

A background image featuring a close-up of two hands shaking in a firm grip, with one hand wearing a dark blue suit sleeve. The background is blurred, showing other people in business attire. A large, semi-transparent orange triangle is overlaid on the right side of the image.

NEGOTIATION

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Program Objectives

(1 of 2)



Understand what negotiations are all about.



Choose a strategy to effectively negotiate.



Learn the range of negotiation approaches and their results based on your interactions.

Program Objectives

(2 of 2)



Plan for a negotiation session.



Use communication techniques to avert potential conflicts.



Practice your general negotiation techniques.

Negotiation Questions

What aspects of the negotiation will indicate it is proceeding well or poorly?

What will tell you that it is time to caucus?

What signs will you use to decide when a change in negotiators is necessary?

What constitutes a "successful" negotiation?

Negotiation – Remember



“Two elements
are essential:
Reasonableness and
Flexibility.”

The Basic Components

Preparation

Objectivity

Strategy

Technique

1

2

3

4

Basic Components

(1 of 2)

Preparation:
Prepare for negotiation if you
want to succeed.

2

Objectivity:

Assess your strengths, weaknesses, and goals. Successful negotiators make a point to "accentuate the positive."

Basic Components

(2 of 2)

Strategy:

Plan a realistic course of action based on sound preparation and objective appraisal of resources.

3

4

Technique:

Combine a wide range of skills, and draw on experience and self-discipline.

Identifying The Issues

(1 of 3)

Factors To Consider:

The Facts

The Problem

The Result

The Reasons

How To Assemble Data

(3 of 4)

Convert this data into questions framed to require specific answers.

If answers cannot be provided by primary or secondary resources, review your facts.

This serves as a further check of your understanding of the issues.

3

Strategy Assistance

(3 of 3)

More Factors To Consider:

There are specific differences that could prevent agreement.

Generally, these differences are relatively easy to distinguish.

Negotiation

Positional Negotiation

(1 of 2)

1. Parties propose solutions.

2. Parties make counter-offers.

3. Parties make an agreement when they reach the ZOPA.

Negotiation

Successful Tactics

(Five Points)



5

Always leave a line of retreat open for your opponents.
This will provide them with incentive to agree if your tactics shake their conviction about the reasonableness of their position.

The 5 Negotiating Approaches

Approach	Description	Adage
Forcing	Hard-nosed, conflictive, confrontational	“Put your foot down where you mean to stand.”
Compromising	Splitting the difference, sharing, trading	“You have to give some to get some.”
Avoiding	Losing/leaving, withdrawing	“Let sleeping dogs lie.”

Review your list of defenses and the other groups' defenses.

1

Develop your negotiation strategy.

2

Appoint a group negotiator.

3

Appoint a back-up negotiator, if desired.

4

CONE – Communication



Use nonverbal as well as verbal communication.

Signs, gestures, or even silence may be the best way of expressing your opinion.

Read the situation to properly determine the correct way of communicating.

CONE – Good Humor

Be enjoyable to be around (when at all possible).

Allow your opponent to feel as though he/she is actually dealing with a personal friend.

The closer an opponent feels to you, the more likely they are to accommodate your demands.

Advantages of Your Site

Prevents other site
from ending
negotiation
prematurely.

Gives you the
flexibility to take care
of other matters.

Keeps you in touch
with others who might
have become involved
in making certain
decisions.

Predetermined Factors

(5 of 8)

Number of Participants:

The number of participants is important because it causes a disadvantage if one group is outnumbered.

4

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