

ProMCDA: A Python package for Probabilistic Multi-Criteria Decision Analysis

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Summary

Multi-Criteria Decision Analysis (MCDA) is a formal process to assist decision makers (DMs) in structuring their decision problems and to provide them with tools and methods leading to recommendations on the decisions at stake (Roy (1996)). The recommendations are based on a comprehensive identification of the alternatives considered and the selection of criteria/subcriteria/etc. to evaluate them, which are aggregated taking into account the preferences of the DMs (Bouyssou et al. (2006)). In the literature, there is a wide range of MCDA methods used to integrate information and either classify alternatives into preference classes or rank them from best to worst (Cinelli et al. (2022)). In the context of ranking and benchmarking alternatives across complex concepts, composite indicators (CIs) are the most widely used synthetic measures (Greco et al. (2019)). Indeed, they have been applied, for example, in the context of environmental quality (Oțoiu & Grădinaru (2018)), resilience of energy supply (Gasser et al. (2020)), sustainability (Volkart et al. (2016)), global competitiveness (Klaus Schwab (2018)), etc. However, the uncertainty of the criteria, the effect of tuning the weights relative to them, and the choice of methods (normalization/aggregation) to construct CIs, have been shown to influence the final ranking of alternatives (e.g. Cinelli et al. (2020)).

The ProMCDA Python module proposed here allows a DM to explore the sensitivity and robustness of the CIs results in a user-friendly way. In other words, it allows the user to assess either the sensitivity related to the choice of normalization and/or aggregation method, but also to account for uncertainty in the criteria and weights.

Statement of need

There are already dedicated tools for estimating CIs in the literature. In R, there is an existing package called COINr, which allows the user to develop CIs by including all common operations, from criteria selection, data treatment, normalization and aggregation, and sensitivity analysis (Becker et al. (2022)). There are also other packages in R, such as compind, that focus on weighting and aggregation (Fusco et al. (2018)). In MATLAB, there are some packages dedicated to specific parts of CI development, such as the CIA0 tool (Lindén et al. (2021)). The Python module Decisi-o-Rama (Chacon-Hurtado & Scholten (2021)) focuses on the implementation of the Multi-Attribute Utility Theory (MAUT) to normalize criteria, considering a hierarchical criteria structure and uncertain criteria, and to aggregate the results using different aggregation methods. Finally, the web tool called MCDA Index Tool allows sensitivity analysis based on different combinations of normalization functions and aggregation methods (MCDA Index Tool).

ProMCDA is a Python module for performing CIs MCDA considering a full probabilistic approach.

41 The tool provides sensitivity and robustness analysis of the ranking results. The sensitivity of
42 the MCDA scores is caused by the different pairs of normalization/aggregation functions (Cinelli
43 et al. (2020)) that can be used in the evaluation process. The uncertainty is instead caused
44 by either the variability associated with the criteria values (Stewart & Durbach (2016)) or the
45 randomness that may be associated with their weights (Lahdelma et al. (1998)). ProMCDA
46 is unique in combining all these different sources of variability and providing a systematic
47 analysis.

48 The tool is designed to be used by both researchers and practitioners in operations research. The
49 approach has a wide range of potential applications, ranging from sustainability to healthcare
50 and risk assessment, to name but a few. ProMCDA has been developed as a core methodology for
51 the development of a decision support system for forest management (FutureForest). However,
52 the tool is generic and can be used in any other domain involving multi-criteria decision-making.

53 Overview

54 ProMCDA is a module consisting of a set of functions that allow CIs to be constructed con-
55 sidering the uncertainty associated with the criteria, the weights and the combination of
56 normalization/aggregation methods. The evaluation process behind ProMCDA is based on two
57 main steps of data manipulation:

- 58 ▪ data normalisation, to work with data values on the same scale;
- 59 ▪ data aggregation, to estimate a single composite indicator from all criteria.

60 ProMCDA receives all the necessary input information via a configuration file in JSON format
61 (for more details see the README). The alternatives are represented in an input matrix
62 (in CSV file format) as rows and described by the different values of the criteria in the
63 columns. The sensitivity analysis is performed by comparing the different scores associated
64 with the alternatives, which are obtained by using different combinations of normalization
65 and aggregation functions. ProMCDA implements 4 different normalization and 4 different
66 aggregation functions, as described in Table 1 and Table 2 respectively. However, the user can
67 decide to run ProMCDA with a specific pair of normalization and aggregation functions, and
68 thus switching off the sensitivity analysis.

Normalization methods		Formula	Description
Linear scale	Min-max	$N_{ia} = \frac{x_{ic} - \min(x_i)}{\max(x_i) - \min(x_i)}$	It applies transform to rescale the specified (typically)
	Standardization (z-score)	$N_{ia} = \frac{x_{ia} - x_{ia=\bar{a}}}{\sigma_{ia=\bar{a}}}$	It applies transform to mean of standard of 1.
Ratio scale	Target	$N_{ia} = \frac{x_{ia}}{\max(x_i)}$	It normalizes upper limit
Ordinal	Rank	$N_{ia} = rank(x_{ia})$	The data is ranked based on their relative

Legend

N_{ia} : the normalized value of indicator i for alternative a .
 x_{ia} : the value of indicator i for alternative a .
 $x_{ia=\bar{a}}$: the average value of indicator i across all alternatives.
 $\sigma_{ia=\bar{a}}$: the standard deviation of indicator i across all alternatives.
 $\min(x_i)$: the minimum value of indicator i across all alternatives.
 $\max(x_i)$: the maximum value of indicator i across all alternatives.

69 Table 1: Normalization functions used in ProMCDA.

70 Table 2: Aggregation functions used in ProMCDA. The sum of the weights is normalized to 1 as in

Table with 4 columns: Aggregation methods, Formula, Level of compensation, Comments. Rows include Additive (weighted arithmetic mean), Geometric (weighted geometric mean), Harmonic, and Minimum. Includes a legend for score_a, n, w_i, and N_ia.

Langhans et al. (2014).

The user can also decide to run ProMCDA with or without a robustness analysis. The robustness analysis is triggered by adding randomness to either the weights or the criteria. This means that either the weights or the criteria values are randomly sampled using a Monte Carlo method. In ProMCDA randomness is not allowed for both weights and criteria in order to make the results as transparent as possible. In fact, mixing uncertainty from both weights and criteria would lead to a lack of distinction between the effect of one or the other. Randomness in the weights can be applied to one weight at a time or to all weights at the same time. In the first case, the aim is to be able to analyse the effect of each individual criteria on the scores; in the second case, it is to have an overview of the uncertainty associated with all the weights. In both cases, by default, the weights are sampled from a uniform distribution [0-1]. On the other hand, if the user decides to analyse the robustness of the criteria, he/she has to provide the parameters defining the marginal distribution (i.e. a probability density function, pdf) that best describes the criteria, rather than the criteria values. This means that if a criterion is characterized by a pdf described by 2 parameters, two columns should be allocated in the input CSV file for it. In ProMCDA 4 different pdfs describing the criteria uncertainty are considered:

- uniform, which is described by 2 parameters, i.e., minimum and maximum
- normal, which is described by 2 parameters, i.e., mean and standard deviation
- lognormal, which is described by 2 parameters, i.e., log(mean) and log(standard deviation)
- Poisson, which is described by 1 parameter, i.e., the rate.

Once the pdf for each criterion is selected and the input parameters are in place in the input CSV file, ProMCDA randomly samples n-values of each criterion per alternative from the given pdf and assesses the score and ranking of the alternatives, by considering robustness at the

criteria level. The number of samples is given in the configuration file by the user.

Once the pdfs for each criterion are selected and the input parameters are in the input CSV file, ProMCDA randomly samples n -values of each criterion per alternative from the given pdf to evaluate the score and ranking of the alternatives, taking into account robustness at the criteria level.

Finally, in all possible cases (i.e. a simple MCDA; MCDA with sensitivity analysis for the different normalization/aggregation functions used; MCDA with robustness investigation related either to randomness on the weights or on the indicators), ProMCDA will output a CSV file with the scores/average scores and their plots. For a quick overview of the functionality of ProMCDA, refer to Table 3. For more details, refer to the README.

Possible usages of ProMCDA	Specifications
Simple MCDA No sensitivity nor robustness analysis is performed.	The specific pair normalization/aggregation to be used for evaluation of the alternatives.
Sensitivity analysis Focus is on the role of the normalization and aggregation functions.	All normalization and aggregation functions are used for the evaluation of alternatives.
Robustness analysis of one weight at time Focus is on the role of one indicator and its relative weight at time.	One single weight at time is sampled from the uniform distribution [0,1].
Robustness analysis of all weights Focus is on the role of the weights.	All weights are sampled from uniform distribution [0,1].
Robustness analysis of the indicators Focus is on the role of the uncertainty of the indicators.	All indicators, whose values are distributed as a non-exact pdf, randomly sampled. ProMCDA needs values for each indicator per alternative to build N random input-matrices.

Table 3: Overview on the functionalities of ProMCDA.

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