AntiPatterns



What is an AntiPattern?



- Commonly occurring solution that has negative consequences
- Can be caused by
 - Insufficient experience of environment
 - Lack of knowledge
 - Right pattern, wrong context
- Documentation describes
 - How to recognize the AntiPattern
 - Consequences of the AntiPattern
 - How to move from the AntiPattern to a solution

AntiPatterns Areas



- AntiPatterns pop up in many areas of a project
 - Development
 - Architectural
 - Managerial

Development AntiPatterns



- Development AntiPatterns
 - Define classic problems in OO software
 - Should also specify how to refactor to a solution

The Blob



- One class takes on all the responsibilities
- Symptoms
 - Single class with lots of attributes/methods
 - Class with lots of unrelated attributes/methods
- Causes
 - Lack of understanding of OO design
 - Lack of architecture of architectural enforcement
 - Poor specification
- Solutions
 - Categorize related attributes/methods in contracts
 - Migrate code into related classes

Spaghetti Code



- Classic AntiPattern
- Symptoms
 - Code is difficult to maintain reuse
 - Lack of object orientation
 - Large complex methods
- Causes
 - Inexperience with OO design
 - No mentoring
 - No design up front
- Solutions
 - Software refactoring/code cleanup
 - (but call it "software investment" to appeal to managers!)

Lava Flow



- Code that probably serves no purpose
 - But cannot be removed "just in case"
 - Like blocks of basalt in a lava flow
- Symptoms
 - Unused code
 - Obsolete interfaces
- Causes
 - Prototype code moved to production
 - Uncontrolled distribution of research code
 - Single developer written code
 - Reworked application
- Solutions
 - Design first
 - Establish stable interfaces/contracts

Golden Hammer



- When all you have is a hammer
 - Everything looks like a nail
- Symptoms
 - Identical tools/frameworks used for disparate applications
 - System architecture best described by a particular product suite
- Causes
 - Large investment in technology/product
 - Isolation from industry
- Solutions
 - Philosophical need to try new/other things

Copy and Paste Programming



- Similar segments of code scattered through the application
- Symptoms
 - Same bug in multiple places
 - Finding and fixing all instances of a problem is hard
- Causes
 - Laziness
- Solutions
 - Refactor into re-useable classes/libraries

Other AntiPatterns



- Continuous Obsolescence
 - Technology that changes so rapidly that it's hard to keep pace
 - DDE, OLE, COM, ActiveX, DCOM, COM+
 - .Net 1.0, 1.1, 2.0, 3.0, 3.5, ...
- Mushroom Management
 - Keep them in the dark and feed them ...
- Boat Anchor
 - Costly acquisition that must be used
- Input Kludge
 - End users can break new programs too easily

Architecture AntiPatterns



- System and Enterprise level problems
 - Common mistakes in the creation, implementation and management of architecture

Stovepipe Enterprise



- Stovepipes are typically patched up
- Symptoms
 - Incompatible technologies in the enterprise
 - Brittle system architectures
 - Lack of interoperability

Causes

- Lack of enterprise level strategy
- No incentive for co-operation
- Lack of technological knowledge

Solutions

- Co-ordinate technology across the enterprise
- Agree on standards within the enterprise

Stovepipe System



- Single system analogue to the Stovepipe Enterprise
 - But across a set of applications
- Symptoms
 - Documentation and application do not match
 - Requirement changes costly to implement
 - System maintenance costs high
- Causes
 - Lack of architecture
 - Lack of abstraction
- Solutions
 - Use contract based component architecture

Architecture by Implication



- Architecture, what architecture
- Symptoms
 - Lack of architecture planning and specification
 - Lack of knowledge of domain, scale, technology, security persistence, etc.

Causes

- No risk management
- Overconfidence of mangers/architects/developers
- Reliance on previous (invalid) experience

Solutions

Have an organized approach to systems architecture definition

Design By Committee



- Horse with a hump anyone?
- Symptoms
 - Overly complex design document
 - No decisions reached in meetings
 - Politically charged work environment

Causes

- No single project architect
- Trying to keep everybody happy
- Meetings are too large
- No software process

Solutions

- Reform the meeting process
- Use meeting facilitators
- Have a single technical lead

Other AntiPatterns



- Auto-generated Stovepipe
 - Migrate existing software to a distributed system using the same design
- Cover Your Assets
 - Documentation is not specific
 - Too many alternatives discussed (this provides cover for the authors)
- Warm Bodies
 - Developers who don't deliver/Teams that are too large
- Swiss Army Knife
 - Excessively complex solution

Management AntiPatterns



- Describes how projects are impaired by
 - People issues
 - Resources
 - Processes
 - External relationships

Analysis Paralysis



Symptoms

- Multiple project restarts and model re-work
- Design/implementation issues re-introduced during analysis phase
- Analysis model is extremely complicated

Causes

- Waterfall models don't work
- Management confident in analysis but not in development
- 'All analysis must be finished first'

Solutions

Incremental development

Death by Planning



Symptoms

- Lack of pragmatic planning
- Focus on costs
- Ignorance of projects actual status
- Project overruns

Causes

- No up-to date plan
- Poor project management skills

Solutions

- Project plan must show deliverables
- Plan must be updated frequently (at least weekly)

Irrational Management



- Symptoms
 - Decisions not made
 - Wrong priorities
- Causes
 - Lack of management skills
 - Inability to make decisions
- Solutions
 - Admit the problem and seek help!
 - Provide short term goals
 - Share a focus

Other Patterns



- Blowhard Jamboree
 - So called industry experts exert too much influence
- Intellectual Violence
 - Knowledge used to intimidate others
 - Not always deliberate
- Smoke and Mirrors
 - Demonstration systems that promise too much
- Throw it over the Wall
 - Code finished but no documentation or testing!
- Fire Drill
 - Delays lead to short development times
- E-mail is Dangerous
 - Don't use email to argue!

Summary



- AntiPatterns fall into three broad categories:
 - Development
 - Architecture
 - Management
- Be aware of these issues and solutions
 - Will let you catch problems up front