Price Optimization; Why It's Okay to Fail

Ryan Donegan • Fall 2017









The Project

Client

A large fast food chain: Waffleonia

Task

Build an app that recommends price changes based on sales history in specific geographies

Constraints

The app should integrate with the existing APT web platform

Team

1 UX designer, 1 project manager, 1 QA, and 5 SE's

My Role

UX designer



Stakeholders



Corporate Waffleonia



Franchise Owners



Store Managers

Defining Requirements

Waffleonia can't set the prices; can only influence franchisees

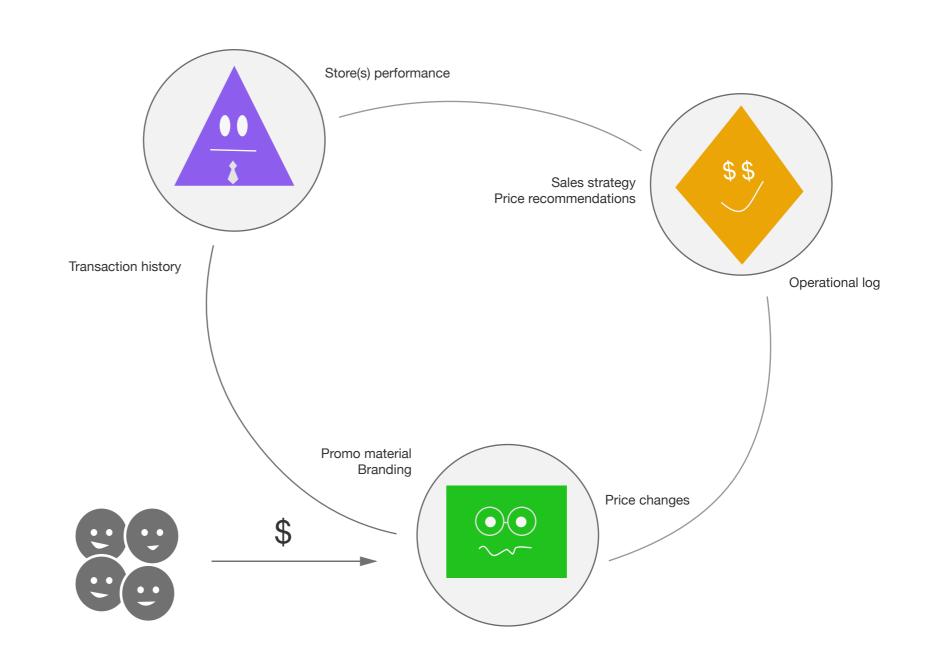
Waffleonia only recommends price increases

Business constraints exist that restrict how prices can change

Price recommendations need to be granular

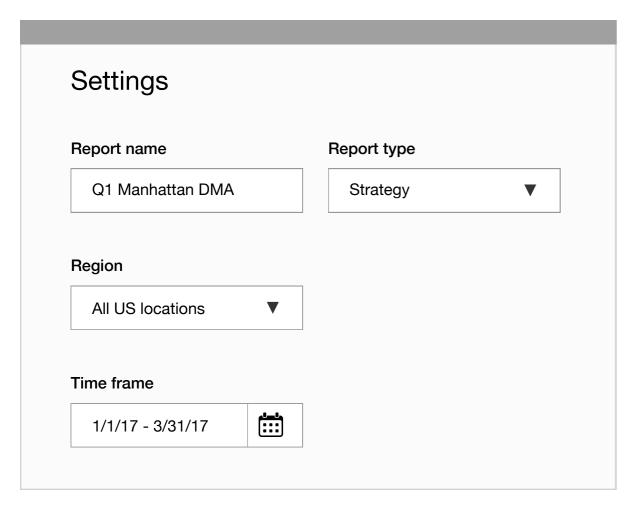
Price recommendations need to be **shareable**

Total number of menu items hovers between 40 - 50

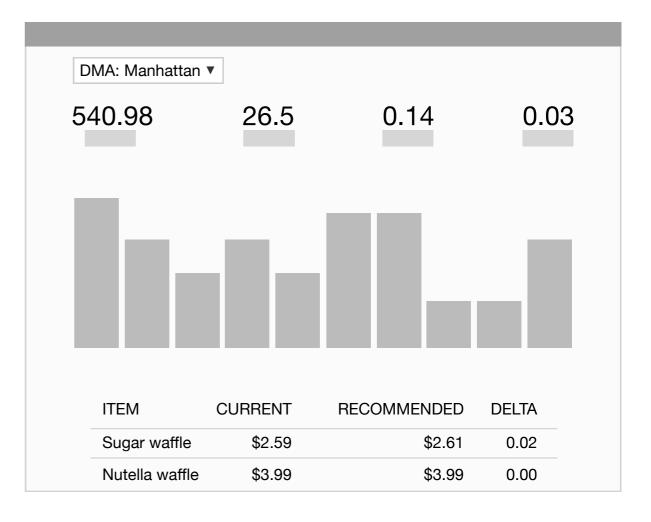


Steerco Concepts

Settings



Results Dashboard



Refining Requirements

Users need a way to input **price constraints**

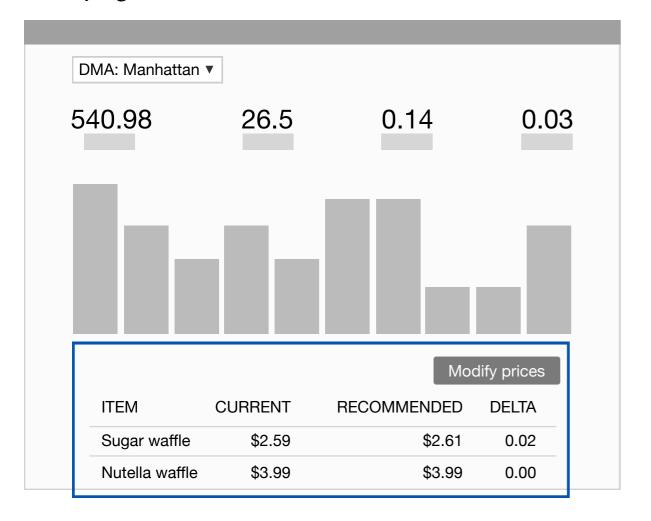
Waffleonia users may want to modify price recs

Modifying Constraints (using Excel)

Settings > Pick the Menu	> Constraints	>	Results
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All Constrai	int X Constraint Y	Upload constraints
CONSTRAINT	MENU ITEM	LOW HIGH
Constraint X	Maple waffle with strawberr	ry \$2.40 \$3.00
Constraint X	Maple waffle with strawberr	ry \$2.40 \$3.00
Constraint X	Maple waffle with strawberr	ry \$2.40 \$3.00
Constraint X	Maple waffle with strawberr	y \$2.40 \$3.00
Constraint X	Maple waffle with strawberr	y \$2.40 \$3.00
Constraint X	Maple waffle with strawberr	ry \$2.40 \$3.00

Refining Requirements: Modifying Recs



		Save changes	Cancel
ITEM	CURRENT	RECOMMENDED	DELTA
Sugar waffle	\$2.59	\$2.61	0.02
Nutella waffle	\$3.99	\$3.99	0.00

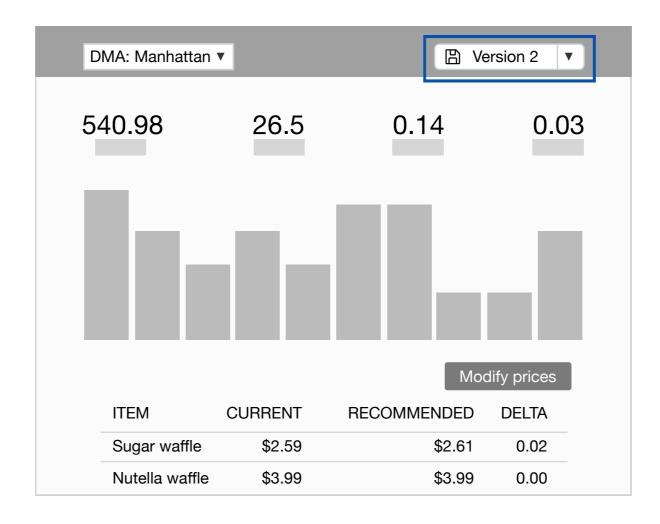
\$2.63 \$2.61	0.04
\$3.99	0.00

User Testing

The Waffleonia users identified some key areas for development:

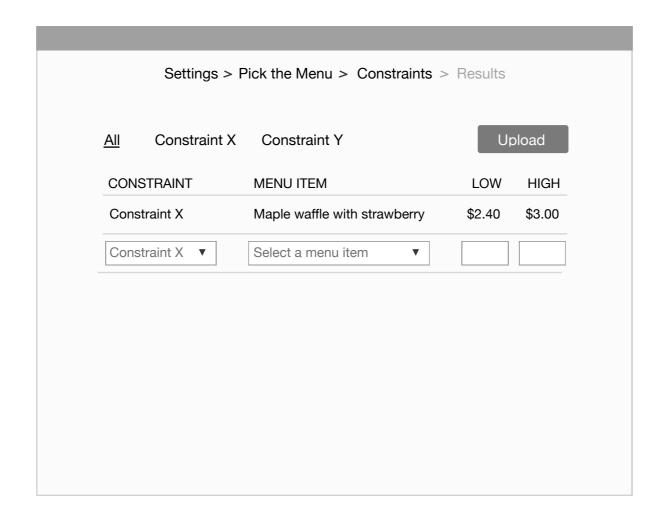
Saving modification versions

Dynamically editing constraints





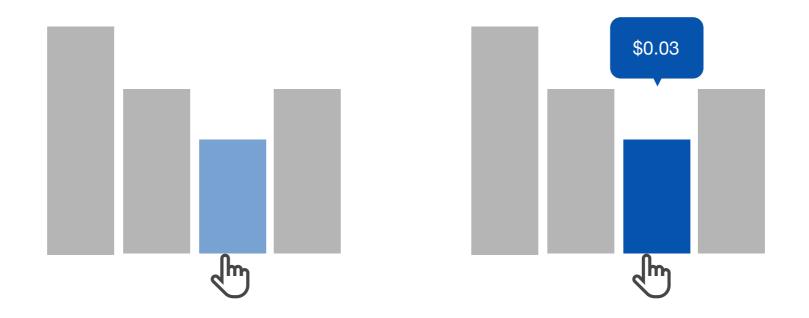
User Testing: Dynamic Constraints



Visual Enhancements

Color was used to enhance moments of interactivity within the app.





Visual Enhancements

Summary metrics at the top of the dash filtered results.

213

Stores with recommended increase

13

Stores with no recommended increase

\$5

Some other to determine



The Rise...

We rolled out!



...and the fall

The project was retired.

- + Waffleonia was extremely pleased by the release
- Client-specific features were way too specific
- + Many similar potential clients exist
- Many chains already have a system in place
- Our competition had a head start
- Porting our backend to a new client was expensive

. . .

On the Bright Side

It's okay to fail.

Waffleonia is still going strong with our product. They love it!

Some of the components from the project were reused in other projects.

I received first-hand experience in scope creep and negotiation.

