$ . Given any history  $H$  that contains  $h_a$  number of heads and  $t_a$  number of tails from arm  $a$ , the posterior mean reward is  $\mathbb{E}[\mu_a \mid H] = \frac{\alpha_a + h_a}{\alpha_a + h_a + \beta_a + t_a}$ . Therefore, perturbing the parameters  $\alpha_a$  and  $\beta_a$  independently with any continuous noise will induce a prior with property (3) with probability 1.

**A prior with a finite support.** Consider the probability vector in the prior for arm  $a$ :

$$\vec{p}_a = (\Pr[\mu_a = \nu] : \nu \in \text{support}(\mu_a)).$$

We apply a small random perturbation independently to each such vector:

$$\vec{p}_a \leftarrow \vec{p}_a + \vec{q}_a, \quad \text{where } \vec{q}_a \sim \mathcal{N}_a. \quad (18)$$

Here  $\mathcal{N}_a$  is the noise distribution for arm  $a$ : a distribution over real-valued, zero-sum vectors of dimension  $d_a = |\text{support}(\mu_a)|$ . We need the noise distribution to satisfy the following property:

$$\forall x \in [-1, 1]^{d_a} \setminus \{0\} \quad \Pr_{q \sim \mathcal{N}_a} [x \cdot (\vec{p}_a + q) \neq 0] = 1. \quad (19)$$

**Theorem C.1.** *Consider an instance of MAB with 0-1 rewards. Assume that the prior  $\mathcal{P}_{\text{mean}}$  is independent across arms, and each mean reward  $\mu_a$  has a finite support that does not include 0 or 1. Assume that noise distributions  $\mathcal{N}_a$  satisfy property (19). If random perturbation (18) is applied independently to each arm  $a$ , then Eq. (3) holds almost surely for each history  $h$ .*

*Remark C.2.* As a generic example of a noise distribution which satisfies Property (19), consider the uniform distribution  $\mathcal{N}$  over the bounded convex set  $Q = \left\{ q \in \mathbb{R}^{d_a} \mid q \cdot \vec{1} = 0 \text{ and } \|q\|_2 \leq \epsilon \right\}$ , where  $\vec{1}$  denotes the all-1 vector. If  $x = a\vec{1}$  for some non-zero value of  $a$ , then (19) holds because  $x \cdot (p + q) = x \cdot p = a \neq 0$ . Otherwise, denote  $p = \vec{p}_a$  and observe that  $x \cdot (p + q) = 0$  only if  $x \cdot q = c \triangleq x \cdot (-p)$ . Since  $x \neq \vec{1}$ , the intersection  $Q \cap \{x \cdot q = c\}$  either is empty or has measure 0 in  $Q$ , which implies  $\Pr_q[x \cdot (p + q) \neq 0] = 1$ .

To prove Theorem C.1, it suffices to focus on two arms, and perturb one. Since realized rewards have finite support, there are only finitely many possible histories. So, it suffices to focus on a fixed history  $h$ .

**Lemma C.3.** *Consider an instance of MAB with Bernoulli rewards. Assume that the prior  $\mathcal{P}_{\text{mean}}$  is independent across arms, and that  $\text{support}(\mu_1)$  is finite and does not include 0 or 1. Suppose random perturbation (18) is applied to arm 1, with noise distribution  $\mathcal{N}_1$  that satisfies (19). Then  $\mathbb{E}[\mu_1 \mid h] \neq \mathbb{E}[\mu_2 \mid h]$  almost surely for any fixed history  $h$ .*

*Proof.* Note that  $\mathbb{E}[\mu_a \mid h]$  does not depend on the algorithm which produced this history. Therefore, for the sake of the analysis, we can assume w.l.o.g. that this history has been generated by a particular algorithm, as long as this algorithm can produce this history with non-zero probability. Let us consider the algorithm that deterministically chooses same actions as  $h$ . Let  $S = \text{support}(\mu_1)$ . Then:

$$\begin{aligned} \mathbb{E}[\mu_1 \mid h] &= \sum_{\nu \in S} \nu \cdot \Pr[\mu_1 = \nu \mid h] \\ &= \sum_{\nu \in S} \nu \cdot \Pr[h \mid \mu_1 = \nu] \cdot \Pr[\mu_1 = \nu] / \Pr[h], \\ \Pr[h] &= \sum_{\nu \in S} \Pr[h \mid \mu_1 = \nu] \cdot \Pr[\mu_1 = \nu]. \end{aligned}$$

Therefore,  $\mathbb{E}[\mu_1 \mid h] = \mathbb{E}[\mu_2 \mid h]$  if and only if

$$\sum_{\nu \in S} (\nu - C) \cdot \Pr[h \mid \mu_1 = \nu] \cdot \Pr[\mu_1 = \nu] = 0, \quad \text{where } C = \mathbb{E}[\mu_2 \mid h].$$

Since  $\mathbb{E}[\mu_2 \mid h]$  and  $\Pr[h \mid \mu_1 = \nu]$  do not depend on the probability vector  $\vec{p}_1$ , we conclude that

$$\mathbb{E}[\mu_1 \mid h] = \mathbb{E}[\mu_2 \mid h] \Leftrightarrow x \cdot \vec{p}_1 = 0,$$

where vector

$$x := ( (\nu - C) \cdot \Pr[h \mid \mu_1 = \nu] : \nu \in S ) \in [-1, 1]^{d_1}$$

does not depend on  $\vec{p}_1$ .

Thus, it suffices to prove that  $x \cdot \vec{p}_1 \neq 0$  almost surely under the perturbation. In a formula:

$$\Pr_{q \sim \mathcal{N}_1} [x \cdot (\vec{p}_1 + q) \neq 0] = 1 \tag{20}$$

Note that  $\Pr[h \mid \mu_1 = \nu] > 0$  for all  $\nu \in S$ , because  $0, 1 \notin S$ . It follows that at most one coordinate of  $x$  can be zero. So (20) follows from property (19).  $\square$

## Appendix D Full proofs for Section 4

**Some notation.** Without loss of generality, we label actions as  $A = [K]$  and sort them according to their prior mean rewards, so that  $\mathbb{E}[\mu_1] > \mathbb{E}[\mu_2] > \dots > \mathbb{E}[\mu_K]$ .

Fix principal  $i \in \{1, 2\}$  and (local) step  $n$ . The arm chosen by algorithm  $\text{alg}_i$  at this step is denoted  $a_{i,n}$ , and the corresponding BIR is denoted  $\text{BIR}_i(n)$ . History of  $\text{alg}_i$  up to this step is denoted  $H_{i,n}$ .

Fix agent  $t$ . Recall that  $n_i(t)$  denotes the number of global rounds before  $t$  in which principal  $i$  is chosen. Let  $\mathcal{N}_{i,t}$  denote the distribution of  $n_i(t)$ .

Write  $\text{PMR}(a \mid E) = \mathbb{E}[\mu_a \mid E]$  for posterior mean reward of action  $a$  given event  $E$ .

**Chernoff Bounds.** We use an elementary concentration inequality known as *Chernoff Bounds*, in a formulation from Mitzenmacher and Upfal (2005).

**Theorem D.1** (Chernoff Bounds). *Consider  $n$  i.i.d. random variables  $X_1 \dots X_n$  with values in  $[0, 1]$ . Let  $X = \frac{1}{n} \sum_{i=1}^n X_i$  be their average, and let  $\nu = \mathbb{E}[X]$ . Then:*

$$\min(\Pr[X - \nu > \delta\nu], \Pr[\nu - X > \delta\nu]) < e^{-\nu n \delta^2 / 3} \quad \text{for any } \delta \in (0, 1).$$

### D.1 Main result on HardMax: Proof of Theorem 4.2

*Proof of Lemma 4.4.* Since the two algorithms coincide on the first  $n_0 - 1$  steps, it follows by symmetry that histories  $H_{1,n_0}$  and  $H_{2,n_0}$  have the same distribution. We use a *coupling argument*: w.l.o.g., we assume the two histories coincide,  $H_{1,n_0} = H_{2,n_0} = H$ .

At local step  $n_0$ , BayesianGreedy chooses an action  $a_{1,n_0} = a_{1,n_0}(H)$  which maximizes the posterior mean reward given history  $H$ : for any realized history  $h \in \text{support}(H)$  and any action  $a \in A$

$$\text{PMR}(a_{1,n_0} \mid H = h) \geq \text{PMR}(a \mid H = h). \quad (21)$$

By assumption (3), it follows that

$$\text{PMR}(a_{1,n_0} \mid H = h) > \text{PMR}(a \mid H = h) \quad \text{for any } h \in \text{support}(H) \text{ and } a \neq a_{1,n_0}(h). \quad (22)$$

Since the two algorithms deviate at step  $n_0$ , there is a set  $S \subset \text{support}(H)$  of step- $n_0$  histories such that  $\Pr[S] > 0$  and any history  $h \in S$  satisfies  $\Pr[a_{2,n_0} \neq a_{1,n_0} \mid H = h] > 0$ . Combining this with (22),

$$\text{PMR}(a_{1,n_0} \mid H = h) > \mathbb{E}[\mu_{a_{2,n_0}} \mid H = h] \quad \text{for each history } h \in S. \quad (23)$$

Using (21) and (23) and integrating over realized histories  $h$ , we obtain  $\text{rew}_1(n_0) > \text{rew}_2(n_0)$ .  $\square$

*Proof of Lemma 4.5.* Let us use induction on round  $t \geq t_0$ , with the base case  $t = t_0$ . Let  $\mathcal{N} = \mathcal{N}_{1,t_0}$  be the agents' posterior distribution for  $n_{1,t_0}$ , the number of global rounds before  $t_0$  in which principal 1 is chosen. By induction, all agents from  $t_0$  to  $t - 1$  chose principal 1, so  $\text{PMR}_2(t_0) = \text{PMR}_2(t)$ . Therefore,

$$\text{PMR}_1(t) = \mathbb{E}_{n \sim \mathcal{N}}[\text{rew}_1(n + 1 + t - t_0)] \geq \mathbb{E}_{n \sim \mathcal{N}}[\text{rew}_1(n + 1)] = \text{PMR}_1(t_0) > \text{PMR}_2(t_0) = \text{PMR}_2(t),$$

where the first inequality holds because  $\text{alg}_1$  is Bayesian-monotone, and the second one is the base case.  $\square$

*Proof of Theorem 4.2.* Since the two algorithms coincide on the first  $n_0 - 1$  steps, it follows by symmetry that  $\text{rew}_1(n) = \text{rew}_2(n)$  for any  $n < n_0$ . By Lemma 4.4,  $\text{rew}_1(n_0) > \text{rew}_2(n_0)$ .

Recall that  $n_i(t)$  is the number of global rounds  $s < t$  in which principal  $i$  is chosen, and  $\mathcal{N}_{i,t}$  is the agents' posterior distribution for this quantity. By symmetry, each agent  $t < n_0$  chooses a principal uniformly at random. It follows that  $\mathcal{N}_{1,n_0} = \mathcal{N}_{2,n_0}$  (denote both distributions by  $\mathcal{N}$  for brevity), and  $\mathcal{N}(n_0 - 1) > 0$ . Therefore:

$$\begin{aligned} \text{PMR}_1(n_0) &= \mathbb{E}_{n \sim \mathcal{N}} [\text{rew}_1(n+1)] = \sum_{n=0}^{n_0-1} \mathcal{N}(n) \cdot \text{rew}_1(n+1) \\ &> \mathcal{N}(n_0 - 1) \cdot \text{rew}_2(n_0) + \sum_{n=0}^{n_0-2} \mathcal{N}(n) \cdot \text{rew}_2(n+1) \\ &= \mathbb{E}_{n \sim \mathcal{N}} [\text{rew}_2(n+1)] = \text{PMR}_2(n_0) \end{aligned} \tag{24}$$

So, agent  $n_0$  chooses principal 1. By Lemma 4.5 (noting that BayesianGreedy is Bayesian-monotone), all subsequent agents choose principal 1, too.  $\square$

## D.2 HardMax with biased tie-breaking: Proof of Theorem 4.7

The proof re-uses Lemmas 4.4 and 4.5, which do not rely on fair tie-breaking.

Recall that  $i_t$  is the principal chosen in a given global round  $t$ . Because of the biased tie-breaking,

$$\text{if } \text{PMR}_1(t) \geq \text{PMR}_2(t) \text{ then } \Pr[i_t = 1] > \frac{1}{2}. \tag{25}$$

Let  $m_0$  be the first step when  $\text{alg}_2$  deviates from BayesianGreedy, or BayesianGreedy deviates from StaticGreedy, whichever comes sooner. Then  $\text{alg}_2$ , BayesianGreedy and StaticGreedy coincide on the first  $m_0 - 1$  steps. Moreover,  $m_0 \leq n_0$  (since BayesianGreedy deviates from StaticGreedy at step  $n_0$ ), so  $\text{alg}_1$  coincides with BayesianGreedy on the first  $m_0$  steps.

So,  $\text{rew}_1(n) = \text{rew}_2(n)$  for each step  $n < m_0$ , because  $\text{alg}_1$  and  $\text{alg}_2$  coincide on the first  $m_0 - 1$  steps. Moreover, if  $\text{alg}_2$  deviates from BayesianGreedy at step  $m_0$  then  $\text{rew}_1(m_0) > \text{rew}_2(m_0)$  by Lemma 4.4; else, we trivially have  $\text{rew}_1(m_0) = \text{rew}_2(m_0)$ . To summarize:

$$\text{rew}_1(n) \geq \text{rew}_2(n) \quad \text{for all steps } n \leq m_0. \tag{26}$$

We claim that  $\Pr[i_t = 1] > \frac{1}{2}$  for all global rounds  $t \leq m_0$ . We prove this claim using induction on  $t$ . The base case  $t = 1$  holds by (25) and the fact that in step 1, BayesianGreedy chooses the arm with the highest prior mean reward. For the induction step, we assume that  $\Pr[i_t = 1] > \frac{1}{2}$  for all global rounds  $t < t_0$ , for some  $t_0 \leq m_0$ . It follows that distribution  $\mathcal{N}_{1,t_0}$  stochastically dominates distribution  $\mathcal{N}_{2,t_0}$ .<sup>37</sup> Observe that

$$\text{PMR}_1(t_0) = \mathbb{E}_{n \sim \mathcal{N}_{1,t_0}} [\text{rew}_1(n+1)] \geq \mathbb{E}_{n \sim \mathcal{N}_{2,t_0}} [\text{rew}_2(n+1)] = \text{PMR}_2(t_0). \tag{27}$$

So the induction step follows by (25). Claim proved.

<sup>37</sup>For random variables  $X, Y$  on  $\mathbb{R}$ , we say that  $X$  *stochastically dominates*  $Y$  if  $\Pr[X \geq x] \geq \Pr[Y \geq x]$  for any  $x \in \mathbb{R}$ .



Now let us focus on global round  $m_0$ , and denote  $\mathcal{N}_i = \mathcal{N}_{i,m_0}$ . By the above claim,

$$\mathcal{N}_1 \text{ stochastically dominates } \mathcal{N}_2, \text{ and moreover } \mathcal{N}_i(m_0 - 1) > \mathcal{N}_i(m_0 - 1). \quad (28)$$

By definition of  $m_0$ , either (i)  $\text{alg}_2$  deviates from BayesianGreedy starting from local step  $m_0$ , which implies  $\text{rew}_1(m_0) > \text{rew}_2(m_0)$  by Lemma 4.4, or (ii) BayesianGreedy deviates from StaticGreedy starting from local step  $m_0$ , which implies  $\text{rew}_1(m_0) > \text{rew}_1(m_0 - 1)$  by Lemma B.2. In both cases, using (26) and (28), it follows that the inequality in (27) is strict for  $t_0 = m_0$ .

Therefore, agent  $m_0$  chooses principal 1, and by Lemma 4.5 so do all subsequent agents.

### D.3 The main result for HardMax&Random: Proof of Theorem 4.8

Without loss of generality, assume  $m_0 = n_0$ . Consider global round  $t \geq n_0$ . Recall that each agent chooses principal 1 with probability at least  $f_{\text{resp}}(-1) > 0$ .

Then  $\mathbb{E}[n_1(t+1)] \geq 2\epsilon_0 t$ . By Chernoff Bounds (Theorem D.1), we have that  $n_1(t+1) \geq \epsilon_0 t$  holds with probability at least  $1 - q$ , where  $q = \exp(-\epsilon_0 t/12)$ .

We need to prove that  $\text{PMR}_1(t) - \text{PMR}_2(t) > 0$ . For any  $m_1$  and  $m_2$ , consider the quantity

$$\Delta(m_1, m_2) := \text{BIR}_2(m_2 + 1) - \text{BIR}_1(m_1 + 1).$$

Whenever  $m_1 \geq \epsilon_0 t/2 - 1$  and  $m_2 < t$ , it holds that

$$\Delta(m_1, m_2) \geq \Delta(\epsilon_0 t/2, t) \geq \text{BIR}_2(t)/2.$$

The above inequalities follow, resp., from algorithms' Bayesian-monotonicity and (6). Now,

$$\begin{aligned} \text{PMR}_1(t) - \text{PMR}_2(t) &= \mathbb{E}_{m_1 \sim \mathcal{N}_{1,t}, m_2 \sim \mathcal{N}_{2,t}} [\Delta(m_1, m_2)] \\ &\geq -q + \mathbb{E}_{m_1 \sim \mathcal{N}_{1,t}, m_2 \sim \mathcal{N}_{2,t}} [\Delta(m_1, m_2) \mid m_1 \geq \epsilon_0 t/2 - 1] \\ &\geq \text{BIR}_2(t)/2 - q \\ &> \text{BIR}_2(t)/4 > 0 \end{aligned} \quad (\text{by Eq. (7)}).$$

### D.4 A little greedy goes a long way (Proof of Theorem 4.10)

Let  $\text{rew}_{\text{gr}}(n)$  denote the Bayesian-expected reward of the “greedy choice” after  $n - 1$  steps of  $\text{alg}_1$ . Note that  $\text{rew}_1(\cdot)$  and  $\text{rew}_{\text{gr}}(\cdot)$  are non-decreasing: the former because  $\text{alg}_1$  is Bayesian-monotone and the latter because the “greedy choice” is only improved with an increasing set of observations, see Lemma B.1. Using (8), we conclude that the greedy modification  $\text{alg}_2$  is Bayesian-monotone.

By definition of the “greedy choice,”  $\text{rew}_1(n) \leq \text{rew}_{\text{gr}}(n)$  for all steps  $n$ . Moreover, by Lemma 4.4,  $\text{alg}_1$  has a strictly smaller  $\text{rew}(n_0)$  compared to BayesianGreedy; so,  $\text{rew}_1(n_0) < \text{rew}_2(n_0)$ .

Let  $\text{alg}$  denote a copy of  $\text{alg}_1$  that is running “inside”  $\text{alg}_2$ . Let  $m_2(t)$  be the number of global rounds before  $t$  in which the agent chooses principal 2 and  $\text{alg}$  is invoked; i.e., it is the number of agents seen by  $\text{alg}$  before global round  $t$ . Let  $\mathcal{M}_{2,t}$  be the agents' posterior distribution for  $m_2(t)$ .

We claim that in each global round  $t \geq n_0$ , distribution  $\mathcal{M}_{2,t}$  stochastically dominates distribution  $\mathcal{N}_{1,t}$ , and  $\text{PMR}_1(t) < \text{PMR}_2(t)$ . We use induction on  $t$ . The base case  $t = n_0$  holds because  $\mathcal{M}_{2,t} = \mathcal{N}_{1,t}$  (because the two algorithms coincide on the first  $n_0 - 1$  steps), and  $\text{PMR}_1(n_0) < \text{PMR}_2(n_0)$  is proved as in (24), using the fact that  $\text{rew}_1(n_0) < \text{rew}_2(n_0)$ .

The induction step is proved as follows. The induction hypothesis for global round  $t - 1$  implies that agent  $t - 1$  is seen by  $\text{alg}$  with probability  $(1 - \epsilon_0)(1 - p)$ , which is strictly larger than  $\epsilon_0$ , the probability with which this agent is seen by  $\text{alg}_2$ . Therefore,  $\mathcal{M}_{2,t}$  stochastically dominates  $\mathcal{N}_{1,t}$ .

$$\begin{aligned} \text{PMR}_1(t) &= \mathbb{E}_{n \sim \mathcal{N}_{1,t}} [\text{rew}_1(n + 1)] \\ &\leq \mathbb{E}_{m \sim \mathcal{M}_{2,t}} [\text{rew}_1(m + 1)] \end{aligned} \quad (29)$$

$$\begin{aligned} &< \mathbb{E}_{m \sim \mathcal{M}_{2,t}} [(1 - p) \cdot \text{rew}_1(m + 1) + p \cdot \text{rew}_{\text{gr}}(m + 1)] \\ &= \text{PMR}_2(t). \end{aligned} \quad (30)$$

Here (29) holds because  $\text{rew}_1(\cdot)$  is Bayesian-monotone and  $\mathcal{M}_{2,t}$  stochastically dominates  $\mathcal{N}_{1,t}$ , and inequality (30) holds because  $\text{rew}_1(n_0) < \text{rew}_2(n_0)$  and  $\mathcal{M}_{2,t}(n_0) > 0$ .<sup>38</sup>

## D.5 SoftMax: proof of Theorem 4.16

Let  $\beta_1 = \min\{c'_0 \delta_0, \beta_0/20\}$  with  $\delta_0$  defined in (9). Recall each agent chooses  $\text{alg}_1$  with probability at least  $f_{\text{resp}}(-1) = \epsilon_0$ . By condition (12) and the fact that  $\text{BIR}_1(n) \rightarrow 0$ , there exists some sufficiently large  $T_1$  such that for any  $t \geq T_1$ ,  $\text{BIR}_1(\epsilon_0 T_1/2) \leq \beta_1/c'_0$  and  $\text{BIR}_2(t) > e^{-\epsilon_0 t/12}$ . Moreover, for any  $t \geq T_1$ , we know  $\mathbb{E}[n_1(t + 1)] \geq \epsilon_0 t$ , and by the Chernoff Bounds (Theorem D.1), we have  $n_1(t + 1) \geq \epsilon_0 t/2$  holds with probability at least  $1 - q_1(t)$  with  $q_1(t) = \exp(-\epsilon_0 t/12) < \text{BIR}_2(t)$ . It follows that for any  $t \geq T_1$ ,

$$\begin{aligned} \text{PMR}_2(t) - \text{PMR}_1(t) &= \mathbb{E}_{m_1 \sim \mathcal{N}_{1,t}, m_2 \sim \mathcal{N}_{2,t}} [\text{BIR}_1(m_1 + 1) - \text{BIR}_2(m_2 + 1)] \\ &\leq q_1(t) + \mathbb{E}_{m_1 \sim \mathcal{N}_{1,t}} [\text{BIR}_1(m_1 + 1) \mid m_1 \geq \epsilon_0 t/2 - 1] - \text{BIR}_2(t) \\ &\leq \text{BIR}_1(\epsilon_0 T_1/2) \leq \beta_1/c'_0 \end{aligned}$$

Since the response function  $f_{\text{resp}}$  is  $c'_0$ -Lipschitz in the neighborhood of  $[-\delta_0, \delta_0]$ , each agent after round  $T_1$  will choose  $\text{alg}_1$  with probability at least

$$p_t \geq \frac{1}{2} - c'_0 (\text{PMR}_2(t) - \text{PMR}_1(t)) \geq \frac{1}{2} - \beta_1.$$

Next, we will show that there exists a sufficiently large  $T_2$  such that for any  $t \geq T_1 + T_2$ , with high probability  $n_1(t) > \max\{n_0, (1 - \beta_0)n_2(t)\}$ , where  $n_0$  is defined in (11). Fix any  $t \geq T_1 + T_2$ . Since each agent chooses  $\text{alg}_1$  with probability at least  $1/2 - \beta_1$ , by Chernoff Bounds (Theorem D.1) we have with probability at least  $1 - q_2(t)$  that the number of agents that choose  $\text{alg}_1$  is at least  $\beta_0(1/2 - \beta_1)t/5$ , where

$$q_2(x) = \exp\left(-\frac{1}{3} \left(\frac{1}{2} - \beta_1\right)(1 - \beta_0/5)^2 x\right).$$

<sup>38</sup>If  $\text{rew}_1(\cdot)$  is strictly increasing, then (29) is strict, too; this is because  $\mathcal{M}_{2,t}(t - 1) > \mathcal{N}_{1,t}(t - 1)$ .

The number of agents received by  $\text{alg}_2$  is at most  $T_1 + (1/2 + \beta_1)t + (1/2 - \beta_1)(1 - \beta_0/5)t$ .

Then as long as  $T_2 \geq \frac{5T_1}{\beta_0}$ , we can guarantee that  $n_1(t) > n_2(t)(1 - \beta_0)$  and  $n_1(t) > n_0$  with probability at least  $1 - q_2(t)$  for any  $t \geq T_1 + T_2$ . Note that the weak BIR-dominance condition in (11) implies that for any  $t \geq T_1 + T_2$  with probability at least  $1 - q_2(t)$ , we have  $\text{BIR}_1(n_1(t)) < (1 - \alpha_0) \text{BIR}_2(n_2(t))$ .

It follows that for any  $t \geq T_1 + T_2$ ,

$$\begin{aligned} \text{PMR}_1(t) - \text{PMR}_2(t) &= \mathbb{E}_{m_1 \sim \mathcal{N}_{1,t}, m_2 \sim \mathcal{N}_{2,t}} [\text{BIR}_2(m_2 + 1) - \text{BIR}_1(m_1 + 1)] \\ &\geq (1 - q_2(t)) \alpha_0 \text{BIR}_2(t) - q_2(t) \geq \alpha_0 \text{BIR}_2(t)/4, \end{aligned}$$

where the last inequality holds as long as  $q_2(t) \leq \alpha_0 \text{BIR}_2(t)/4$ , and is implied by the condition in (12) as long as  $T_2$  is sufficiently large. Hence, by the definition of our SoftMax response function and assumption in (9), we have  $\Pr[i_t = 1] \geq 1/2 + 1/4 c_0 \alpha_0 \text{BIR}_2(t)$ .

## Appendix E Full experimental results

In this appendix we provide full results for the experiments described in Section 5.

### E.1 “Performance In Isolation” (Section 5.2)

We present the full plots for Section 5.2: mean reputation trajectories and instantaneous reward trajectories for all three MAB instances. For “instantaneous reward” at a given time  $t$ , we report the average (over all mean reward vectors) of the mean rewards at this time, instead of the average of the *realized* rewards, so as to decrease the noise. In all plots, the shaded area represents 95% confidence interval.

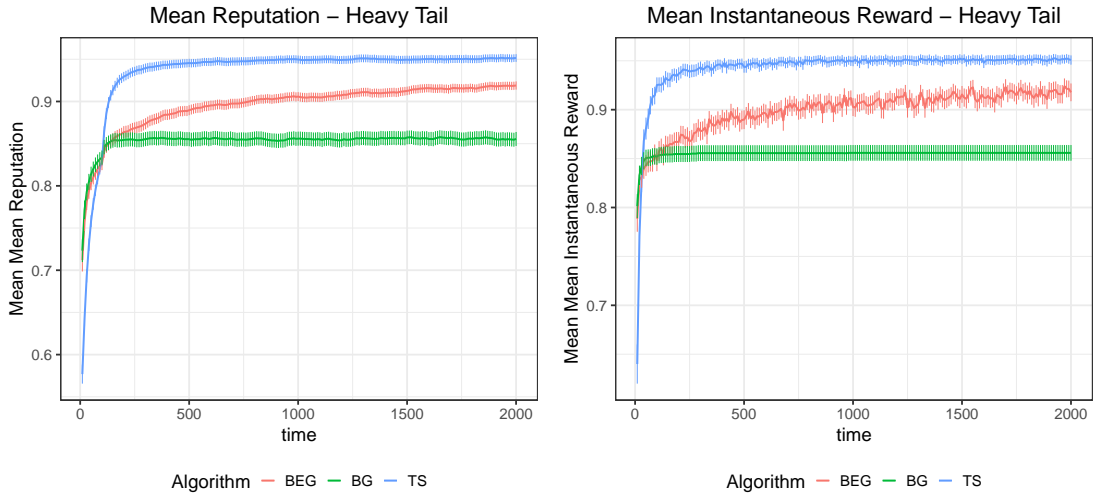


Figure 10: Mean Reputation (left) and Mean Instantaneous Reward (right) for Heavy Tail Instance

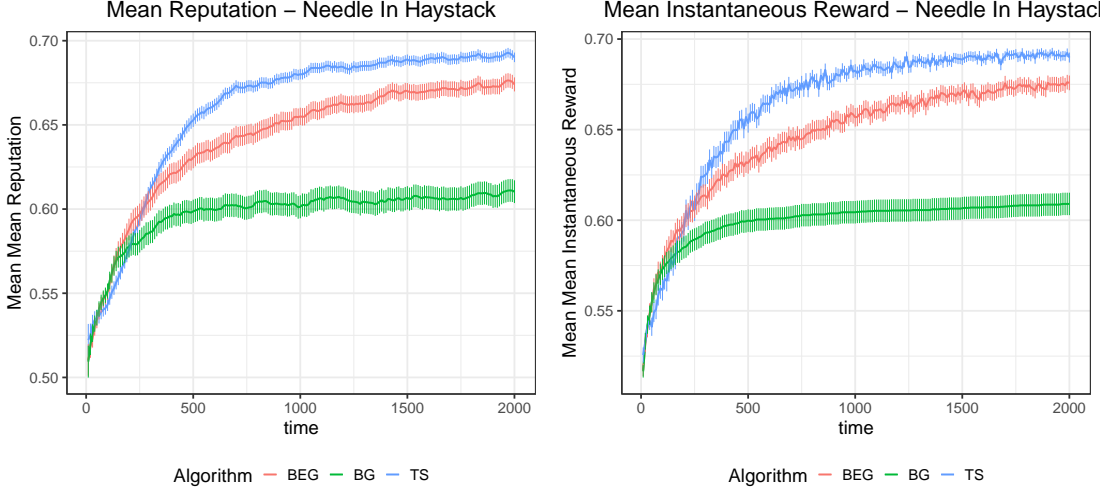


Figure 11: Mean Reputation (left) and Mean Instantaneous Reward (right) for Needle In Haystack Instance

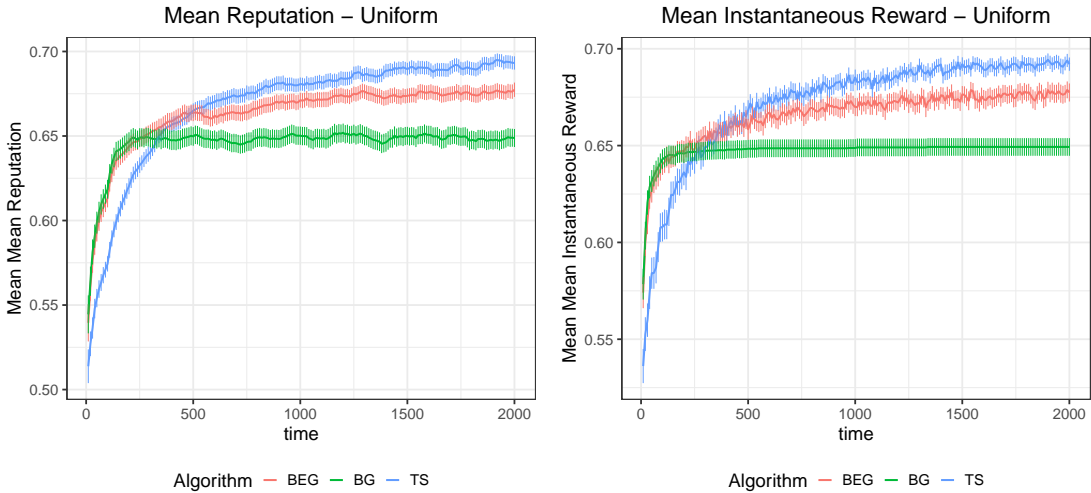


Figure 12: Mean Reputation (left) and Mean Instantaneous Reward (right) for Uniform Instance

## E.2 First-mover regime (Section 5.3)

We present additional experiments on the first-mover regime from Section 5.3, across various MAB instances and various values of the incumbent advantage parameter  $X$ .

Each experiment is presented as a table with the same semantics as in the main text. Namely, each cell in the table describes the duopoly game between the entrant's algorithm (the row) and the incumbent's algorithm (the column). The cell specifies the entrant's market share (fraction of rounds in which it was chosen) for the rounds in which he was present. We give the average (in bold) and the 95% confidence interval. NB: smaller average is better for the incumbent.

	$X = 50$			$X = 200$		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.054</b> $\pm 0.01$	<b>0.16</b> $\pm 0.02$	<b>0.18</b> $\pm 0.02$	<b>0.003</b> $\pm 0.003$	<b>0.083</b> $\pm 0.02$	<b>0.17</b> $\pm 0.02$
BEG	<b>0.33</b> $\pm 0.03$	<b>0.31</b> $\pm 0.02$	<b>0.26</b> $\pm 0.02$	<b>0.045</b> $\pm 0.01$	<b>0.25</b> $\pm 0.02$	<b>0.23</b> $\pm 0.02$
BG	<b>0.39</b> $\pm 0.03$	<b>0.41</b> $\pm 0.03$	<b>0.33</b> $\pm 0.02$	<b>0.12</b> $\pm 0.02$	<b>0.36</b> $\pm 0.03$	<b>0.3</b> $\pm 0.02$

Table 7: Heavy-Tail MAB Instance

	$X = 300$			$X = 500$		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.0017</b> $\pm 0.002$	<b>0.059</b> $\pm 0.01$	<b>0.16</b> $\pm 0.02$	<b>0.002</b> $\pm 0.003$	<b>0.043</b> $\pm 0.01$	<b>0.16</b> $\pm 0.02$
BEG	<b>0.029</b> $\pm 0.007$	<b>0.23</b> $\pm 0.02$	<b>0.23</b> $\pm 0.02$	<b>0.03</b> $\pm 0.007$	<b>0.21</b> $\pm 0.02$	<b>0.24</b> $\pm 0.02$
BG	<b>0.097</b> $\pm 0.02$	<b>0.34</b> $\pm 0.03$	<b>0.29</b> $\pm 0.02$	<b>0.091</b> $\pm 0.01$	<b>0.32</b> $\pm 0.03$	<b>0.3</b> $\pm 0.02$

Table 8: Heavy-Tail MAB Instance

	$X = 50$			$X = 200$		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.34</b> $\pm 0.03$	<b>0.4</b> $\pm 0.03$	<b>0.48</b> $\pm 0.03$	<b>0.17</b> $\pm 0.02$	<b>0.31</b> $\pm 0.03$	<b>0.41</b> $\pm 0.03$
BEG	<b>0.22</b> $\pm 0.02$	<b>0.34</b> $\pm 0.03$	<b>0.42</b> $\pm 0.03$	<b>0.13</b> $\pm 0.02$	<b>0.26</b> $\pm 0.02$	<b>0.36</b> $\pm 0.03$
BG	<b>0.18</b> $\pm 0.02$	<b>0.28</b> $\pm 0.02$	<b>0.37</b> $\pm 0.03$	<b>0.093</b> $\pm 0.02$	<b>0.23</b> $\pm 0.02$	<b>0.33</b> $\pm 0.03$

Table 9: Needle In Haystack MAB Instance

	$X = 300$			$X = 500$		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.1</b> $\pm 0.02$	<b>0.28</b> $\pm 0.03$	<b>0.39</b> $\pm 0.03$	<b>0.053</b> $\pm 0.01$	<b>0.23</b> $\pm 0.02$	<b>0.37</b> $\pm 0.03$
BEG	<b>0.089</b> $\pm 0.02$	<b>0.23</b> $\pm 0.02$	<b>0.36</b> $\pm 0.03$	<b>0.051</b> $\pm 0.01$	<b>0.2</b> $\pm 0.02$	<b>0.33</b> $\pm 0.03$
BG	<b>0.05</b> $\pm 0.01$	<b>0.21</b> $\pm 0.02$	<b>0.33</b> $\pm 0.03$	<b>0.031</b> $\pm 0.009$	<b>0.18</b> $\pm 0.02$	<b>0.31</b> $\pm 0.02$

Table 10: Needle In Haystack MAB Instance

	$X = 50$			$X = 200$		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.27</b> $\pm 0.03$	<b>0.21</b> $\pm 0.02$	<b>0.26</b> $\pm 0.02$	<b>0.12</b> $\pm 0.02$	<b>0.16</b> $\pm 0.02$	<b>0.2</b> $\pm 0.02$
BEG	<b>0.39</b> $\pm 0.03$	<b>0.3</b> $\pm 0.03$	<b>0.34</b> $\pm 0.03$	<b>0.25</b> $\pm 0.02$	<b>0.24</b> $\pm 0.02$	<b>0.29</b> $\pm 0.02$
BG	<b>0.39</b> $\pm 0.03$	<b>0.31</b> $\pm 0.02$	<b>0.33</b> $\pm 0.02$	<b>0.23</b> $\pm 0.02$	<b>0.24</b> $\pm 0.02$	<b>0.29</b> $\pm 0.02$

Table 11: Uniform MAB Instance

	$X = 300$			$X = 500$		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.094</b> $\pm 0.02$	<b>0.15</b> $\pm 0.02$	<b>0.2</b> $\pm 0.02$	<b>0.061</b> $\pm 0.01$	<b>0.12</b> $\pm 0.02$	<b>0.2</b> $\pm 0.02$
BEG	<b>0.2</b> $\pm 0.02$	<b>0.23</b> $\pm 0.02$	<b>0.29</b> $\pm 0.02$	<b>0.17</b> $\pm 0.02$	<b>0.21</b> $\pm 0.02$	<b>0.29</b> $\pm 0.02$
BG	<b>0.21</b> $\pm 0.02$	<b>0.23</b> $\pm 0.02$	<b>0.29</b> $\pm 0.02$	<b>0.18</b> $\pm 0.02$	<b>0.22</b> $\pm 0.02$	<b>0.29</b> $\pm 0.02$

Table 12: Uniform MAB Instance

### E.3 Reputation Advantage vs. Data Advantage (Section 5.4)

This section presents full experimental results on reputation advantage vs. data advantage.

Each experiment is presented as a table with the same semantics as in the main text. Namely, each cell in the table describes the duopoly game between the entrant’s algorithm (the **row**) and the incumbent’s algorithm (the **column**). The cell specifies the entrant’s market share for the rounds in which hit was present: the average (in bold) and the 95% confidence interval. NB: smaller average is better for the incumbent.

	Data Advantage			Reputation Advantage		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.0096</b> $\pm 0.006$	<b>0.11</b> $\pm 0.02$	<b>0.18</b> $\pm 0.02$	<b>0.021</b> $\pm 0.009$	<b>0.16</b> $\pm 0.02$	<b>0.21</b> $\pm 0.02$
BEG	<b>0.073</b> $\pm 0.01$	<b>0.29</b> $\pm 0.02$	<b>0.25</b> $\pm 0.02$	<b>0.26</b> $\pm 0.03$	<b>0.3</b> $\pm 0.02$	<b>0.26</b> $\pm 0.02$
BG	<b>0.15</b> $\pm 0.02$	<b>0.39</b> $\pm 0.03$	<b>0.33</b> $\pm 0.02$	<b>0.34</b> $\pm 0.03$	<b>0.4</b> $\pm 0.03$	<b>0.33</b> $\pm 0.02$

Table 13: Heavy Tail MAB Instance,  $X = 200$



	Data Advantage			Reputation Advantage		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.0017</b> $\pm 0.002$	<b>0.06</b> $\pm 0.01$	<b>0.18</b> $\pm 0.02$	<b>0.022</b> $\pm 0.009$	<b>0.13</b> $\pm 0.02$	<b>0.21</b> $\pm 0.02$
BEG	<b>0.04</b> $\pm 0.009$	<b>0.24</b> $\pm 0.02$	<b>0.25</b> $\pm 0.02$	<b>0.26</b> $\pm 0.03$	<b>0.29</b> $\pm 0.02$	<b>0.28</b> $\pm 0.02$
BG	<b>0.12</b> $\pm 0.02$	<b>0.35</b> $\pm 0.03$	<b>0.33</b> $\pm 0.02$	<b>0.33</b> $\pm 0.03$	<b>0.39</b> $\pm 0.03$	<b>0.34</b> $\pm 0.02$

Table 14: Heavy Tail MAB Instance,  $X = 500$

	Data Advantage			Reputation Advantage		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.25</b> $\pm 0.03$	<b>0.36</b> $\pm 0.03$	<b>0.45</b> $\pm 0.03$	<b>0.35</b> $\pm 0.03$	<b>0.43</b> $\pm 0.03$	<b>0.52</b> $\pm 0.03$
BEG	<b>0.21</b> $\pm 0.02$	<b>0.32</b> $\pm 0.03$	<b>0.41</b> $\pm 0.03$	<b>0.26</b> $\pm 0.03$	<b>0.36</b> $\pm 0.03$	<b>0.43</b> $\pm 0.03$
BG	<b>0.18</b> $\pm 0.02$	<b>0.29</b> $\pm 0.03$	<b>0.4</b> $\pm 0.03$	<b>0.19</b> $\pm 0.02$	<b>0.3</b> $\pm 0.02$	<b>0.36</b> $\pm 0.02$

Table 15: Needle-in-Haystack MAB Instance,  $X = 200$

	Data Advantage			Reputation Advantage		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.098</b> $\pm 0.02$	<b>0.27</b> $\pm 0.03$	<b>0.41</b> $\pm 0.03$	<b>0.29</b> $\pm 0.03$	<b>0.44</b> $\pm 0.03$	<b>0.52</b> $\pm 0.03$
BEG	<b>0.093</b> $\pm 0.02$	<b>0.24</b> $\pm 0.02$	<b>0.38</b> $\pm 0.03$	<b>0.19</b> $\pm 0.02$	<b>0.35</b> $\pm 0.03$	<b>0.42</b> $\pm 0.03$
BG	<b>0.064</b> $\pm 0.01$	<b>0.22</b> $\pm 0.02$	<b>0.37</b> $\pm 0.03$	<b>0.15</b> $\pm 0.02$	<b>0.27</b> $\pm 0.02$	<b>0.35</b> $\pm 0.02$

Table 16: Needle-in-Haystack MAB Instance,  $X = 500$

	Data Advantage			Reputation Advantage		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.2</b> $\pm 0.02$	<b>0.22</b> $\pm 0.02$	<b>0.27</b> $\pm 0.03$	<b>0.27</b> $\pm 0.03$	<b>0.23</b> $\pm 0.02$	<b>0.27</b> $\pm 0.02$
BEG	<b>0.33</b> $\pm 0.03$	<b>0.32</b> $\pm 0.03$	<b>0.35</b> $\pm 0.03$	<b>0.4</b> $\pm 0.03$	<b>0.3</b> $\pm 0.02$	<b>0.32</b> $\pm 0.02$
BG	<b>0.32</b> $\pm 0.03$	<b>0.31</b> $\pm 0.03$	<b>0.35</b> $\pm 0.03$	<b>0.36</b> $\pm 0.03$	<b>0.29</b> $\pm 0.02$	<b>0.3</b> $\pm 0.02$

Table 17: Uniform MAB Instance,  $X = 200$

	Data Advantage			Reputation Advantage		
	TS	BEG	BG	TS	BEG	BG
TS	<b>0.14</b> $\pm 0.02$	<b>0.18</b> $\pm 0.02$	<b>0.26</b> $\pm 0.03$	<b>0.24</b> $\pm 0.02$	<b>0.2</b> $\pm 0.02$	<b>0.26</b> $\pm 0.02$
BEG	<b>0.26</b> $\pm 0.02$	<b>0.26</b> $\pm 0.02$	<b>0.34</b> $\pm 0.03$	<b>0.37</b> $\pm 0.03$	<b>0.29</b> $\pm 0.02$	<b>0.31</b> $\pm 0.02$
BG	<b>0.25</b> $\pm 0.02$	<b>0.27</b> $\pm 0.02$	<b>0.34</b> $\pm 0.03$	<b>0.35</b> $\pm 0.03$	<b>0.27</b> $\pm 0.02$	<b>0.3</b> $\pm 0.02$

Table 18: Uniform MAB Instance,  $X = 500$

## E.4 Mean Reputation vs. Relative Reputation

We present the experiments omitted from Section 5.6. Namely, experiments on the Heavy-Tail MAB instance with  $K = 3$  arms, both for “performance in isolation” and the permanent duopoly game. We find that BayesianEpsilonGreedy  $>$  BayesianGreedy according to the mean reputation trajectory but that BayesianGreedy  $>$  BayesianEpsilonGreedy according to the relative reputation trajectory *and* in the competition game. As discussed in Section 5.6, the same results also hold for  $K = 10$  for the warm starts that we consider.

The result of the permanent duopoly experiment for this instance is shown in Table 19.

	Heavy-Tail		
	$T_0 = 20$	$T_0 = 250$	$T_0 = 500$
TS vs. BG	<b>0.4</b> $\pm 0.02$ EoG 770 (0)	<b>0.59</b> $\pm 0.01$ EoG 2700 (2979.5)	<b>0.6</b> $\pm 0.01$ EoG 2700 (3018)
TS vs. BEG	<b>0.46</b> $\pm 0.02$ EoG 830 (0)	<b>0.73</b> $\pm 0.01$ EoG 2500 (2576.5)	<b>0.72</b> $\pm 0.01$ EoG 2700 (2862)
BG vs. BEG	<b>0.61</b> $\pm 0.01$ EoG 1400 (556)	<b>0.61</b> $\pm 0.01$ EoG 2400 (2538.5)	<b>0.6</b> $\pm 0.01$ EoG 2400 (2587.5)

Table 19: Duopoly Experiment: Heavy-Tail,  $K = 3$ ,  $T = 5000$ .

Each cell describes a game between two algorithms, call them Alg1 vs. Alg2, for a particular value of the warm start  $T_0$ . Line 1 in the cell is the market share of Alg 1: the average (in bold) and the 95% confidence band. Line 2 specifies the “effective end of game” (EoG): the average and the median (in brackets).

The mean reputation trajectories for algorithms’ performance in isolation and the relative reputation trajectory of BayesianEpsilonGreedy vs. BayesianGreedy:

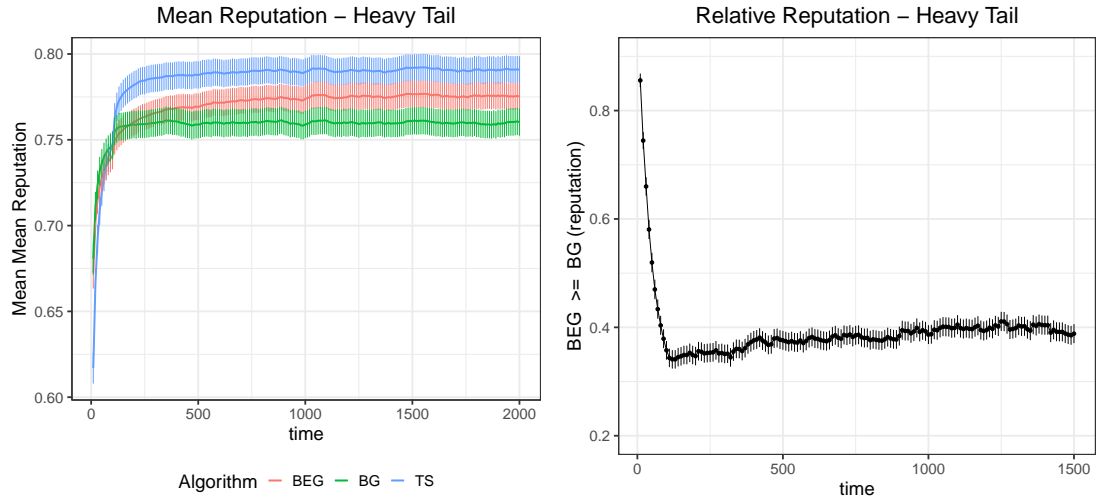


Figure 13: Mean reputation (left) and relative reputation trajectory (right) for Heavy-Tail,  $K = 3$