

The Interviewing Process

WED

Preinterview

Interview

Postinterview

Prepare for the interview.

Conduct the Interview.

Make Decisions.

Make an offer.

Program Objectives

Learn about:

- × Pre-interview.
- Job Description.
- Interview Format.
- x Interview.
- Question Preparation.
- × Post-interview.
- × Decisions.



Definitions

INTERVIEWING:

A set of verbal and nonverbal interactions between two or more people, focused on gathering information to decide on a course of action (i.e. hiring for a job).



A Definition Of An Interview

An interview

is a "presentation of self" for the interviewer, the interviewee, and the organization.





Job Descriptions Importance (1 of 2)

Importance

- Clarify who is responsible for what within the company.
- Help the jobholder understand the responsibilities of the position.
- Be helpful to job applicants, employees, managers, and human resources professionals at every stage in the employment relationship, from recruitment to retirement.



Probing the Resumé

- Probe the resumé information. Ask: "What steps do you take at ABC Manufacturing to conduct a needs analysis?"
- Use resumé information to probe the person's background: "It seems you achieved a lot on your own at ABC."
- * "Which do you prefer: to work alone or under close supervision?"



Types of Interviews (1 of 9)

Selection Interview: An interview for selecting an applicant based on predicted job success.

Appraisal Interview: An interview for discussing performance after a performance appraisal.

 Exit: An interview for discussing the reasons for removal (mutual or otherwise) from an organization.

Adapted From: "Interviewing Candidates" by Prentice Hall

Seven Types of Questions

- 1. Behaviors
- 2. Opinions
- 3. Values
- 4. Feelings
- 5. Knowledge
- 6. Sensory Experience
- 7. Background/Demographics



Job Knowledge Questions

- Ask questions to test job knowledge.
 - "What are the procedures for..."
 - "What is the standard operation for..."
 - "What is the goal when..."
 - "What must be done when..."
 - "How do you do..."



3-Part Task Statement

- The Task: Conduct a recruitment interviewing seminar.
- The Time-Frame: 8 hours
- The Means: Prepared materials, a structured teaching plan, transparencies and student handouts.
- The Conditions: Work with 15 to 20 managers who often make hiring decisions. Hold the session on site.





The Team (2 of 8)

- Based upon the research/ interviews and organizational needs, your team will prepare a job description to detail skills, behaviors, and experiences required.
- The team may use a job description questionnaire, intra/interdepartmental interviews and/or a management position audit to get a complete and comprehensive picture.





22 Steps to Success (3 of 9)

- 4. We, as a team, allow adequate time to do the job right. We build a schedule and stick to it.
- 5. We take resumés with a grain of salt, always searching for inconsistencies.
- 6. Whenever possible, we create a qualifications questionnaire that every candidate must complete.





Download "Interviewing" PowerPoint presentation at ReadySetPresent.com

156 slides include: 6 pre-interview, interview, and post-interview objectives, a 4 point process for interviewing, a 3 point process for interviewing and another 4 point process for interviewing, 4 points on the importance of effective interviewing, 4 points on interfering factors, 5 points on preparation, 4 tools for interviews, 5 points on the importance of job descriptions, 3 points on the purpose of job descriptions, 4 steps for creating job descriptions, 5 points on preparation, 3 points on probing the resume, 18 types of interviews, 4 points on interview ideas, 6 points on the opening, 8 points on interviewing for what, 6 points on why interviewers take charge, 3 points to embrace, 8 prohibited questions, 7 types of questions, 5 points on the sequence of questions, 6 types of permissible questions, 5 points on behaviors, 4 points on goal of a job, 7 points on observable factors, 16 points on unobservable factors, 5 points on not priming the pump, 5 offensive words, 3 points on setting the stage, 10 points on ground rules, 8 key points, 4 points on a 3-part task statement, 3 practice tips, 17 points on the team, 7 points on the power interview, 22 steps to success and 16 action steps.

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