

Evolution of System Designs from an AI Engineer Perspective

Yangqing Jia

Lepton AI (now part of NVIDIA)

Who is this dude?

Researcher -> Engineer -> Entrepreneur

- Berkeley PhD 2009-2013
- Google, Facebook, Alibaba
- Did a bunch of open source work
- Lepton AI -> NVidia



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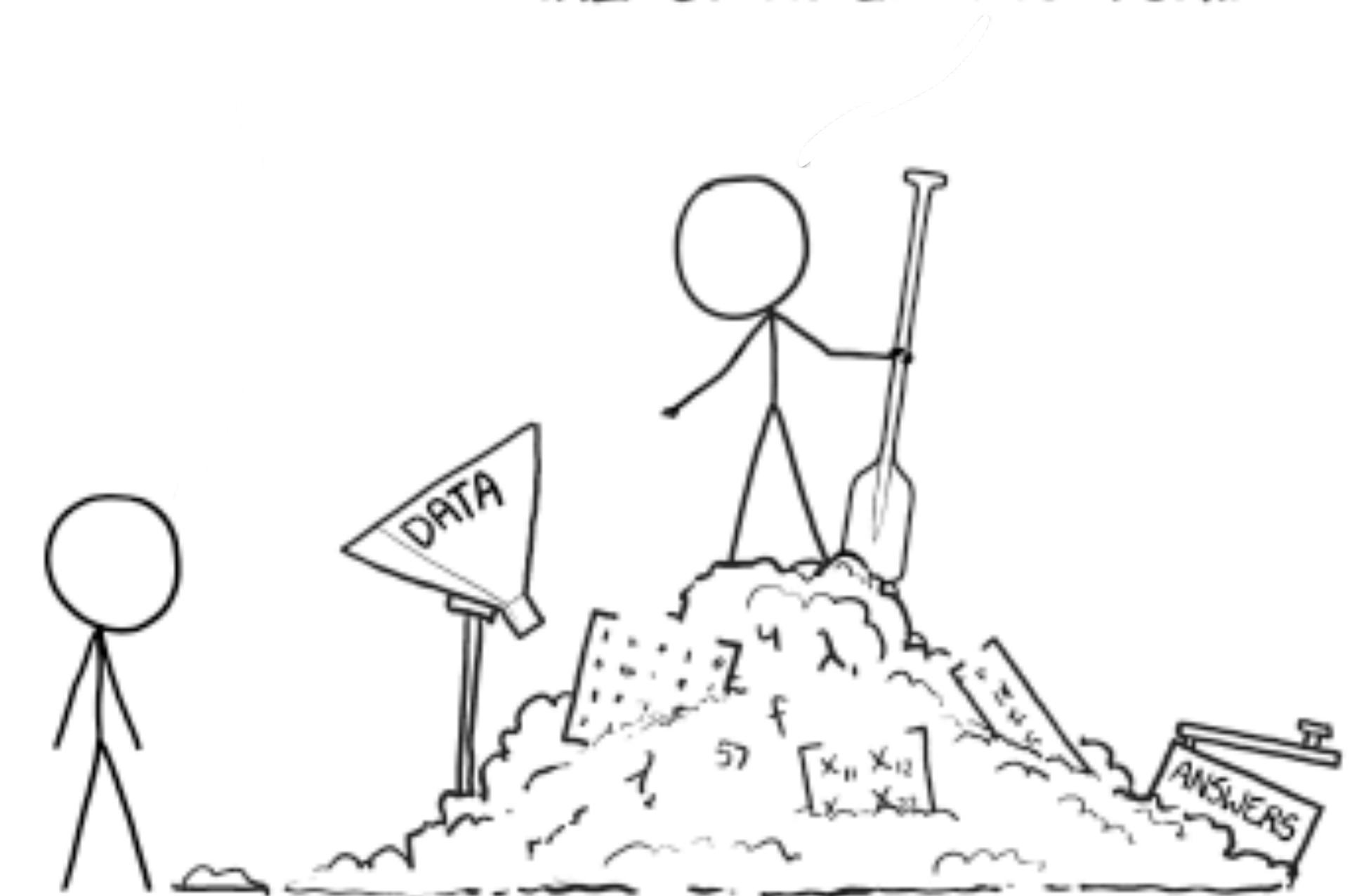
Demystify “LLM” and “AGI”

THIS IS YOUR MACHINE LEARNING SYSTEM?

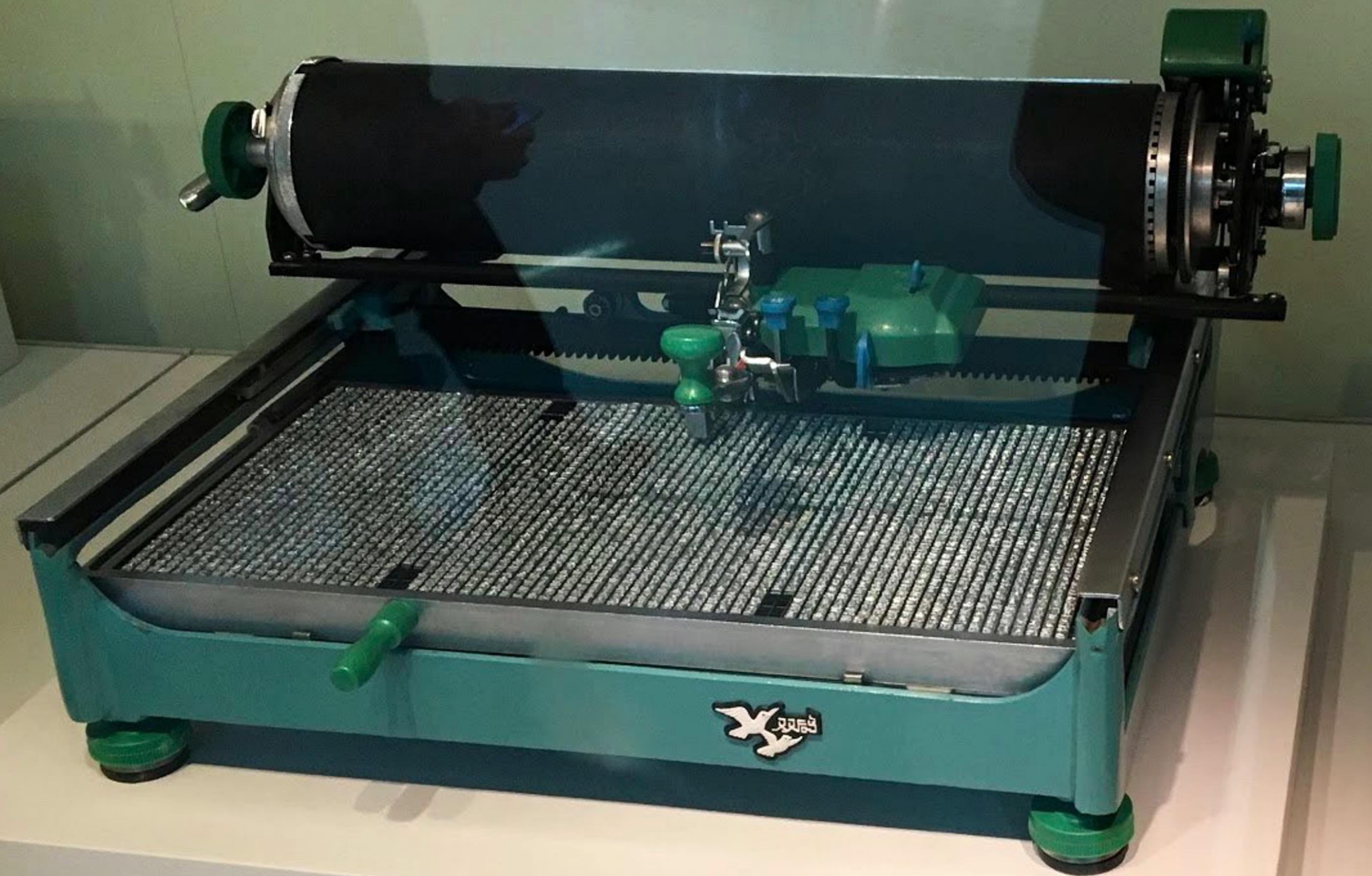
YUP! YOU POUR THE DATA INTO THIS BIG
PILE OF LINEAR ALGEBRA, THEN COLLECT
THE ANSWERS ON THE OTHER SIDE.

WHAT IF THE ANSWERS ARE WRONG?

JUST STIR THE PILE UNTIL
THEY START LOOKING RIGHT.



“The Chinese Typewriter Problem”



For more comparative culture discussions, check
Thomas S Mullaney, “The Chinese Typewriter: a History”

中文打字機基本字盤

說明：1. 本字表字的排列，為了適應打字機的構造，是自下而上的倒着。
2. 本字表基本上仍以通行。如「一」、「二」等空位列次序。但遇同一部首中的詞彙，如「超脫」、「認錯」、則打破筆劃式的連串排列；不同部首的詞彙，如「聯系」、「徹底」、「壞壞」也儘可能上下縱橫的憶，便利打字，提高速度。
： 3. 第一英文字母別單位

說明：

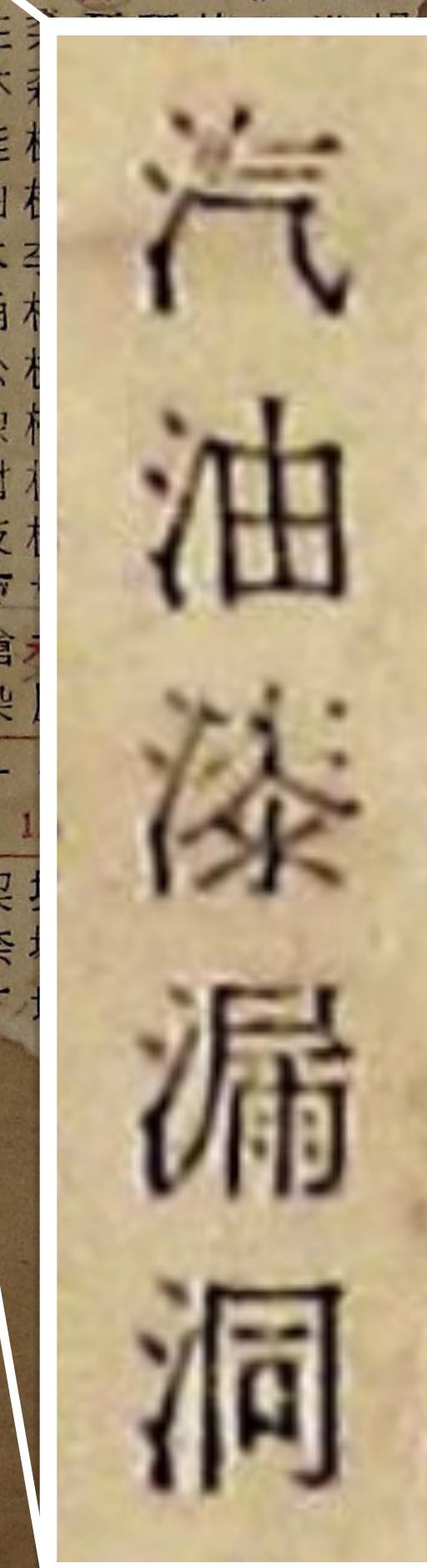
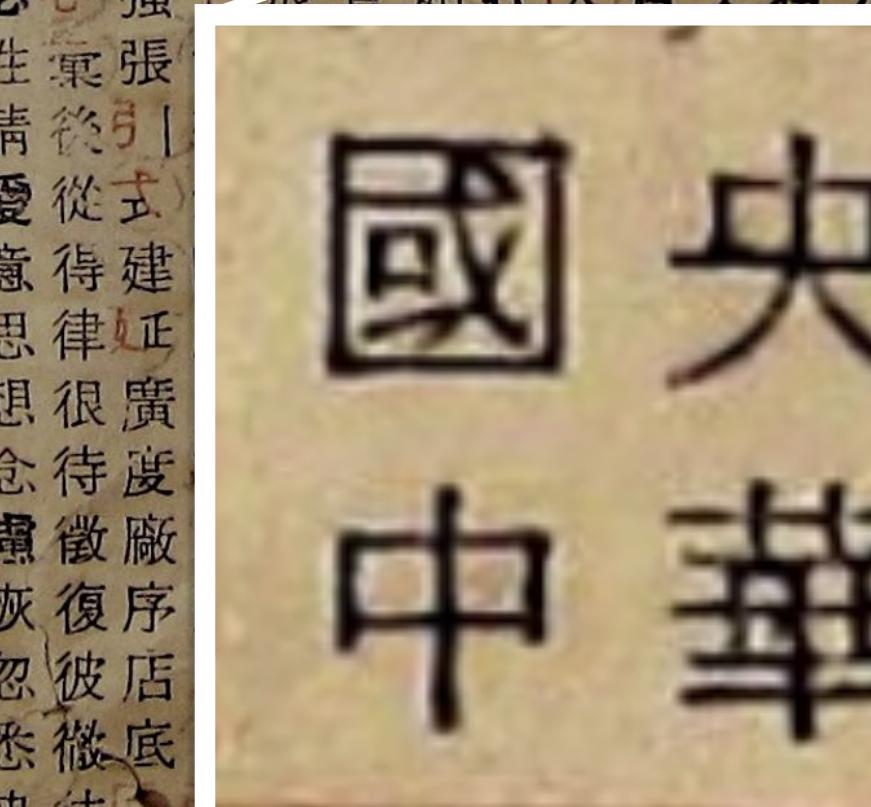
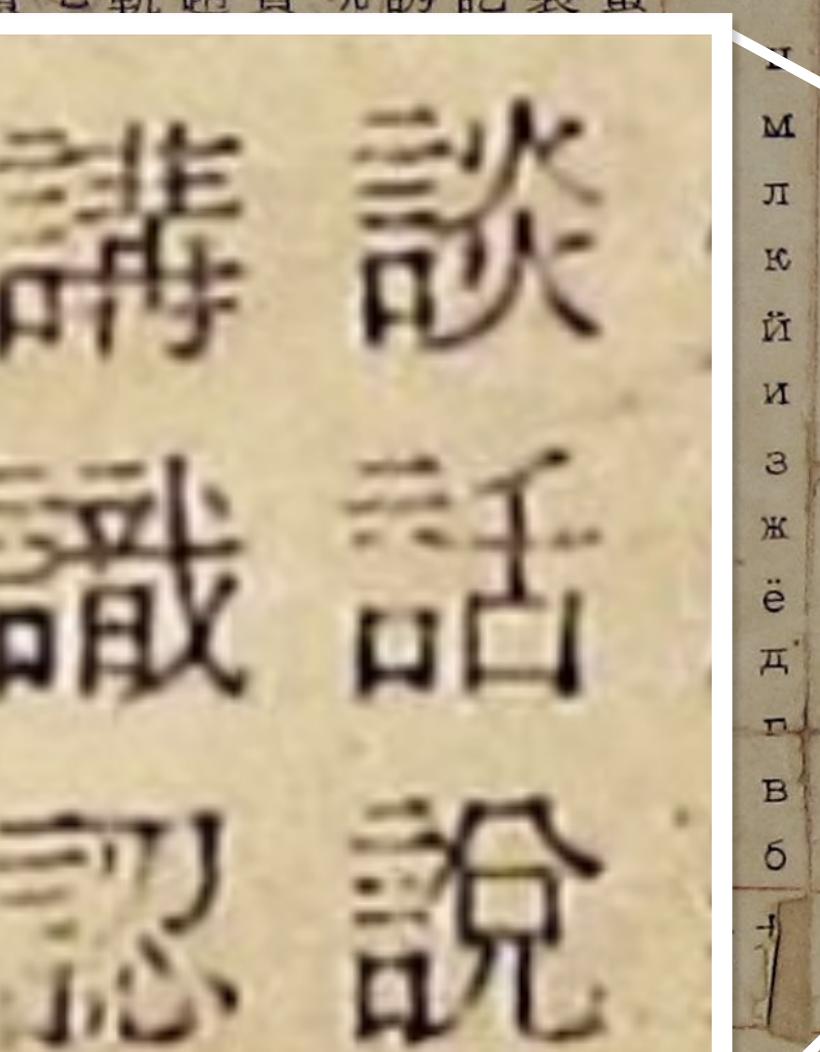
4. 本字表的文字已經徹底整理，凡音義相同的異體字，例如鄭=𠂇、𠂇=「𠂇」、僕僕=僕，僅選筆劃較簡而通用的一個，淘汰其另一個；僕大寫11個，小寫7個，可以互相通用，也僅配備一個，以資精簡。另編印內有「異體字對照表」及檢字索引等資料，以供查考；及「打字練習本」，
5. 字的紅色部份標誌着不同的部首，粗黑體（鋼字仍為仿宋體）字點檢字。初學的打字員可先看字表，熟記字的位置後，打字或檢取鋼字就容易了。
6. 居中橫列的1—70行碼，僅標明行數，不配鋼字。
7. 為了適應實際需要，當分批換配試用的簡化漢字，字表及字

(+) (5) (4) (3) (2) (1) (丁) (丙) (乙) (甲) ★ // - + : " 大 " 八七六五四三二一、- - () - - ! ? . ; : ' ' , ' 廿世 / ¥ % Ø # % () + - × / . 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14. 15. 16. 17. 18. 19. 20. 21. 22. 23. 24.

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What I would like to cover...

My learnings along the road of AI models, apps, and infra

- New algorithms continue to grow LLM algorithms.
- Application space thrives.
- AI Infra has become the 3rd pillar of enterprise IT strategy.
- ... and interestingly, we see history repeat itself.
- If you would like - ups and downs of a startup.
- Disclaimer: all opinions are of my own and do not represent my company or any institute's position.

1
**New algorithms
continue to drive
LLM models.**

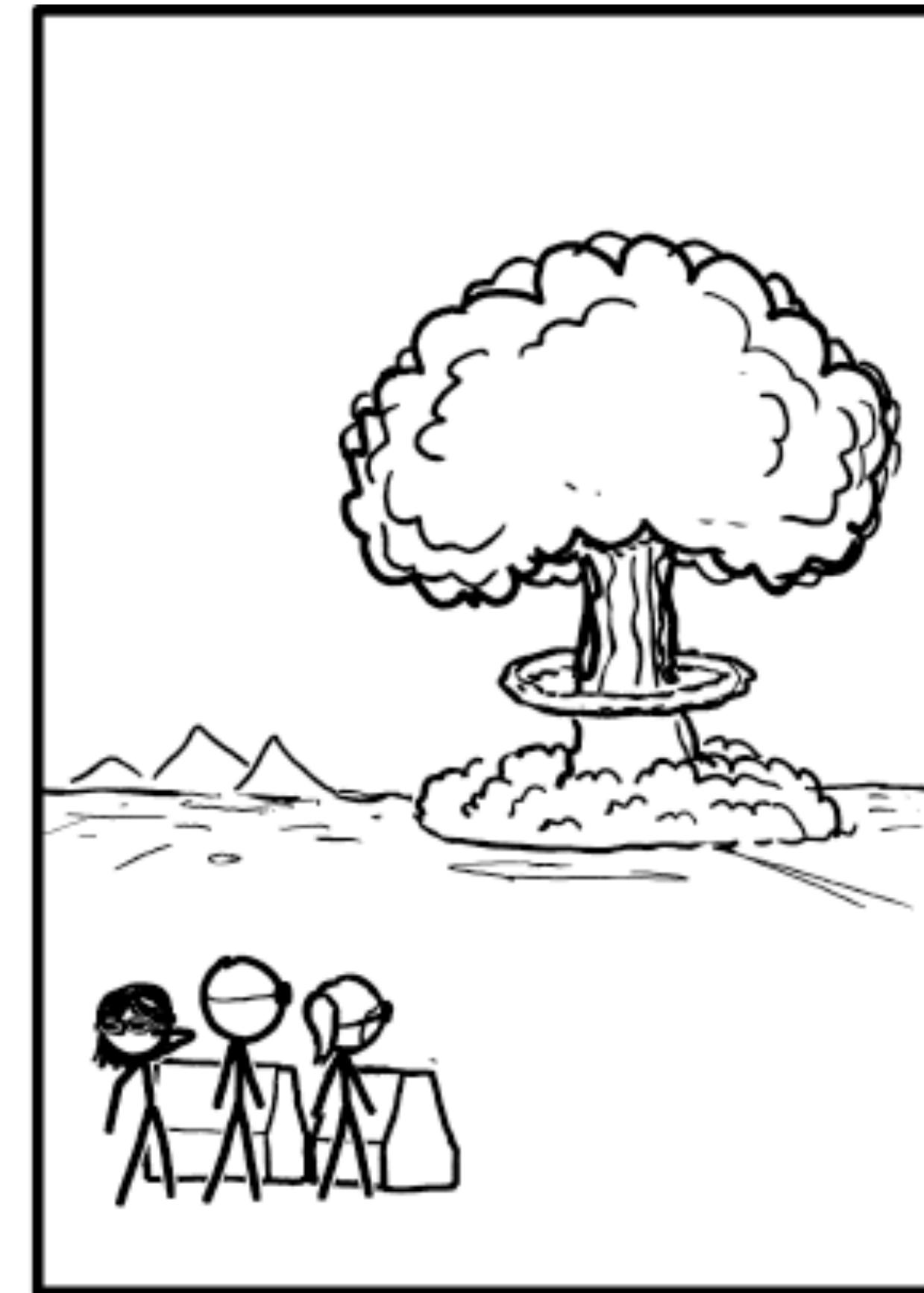


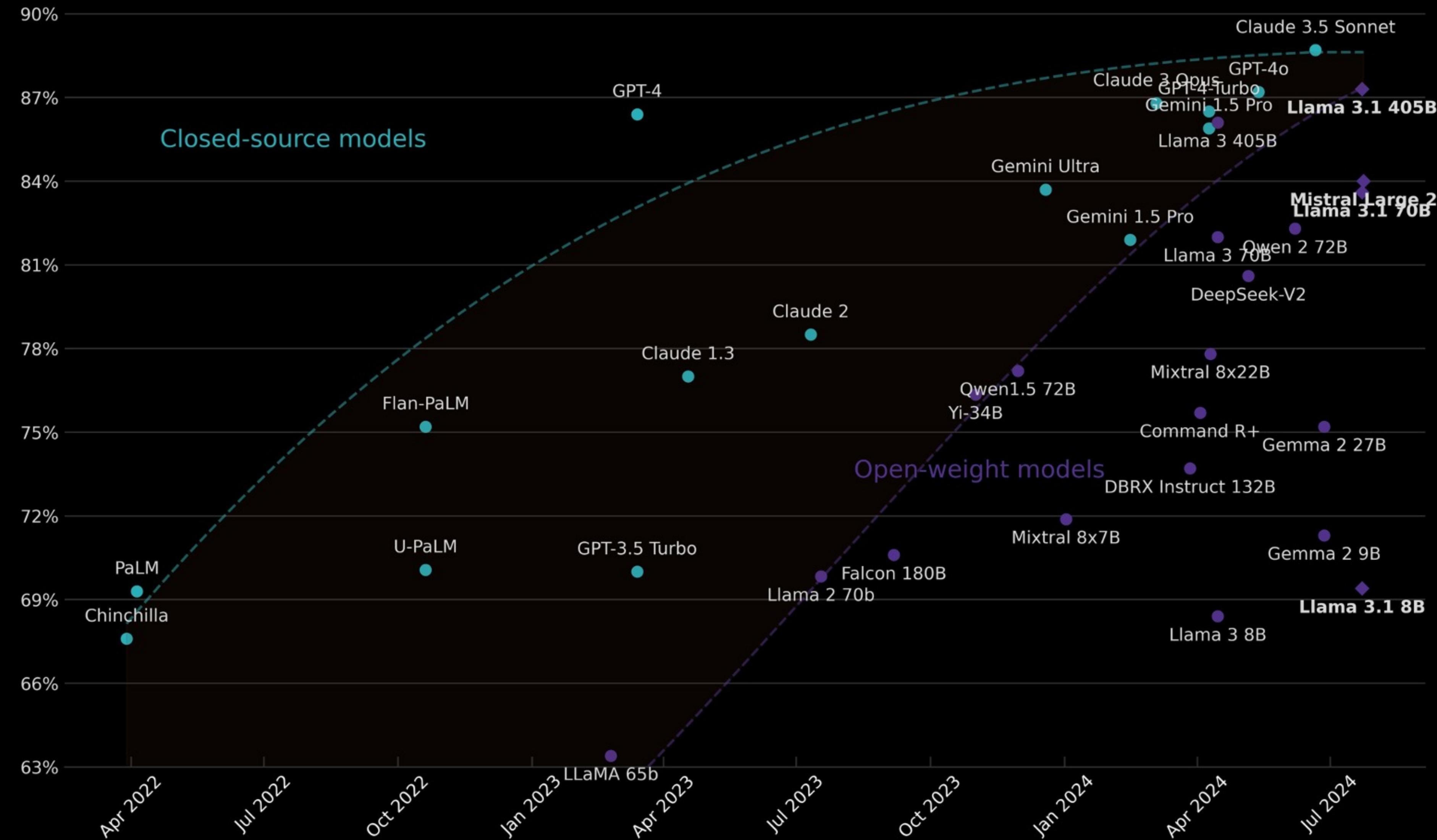
Image source: xkcd

Closed-source vs. open-weight models

@maximelabonne

Llama 3.1 405B closes the gap with closed-source models for the first time in history.

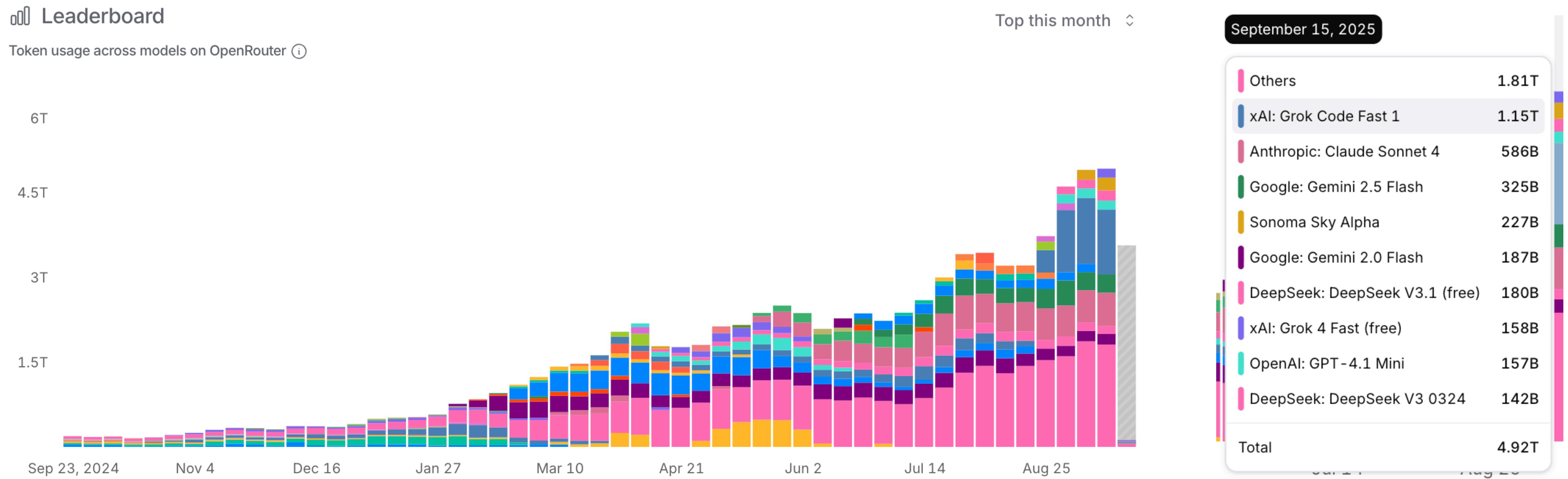
MMLU (5-shot)



- And the latest...
 - GPT-5
 - Grok
 - Gemini
 - Kimi
 - DeepSeek
 - Qwen
 - GPT-OSS

There does not seem to be “a bubble”

Consumption continues growing - not only model training.



Source: openrouter.ai

New Algorithms Drive Continued Improvements

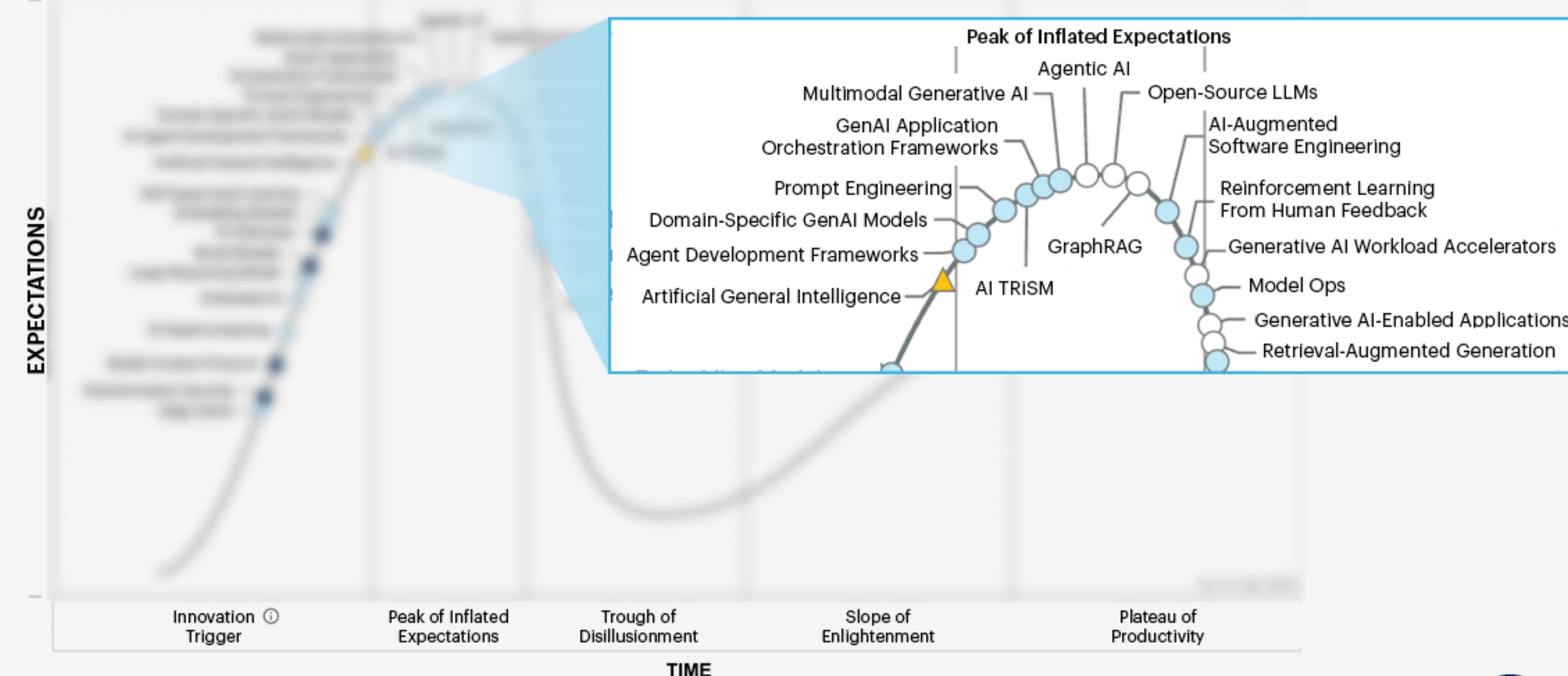
My personal opinion and historical analogies...

Date	Nov 2022	Dec 2023	Sep 2024	Jan 2025 (and earlier)
Algorithm	GPT (3.5)	MoE (Mixtral 8x7B)	Test time Scaling	Reinforcement Learning
Analogies	AlexNet (structural innovation)	Ensemble Learning Inception/ResNet	Fully convolutional network Multi-instance learning	General RL GANs

Hype Cycle for Generative AI, 2025

Plateau will be reached:

- < 2 yrs.
- 2-5 yrs.
- 5-10 yrs.
- ▲ >10 yrs.



Source: Gartner

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Gartner®

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ToC apps **thrive**.
ToB apps are
hopeful & nascent.

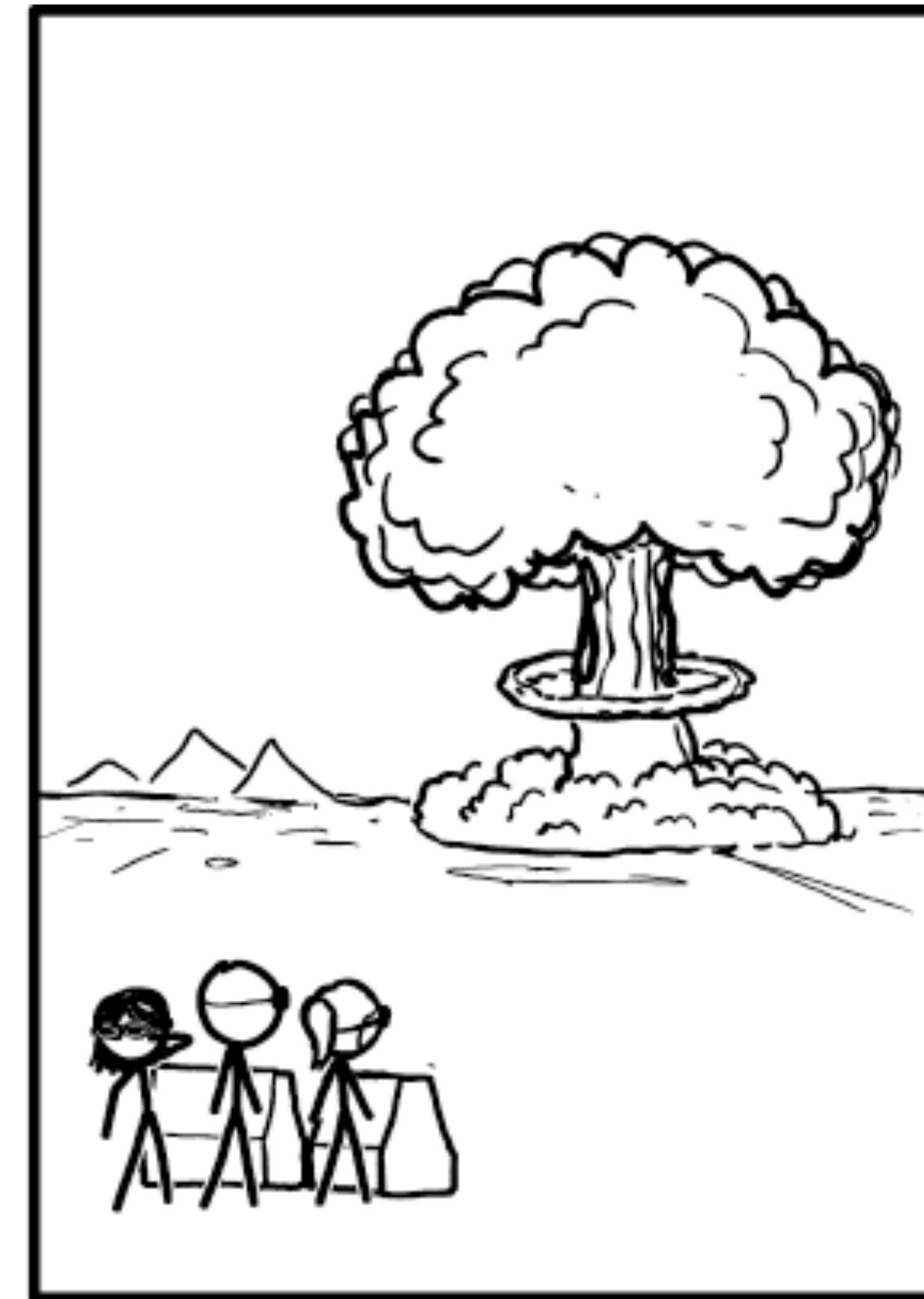
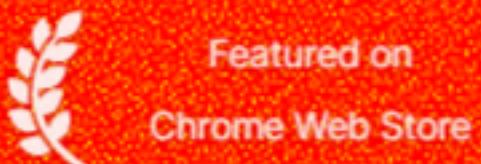


Image source: xkcd

Perfect app experience is correlated,
but independent from models.

<https://elmo.chat/>

⚡ Elmo is your AI companion to create summaries and insights



Featured on
Chrome Web Store



Developed by
Established Publisher



Install from Chrome Web Store

Free / No Account Required / Supports Multiple Languages

Work seamlessly across HTML, Youtube, PDF, and Google Docs.



Guillermo Rauch ✅

This looks really handy



Diogo Santos ✅

Elmo is your AI extension 💬 for Chrome to create summaries, insights, and extended knowledge. What does Elmo offer? 🤔 ✓ Summaries and highlights; ✓ Keep asking questions; ✓ Dive deep into keywords; ✓ Chat with PDFs; ✓



Bing Xu ✅

Elmo is the co-pilot for Chrome. Super helpful when reading new



Alvin-GenAI ✅

I've downloaded <https://elmo.chat> an AI Chrome extension to create summaries, insights and extended knowledge. It does - summarizes your websites right next to the page, - summarizes PDF files too, - summarizes



Tulsi Prasad

I tried out this AI chrome extension yesterday! 1. No product hunt launches 2. Featured on Chrome Web Store like an OG 3. No signup needed, just plug and play! Works pretty accurate on blogs and textual content, but videos are

Consumer App Landscape is Highly Fluid

Due to the continued improvement of foundational models

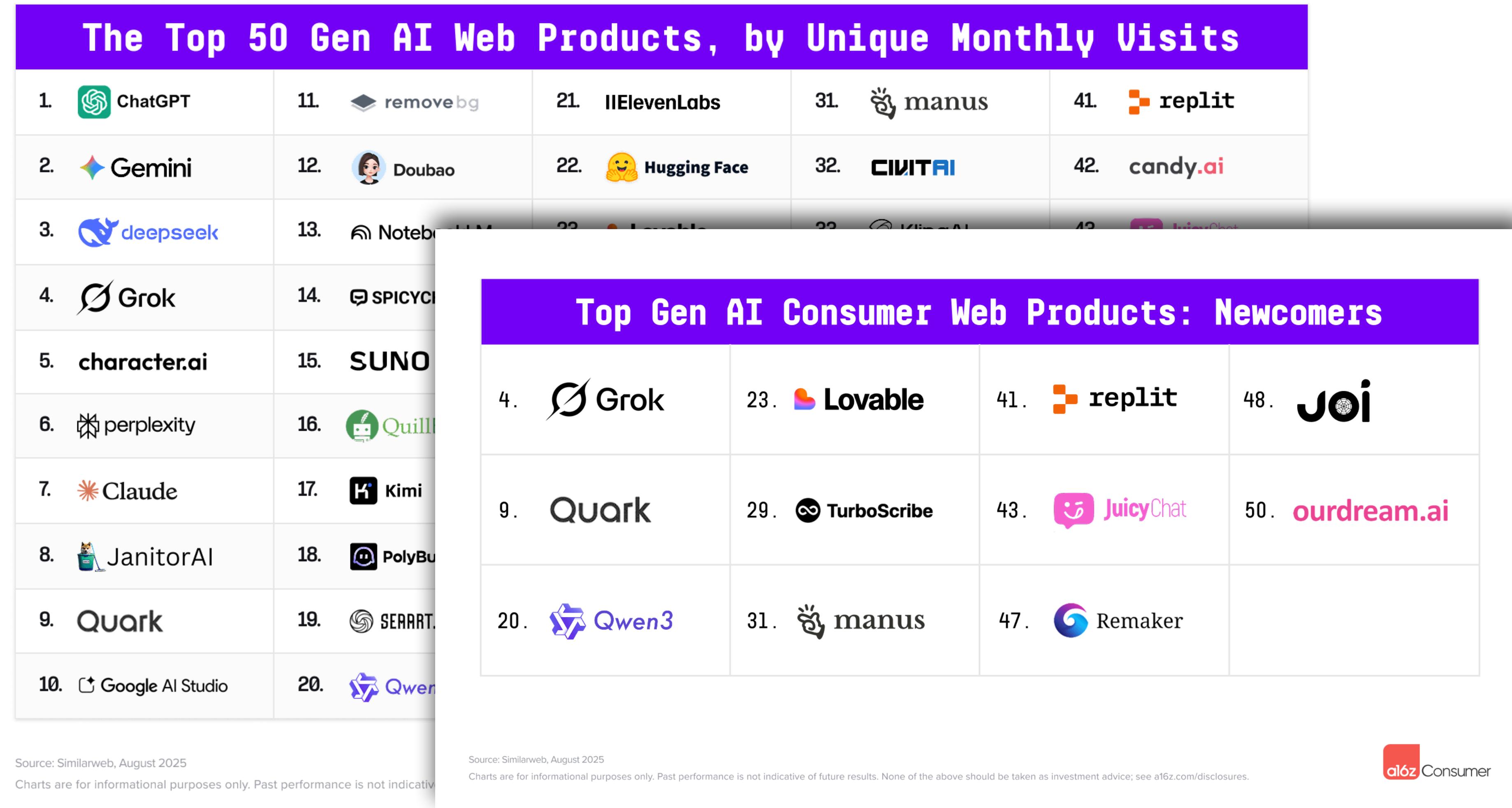
The Top 50 Gen AI Web Products, by Unique Monthly Visits				
1.  ChatGPT	11.  removebg	21.  IIIElevenLabs	31.  manus	41.  replit
2.  Gemini	12.  Doubao	22.  Hugging Face	32.  CIVITAI	42.  candy.ai
3.  deepseek	13.  NotebookLM	23.  Lovable	33.  KlingAI	43.  JuicyChat
4.  Grok	14.  SPICYCHAT.AI	24.  Crushon AI	34.  cutout.pro	44.  VEED
5. character.ai	15.  SUNO	25.  GAMMA	35.  Adot	45.  Hailuo AI
6.  perplexity	16.  QuillBot	26.  CURSOR	36.  DeepAI	46.  Meta AI
7.  Claude	17.  Kimi	27.  Pixelcut	37.  Poe	47.  Remaker
8.  JanitorAI	18.  PolyBuzz	28.  Midjourney	38.  ZeroGPT	48.  Joi
9. Quark	19.  SERART.AI	29.  TurboScribe	39.  Google Labs	49.  Monica
10.  Google AI Studio	20.  Qwen3	30.  Phototoroom	40.  Leonardo.Ai	50.  ourdream.ai

Source: Similarweb, August 2025

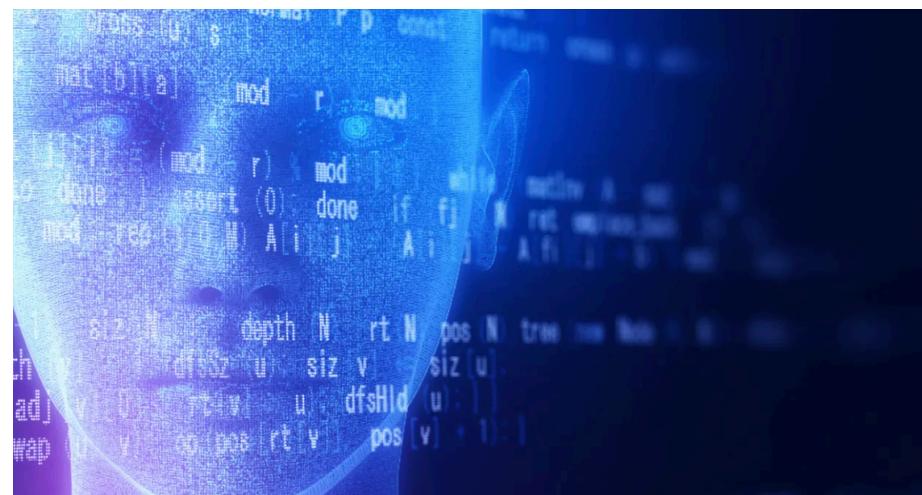
Charts are for informational purposes only. Past performance is not indicative of future results. None of the above should be taken as investment advice; see a16z.com/disclosures.

Consumer App Landscape is Highly Fluid

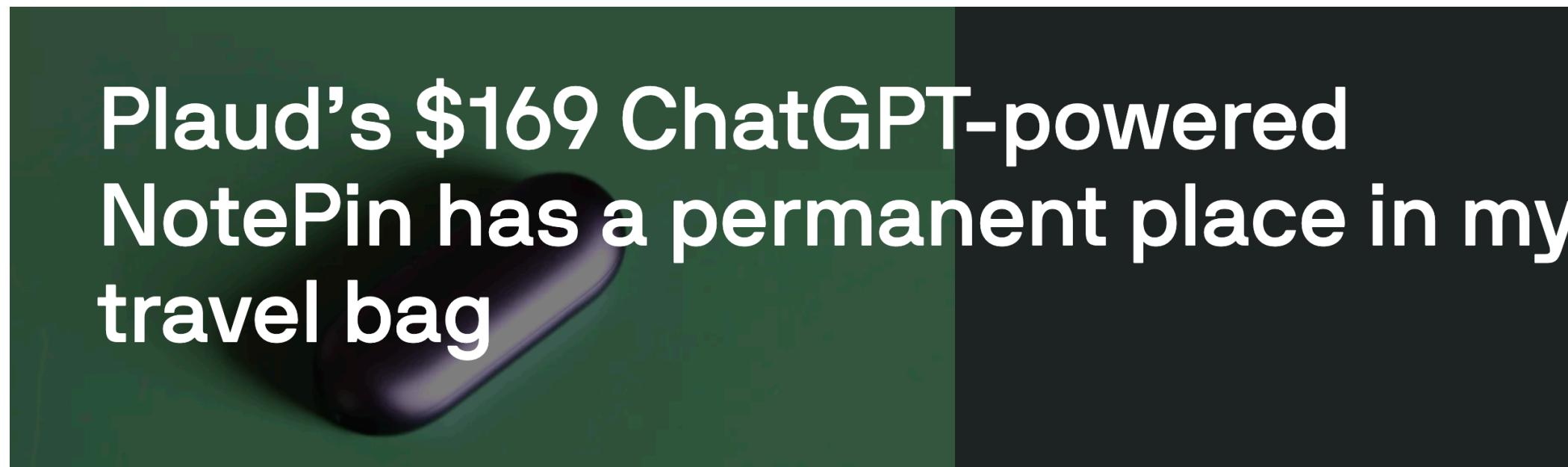
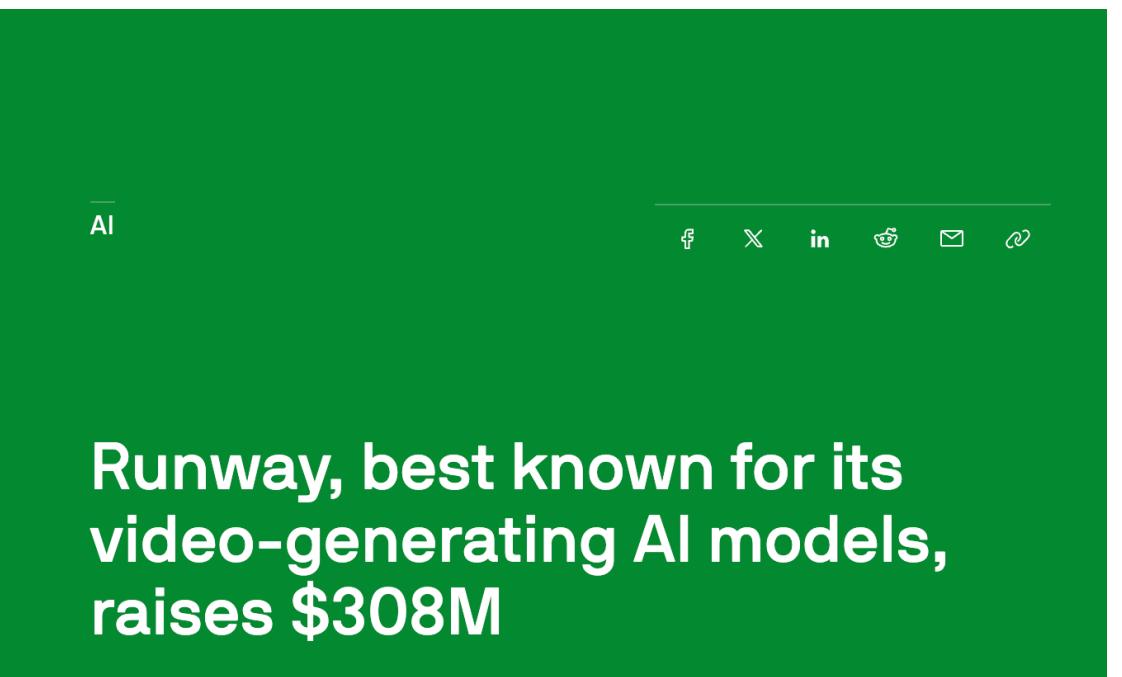
Due to the continued improvement of foundational models



Prosumers: willingness to pay drives revenue



Cursor's Anysphere nabs \$9.9B valuation, soars past \$500M ARR



How Eleven Labs hit \$200M revenue with a 291 person team in 2025.

Research Lab: Exploring new frontiers of voice generation. We are dedicated to researching and implementing innovative techniques in voice artificial intelligence (AI) to enhance the appeal of content across different languages and voices. Our goal is to reach new audiences and viewers by ensuring a more immersive and engaging experience.



2022
Founded



\$200M
2025 Revenue



2122.56%
YOY



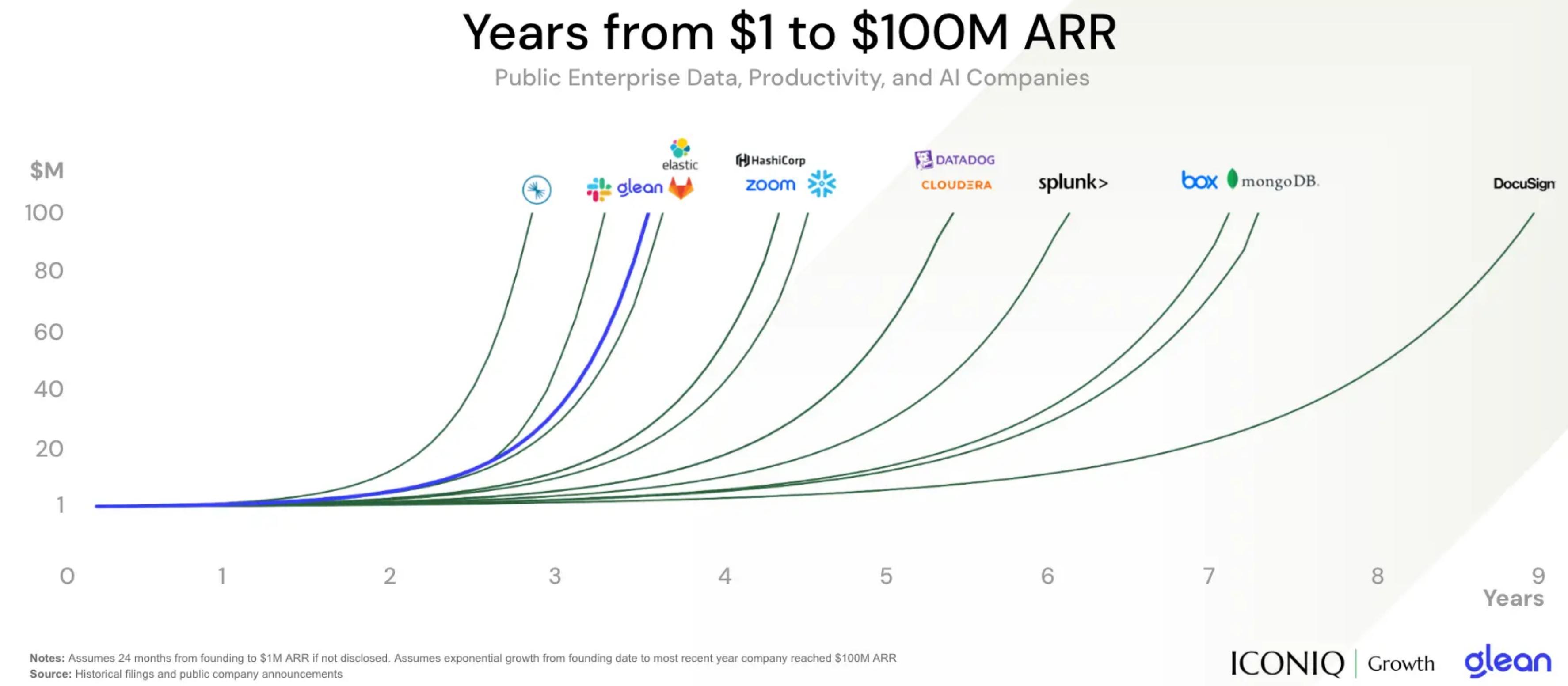
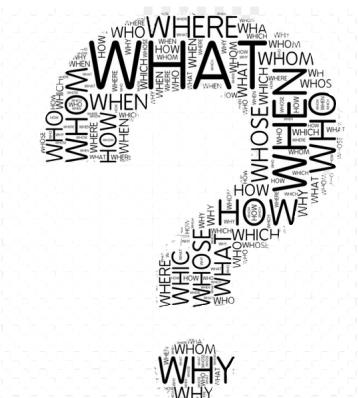
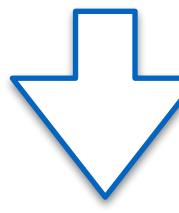
\$381M
Funding

Still, there may be a big enterprise market

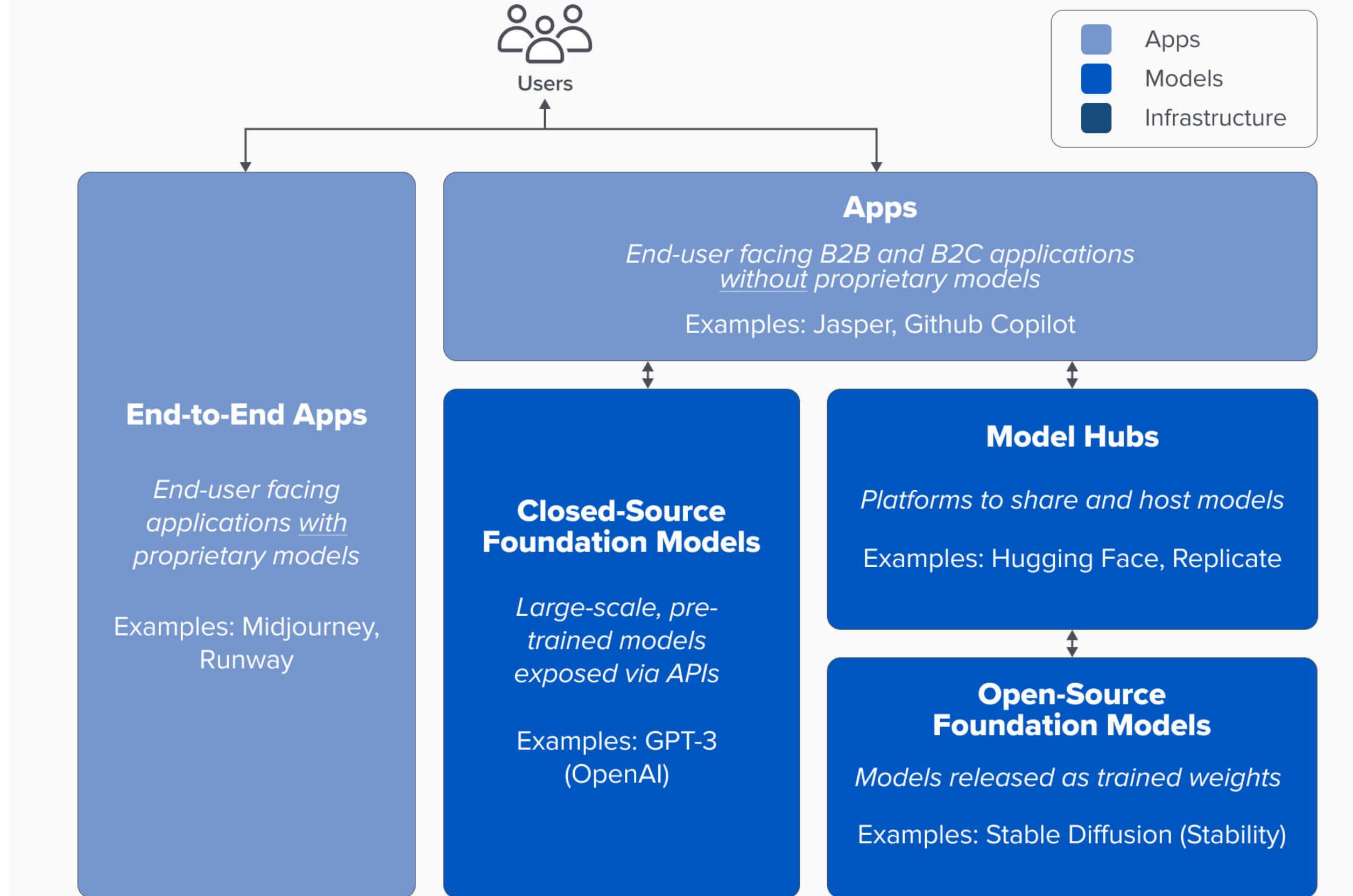
Enterprises used to be slow. Now faster.

Google

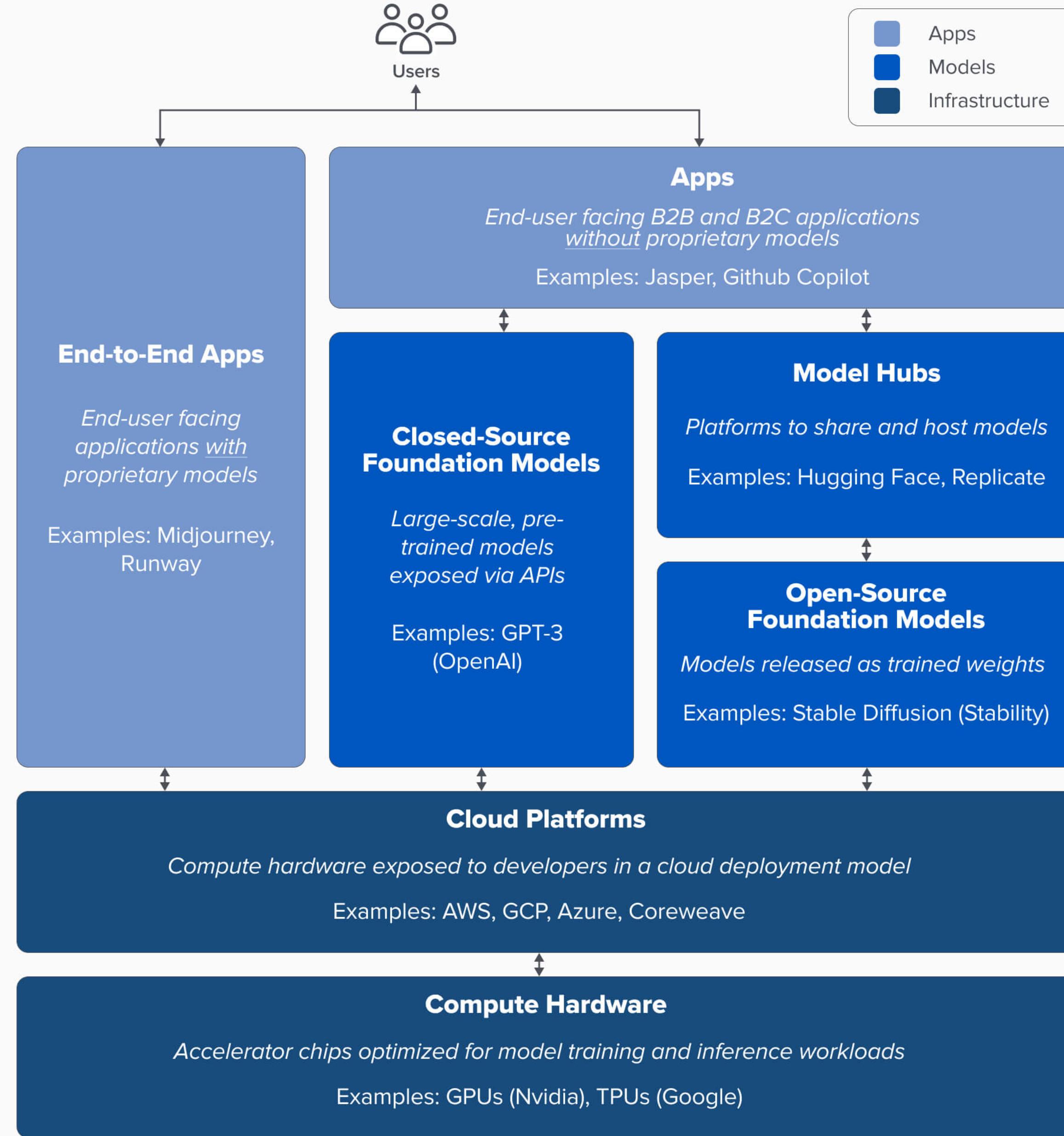
Baidu 百度



Preliminary generative AI tech stack



Preliminary generative AI tech stack



3

AI infra is
the **3rd pillar** in
IT strategy.

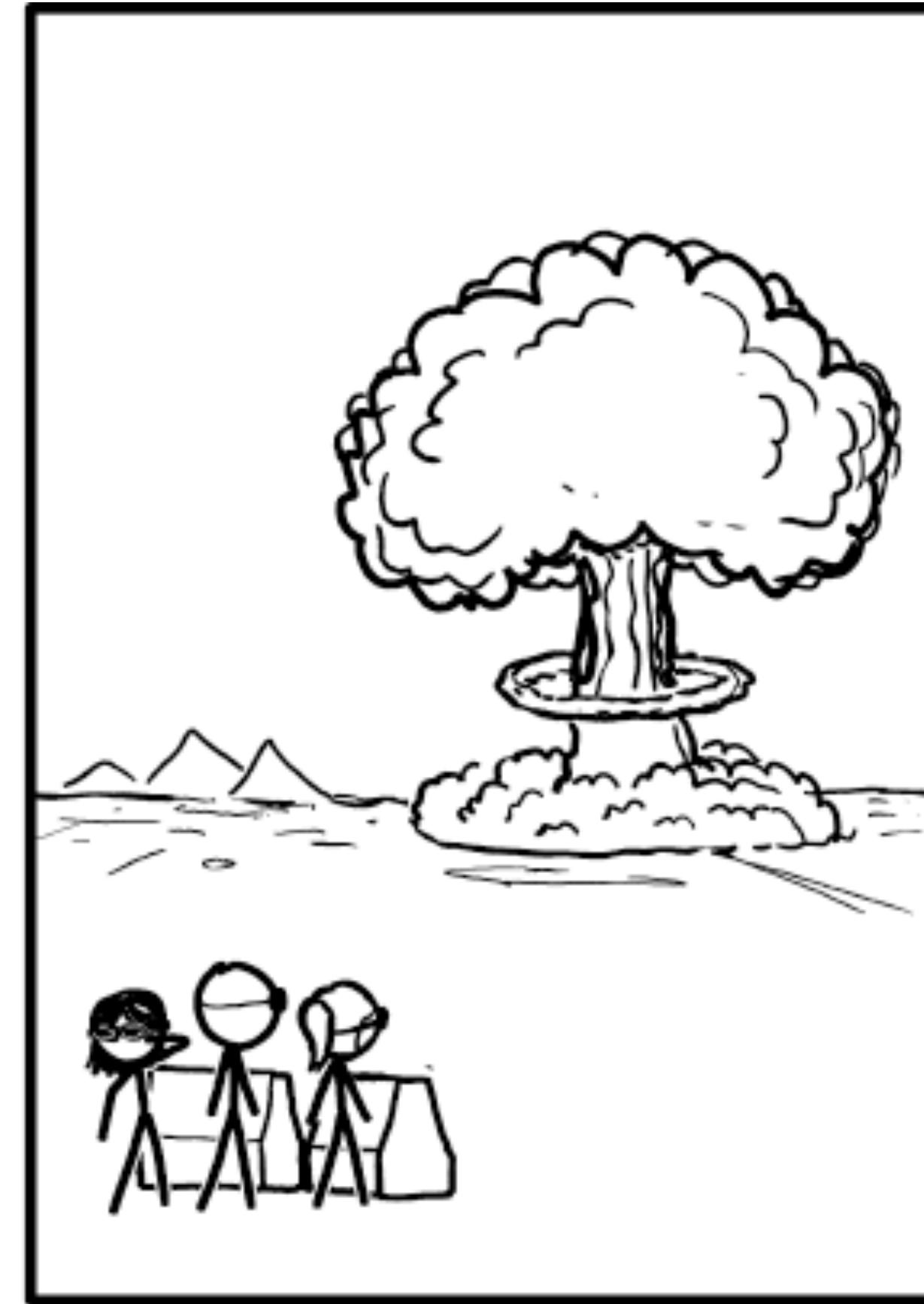
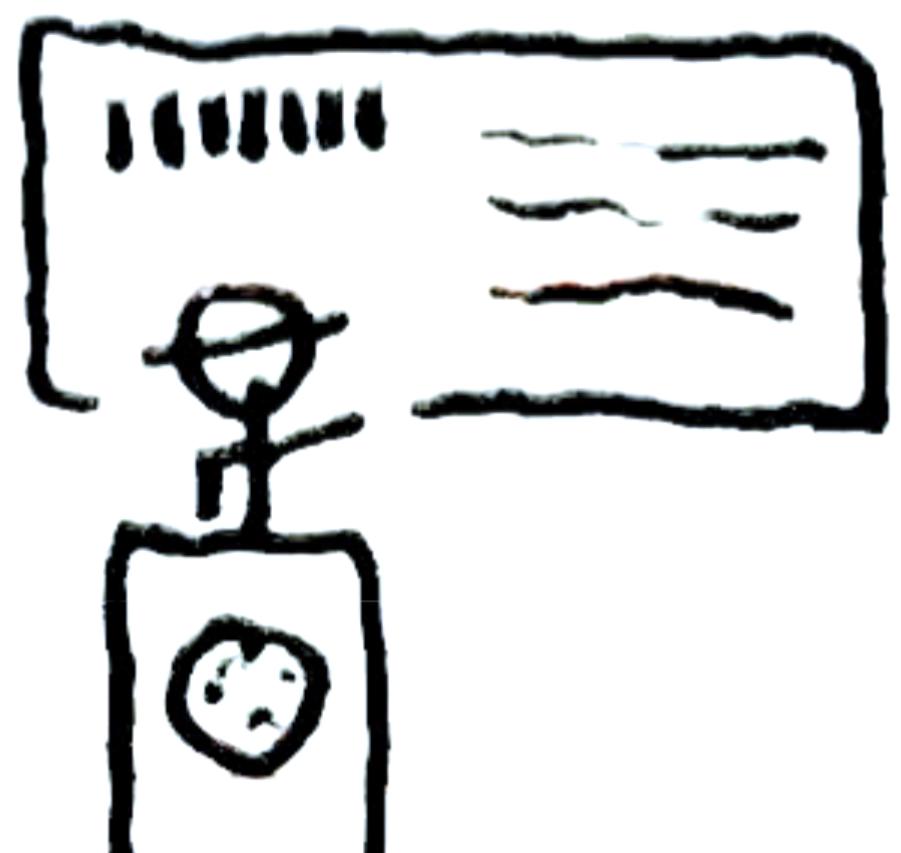


Image source: xkcd

“The **biggest** lesson that can be read from 70 years of AI research is that **general methods** that leverage **computation** are ultimately the **most effective**, and by a large margin.”

- Professor Richard Sutton, “The Bitter Lesson”



The Third Pillar



Computers are used for large-scale physics / weather simulations. Large clusters of scientific computing machines.

Scientific Computing



1970s

1990s

2000s

2010s

2020s

Virtual Private Servers

First application of managed machines - but still limited offering of software and applications on top of the machines.

Spearheaded by Amazon Web Services, the public cloud does a great job in web serving: moving data around, like webpages / images / videos.

“Web Service Cloud”

Modern AI applications call for exaflops computation power, over high performance, heterogeneous and cloud native infra. This has never been seen in the history of cloud computing.

Need for AI Cloud

Data Cloud

E-commerce has called for the processing power of exabyte scale data. Snowflake and Databricks emerged and grew into unicorns eventually.

Why? AI is different from conventional compute

Data Compute

- IO >> compute
- Simple abstraction
- Very Distributed Systems

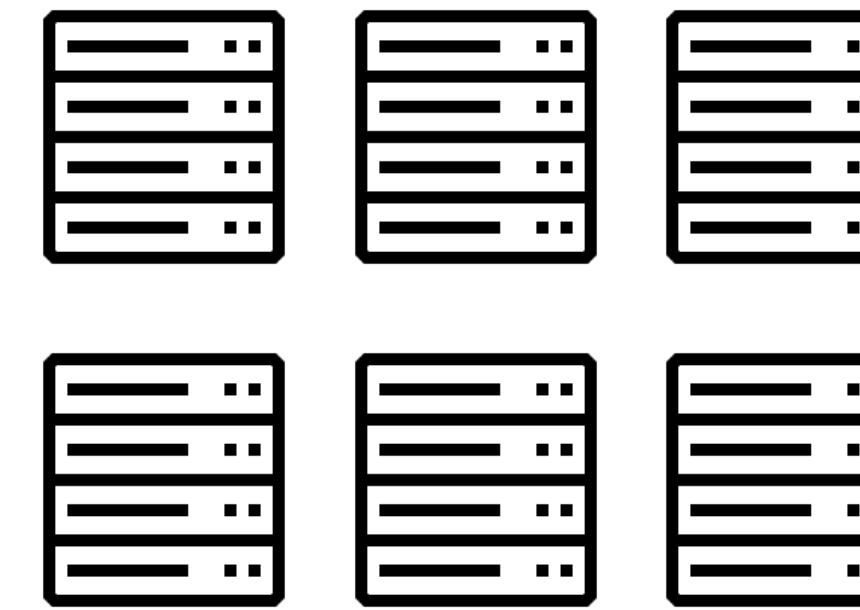
Easy to use
Hard for infra



Web Services

- IO > compute
- Arbitrary code
- Embarassingly Parallel system

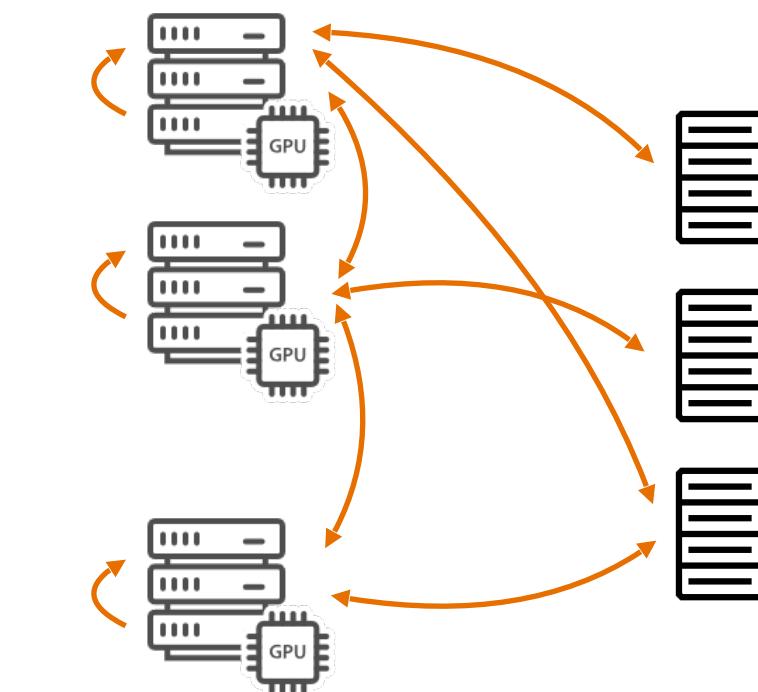
(Kinda) easy to use
(Kinda) easy for infra



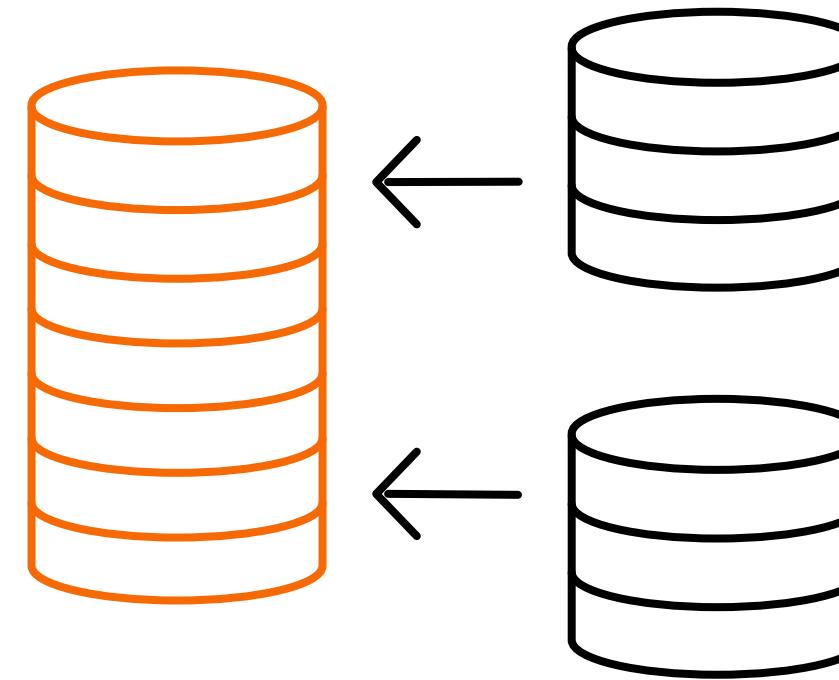
AI Compute

- Compute >> IO
- Arbitrary code
- Very Distributed Systems

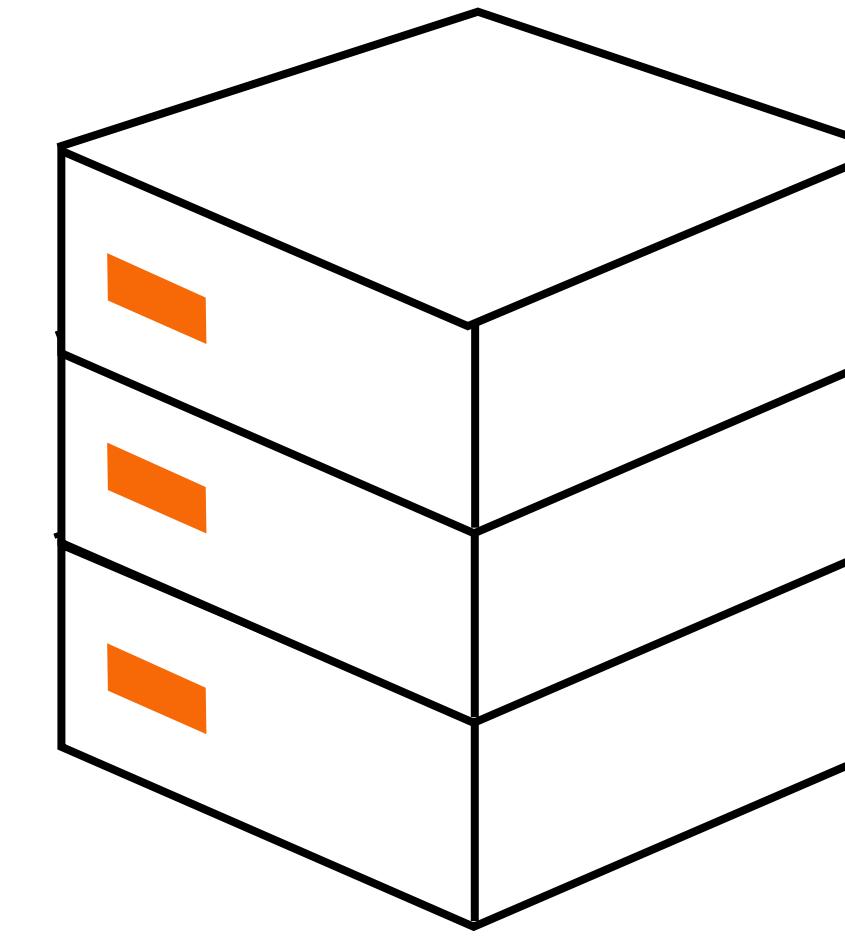
(Pretty) hard to use
(Pretty) hard for infra



Conventional cloud value proposition no longer holds...



SOFTWARE

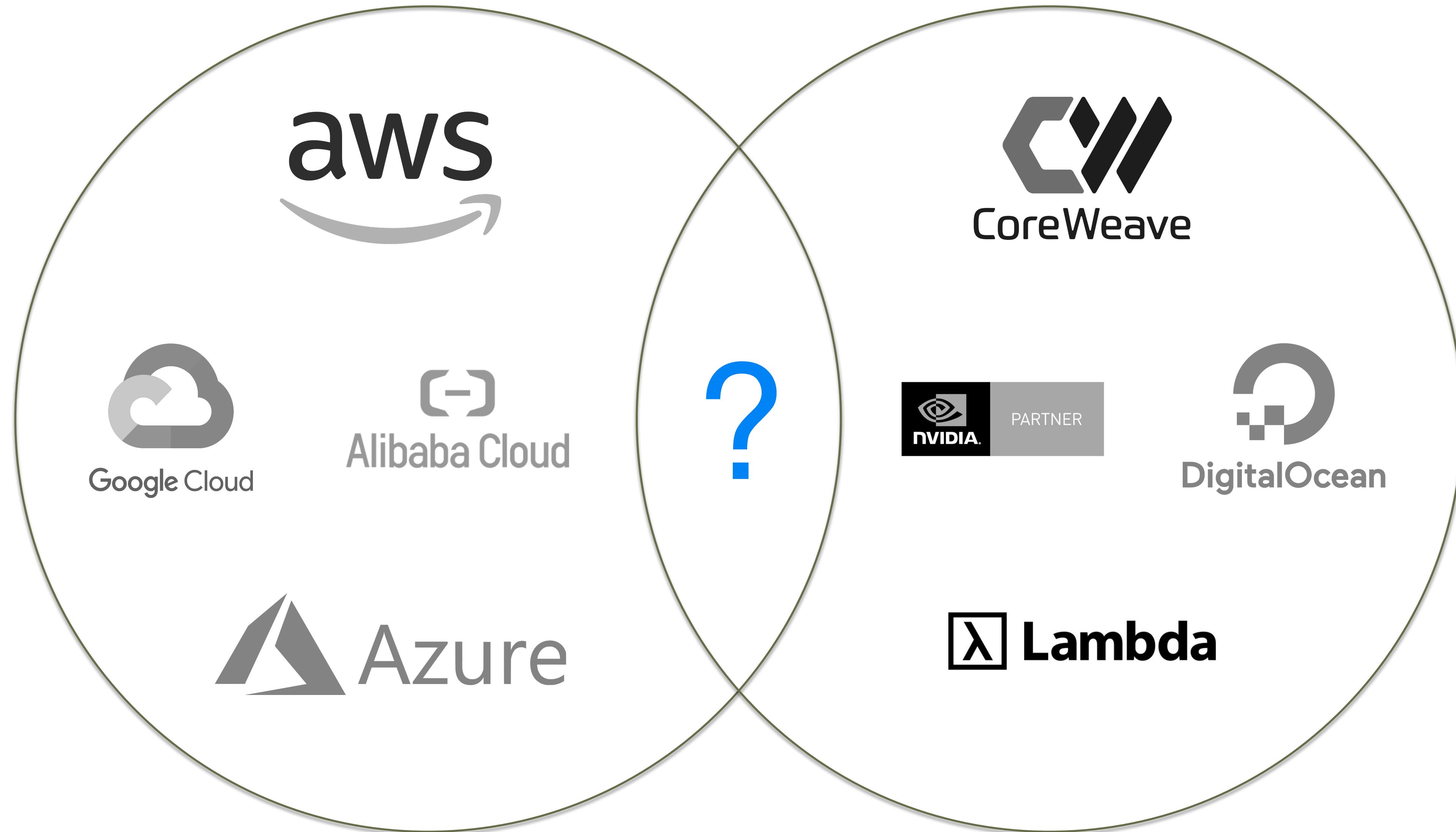


SUPPLY CHAIN

**RETURN
OF THE
MPI**

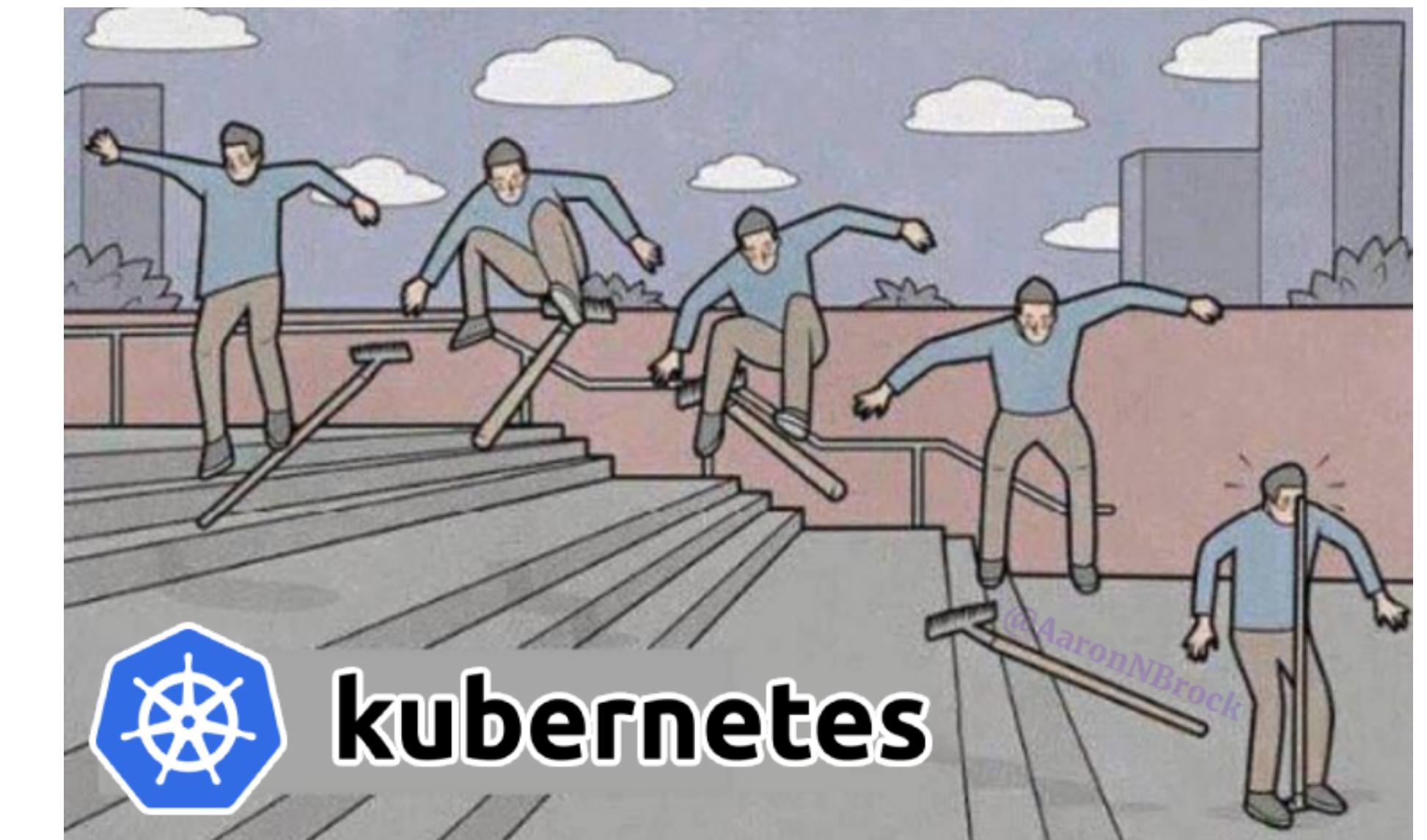
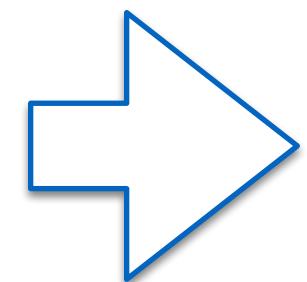
Conventional cloud value proposition no longer holds...

	Conventional Cloud	AI Cloud
Software: Variety	Complicated: Many applications Middleware	Simple: “AI frameworks”
Software: Workload	Varied: Compute, storage, network, big data, database, etc.	Unified: Numerical Computation
Supply Chain: Flexibility	High: CPU based Virtualization/Migration	Low: Large training Hard to live migrate
Supply Chain: Interchangeability	High: VMs can do many different jobs	Low: Really just doing AI compute



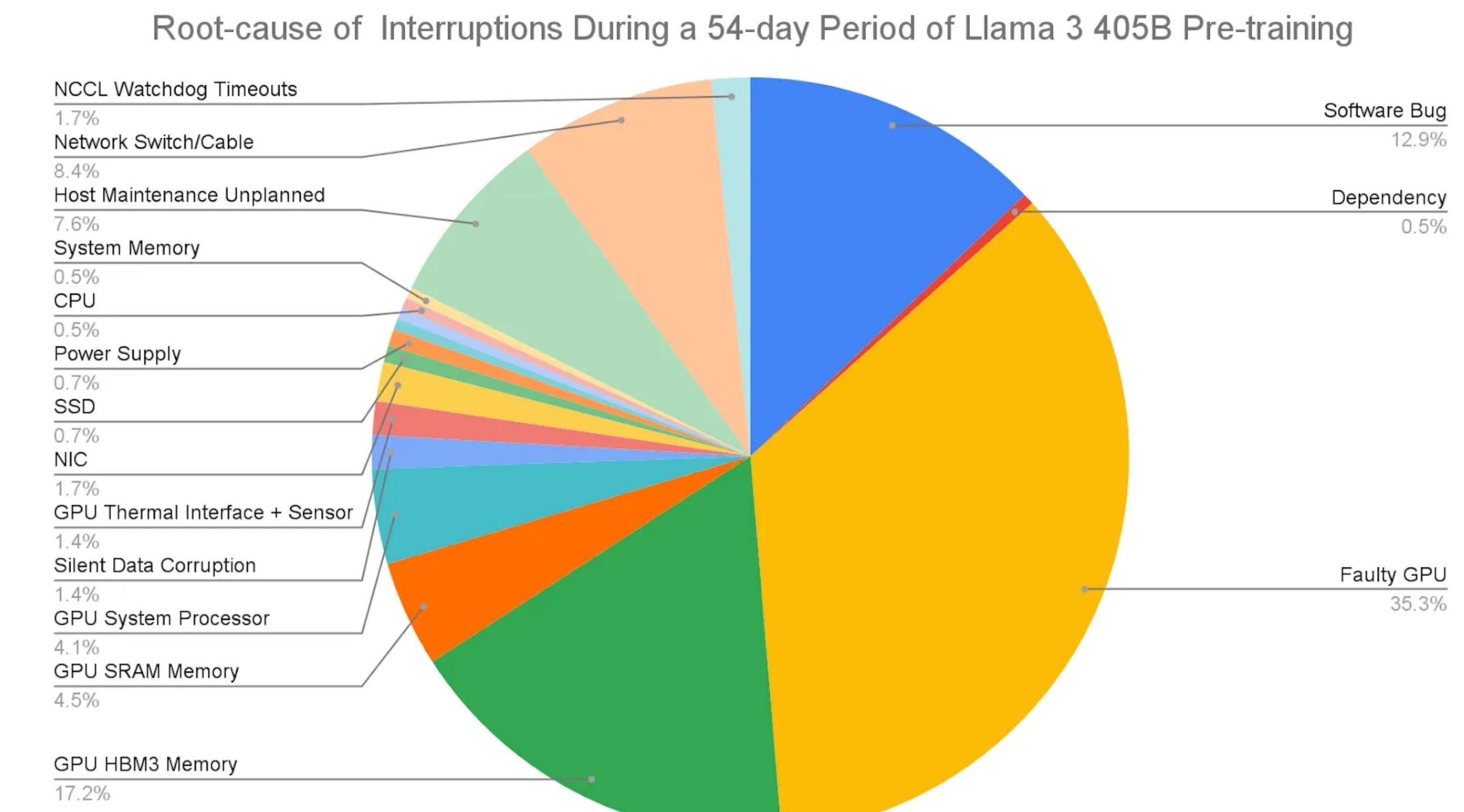
You shouldn't run on baremetal. Also, K8s is wrong.

IP ADDRESS	REGION	SSH LOGIN
104.171.202.19	Texas, USA	ssh ubuntu@104.171.202.19
129.146.6.226	Arizona, USA	ssh ubuntu@129.146.6.226
104.171.202.173	Texas, USA	ssh ubuntu@104.171.202.173
192.18.137.29	California, USA	ssh ubuntu@192.18.137.29
150.136.84.119	Virginia, USA	ssh ubuntu@150.136.84.119
192.9.134.4	California, USA	ssh ubuntu@192.9.134.4
132.145.163.208	Virginia, USA	ssh ubuntu@132.145.163.208
150.230.46.72	California, USA	ssh ubuntu@150.230.46.72
129.213.151.231	Virginia, USA	ssh ubuntu@129.213.151.231
158.101.112.50	Virginia, USA	ssh ubuntu@158.101.112.50
150.136.34.126	Virginia, USA	ssh ubuntu@150.136.34.126
150.136.213.114	Virginia, USA	ssh ubuntu@150.136.213.114
193.122.152.246	Virginia, USA	ssh ubuntu@193.122.152.246



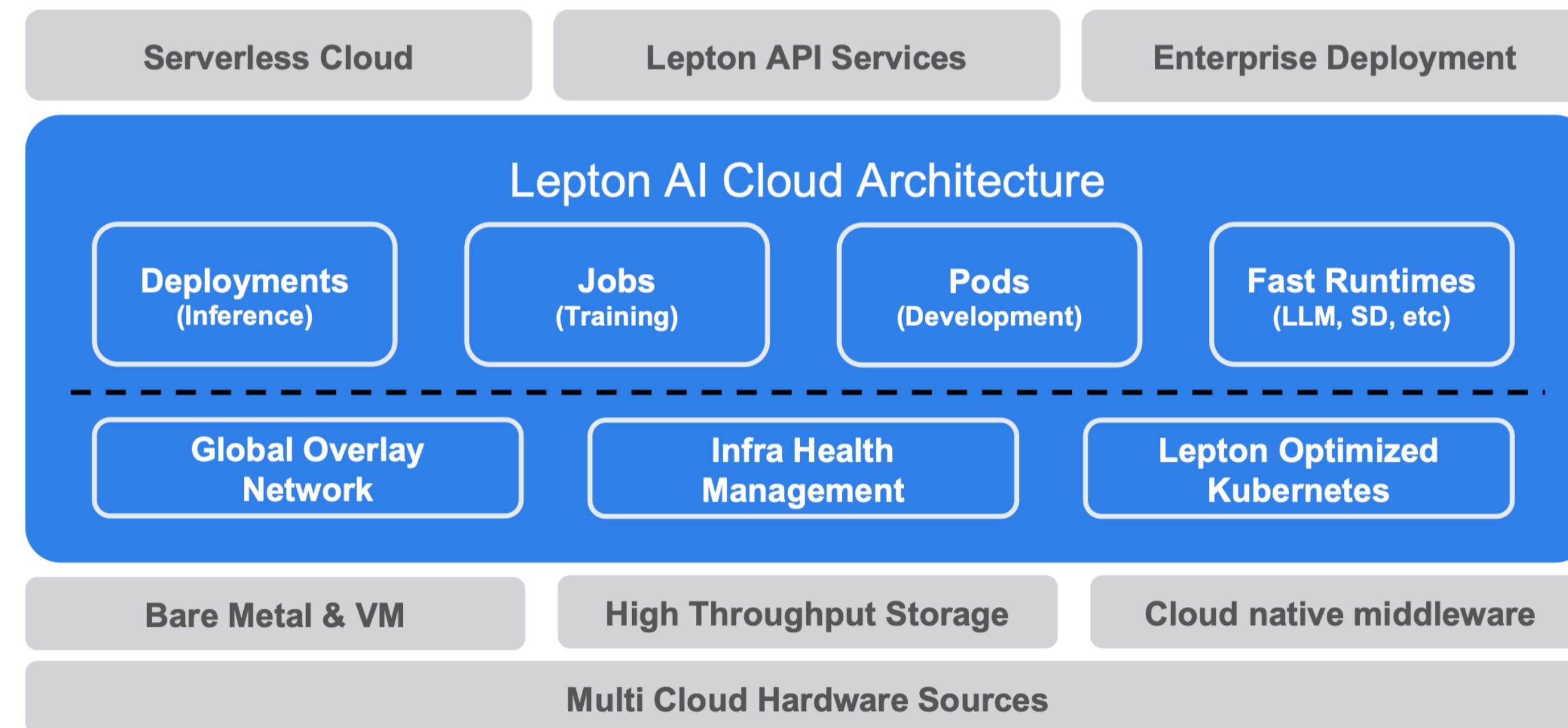
What you want to care about...

- Developer efficiency
 - Developer's time is precious
- Infra efficiency
 - GPUs do die
 - (More frequently than you think)



Best Practices?

- Multi-cloud supply chain management
- Elasticity and utilization management
- AI native platform to unify dev, training, and inference
- Build your own team around model and applications



AI infra is different, but also the same.



4

HW and SW design: back to the future?

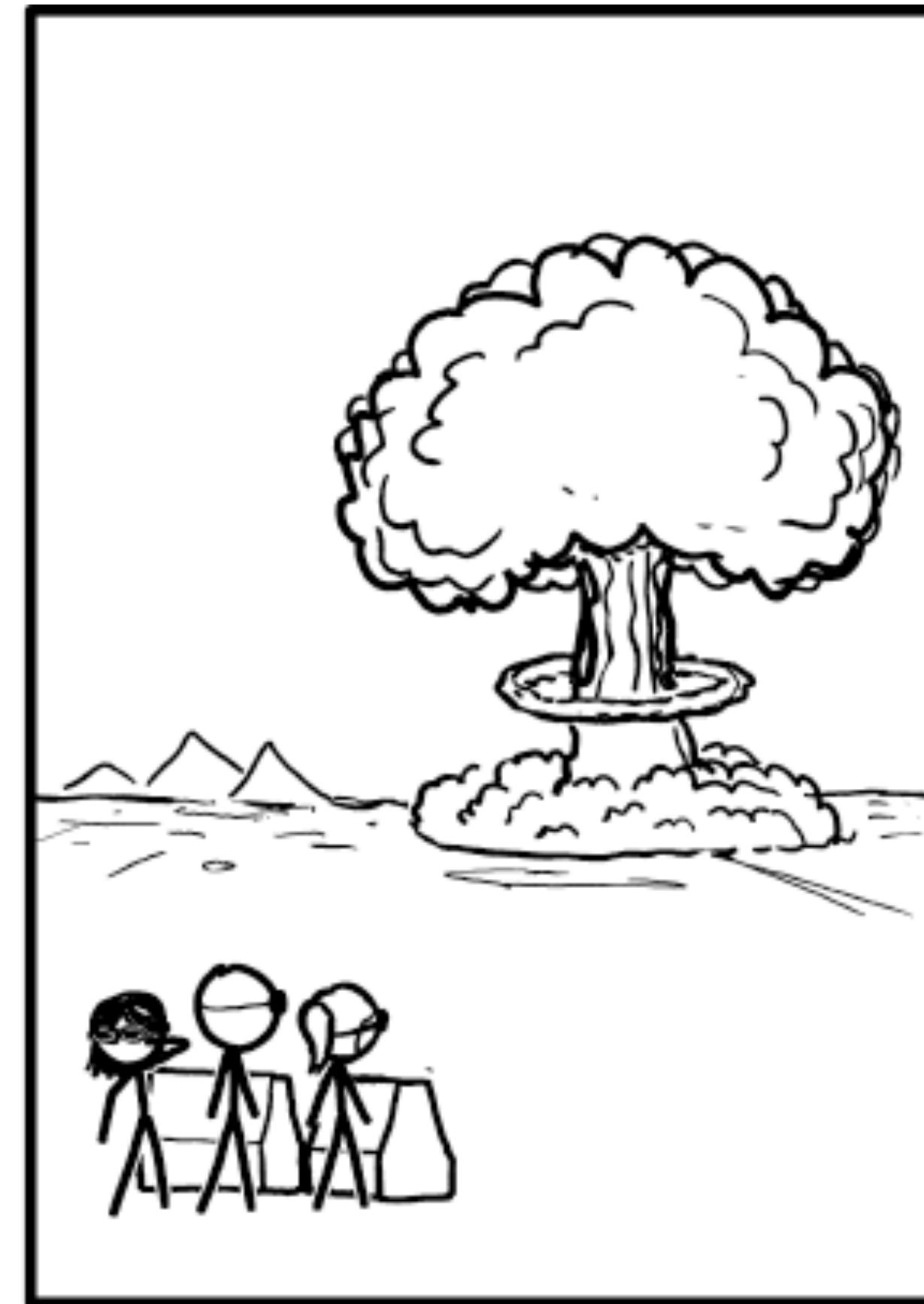
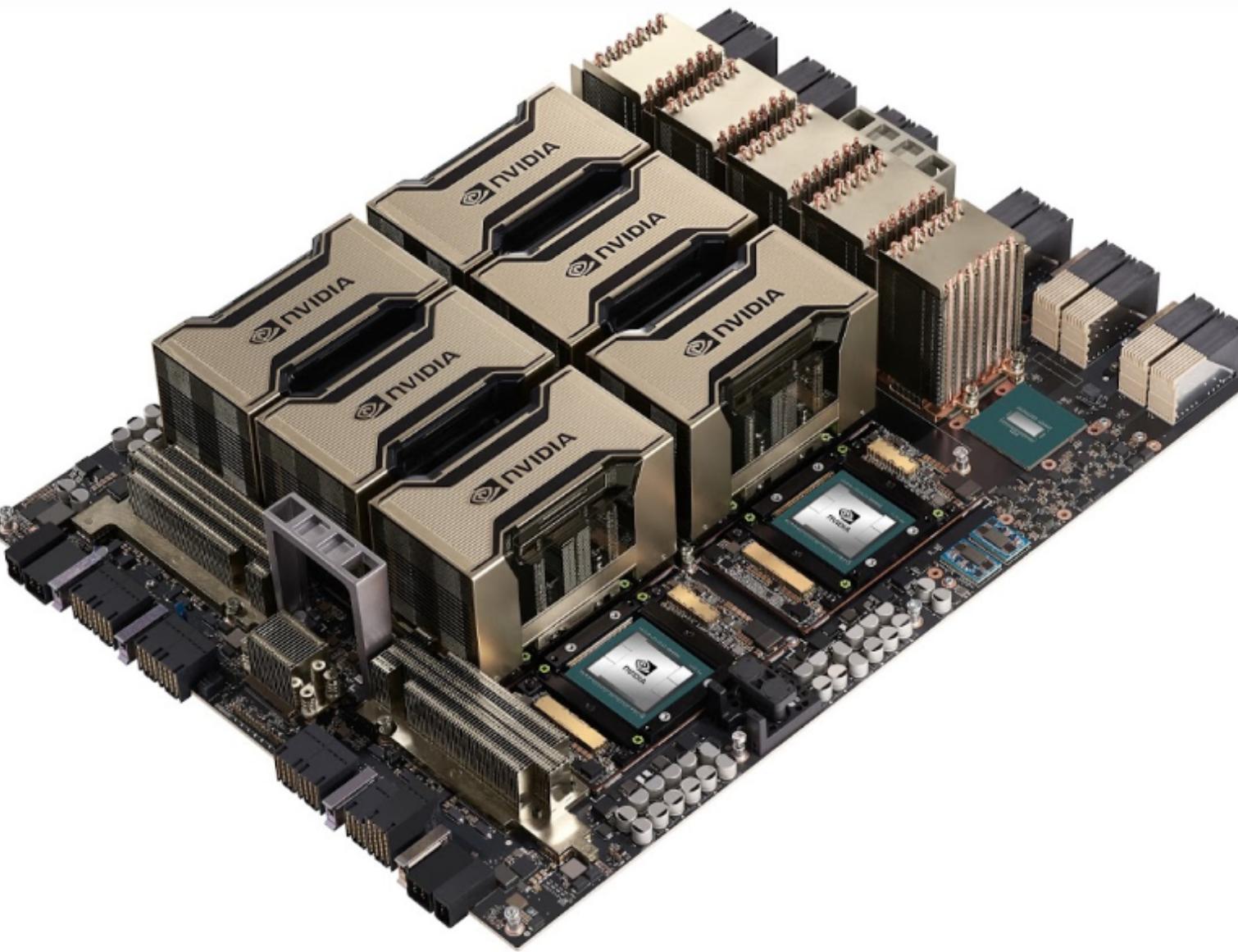
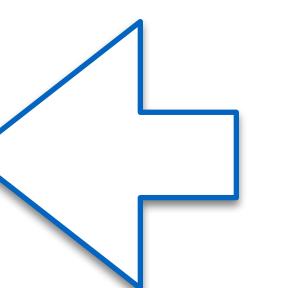
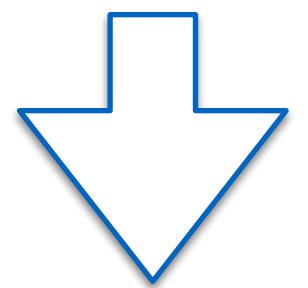
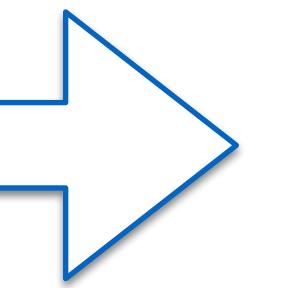
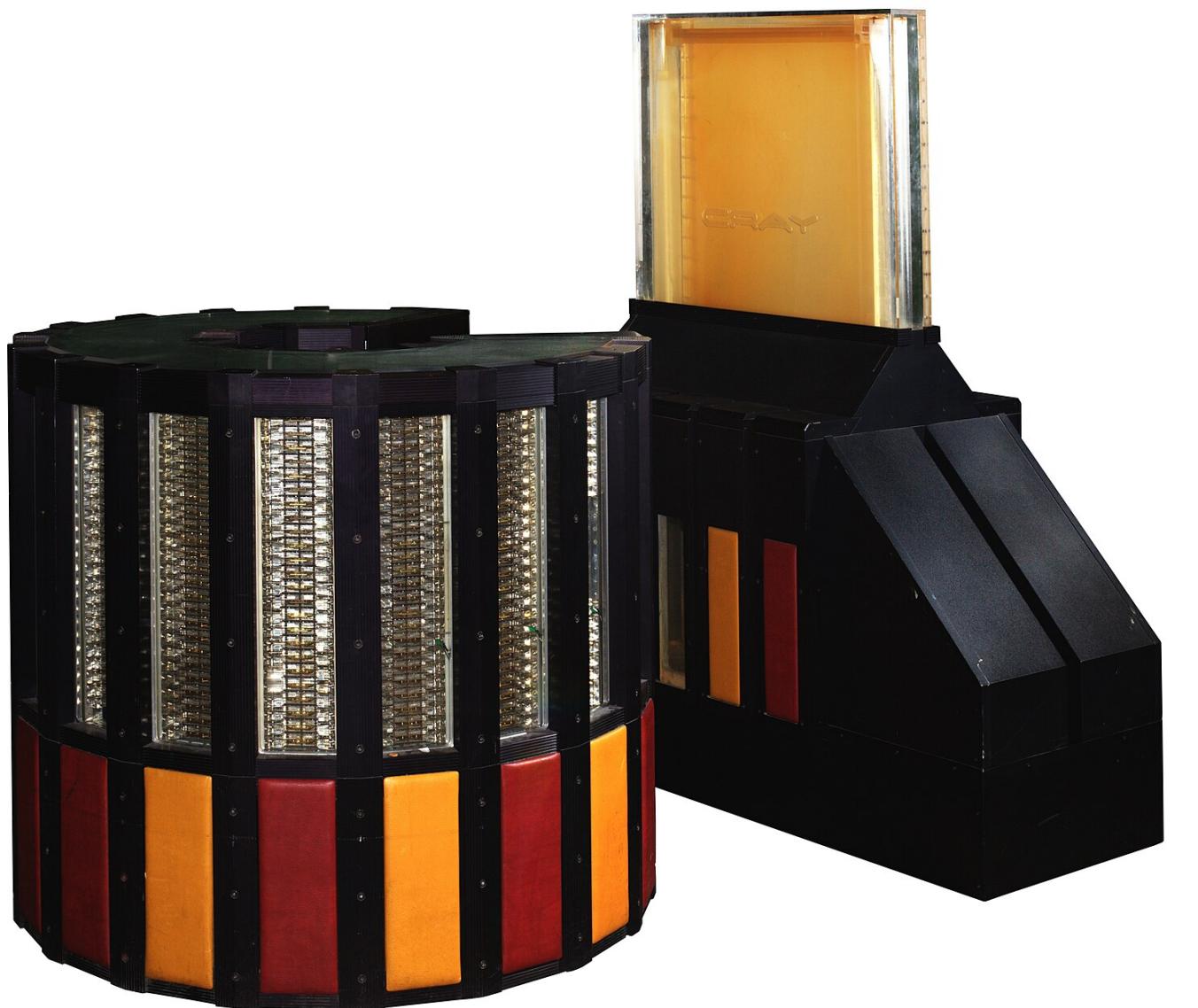
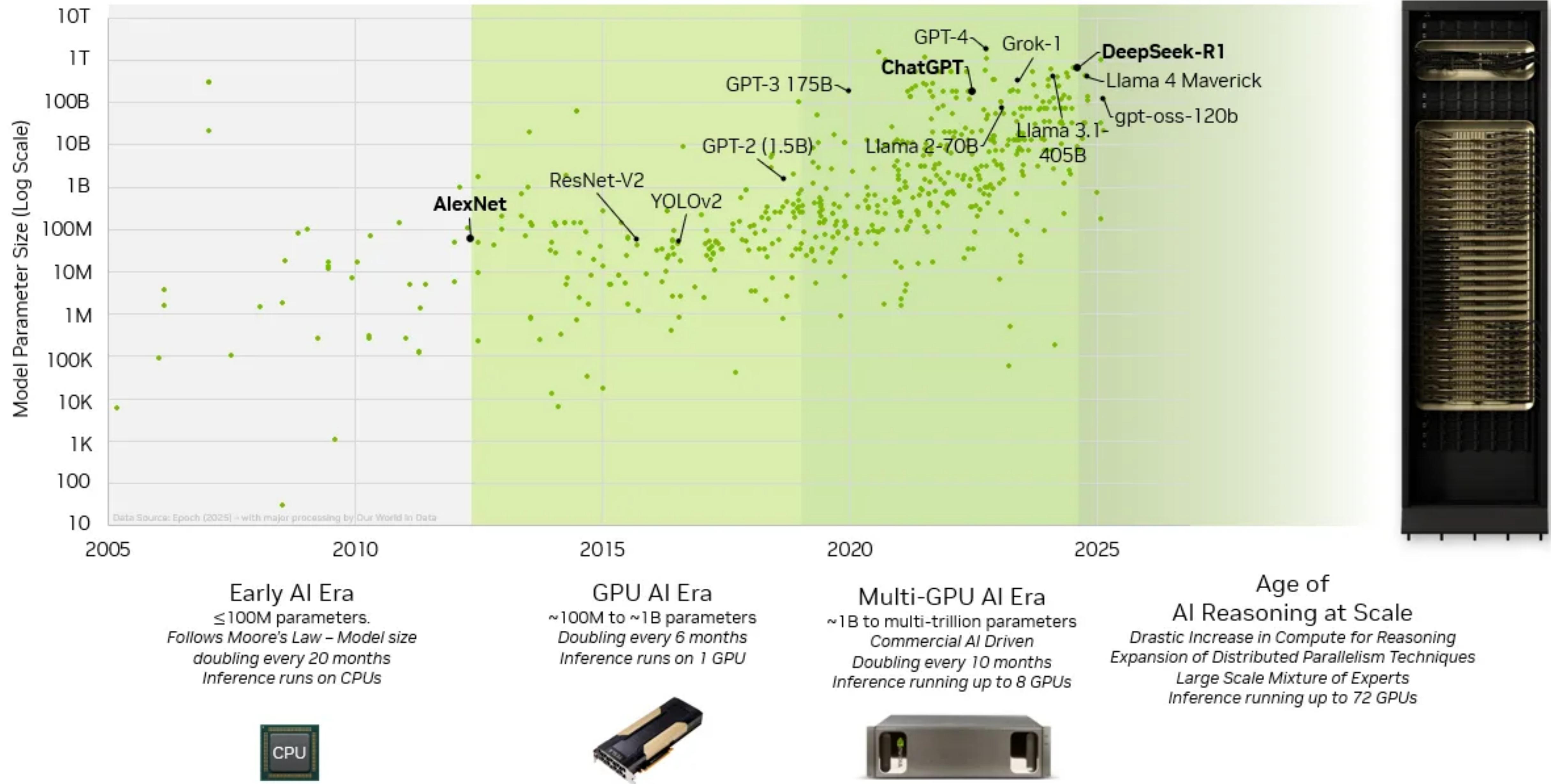


Image source: xkcd







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