

45-Day Plan

Diego Romero, September 2024

Technical Account Executive

Day 1 - 15: Foundation and Immersion

Goal: Accelerate the learning process to ramp up quickly & efficiently

Priorities

1. Onboarding & Immersion

- Begin onboarding and deep-dive into PostHog's products and services, problems solved, value propositions, target market, competitive landscape, ICP, and client base.
- b. Schedule meetings with cross-functional teams (Executives, Marketing, Product, & Engineering) to understand their roles and how we can best work together.

2. Sales Process Enablement

- a. Meet with Simon and Scott to understand our existing systems, tech stack, frameworks, processes, strategies, and best practices.
- b. Understand our customer journey map, sales process and stages, and the top reasons why deals are closed won & closed lost.

3. Product & Problem Enablement

- a. Identify the problems we are helping our current customers solve, the key features and solutions that solve these problems, and how.
- b. Identify all the personas we sell to and create a persona matrix that outlines their problems and how we help solve them.

4. Market Analysis

- a. Research the product analytics space, modern data stack, and review competitors, use cases, verticals, and industry trends.
- b. Begin creating a competitive analysis matrix.

5. Prospect Identification & Outreach

- a. Identify our ICP and develop an initial list of target accounts tiered 1-3.
- b. Understand our GTM tech stack, outreach processes, copy, talk tracks, best practices, and strategies, and begin initial prospecting to my list of target accounts.

Measures of Success

Ш	Meet w/ Execs, Marketing, Product, & Engineering
	Meet with the entire Sales Team
	Watch all calls from 5 closed won & closed lost deals
	Join 10 in-flight deal calls
	Create Persona Matrix
	Create a top 100 Account List
	Demo Certification

Day 15 - 30: Strategy Development & Execution

Goal: Focus on AE inputs while continuing to deepen my knowledge

Priorities

1. AE Process Management

- a. Reverse engineer Quota Attainment to understand my activity metrics and our sales stage conversion rates.
- b. Have a full grasp of PostHog's sales process including CRM hygiene, opportunity stages, pilot process, cross-functional collaboration, and pricing/commercials.

2. Account Management

- a. Develop detailed account plans for each account, outlining key objectives, growth strategies, potential upsell/cross-sell opportunities, and risk mitigation plans.
- Initiate meetings with my assigned accounts, begin relationship building by understanding individual and team objectives, and establish regular communication channels and check-ins.

3. Pipeline Generation

- a. Continue outreach and iterate on early email metrics, identifying working messaging and channels.
- b. Create a discovery call framework and begin taking initial discovery calls with prospects and PQLs.

4. Competitive & Industry Knowledge

- a. Deepen my understanding of direct and indirect competitors and PostHog's differentiators.
- b. Fully understand the vocabulary and problems we solve, becoming a product and problem expert.

5. Cross-Functional Collaboration

a. Continue fostering relationships across PostHog, specifically marketing, product, and engineering.

Measures of Success

\Box	Take the lead on 5 SQL/PQL meetings
	Identify 2 upsell opportunities
	3 new meetings
	Complete my quota formula
	Competitive analysis matrix
	Participate in my first pipeline review
	Participate in a company-wide event

Day 30 - 45: Optimization and Scaling

Goal: Begin contributing to topline revenue and optimize from early learnings

Priorities

1. Account Plans

- a. Begin executing account plans according to the strategy I developed.
- b. Continue cultivating relationships with my accounts, focusing on Executive Buyers and positioning myself as a trusted advisor and strategic partner.

2. Deal & Pipeline Progression

- a. Take ownership of the full sales cycle from introduction to closing for multiple accounts and progress deals forward through our stages.
- b. Expand outreach efforts to continue breaking into my target accounts with the identified messaging and channels that are working.

3. Performance Evaluation

- a. Evaluate my performance against quota, activity, and measures of success.
- b. Evaluate outreach metrics (i.e., response rates, meeting rates) and deal metrics (i.e., conversion rates across stages).

4. Documentation and Knowledge Sharing

a. Document key learnings, best practices, and successes to continue fostering PostHog's culture of transparency, and continuous improvement.

5. Adjustments & Forward Planning

- a. Review my first 90 days with Simon Fisher, identifying improvement areas and adjusting strategies and processes for the next quarter.
- b. Adjust outreach and deal processes based on initial performance metrics and recorded calls.
- c. Be fully ramped by day 90

Measures of Success

\sqcup	Create and maintain my sales dashboard
	5 additional meetings
	2 additional self-sourced deals
	3 POCs in flight
	RING THE BELL!
	Review outbound deal metrics
	Review 56-day performance
\Box	Develop strategy for next 45 days and following quarter