



Crown Way Cardiff CF14 3UZ

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### COMPANY INFORMATION SUPPLIED BY COMPANIES HOUSE

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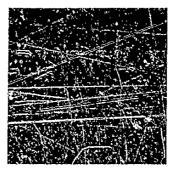
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Cover photograph, a view of the Cify of Dundee from the southern banks of the River Tay Viking Studios, Dundee

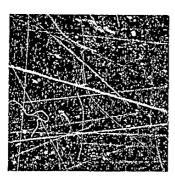
### E Direct la result of a Direct s

#### Chairman

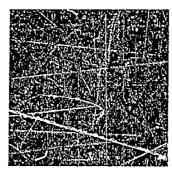


George W. Dunn

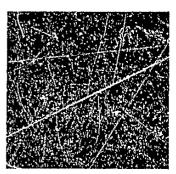
#### Directors



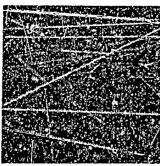
Christopher Blake Non Executive



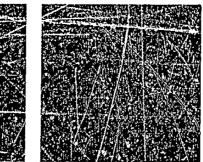
Lyndon Bolton Joint Manager



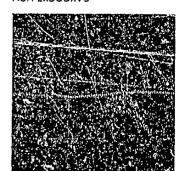
Douglas F. Hardie Non Executive



George A. Stoul Joint Mariage:

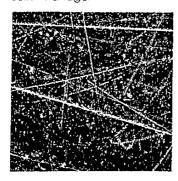


Robert C. Smith Non Frecutive

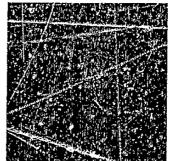


Brian H. Thomson Non Executive

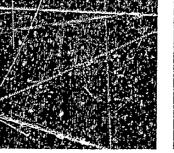




Gavin R Suggett



Ronald Hadden



W. Grant Lindsay

### Profile of The Aliance Irust

#### Profile of The Alliance Trust

#### The Company

Founded in 1888 the Alliance has grown into the largest self-administered investment trust in the U.K. awaing investments of over £300 million. This growth has been achieved by the successful management of stockholders, funds and the retention of capital gains and not by acquisition or merger. The operations are conducted from Dundee.

#### Management

To ensure continuity and the maximum benefits from professional management, the Company has always employed its own management team whose task is to seek out investment enportunities, administer and implement the policies of the Board. The Directors meet with the Managers each week to form and monitor that policy

#### Objectives

Investment policy is aimed at producing a steady growth of both income and capital

#### Porifo!!a

The bulk of the \$300 million portfolio is invested on a long-term basis in top quality commercial, financial and industrial concerns spread throughout the major economies. In the main these investments are multiple and changes in investment policy are achieved by moderate movements of funds from one investment to another. Over 60% of the portfolio is overseas with an emphasis on North America where the Company has a long-standing expertise.

#### Stockholders

Although the trend to institutional investment continues, the major proportion of the Company's stock is held for the benefit of individuals directly often in trusts or in the names of nominees. A large proportion of the stock is transferred by gift or inheritance and there is still a distinct Scottish blas.

#### Altractions to the Private Stockholder

#### Investment

The Ailiance provides a good vehicle for obtaining the necessary investment spreads to reduce overall risk, as well as providing the stockholders with all the advantages of professional management. Virtually all income is distributed as dividends and it is usually possible to buy stock at a discount to the value of the underlying assets.

#### Cos

The Company structure provides efficient cost management and with no promotion costs the management charges amount to less than 0.2% of total assets. Low transaction costs, freedom from capital gains tax, the ability to borrow and the company structure all enhance the ability of the Managers to execute a flexible investment policy.

#### Special Features

#### **Mineral Rights**

The Company owns a large number of oil and gas properties in the U.S.A. which although not valued in the Balance Sheet have been producing a growing income in recent years.

#### Leasing

Alldee Leasing the Company's leasing subsidiary finances and purchases plant, vehicles and equipment for both the public and private sectors in the U.K.

#### Deposit Taking

The Company is a licensed deposit taker and accepts short-term deposits from the public at attractive rates of interest.

#### **Dividend Reinvestment**

The Company operates a plan for stockholders whereby their dividends can be automatically reinvested in further stock. This plan makes reinvestment easy and cheap and has the advantage of market averaging. For example a stockholder with 1,000 units in January 1974 would have acquired a further 420 units by January 1984 at an average cost of 236. In the past year about 9% of all new stockholders have taken advantage of this plan.

The Secretary welcomes enquiries from stockholders and potential investors. Telephone No. 0382 21234.

# Financial Highlights

	for the year to 31st January 1984		
Financial Highlights	Income	1984	1983
	Gross Revenue	£13·0 million	£11-7 million
	Earnings per Ordinary Steck Unit	13·73p	12·70p
	Dividend per Ordinary Stock Unit	13·50p	12 30p
	Capital		
	Tota <sup>†</sup> assets <sup>†</sup> ess current liabilities	£355∙0 million	\$291-8 million
	Net asset value per Ordinary Stock Unit	685·4p	560·1p
	Distribution		
	Proportion of total assets overseus	62.2%	58.7%
			-
Financial Calendar 1984	Announcements		
3704	Final Dividend and year-end results	9th March	
	Report and Accounts sent to stockholders	20th March	
	Interim results	10th August	
	Meetings		
	Annual General Meeting	13th April	

#### Dividends and Interest

Ordinary and Preference Stocks Final 19th April 19th October Ordinary and Freference Stocks Interim

31st January and 31st July 51/3% Debenture Stock

Other Debenfure Stocks 15th May and 15th November

#### Net Assets

An estimated net asset valuation, a geographical distribution of investments, and performance figures are published on the fourth Saturday of each month in the Enancial \*imes" and Daily Teregraph

### Civilinal Solding Kanta

Tretire as a Director at the conclusion. If the forthcoming Anti-2016 And Moleting on reaching the age limit. Your Directors have appearite a Mr. Pubert C. I mith to succeed me as Chairman. Mr. Smith joined us on 1st. They yill, 981 and his wide spread of interests have already been of inestimable value to you will have their all support.

#### Revenue

It is the objective of the Company to their cineer the requirements of all stockholders by striking a balance between income and copital grow: "It is therefore satisfactory to report a further increase in revenue and earnings this year. This revenue is up by 11% and earnings for the Ordinary Stock by 8%. Earnings have again bean affected adversely by the Corporation Tax assessable on overseas income and the lower rates of interest internationally which reduce the returns on our short-term deposits.

#### **Dividends**

it is proposed to increase the final dividend to 9.50p making, with the already increased interim dividend of 4.00p paid in October 1983, a total for the year of 13.50p compared with 12.30p last year and an increase of 10%.

#### Capital

The value of the Company's net assets increased by a further 22% this wear to a new record of \$345m, and the net asset value of the Ordinary Stock Unit rose by a corresponding amount to 685-4p. In the last three years the net asset value has more than doubled, a remarkable commentary on the buoyancy of world stock markets and a unique experience over such a short time in the Company's long history. Over this period the U.K. stock market has risen by 73%. The greater rate of growth in the Company's funds can be attributed to investment selection and the benefits from being substantially invested in stronger currencies than Sterling throughout this period.

#### Outlook

We now have 62% of our assets invested in overseas securities, all financed in the appropriate local currency. This distribution reflects our assessment of the opportunities worldwide for investment and in particular it reflects our continuing preference for the U.S.A. At 47% of our funds, our stake in the U.S.A. is large when compared with many other trusts.

While we are fully aware of the problems of the United States, including the dismal state of the Federal Government's finances and the large balance of payment deflot, the breadth of innovation and investment opportunity remain greater there than in any other country and, in our opinion, the best values in stock market terms are to be found there. The balance of advantage, therefore, still appears to us to favour a substantial investment in the U.S.A.

#### Stockholders

In my fast statement to stockholders it is gratifying to report that there are encouraging signs from cur stock register of a reawakening of interest from the private investor. The proportion of our stock held by individuals at over 40% has always been exceptionally high when compared with other investment trusts and greatly exceeds the average for U.K. public companies in general which is only 28%. However, in recent years we have suffered a loss of stockholders for reasons which are well known including the effect of high inflation on private savings and the tax incentives which have distorted savings flows into pension funds and life assurance. This year the number of new stockholders has greatly increased and almost compensated for attrition through deaths and other causes and we also welcome to the register for the first time some U.S. institutional investors. 9% of our new private investors are now participating in the Company's Dividend Investment Plan.

I cannot say enough about the diligence and quality of our management and staff to whom as always we are a.l so indebted. We are most fortunate and they should know that we as Directors and you as stockholders appreciate Their very material contribution to our results.

VIII: March 1984

G. W. Dunn

## Managernera Review

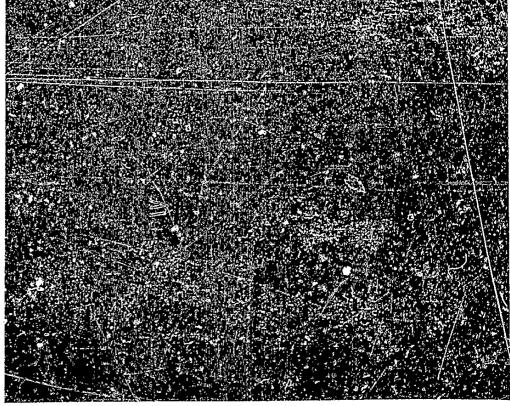
#### Summary

The topic of investment change, it pay that the broad frend of out to entropicly the term sustained and that we have added a further \$02 to \$0.00 meeting to thaking \$0.00 commercial transfer to thaking \$0.00 commercial transfer to the continuous again been financed from continuous entropy to the continuous again been financed from continuous entropy to the continuous against the continuous and the continuous against the continuous and the continuous and the continuous and the continuous and the continuous against the continuous and the continuous and the continuous and the continuous and the continuous against the continuous and the continuous and the continuous and the continuous and the continuous against the continuous and the continuous against the continuous and the continuous against the continuous and the continuous against the

#### Investment Changes £'000

	içik Equities	U S Expuities	entro. Equipes	intend Intendst	*Fotog
caluation at 31, 47,83	113 46r	123,068	29 B38	5 747	JAC 134
Purchases	19 972	28.043	19.753		59 -1x
50105	23,038	(15,937)	(14,373)	v80 /	53 478
Appreciation	21 494	22,950	16 774	296	* 1 1.16,
Valuation at 11/1/84	130,890	158,174	44.494	3.966	337521

Our U.K. portfello at 36.9% of the total is at its lowest level for many years despite the relative strength of the market. However, because of yield differentials and the high level of taxation on eversous income it still provides us with 52% of our earnings, and hence more than half of dividends paid to stockholders.



#### United kingdom

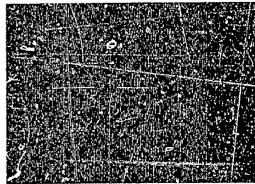
The year has seen the FI fridex up by 32% and the FTA Index by 36% are snaudi reversal of their fartures. The difference results from the massive cyclical improvement in profitability, in many cares from actual lesses, and in the share prices of those companies which were particularly badly affected by the recession and which are now benefiting from the proadening recovery. They are more heavily represented in the FT than in the FTA. Index, and than in our own portfolio, and paper textile and enemical manufacturers are typical examples.

Conversely those sectors, whose long-term growth prospects are better, such as electricals, electronics and health care companies, which had done so relatively well in recent years, underperformed markedly. We took large profits in these groups in 1982/83 and this year again reduced fifteen holdings by a further £10.5m realising profits of £8.8m. The average net yield on these sales was 1.2%

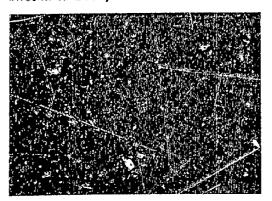
We have added to thirty-three existing holdings and established eleven new ones. In the former cases we have continued to build up stakes in smaller companies in the fields of activity where prospects for earnings improvement appear well above average. The implementation of this policy of concent ration has been successful to the extent that we have now established significant holdings in a broad range of smaller companies



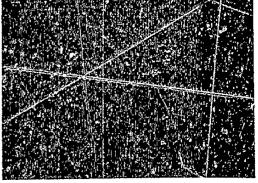
Crest Nicholson PLC Artificial sports surfaces investment £636,000



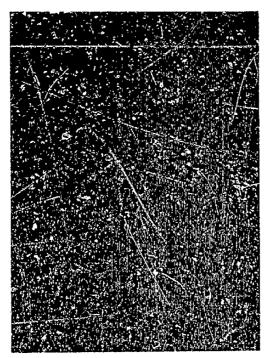
Safeway Stores Inc. International supermarket chain trivestment £660,000



Hubitat Mothercare PLC Household and terniture retailer. Investment \$693,000



Bank of Scotland Britain's first home banking service trivestment **£512,000** 





Reak.tt & Colman FLC Food and wine products investment £1,492,000

Fuji Photo Film Co Ltd. Film and video tape manufacturer. Investment £3,620,000

Of our new holdings five account for £6.5m, and will produce a net yield of 4.7%. They are in companies with defensive qualities, a consumer bias and characterised by proven or improving management.

We expect the profit recovery to continue this year but at a reduced rate while the element dependent upon cyclical economic improvement declines relatively. Many industries, recovering from drastically low levels of output and which compete internationally on price will increasingly find U.K. unit costs of production a barrier to growth unless the exchange rate falls further. In the stock market this and other economic realities, and their effect upon share valuations, are being to some extent hidden by a takeover boom, the logic of which is in many cases obscure, and a surge of American buying interest in the U.K., where the impact on shale prices of casual dealing activity and rumour is demonstrably large. All this leads us the semewhat cautious of present market levels.

#### United States

The upturn in industrial activity in the 0.8.A. which was under way at the time of our last as much keport, has continued at a vigorous pace, feet only has the growth in industrial excludition been greater than other nountries, up 15% from its low, but the fall in a remployment has been just as impressive, down from 18.7% to 7.9%, with four million more strongly each to a year agulific data, and this has been achieved without any contact of the surgence minifation.

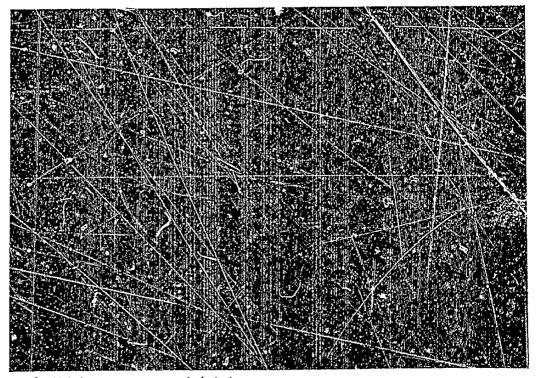
The state of the state of the state of the state of the progress that been made in reducing the state of the

ं र <sup>११</sup> म्सीसारासारासा अध्यात १८ कर र स्थल १८ सम्बर्ध कर सुरक्ष के से स्थल १९ ५ ५ ६ ४ 🊁 🧽 r coleana guar dravi di san Teis was particularly ortics timas growth companies and new issues. We reacted to cue ruig neal situations and reinvested the proceeds to inrige par les such as American Honle Products, General Flectric, PepsiColarie ( for which in  $\operatorname{grid} r \approx \text{expected to be less validation in a mail et down turn$ 

M with some at sitting years mot investment in the USA, was made in seven selected electroit from which would benefit from the reduction in inflation and a recovery in the economy were new holdings in industrial companies were also acquired while the weakness in stock market prices towards the end of the year gave an opportunity to add to holdings which are ecs tered to have substantial long-term potential. Disposals totalled £16m, including the on of eleven holdings and realictions in a further eight. A year, which af one time trutabled with stock market exuberance ended on a restrained note only 12° 11° 9° 9°

unautusted for currency changes the Japanese market perform of strongly a  $\pi$  is strongly at  $\pi$ .ontinued to be sluggish strick markets, rising by 32% over the year. The domestic econds but experts surged following the strong recovery in the United  $\ensuremath{\mathcal{M}}$ and the continuing undervaluation of the Yen against the Dollar Towards the end or the year there were indications of the Japanese recovery broadening to the domestic market

response to the strong export performance, electromos related shares ied the stock market higher and some technology issues became exceptionally highly priced. We reacted to these moves by taking substantial profits, the most profitable being in the large Kyocera holding which had risen by 150%. The funds were reinvested in most moderately rated issues. Fleming Japan Fund, which had given us a "window" on Japan for a number of years was sold and the proceeds also reinvested in Industrial securities



Uny Co. Ltd. Je panese supermarket chain. investm nt £2,530,000

Japau

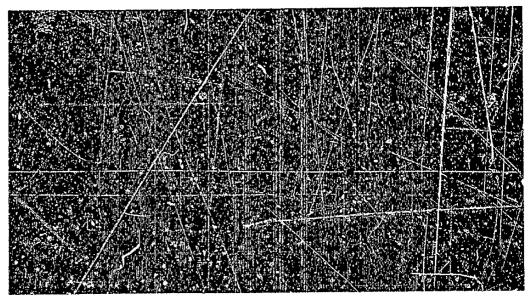
#### Other Overseas

in purchase, the distributed pugastic promptipercentage which some general for

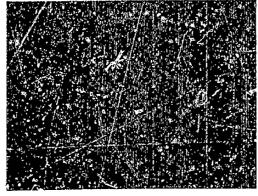
#### Leasing

point the thin wairing including again been very satisfactury. Am set \$1.5.5 new business with reductable and the amount of equipment on tease at the end of the year hald risk in a £3.4 m. Not profits after tax amounted to \$150,000 in the 1.5 with \$160.000 are year and the dividend received by the prairiet company in the Set \$2.50.000 from \$15.000. These, profits were achieved after paying \$476,000 of interest in pains from the private than on the average capital empowed wat 16%.

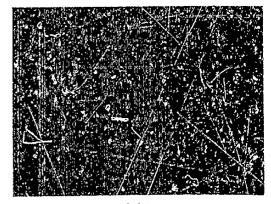
It is expected that a further expansion in business and profits will take place  $r_14^\prime\,84785$ 



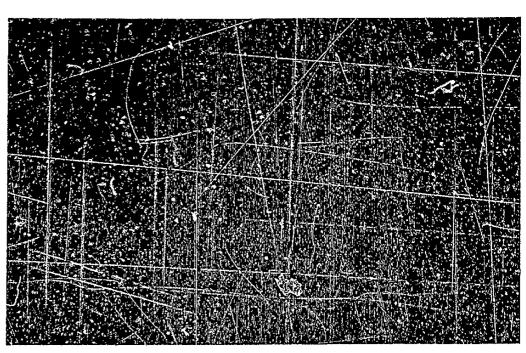
Merck & Carine International ethical drug company Investment **£2,081,000** 



£1,262,000



£740.000



General Electric Co (U.S.A.). Aircraft engine manufacturer investment £1,394,000

#### **Minerals**

The US recession and its impact on demand for natural gas and oil was reflected in lower profits from our land interests in Oklahoma and Texas. Royalty income was down at £129,000 compared with £153,000 and a reduction in the industry's exploratory drilling programme lowered bonus and rental payments to us from £112,000 to £98,000. Prospects may improve in the latter half of the current year as the number of oil rigs at work continues to recover

#### Deposits

There was a welcome increase in our deposit-taking business, which is mainly local in scope, as the rates on offer became more competitive with the clearing banks.

# Forty Largest Equity Investments

Company	<b>Vαlue</b> (@'('00's)	Main Activity	Country of Incorporation
Shei. Transport & Trading	11,427	Oil	U,K
IBM	10,403	Business equipment	U S.A
Philip Morris	8,877	Tobacco	U.S.A.
B.A.T Industries	8,461	Tobacco	U.K.
Superior Oil	8,317	Gas and oil production	U.S.A
ITT	5,857	Telecommunications and insurance	U.S A
Wal-Mart Stores	5,641	Discount stores	U.S.A
Unocal	5,043	Integrated oil	U.S.A
Beecham Group	4,949	Drugs and toiletries	U.K
Standard Chartered Bank	4.809	Banking	U.K.
Matsushita Electric	4,762	Consumer electronics	Japan
A. C. Nielsen	4,495	Market research	U.S.A
Schlumberger	4,432	Oil-well service	U.S.A
Humana	4,081	Hospital and hospital service	U.S.A
Abbott Laboratories	4,013	Drugs and cosmetics	U.S.A
Fuji Photo Film	3,620	Leisure	Japan
Eli Lilly	3,473	Drugs	U.S A.
Marsh & McLennan	3,324	Insurance proker	U.S.A
Electrocomponents	3,238	Electrical parts distributors	U.K.
Hitachi	3.197	Electrical equipment	Japan
Куосега	3,138	Electronic ceramics	Japan
ťandy	2,933	T.V. and computer stores	U.S.A.
Sensormatic Electronics	2,674	Electronic surveillance	U.S.A.
Bristol-Myers	2,625	Drugs and cosmetics	U.S.A
Rentokil	2,578	Pest control	U,K.
Security Services	2,570	Security and other services	U.K
NCR	2,564	Eusiness equipment	U.S.A
General Electric	2,474	Electrical equipment	U.K
Johnson & Johnson	2,460	Drugs and hospital supplies	U.S.A
Harris	2,444	Business equipment and electronics	U.S.A
Prudential	2,400	Irisurance	U.K.
DeLuxe Check Printers	2,341	Cheques and business forms	U.S.A.
Brainbles Industries	2,284	Transportation	Australia
Sedgwick Group	2,251	Insurance broker	U.K
National Westminster Bank	2,233	Banking	U,K
Marks & Spencer	2,227	Multiple stores	UK
International Flavors & Fragrances	2,216	Food and fragrance chemicals	U.S.A
Betz Laboratories	2.164	Water treatment chemicals	U.S.A
Fa/mer Group	2.164	Insurance	U.S.A
G J Coles	2 161	Multiple stores	Australia

the above investments is triesen," 48,4% of the Company's total equity holdings

# Report of the Directors

The Directors present their Report and the Accounts for the year ended 31st January 1984.

Dividends

The Board recommends a final dividend of 9-50p per Ordinary Stock Unit which together with the interim of 4-00p paid on 21st October 1983 makes a total of 13-50p for the year, compared with 12-30p for the previous year. The surplus of £117,000 is transferred to Revenue Reserve.

Status

The Company has received approval as an Investment Trust by the Inland Revenue in respect of the year ended 31st January 1983 and has subsequently directed its affairs so as to enable it to continue to seek such approval. It is not a 'Close Company'. The Company is an Investment Company within the meaning of Part III of the Companies Act 1980. The outlook for the Company is referred to in the Chairman's Statement

Directors

Mr. George W. Dunn retires from the Board In terms of the Companies Acts at the conclusion of the Annual General Meeting having reached the age of seventy. The Directors throughout the year have been as listed below. Mr. Lyndon Bolton, who has been a Manager of the Company sinc > 1972, retires by rotation from the Board and, being eligible, offers himself for re-election. Mr. Bolton's service contract, covering his employment as a Manager, expires on 3rd November 1988.

No contracts, apart from service agreements, entered into by the Company in which any Director is interested have subsisted during the year.

The Interests of Directors and their families in the Ordinary Stock Units of the Company are:—

Into inflorosid ex execution		31st January 1984	1st February 1963	
George W. Dunn	Beneficial As Trustee	800 33,060	800 39,465	
Christopher Blake	Beneficial As Trustee	1.234	800 1,300	
Lyndon Bolton Douglas F. Hardie	Bizneficial Seneficial	800 800 800	800 , 800 800	
Robert C. Smith George A. Stout Brian H. Thomson	Beneficial Beneficial Beneficial As Trustee	971 29,264 130,954	945 29,264 130,954	

There has been no change in these holdings between 1st February and 9th March 1984.

The Directors have appointed Mr. W. Grant Lindsay to be an Assistant Manager.

Stockholders

The Company has received notification of the following holdings of more than 5% of its Ordinary Share Capital:—

National Coal Board Staff Superannuation Scheme ark: The Mineworkers' Pension Scheme

6,636,894 Ordinary Stock Units (13-17%)

D. C. Thomson & Co. Ltd.

3,241,503 Ordinary Stock Units (6·43%)

The Standard Life Assurance Company/ Standard Life Petision Funds Ltd.

2,618,434 Ordinary Stock Units (5:20%)

Number of Ordinary Stockriolders 13,579

**Auditors** 

Thomson McLintock & Co., C.A. Dundee, will be proposed for reappointment as Auditors in accordance with Section 14 of the Companies Act 1976.

By Order of the Board G. R. SUGGETT Secretary

Dundee, 9th March 1984

### Revenue Account

### for year ended 31st January 1984

\$4.7×		Notes	-19	84	1	783
	II.	110.00	£'000 Listed	೯¹೮೦೦ Unlisted	£'600 Listed	£'000 Unlisted
Income from Assets	Income from Investments		5,761	64	5,762	40
	U.K. Dividend Income  u.K. Other Income		118	10	124	10
	Dividend from Subsidiary		_	50	~ ~	30
	U.S. Dollar Income Other Overseas Income		4,252 922	22 —	2,692 887	
			11,053	146	<b>9.465</b>	80
	Total income from investments			11,199		9,545
	Other Income					
	Interest Received	2	1,650		2,034	
	Mineral Royalty Income		129		153	
	Underwijting Commission		38			0.407
				1,817		2,187
	Total Revenue	<u>.</u>		13,016		11,732
Sumanees and Interest	Management Expenses		505		452	
Exponses and Interest	Additional Pension Fund Contributions Audit Fee		188 7		7	
		1	700		459	
	Administration Expenses Interest payable	2	471	1,171	487	946
	Revenue before Taxatlan			11,845		10,786
	KOASURG DOIOLA LOYGUAN	_				4,317
	Taxation	3		4,856		
	Revenue after Taxation			6,989		6,469
District and a make	Preference Stocks for the year			68		68
Dividends	Figigidad diocus ios ino feet			6,921		6,401
	Ordinary Stock:		0.044		1,890	
	Inte:Im of 4.00p (3.75p)		2,016 4,788		4,309	
	Proposed Final of 9.50p (8.55p)		-4,700	6,804		6,199
	Surplus Revenue for the Year			117		202
	Revenue Reserve at 1st February 1983			7,177		6,975
	Revenue Reserve of 31st January 1984			7,294		7,177
	Earnings per Ordinary Stock Unit	4		13·73p		12·70¢
	The Nores on pages 17 to 19 form part of	these A	ccounts.			

### Balance Sheet

as at 31st January 1984

		Note		984		83 £′000
Fixed Assets	Investments	5	8,000	£'000	5,000	2 00H
riked Maaera	Listed in the U.K. at Market Value	Ū	133,108		115,692	
	Listed Overseas at Market Value		201,688		152,904	
	Unlisted at Directors' Valuation	6	2,420		1,326	
	Subsidiary Company	7	305		193	
	• •			337,521		270,115
	Real Estate, Mineral Rights and Office Premises	8		63		30
Current Assets	Debtors		2 544		2,826	
	Amount owed by Subsidiary		3,546		4,382	
	Sales for Future Settlement		2,167 278		197	
	Taxation Recoverable		19,806		20,816	
	Cash and Short-term Deposits		19,000			
			25,767		28,221	
	Creditors: Amounts falling due					
	within one year Purchases for Future Settlement		1,961		1.151	
	Other Creditors		52		33	
	Taxation Payable		54		99	
	Proposed Dividends		4,822		4,343	
	Short-term Loans		1,494		947	
	01011-10111 2001.0		8,383		6,573	
	Net Current Assets			17,384		21,648
	Net Cuteful 100010			· · · · · · · · · · · · · · · · · · ·		
	Total Assidis for the entitle billities			354,968		291,793
	Creditors: Amounts falling due after more than one year					
	Debenture Stock	9		7,323		7.323
Capital and Reserves	Called & Stans Capital					0.000
-	Proferes de Stocks	10		2,200	40 400	2,200
	50,400,000 25p Ordinary Stock Units		12,600		12,600	
	Reserves				262,493	
	Capital Reserves	11	325,551			
	Revenue Reserve		7,294	345,445	7,177	282,270
				354,968		291,793

The Financial Statements on pages 14 to 19 were approved by The Board of Directors on 9th March 1984 and are signed on its behalf by:

G. W. Dunn Directors G. W. Dunn Director

The Notes of Dages 17 to 19 form part of these Accounts.

15

B. H. Thomson Director

# Statement of Source and Application of Funds

for the year ended 31st January 1984

Source of Funds	Povenue before Taxation Net Sale of investments Appreciation of Frieign Currency Balancus Short-term Loaks received Bonuses and Rentals from Mineral Rights		984 000 11,945 — 1,444 547 98	€.0 45i	
			13,934		21,961
Application of Funds	Dividends paid Net Purchase of Investments Taxation paid and suffered Investments in subsidiary company Acquisition of Mineral Rights	6,393 5,890 3,645 2,727 33	<b>47₃</b> 988	5,990 3,005 2,234	11,229
			(4,054)		10,732
	Total Increase/(Decrease) in Liquidity Increase (Decrease) in Debtors Decrease (Increase) in Creditors Increase (Decrease) in Cash and Short-term Deposits	(2,215) (829) (1,010)		4,097 (393) 7/12/3	
			(4,05/3)	14 6 %	10,732

## Accounting Policies

These Financial Statements have been prepared under the historical cost convention, modified to include the revaluation of investments.

- a income and expenditure of a revenue nature are included in the Company's Revenue Account. Realised and unrealised profits and losses on investments, which cannot be distributed, are included in Capital Reserves.
- **b** income from Assets is determined on a basis of cash receipts including taxes deducted at source and impured tax credits.
- c Interest payable and management expenses are treated on an accrucis basis.
- d Listed investments are valued at market prices or middle market prices മീർഉള്ളിവർ. Unlisted investments are valued by the Directors on a basis of market ഉള്ള ചിരുടെ dealings, stockbroker valuations and accounting information as appropriate.
- Foreign assets and liabilities are valued using the middle rates of exchange ruling at the year end. Foreign income is converted at the rate of exchange applicable on technique.
- f To comply with normal practice income from underwriting has been included in the Revenue Account for the first time in 1984. Had this policy been adopted in 1973 line net revenue would have been increased and Capital Reserves reduced by \$6,000 respectively.
- g No depreciation has been charged on freehold office premises, real estate and mineral rights which are shown at 1948 book value with subsequent additions at cost. In the opinion of the Directors any provision for depreciation would be immorterial in relation to the revenue for the year and the assets of the Company.

# Notes on the Accounts

i. Administration Expanses	Administration Expenses include:—	1984 £	1983 <del>£</del>		
EYbenses	Directors' Remuneration:	60.000	26,722		
	Fees	29,000 43,305	38,194		
	Managers' Salaries	29,201	31,109		
	Pension Contributions				
		101,506	96,025		
	Particulars of Directors' Remuneration excluding pension contributions:	r 000	5,000		
	Chairman	5,000	24,319		
	Highest Paid Director	27,105	24,017		
	Other Directors \$9 - \$5,000 4 (4)				
	The non-recurring, additional pension fund contributions include				
	to the Directors.  The Company shares the cost of employing 17 (16) persons, exclusions a second Alliance Trust PLC. The costs to The Alliance Trust PLC are pension contributions £57,000 (£61,000) and social security con	uding the Directors salarles £96,000 ( tributions £12,000	5, with the £85,000), (£12,000).		
		£'000	<b>ድ</b> .000		
o I-lavadi		397	413		
2. Interest	Interest payable on Loans repayable within 5 years	74	74		
	Interest on all other Loans	471	487		
	Interest Received includes interest from Subsidiary Company	476	466		
3. Taxation on Revenue	Corporation Tax at 52% after group relief Less: Relief for Overseas Tax	1,772 818	1,427 561		
	Fess: Kellet for Overseas tay	954	866		
	4. W. A. M <b>VV</b>	818	561		
	Overseas Withholding Taxes Income Tax Credit applicable to Franked Investment Income	1,747	1,740		
	Income lax Credit applicable to Harrica investment	3,519	3,167		
	at at moun rollof at 52%	1,337	1,150		
	Payment to Subsidiary in respect of group relief at 52%	4,856	4,317		
	No provision has been made for Advance Corporation Tax on to in the opinion of the Directors, such taxation will be fully relieved	ne proposed Final d.	Dividend, c		
4. Earnings per Stock Unit	The earnings per Ordinary Stock Unit are based on revenue avoided by the 50,400,000 Stock Unit are based on revenue avoided by the 50,400,000 Stock Unit are based on revenue avoided by the 50,400,000 Stock Unit are based on revenue avoided by the 50,400,000 Stock Unit are based on revenue avoid the same are supplied to	silable to Ordinary lits in Issue.	Stockholde		

5. Investments		Listed in U K 2 JOO	usted Overseas £ 000	Unlisted 2000	Subsidiary Company \$1000	Total £'060
	Book Cost at 31st January 1983	49.412	86,271	1,555	10	137,248
	Unrealised Appreciation	66,280	66,633	(229)	183	132,867
	Valuation at 31st January 1983	115,692	152,904	1,326	193	270,115
	Movements during year					
	Purchases — Cost	18,816	39,366	1,136	_	59,318
	Scies — Proceeds	(23,110)	(30,308)	(10)	-	(53,428)
	Profit/(Loss)	14,488	12,593	(13)		27,068
	Increase in Unrealised Appreciation	7,222	27,133	(19)	112	34,448
	Valuation at S1st January 1984	133,108	201,688	2,420	305	337.521

#### 6. Unlisted Investments

Included in the Company's Untisted investments were:

Company	Shares & Class	Percentage Held
City Oil Exploration Ltd. (Registered in England)	202,500 Ordinary Shares of £1	42 86%
Gate Investments Ltd. (Registered in Scotland)	102,200 Ordinary Shares of £1	36.63%
	20,000 £5 Units of Convertible Unsecured Loan Stock 1987/93	50.00%

The investment in these companies has not been consolidated in the Accounts as the Directors consider that to do so would be misleading. As the Company does not take an active part in the management of either company, nor operates in the same fields of business, neither company has been regarded as a related company. Neither company shows any reserves in their lates: Balance Sheet. Since 31st January 1984 negotiations have been entered into for the sale of the Ordinary Shares and Loan Stock of Gate Investments Ltd. for a consideration that exceeding £130,000.

### 7. Subsidiary Company

The Company owns 100% of Alldee Leasing Ltd., a company registered in Scotland. This investment has not been consolidated in these Accounts as the Directors consider it would be misleading to do so. A separate statement of the affairs of the subsidiary is presented below.

The Accounts of Alidee Leasing Ltd. were prepared in accordance with the accounting policies stated on page 19. During the year to 31st January 1984 the Accounts show a profit after tax of £162,630 (£105,000) before payment of a dividend of £50,000 (£30,000). The investment in Alidee Leasing Ltd. has been included in the Balance Sheet at a value of £305,000 (£193,000) being the nominal value of 10,000 shares of £1 at cost plus accumulated profits

This value is represented by: —	1984 £'000	1983 £′000
Equipment on lease at cost less Depreciation	15,435	12,064
Less Net Current Liabilities	8,7,5	7,002
	8,660	5,062
Less - fueferred Taxation	6,355	4,869
	305	193

Accounting policies adopted by Alidee Leasing Ltd :--

- a. Lease rentals are treated on an accruals basis.
- **b** Provision has been made for Corporation Tax at the current rate of 52% on the excess of the book value of fixed assets qualifying for taxation allowances over the corresponding written down value for taxation purposes.
- Depreciation of leased assets, along with the appropriate credit for Regional Development Grants, where applicable, is calculated using the 'Investment Period' method which chauses that the net leasing income being taken to profit is in proportion to the funds invested.

	a plant formation and proper and the second supplementations from the second				€,000	
Mineral	Real Estate, Mineral Rights	Cost at 31st January 1983			30 33	
	and Office Premises	and Office Additions During Year  Premises Cost at 31st January 1984				
		At 31st January 1984 the Company was costing £49,000.	committed 1	lo purchase a	dditional office p	premises
بست .9.	Debenture Debt				1984 £'000	1983 ይ'000
- •	<b></b>	41/3% Debenture Stock 1956 or after			1,648	1,648
		31/2% Debenture Stock 1975/65			675	675
		51/4% Debenture Stock 1980/85			5,000	5,000
					7,323	7,323
10.	Preference	41/2% (now 2·975% + tax credit) Cumulat	4¼% (now 2·975% + tax credit) Cumulative Preference Stock			700
	Share Capital	4% (nov 2.8% + tax credit) Cumulative F	650	650		
	Authorised and	5% (now 3.5% + tax credit) Cumulative F	Preferenc <i>e</i> S	tock	750	750
	issued	4% (now 2-8% + tax credit) "A" Cumulative Preference Stock			100	100
					2,200	2,200
11.	Capital Reserves		Note	Realised Reserve	Unrealised Appreciation	Total
		One had Deserve at 24st January 4002		£'000	£'000 132.867	£'000 262,493
		Capital Reserves at 31st January 1983 Profits Realised	5	129,626 27,068	132,007	202,493 27.068
		FTORES REGREEO	J	27,000	<del></del>	27,000

Increase in Unrealised Appreciation

Bonuses and Rentals from Mineral Rights

Capital Reserves at 31st January 1984

**Profit on Currency Transactions** 

#### 12. Contingent Liabilities

There are Confingent Liabilities at 31st January 1984 for £224,250 in respect of commitments to subscribit for shares (1983–underwriting–£75,000).

34,448

325,551

1,444

98

34,448

167,315

1,444

158,236

98

### Report of the Auditors

#### To the Members of The Alliance Trust PLC

We have audited the Financial Statements on pages 14 to 19 in accordance with approved auditing standards.

In our opinion the Financial Statements, which have been prepared under the historical cost convention, as modified by the revaluation of investments, give a true and fair view of the state of the Company's affairs at 31st January 1984 and of the revenue and source and application of funds for the year then ended and comply with the Companies Acts 1948 to 1981.

DUNDEE, 16th March 1984

THOMSON MCLINTOCK & CO., C.A., Auditors
Thousan le buitaet la A.

### Ten Year Record

#### years to 31st January

	Total Assets Lass Current Liabilities	Gross Revenue	Net Revinue Avallat le for Ordinary	Earned on Ordinary Net	Ordinary Dividend Net	Net Asset Value	
	£'m	£'m	£'m	Pence per Stock Unit	Pence per Stock Unit	Pence pei Stock Unit	
1975	92.7	5∙6	2.9	5.77	5.25	164-1	
1976	135-3	5.5	2.8	5.56	5-35	248.5	
1977	127-0	6.5	3.4	6.66	6.35	233-0	
1978	140-3	6.9	3.7	^37	7-10	259.5	
1979	157 4	7.7	4-2	8-28	8.00	293-4	
1980	150 5	9.1	5.2	9-66+0-65	9-35+0-65	279.4	
1984	1747	10-C	5.7	11-24	10 50	327-7	
1982	21* 4	10-5	5 9	11-63	11-25	400∙5	
1983	2948	11 7	6.5	12 70	12-30	560.1	
1984	386 15	13 E	69	13.73	13.50	685-4	

### Classification of Investments

Cottenation		uк	USA	Japan	Elsewhere	Total 1984	Tota 1983
44	and the second s	%	%	%	%	%	%
Equities	Capital Goods	5-8	4-8	4-9	0.9	16.4	46.9
(including Convertibles)	Aercspace	_	1.4	_		4-4	ე. 9
	Building and Construction	0.8		_	0.2	1.0	1.2
	Electrical and Electronics	2.9	3⋅0	4.7	0.5	14-4	11.0
	Engineering	1.6	0.2	0.2	0.2	2.2	3.0
	Motors		0.2	_	_	0.2	0.4
	Miscellaneous	0.5	_	-	-	2.5	0.3
	Consumer Goods	10-8	12.2	1.7	4-8	26.5	25.5
	Brewers and Distillers	2-1		0.1	0.2	2.4	1.6
	Food Manufacturing	0.3	0.4		0.3	1.0	0.4
	Food Retailing	0.4	0.2		••• )	8٠٥	_
	Health and Household Product		4.6	-	0.4	7.4	8.6
	Leisure	0.3	_		-	0.3	0.2
		0.2	_		0.1	0.3	0.2
	Paper and Packaging	0.2	0.9	_		4-4	0.9
	Printing and Publishing		3.6	<u></u> ύ·δ	0.8	6.5	6.0
	Stores	1.5				0.0	0.6
	Textiles	0.6	_				6·1
	Tobacco	2.8	2.5	_		5.3	
	Miscellar 9 ous			1.0		1.0	0.9
	Other Groups	8-1	23.7	0.2	2.1	34-1	32.3
	Cinemicals	1.2	2.9	0.1	0∙2	4.4	4.9
	Hospitals and Hospital Ser, ice:	; <del>-</del>	1-1	_	-	4.1	0.5
	Office Equipment	0.6	5∙1	0.1		5.8	6.1
	Oil and Oil Service	4.0	7.5			11.5	10.7
	Public Utilities		2.9	_		2.9	1.0
	Transport	**	0.2	_	-	0.2	0.2
	Miscelianeous	2.3	4.0		1.9	8-2	8.9
	Financial	12.2	3.9	0.5	0.4	47-0	16.6
	Banks and Finance	2.3	1.4			3.7	2.9
	Insurance	4.5	2·1		_	6.6	6.7
	Investment Trusts	1.6	-	0.4	0.4	2.4	3.6
	Property	2.0	0.4	-		2.4	2.0
	Mining Pingnes		-	-	حدی		0.2
	Miscellaneous	1.8		6.0	-	1.9	1.2
	Total Equities	36.9	44.6	7:3	5·2	94.0	91-2
Fixed inferest	Preference & Loan Stocks	1-1	_	-	_	1.1	1.3
	Total investments	38.0	44.6	7.3	5.2	95-1	92:5
Other Net Assets		(0.2)	2.8	2.3	حث	4.9	7.5
Total Assets	1984 \$354,963,040	\$7.8	47-4	9+6	5.2	100.0	···
	1983 \$291,795,866	41-3	45.5	7-6	5.6		1000

# Notice of Meeting

NOTICE IS HEREBY GIVEN that the Ninety-Sixth Annual General Meeting of the Company will be held at MEADOW HOUSE, 64 REFORM STREET, DUNDEE, on Friday, 13th of April 1984, at 11.30 a.m. for the following purposes:—

#### Ordinary business

- I. To receive the Report of the Directors.
- II. To deciare Dividends.
- III. To re-elect Mr. Lyndon Bolton as a Director
- IV To re-appoint Thomson McLintock & Co., C.A., Dundee, as Auditors.
- V. To fix the remuneration of the Auditors.

By Order of the Directors G. R. Suggett Secretary

Dundee, 20th March 1984.

A Member entitled to attend and vote at the above meeting may appoint a proxy in his stead who need not be a member of the Company. Proxies must be lodged at the Company's registered office not less than 48 hours before the time of the meeting. Cinly Ordinary Stockholders or their representatives are entitled to attend the meeting.

The Register of Directors' Stock and Debenture Interests and copies of Directors' Service Agreements will be available at the meeting.

Subject to approval at the meeting, dividend warrants payable on 19th April will be posted on 17th April to Stockholaers on the register on 23rd March.

### The Alliance Trust PIC

Form of Proxy						
for use by	l/We					
P'embers only	ef	Please complete in				
		BLOCK CAPITALS				
	being (a) member(s) of The Alliance Trust PLC, HEREBY APPOINT					
	CONTRACTOR SECTION CO. S. AND R. C. STANDARD CO. S. AND R. C. S. AND R. C. STANDARD CO. S. AND R. C. S. AND R					
	or fading him Mr. George W. Dunn, or failing him, the CHAIRMAN OF THE MEETING as my/our proxy to attend and vore for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on Friday, 13th April 1984 at 11.30 a.m., and at any adjournment thereof.					
	I/We direct my/our proxy to vote on the resolutions set out in the notice convening the Annala General Meeting as follows:—					
Resolu^fons	I. To receive the Report of the Directors.	FOR / AGAINST				
	(I To declare Divir.) ands.	FOR / AGAINST				
	I'l. To re-elect Mr. Lyndon Bolton as a Director.	FOR / AGAINST				
	IV To re-appoint Thomson McLintock & Co., C.A., Dundee as Auditors,	FOR / AGAINST				

V. To fix the remuneration of the Auditors

#### Notes

1. Please indicate how you wish your proxy to vote by deleting "For" or "Against" as appropriate, Unless otherwise indicated, your proxy will use his discretion as to whether and how to vote.

FOR / AGAINST

FOR / AGAINST

- 2 In the case of joint holders, the vote of the senior shall be accepted to the exclusion of the vote of other joint holders. For this purpose seniority shall be determined by the order in which the names of such holders stand in the register of members.
- 3. In the case of a corporation, this form of proxy should be executed under its common seal or signed on its behalf by an attorney or officer of the corporation.
- 4 To be valid, this form must be lodged at the registered office of the company not less than 48 hours before the time of the meeting.
- 5. If you wish to appoint a proxy of your own choice, please insert his/her name in the spaces provided.