ALLIED DOMECQ LTD DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2007

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COMPANY INFORMATION

Directors E Babeau

I Fitzsimons A Jetha A Schofield

Secretary J Egan

Company number 3771147

Registered office Chivas House

72 Chancellors Road

Hammersmith London W6 9RS

Auditors Mazars LLP

90 St Vincent Street

Glasgow G2 5UB

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DIRECTORS' REPORT FOR THE YEAR ENDED 30 JUNE 2007

The directors present their report and financial statements for the year ended 30 June 2007

Principal activities and review of the business

The principal activity of the entity continued to be that of an intermediate holding company, providing finance to other group undertakings

The Directors do not consider there to be any Key Performance Indicators applicable

The directors believe that the results disclosed for the period are in line with their expectations. They have also considered the future developments of the company, and no significant fluctuations are expected when compared to the actual results disclosed in the Profit and Loss account for the current period.

Results and dividends

The results for the year are set out on page 5

The directors did not declare any dividends for the year ended 30 June 2007 (11 month period ended 30 June 2006 £nil)

Directors

The following directors have held office since 1 July 2006

E Babeau

| Fitzsimons

A Jetha

A Schofield

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Mazars LLP be reappointed as auditors of the company will be put to the Annual General Meeting

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2007

Directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period in preparing those financial statements, the directors are required to

- -select suitable accounting policies and then apply them consistently,
- -make judgements and estimates that are reasonable and prudent,
- -state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- -prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

(a) so far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware, and

(b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information

On behalf of the board

A Schofield Director

29 November 2007

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ALLIED DOMECQ LTD

We have audited the financial statements for the year ended 30 June 2007 comprising the Profit and Loss account, Balance Sheet and related notes numbered 1-12. These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of the directors and auditors

As described in the Statement of Directors' Responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view, whether the financial statements are properly prepared in accordance with the Companies Act 1985 and whether the information given in the Directors' Report is consistent with the financial statements. We also report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatement

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF ALLIED DOMECQ LTD

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 30 June 2007 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Directors' Report is consistent with the financial statements

Mazars LLP

29 November 2007

Chartered Accountants and Registered Auditors

90 St Vincent Street Glasgow G2 5UB

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 JUNE 2007

	Notes	Year ended 30 June 2007 £'m	11 month Period ended 30 June 2006 £'m
Administrative expenses Other operating income		- 1	(3)
Profit/(loss) on ordinary activities			
before taxation	2	1	(3)
Tax on profit/(loss) on ordinary activities	3	-	4
Profit for the year	8	1	1

The profit and loss account has been prepared on the basis that all operations are continuing operations

There are no recognised gains and losses other than those passing through the profit and loss account

Accordingly, no Statement of Total Recognised Gains and Losses is presented

BALANCE SHEET AS AT 30 JUNE 2007

			30 June 2007		lune 6
	Notes	£'m	£'m	£'m	£'m
Fixed assets					
Investments	4		4,089		4,086
Current assets					
Debtors	5	11		25	
Creditors amounts falling due within					
one year	6	(97)		(109)	
Net current liabilities			(86)		(84)
Total assets less current liabilities			4,003		4,002
Capital and reserves					
Called up share capital	7		277		277
Share premium account	8		165		165
Merger reserve	8		2,420		2,420
Other reserves	8		651		651
Profit and loss account	8		490		489
Shareholders' funds	9		4,003		4,002

The financial statements were approved by the Board on 29 November 2007 and signed on their behalf by

A Schofield Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2007

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention and in accordance with the applicable accounting standards

The company is exempt by virtue of Section 228 of the Companies Act 1985 from the requirement to prepare group accounts. These financial statements present information about the company as an individual undertaking and not about its group.

The Company has taken advantage of the exemption in Financial Reporting Standard No 1 (Revised 1996) from the requirement to produce a cash flow statement on the grounds that it is a subsidiary undertaking where 90 percent or more of the voting rights are controlled within the group

The company is exempt under paragraph 3(c) of Financial Reporting Standard 8, from disclosing transactions with entities that are part of the group

The accounts have been prepared on a going concern basis. Amounts due to group companies are included in creditors due within one year as they are technically payable on demand. However, request for payment of these amounts is unlikely to be received in a period of less than one year.

12 Investments

Fixed asset investments are stated at cost less provision for impairment

13 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at future dates, at rates expected to apply when they crystallise based on current tax rates and law

Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements

Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no committment to sell the asset, or on unremitted earnings of subsidiaries and associates where there is no committment to remit these earnings

Deferred tax assets are recognised to the extent that it is regarded as more likely than not they will be recovered. Deferred tax assets and liabilities are not discounted.

14 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

15 Current taxation

Corporation tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted by the balance sheet date

2 Operating profit/(loss)

The auditors' remuneration for the current year (and prior period) has been borne by a fellow subsidiary undertaking

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2007

3 Taxation	2007 £'m	2006 £'m
Domestic current year tax		
Adjustment for prior years	<u> </u>	(6)
Current tax credit		(6)
Deferred tax		
Origination and reversal of timing differences	-	2
	-	2
		(4)
		
Factors affecting the tax charge for the year		
Profit/(loss) on ordinary activities before taxation	1	<u>(3)</u>
Profit/(loss) on ordinary activities before taxation multi- rate of UK corporation tax of 30 00% (2006 - 30 00%)		(1)
Effects of		
Non deductible expenses	-	1
Losses and other timing differences	-	(8)
Group relief claimed for nil consideration	-	8
Adjustments to previous periods	-	(6)
	-	(5)
Current tax credit		(6)

The tax charge in the year has been reduced by £213,000 (2006 £8,365,000) in respect of group relief claimed from group undertakings for nil consideration

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2007

4 Fixed asset investments

Shares in subsidiary undertakings £'m
4,086
3
4,089
4,089
4,086

Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies

Company	Country of registration or	Shares held	
	incorporation	Class	%
Subsidiary undertakings			
Allied Domecq Holdings Limited	England & Wales	Ordinary	100 00
Allied Domecq International Finance Company	Ireland	Ordinary	99 99
Allied Patent Holdings B V	The Netherlands	Ordinary	100 00
Allied Domecq Pensions Limited	England & Wales	Ordinary	99 90

During the year, the company acquired

- a) 99 99% of the ordinary share capital of Allied Domecq International Finance Company, for a consideration of £2,671,000, and
- b) 100% of the ordinary share capital of Allied Domecq Holdings B V , for a consideration of £516,000

5	Debtors	2007 £'m	2006 £'m
	Amounts owed by parent and fellow subsidiary undertakings	<u>11</u>	<u>25</u>
6	Creditors: amounts falling due within one year	2007 £'m	2006 £'m
	Amounts owed to parent and fellow subsidiary undertakings	97	109

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2007

7	Share capital			2007 £'m	2006 £'m
	Authorised			ΣIII	£ 101
	493,429,686 ordinary shares of 25 pence each	ch		123	123
	741,402,110,380 A ordinary shares of 25/670			277	277
				400	400
	Allotted, called up and fully paid				
	741,402,110,380 A ordinary shares of 25/670) pence each		<u> 277</u>	277
8	Statement of movements on reserves				
		Share	Merger	_Capıtal	Profit and
		premium account	reserve	Reserve	loss account
		£'m	£'m	£'m	£'m
	Balance at 1 July 2006	165	2,420	651	489
	Profit for the year				1
	Balance at 30 June 2007	165 	2,420	651	490
9	Reconciliation of movements in sharehold	lers' funds		2007	2006
				£'m	£'m
	Profit for the financial year			1	1
	Movements on other reserves			<u>.</u>	72
	Net addition to shareholders' funds			1	73
	Opening shareholders' funds			4,002	3,929
	Closing shareholders' funds			4,003	4,002

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2007

10 Employees

Number of employees

There were no employees during the current year (and prior period), apart from the directors, who received no remuneration from the company (11 month period ended 30 June 2006 £nil)

Employment costs	2007 £'m	2006 £'m
Wages and salaries, including redundancy payments		1

The redundancy expenses of £1m detailed above were in respect of staff formerly employed by other group companies

11 Control

The ultimate parent undertaking and controlling party is Pernod Ricard S A, a Company incorporated in France Copies of its annual report may be obtained from 12 Place Des Etats-Unis, 75783 Paris, Cedex 16, France

12 Related party transactions

The Company is included in the consolidated financial statements of Pernod Ricard S.A., which are publicly available. Consequently, the Company has taken advantage of the exemption under the terms of Financial Reporting Standard No 8 from disclosing transactions with entities that are part of the Pernod Ricard S.A. group