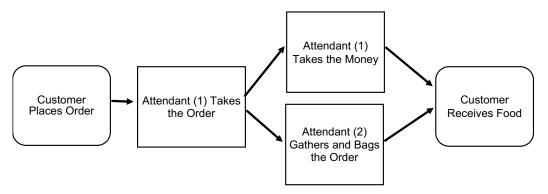


Process Step	Minimum Cycle Time (Seconds)	Longest Cycle Time (Seconds)
Customer Places Order	, ,	,
Attendant Takes the Order	30	40
Attendant Gathers Food	30	120
Attendant Takes the Money	30	40
Customer Receives Food		
Total Cycle Time:	90	200

Part b



	Minimum Cycle Time	Longest Cycle Time
Process Step	(Seconds)	(Seconds)
Customer Places Order		
Attendant Takes the Order	30	40
One Attendant Gathers Food While Other Attendant Takes the Money	30	120
Customer Receives Food		
Total Cycle Time:	60	160

Potential problems that could arise by splitting the process across two individuals include introducing communication issues that cause some orders to be wrong, space constraints of two attendants working in the same space, and lower utilization while one attendant waits on the other to complete his or her task.

TIME		TIME HAVING	PERCENT
WAITING IN	TIME HAVING	PICTURE	VALUE-
LINE	EYES TESTED	TAKEN	ADDED TIME
45	2	3	10.0%

The key assumption here is that time spent waiting offers no value. In other words, if a person could enter the license bureau and immediately have his eyes checked and picture taken, he could be out the door in 5 minutes.

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			TOTAL	PERCENT
	AVERAGE	LENGTH	PROCESS	VALUE-
RIDE	WAITING TIME	OF RIDE	TIME	ADDED TIME
Magical Mushroom	30	10	40	25.00%
Haunted Roller Coaster	40	5	45	11.11%
Total:	70	15	85	17.65%
b.)				
			TOTAL	PERCENT
	AVERAGE	LENGTH	PROCESS	VALUE-
RIDE	WAITING TIME	OF RIDE	TIME	ADDED TIME
Magical Mushroom	30	10	40	25.00%
Haunted Roller Coaster	0	5	5	100.00%
Total:	30	15	45	33.33%