

# $\underset{\scriptscriptstyle{(1\,of\,2)}}{\mathsf{Program}}\, \underset{\scriptscriptstyle{(1\,of\,2)}}{\mathsf{Objectives}}$



Understand the philosophy of being assertive.

Recognize the differences between being assertive and being aggressive through the exploration of personal reactions to given situations.



# Program Objectives



Participate in role-playing exercises to practice the tenets of being assertive.

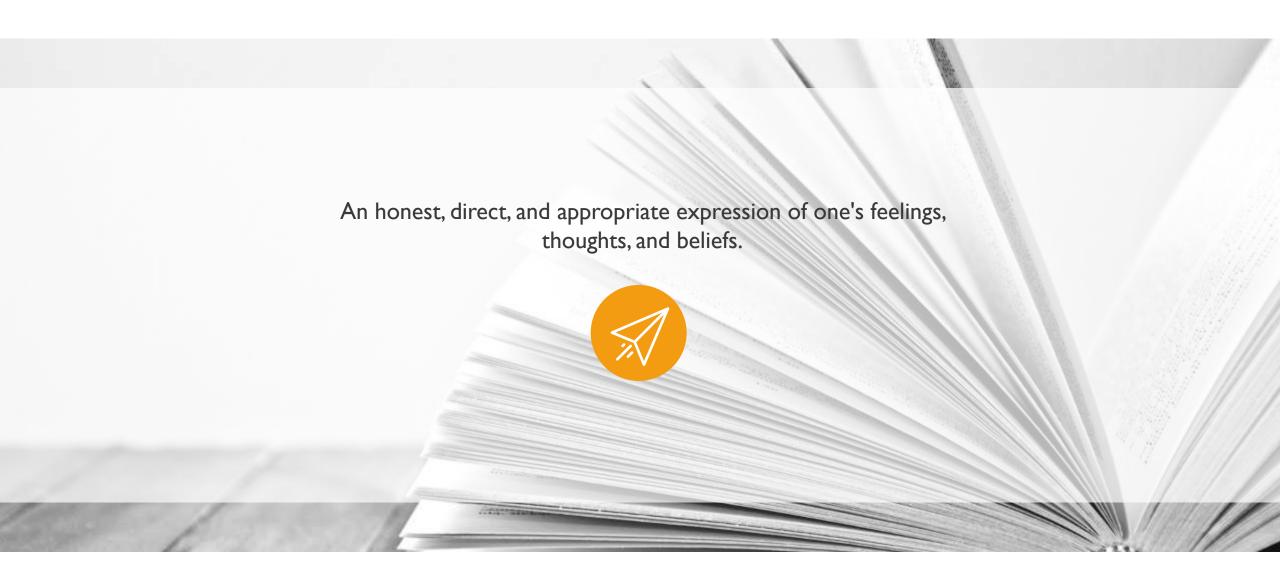
Gain the courage to be assertive in the most appropriate and effective way.



# A CHALLENGE

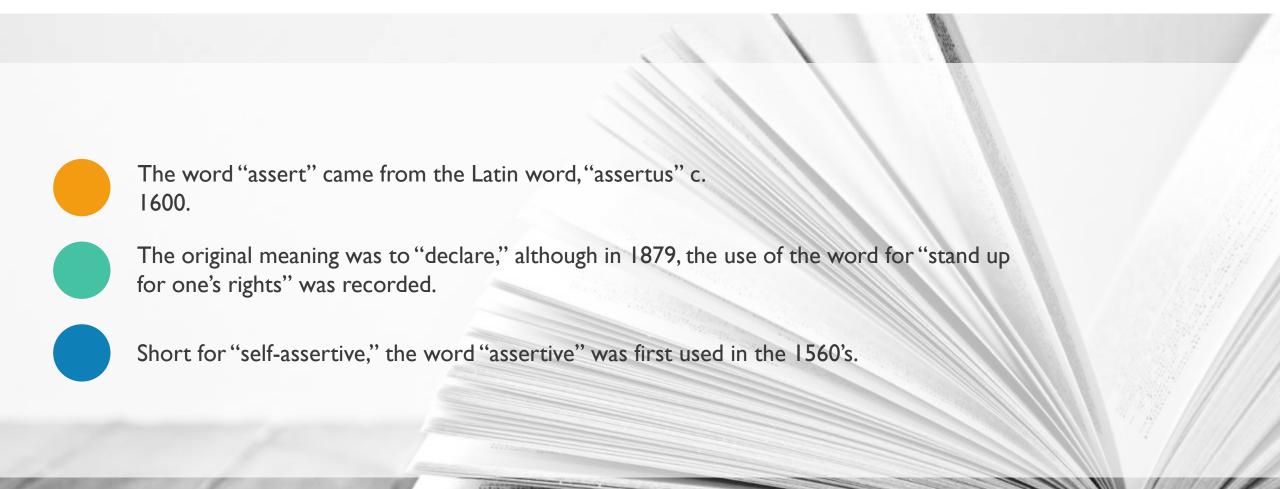
Please write a one sentence definition of A S S E R T IV E N E S S.













## Four Communication Styles

(I of 5)



Assertiveness is the most effective communication style!



#### Four Communication Styles

(2 of 5)

**Passive** 



Passive people do not express their feelings or opinions.

Passive people do not stand up for their rights.

Passive people are often forced into doing things that they do not want to do.

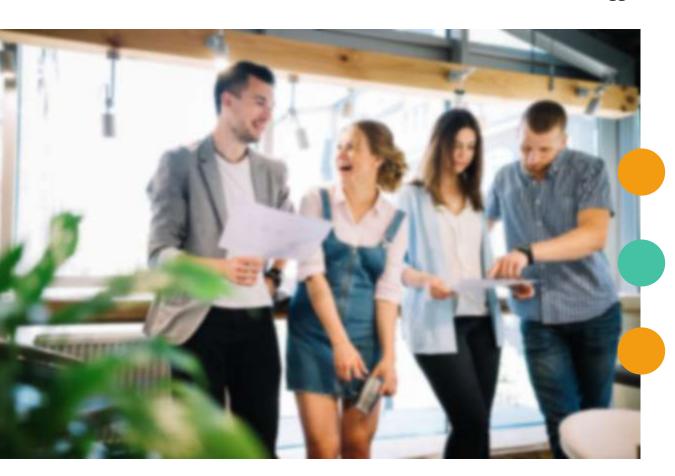
Passive people allow others to take advantage of them.



#### Four Communication Styles

(3 of 5)

Aggressive



Aggressive people use bullying, intimidating, and sometimes even physical violence to get what they want.

Aggressive people often shout, use abusive language, criticize, and assign blame.

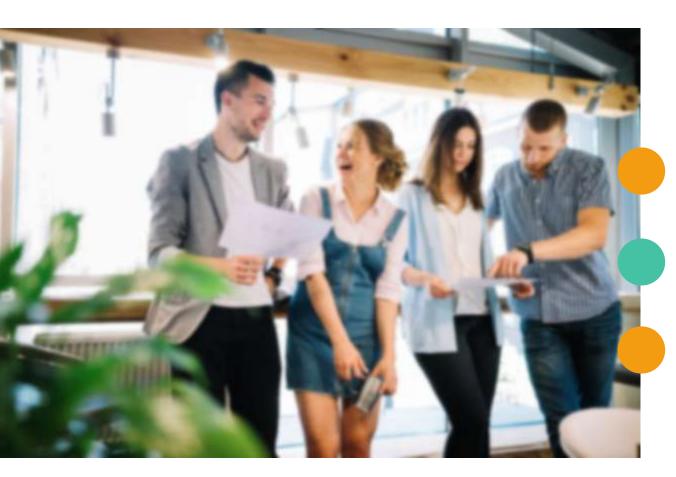
Aggressive people infringe upon the rights of others.



#### Four Communication Styles

(4 of 5)

Passive-aggressive



Passive-aggressive people combine passiveness and aggressiveness.

Passive-aggressive people avoid confrontations, yet use manipulation to get what they want.

Passive-aggressive people do not directly infringe upon the rights of others, yet they use manipulation and harbor resentment that often becomes a greater problem than the original one.



#### Four Communication Styles

(5 of 5)

#### Assertive



Assertive people express their feelings and opinions without infringing upon the rights of others.

Assertive people stand up for their rights.

Assertive people communicate effectively and often reach their goals.



### Assertiveness Spectrum

- Shakes hands firmly.
- Makes and maintains eye contact.
- Maintains good, strong posture, and body language is
- strong and expressive.
- Makes statements about thoughts and feelings.
- Is willing to question and challenge information.
- Communicates easily.

- Gives weak handshakes.
- Does not make and maintain eye contact.
- Slouches, and body language is weak and contained.
- Makes tentative statements and is reluctant to express thoughts and feelings.
- Is unwilling to question or challenge information
- Communicates hesitantly.

**Assertive Behaviors** 

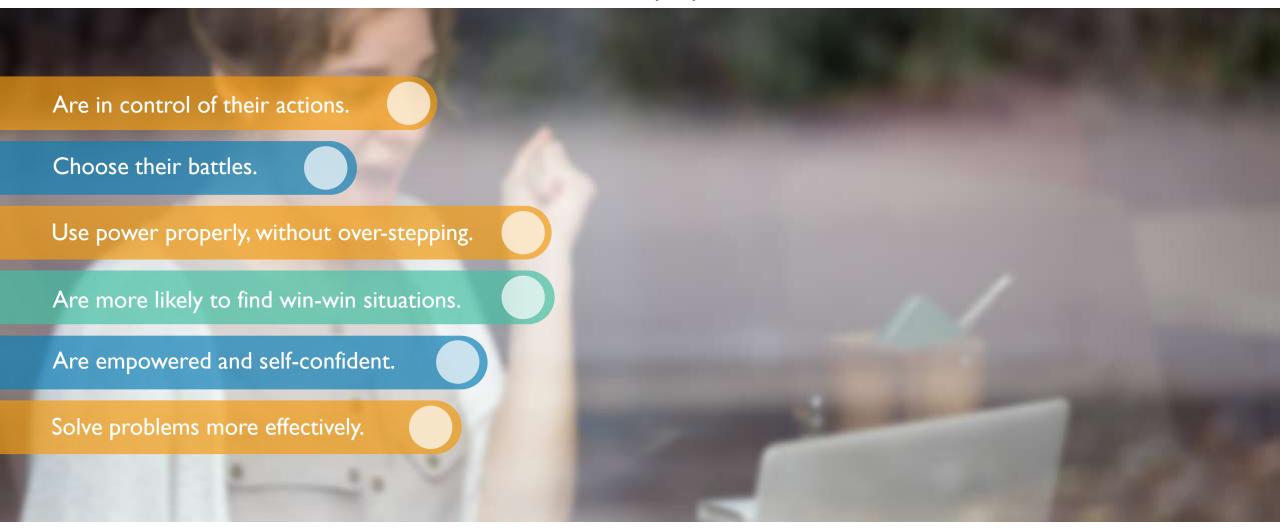




### Benefits of Assertiveness

(1 of 2)

#### Assertive people:

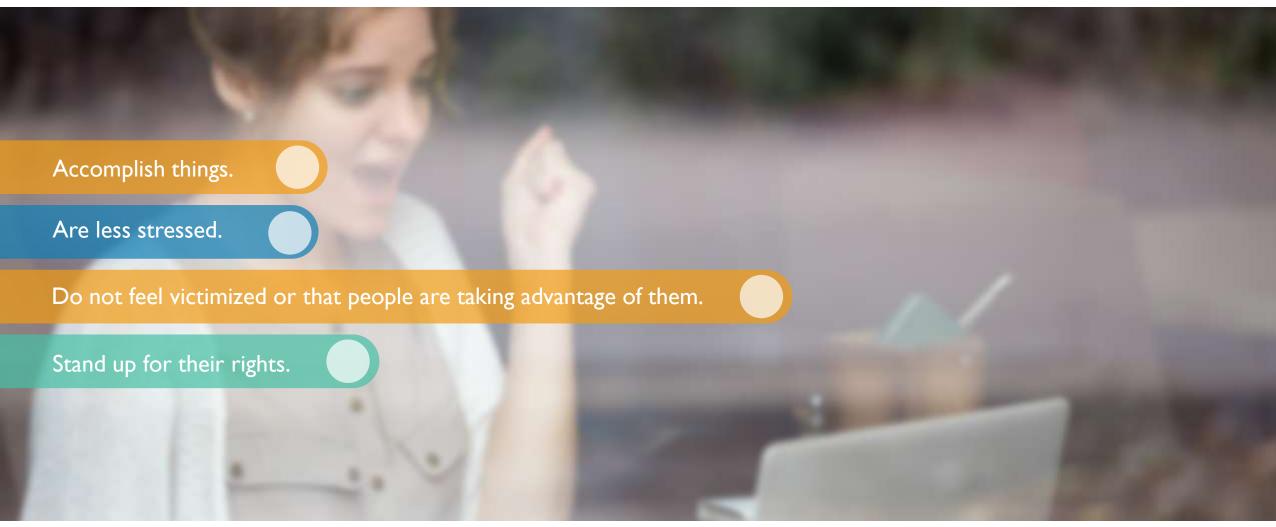




#### Benefits of Assertiveness

(2 of 2)

Assertive people:





# Benefits of Assertiveness (2 of 2)

- I. Be as specific and clear as possible about what you want, think, and feel.
- Vague or tentative statements will likely lead to misinterpretation.

2. "Own" your message.

 Acknowledge that your message comes from your frame of reference and your perceptions.

- 3. Ask for feedback and then listen carefully to the other person.
- Asking for feedback can make it clear that you are expressing an opinion, feeling, or desire, rather than a demand. Ask, "Does that make sense?" or "What do you think?"



### Test Your Assertiveness

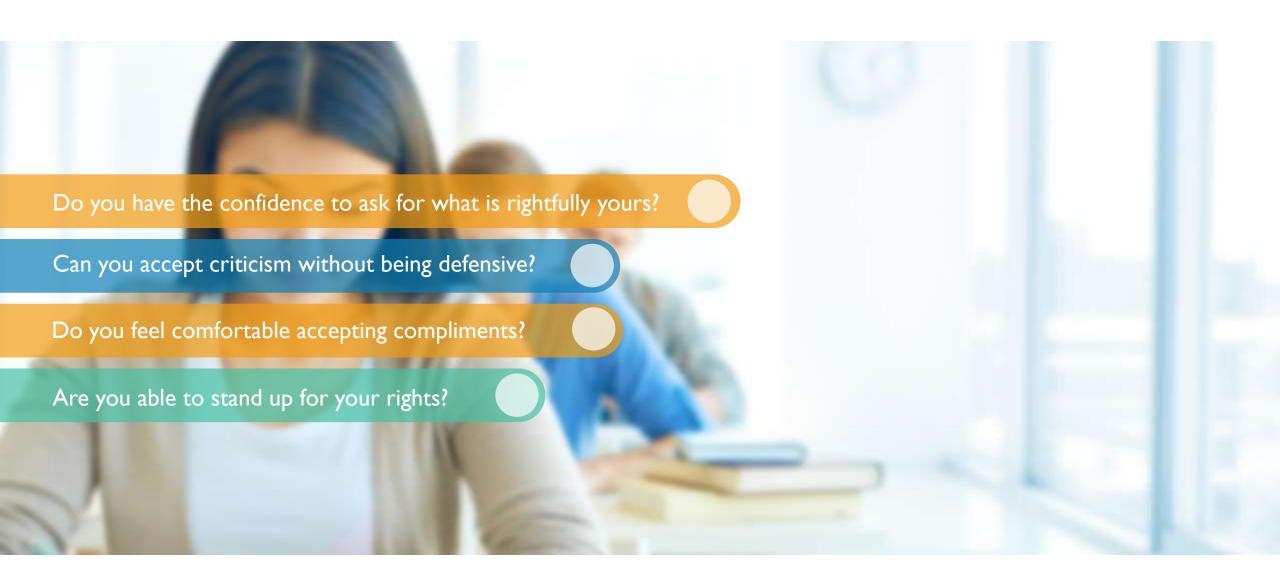
(I of 3)

Can you express negative Can you easily recognize Are you able to exercise feelings about other and compliment other and express your people and their people's achievements? strengths? behaviors without using abusive language?



### Test Your Assertiveness

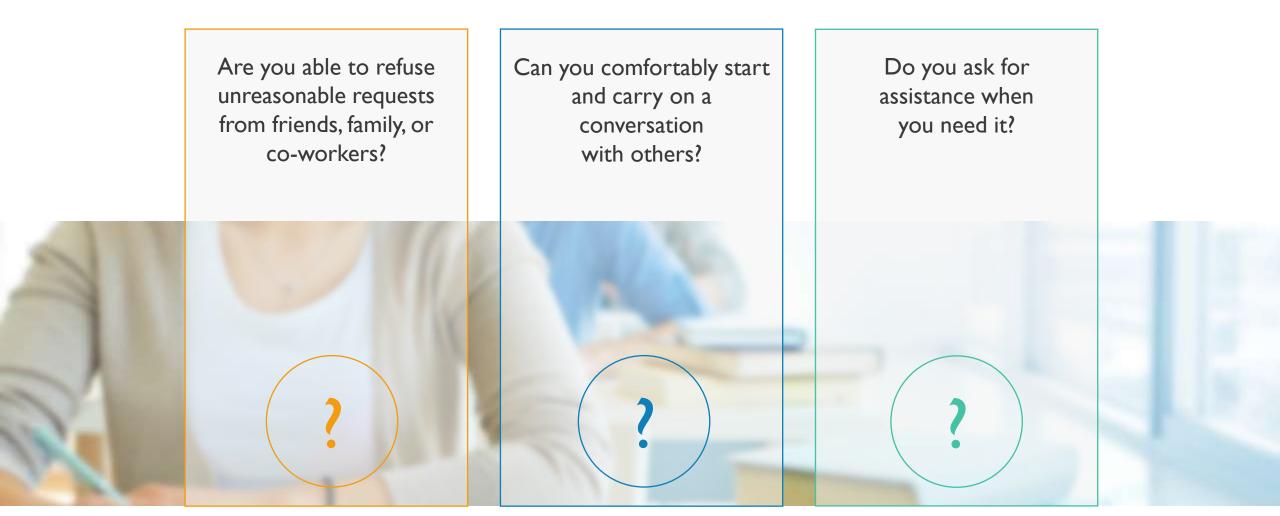
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# Test Your Assertiveness

(3 of 3)



A "yes" response to the questions indicates an assertive approach.

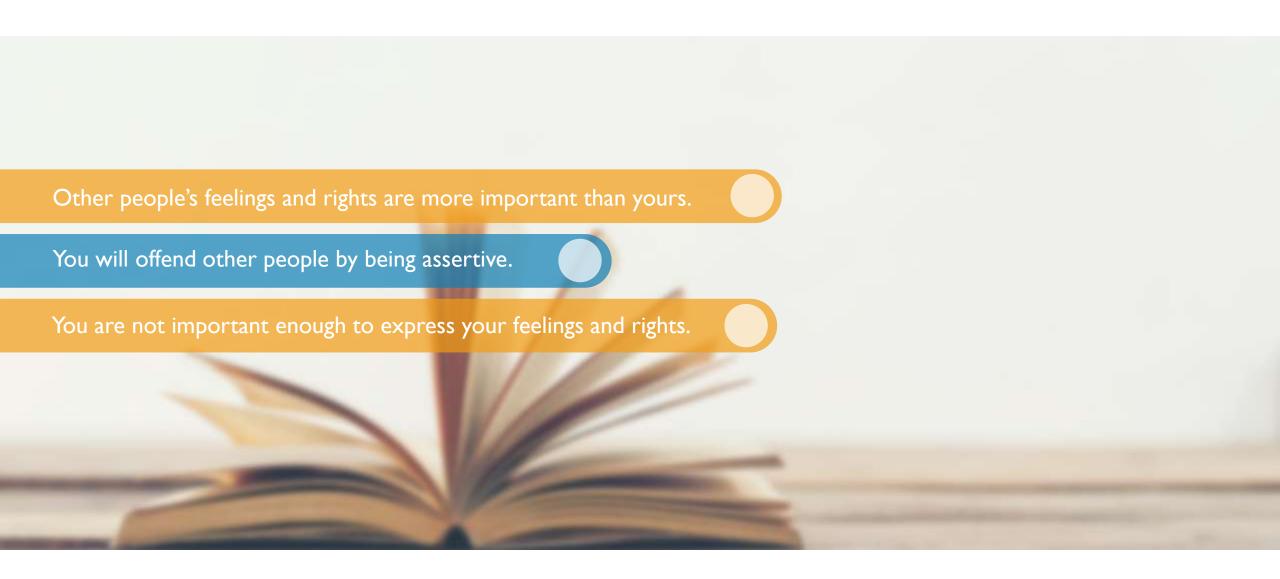


#### Why Assertiveness is Important?





#### The Myths about Assertiveness





# Assertive Rights (I of 2)

You have the right to be You have the right to use You have the right to request that others your own time to answer assertive. change their behavior if questions. they are infringing on your rights.





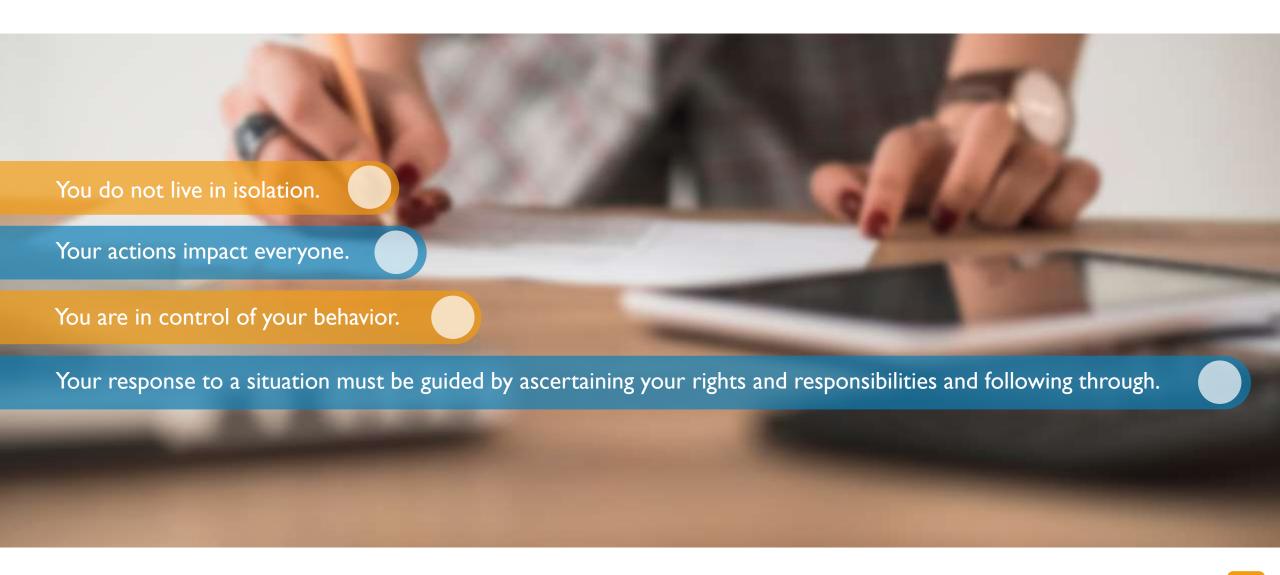


You have the right to express your needs, even if they are illogical.

Be aware that there are responsibilities attached to all of these rights!

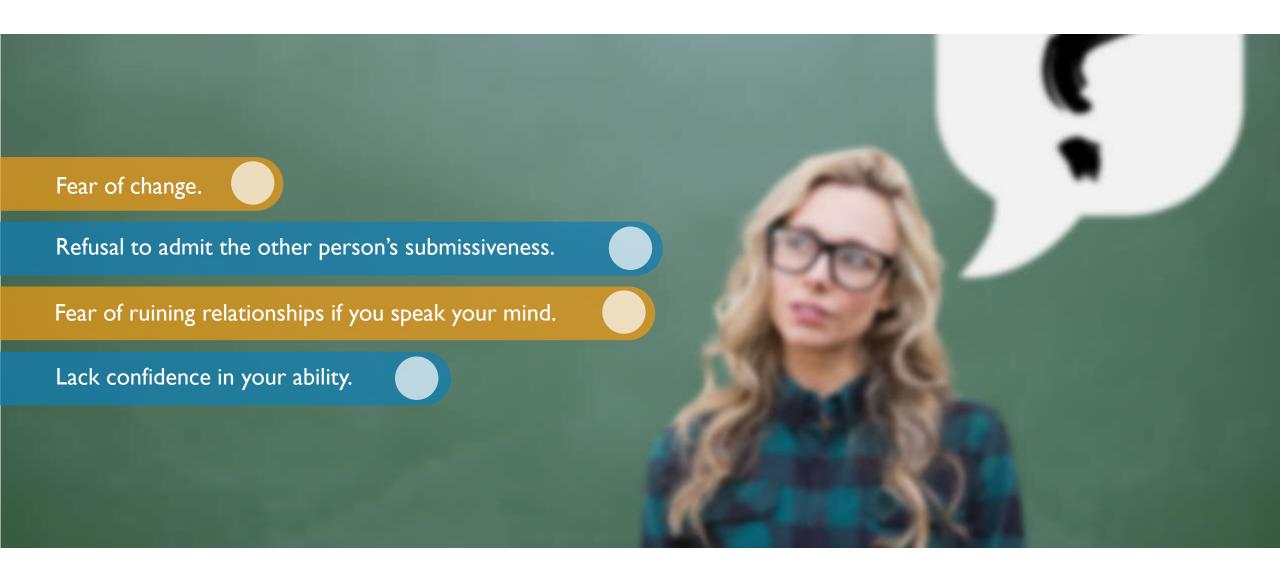


# Assertiveness Remember





#### What's Keeping You from Being Assertive?





### Have You Ever Felt...









Realize that you are not alone. Non-assertive behavior is very common in the workplace.



### A Word of Caution



Q: How can you tell?
A: Tailor your response to the situation.



# WISE WORDS



# Words of Wisdom



How important is being assertive in this particular situation?

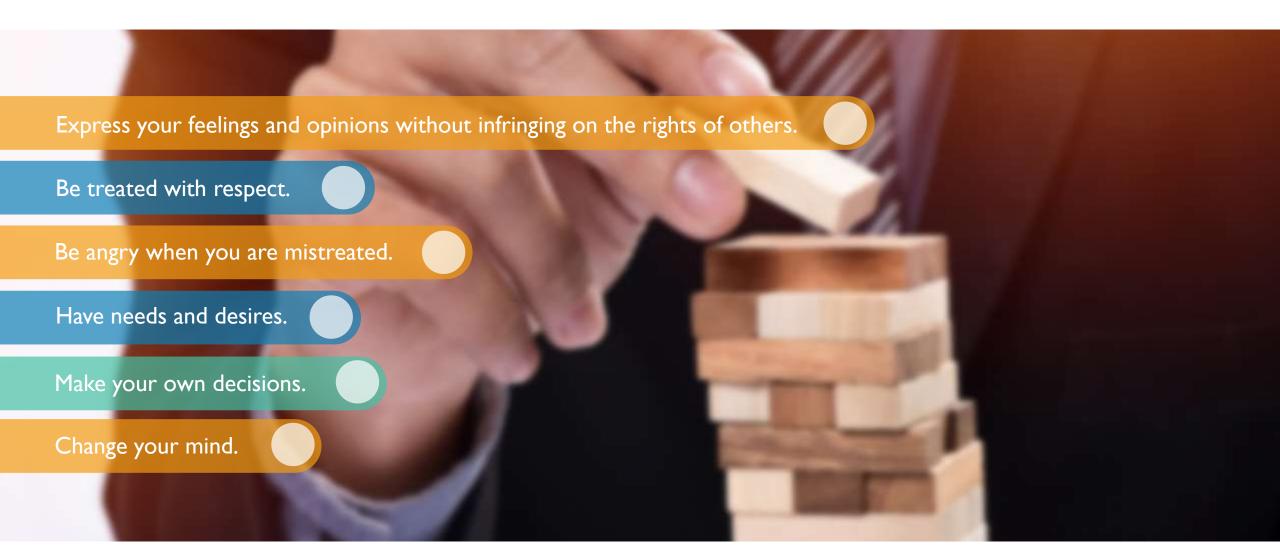
What will you think of yourself if you are not assertive now?

What are the consequences of assertive behavior?

Do the costs of this behavior outweigh the benefits?



# You Have the Right to...





# You Have the Right to...

Say "no" without feeling guilty. Make requests. Choose whether or not to be assertive according to the situation.



#### Assertiveness Is

Respect for yourself and Effectively influencing, Honestly expressing your thoughts, feelings, and others. listening, and negotiating beliefs. with others.



#### Assertiveness Is Not

Aggressiveness or Violating the rights of Humiliating or abusing selfishness. other people and limiting others or gaining at the their rights. expense of some one else's loss.



### Aggressiveness Is Not

Inappropriately expressing Achieving your goal by Completely disrespecting your thoughts, feelings, and not allowing others the others, whether it be in an beliefs in a way that freedom to choose. active or passive method. violates other people's rights.















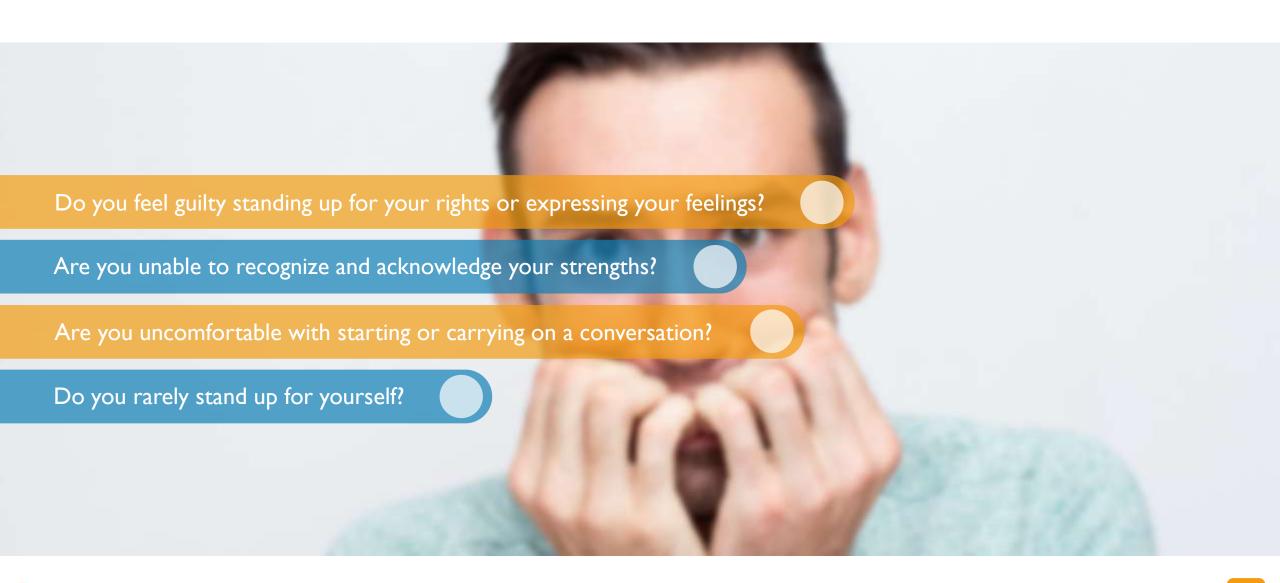


# Acting Unassertive Is



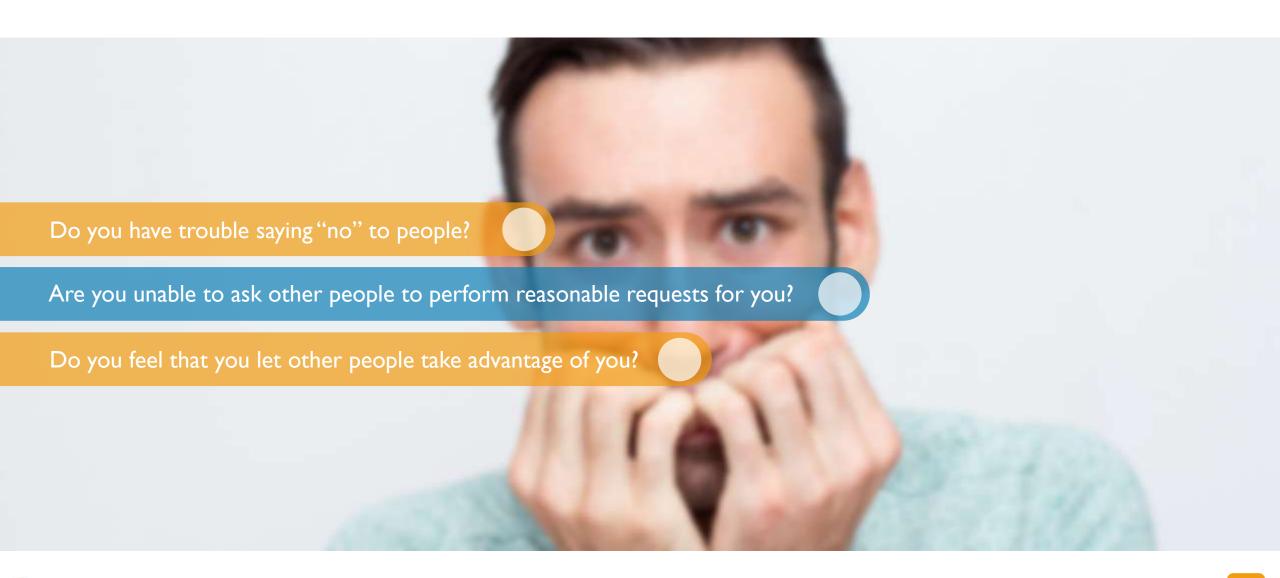














#### Assertiveness vs. Authority

Do you "pull rank"?

If you use effective communication skills, assertiveness, and self-confidence, most situations may be resolved.

However, using your authority is legitimate as a secondary option.



# MOREWORDS OF WISDOM



### More Words of Wisdom

Don't use cautiousness as an excuse to perpetuate unassertive behavior.

More often than not, assertiveness is appropriate to the situation, and you must not hesitate in applying it.









Joan is at a meeting where the topic is the profitability of the project she's been working on for three months straight.

She has not said a word in the past hour.

Suddenly, she jumps up and accuses the boss of deliberately canceling the project based on personal dislike.







The copier has been broken for two days.

Sam asked the secretary to call in for repairs several times with no effect.

He says nothing and ends up calling it in himself. After all, he thinks, she's probably too busy typing up that memo he gave her this morning.







Bob is in line at the deli counter waiting to be served.

His number is about to be called next. Suddenly, a woman steps in front of him and places her order.

Bob vociferously complains about the deli worker and the woman and exclaims that he will never shop there again, tosses his ticket, and stalks off.







Judy's boss asks her to go on an important business trip that will carry over into the weekend of her sister's wedding.

Judy feels that she can't refuse her boss and plans on sending her spouse to the wedding in her place.







George is next in line to buy tickets in a crowded movie theatre lobby.

Just as his turn comes up, a man cuts in front of him and requests tickets.

George meekly steps back to allow the man room and hopes he gets waited on next.





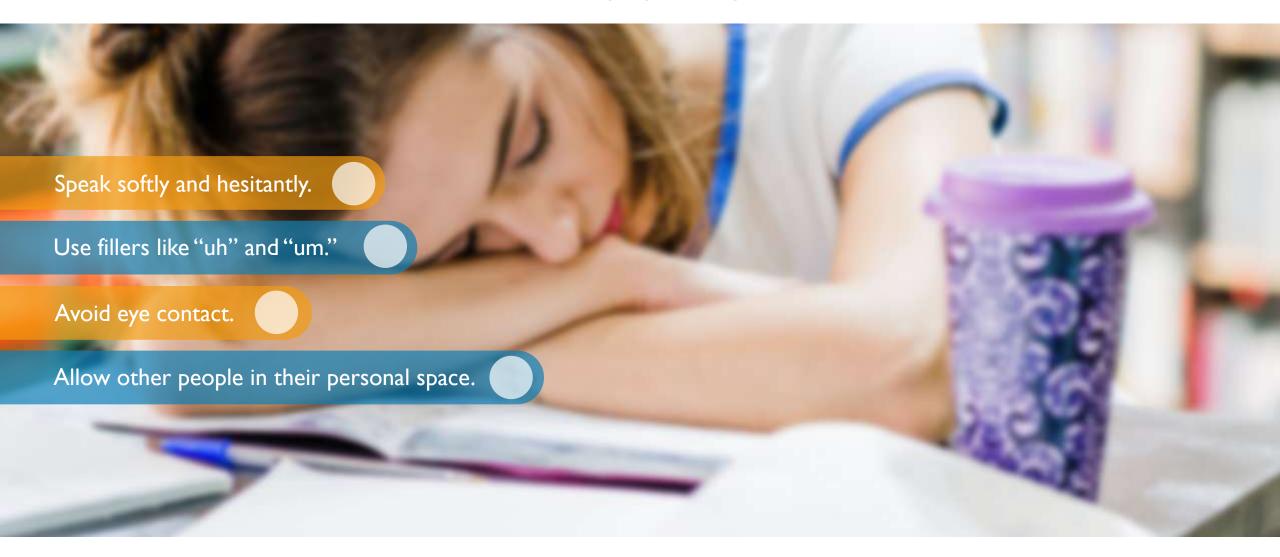






## A Passive Person

Passive people usually





# When to Use Force

Passiveness is clearly not conducive to ascertaining your personal rights, and You don't have to be forceful you don't need to go to the to be assertive. other extreme to be assertive.



# When to Use Force

(2 of 2)







## An Aggressive Person

Infringes on others' rights, using fear and intimidation to get what he or she wants.

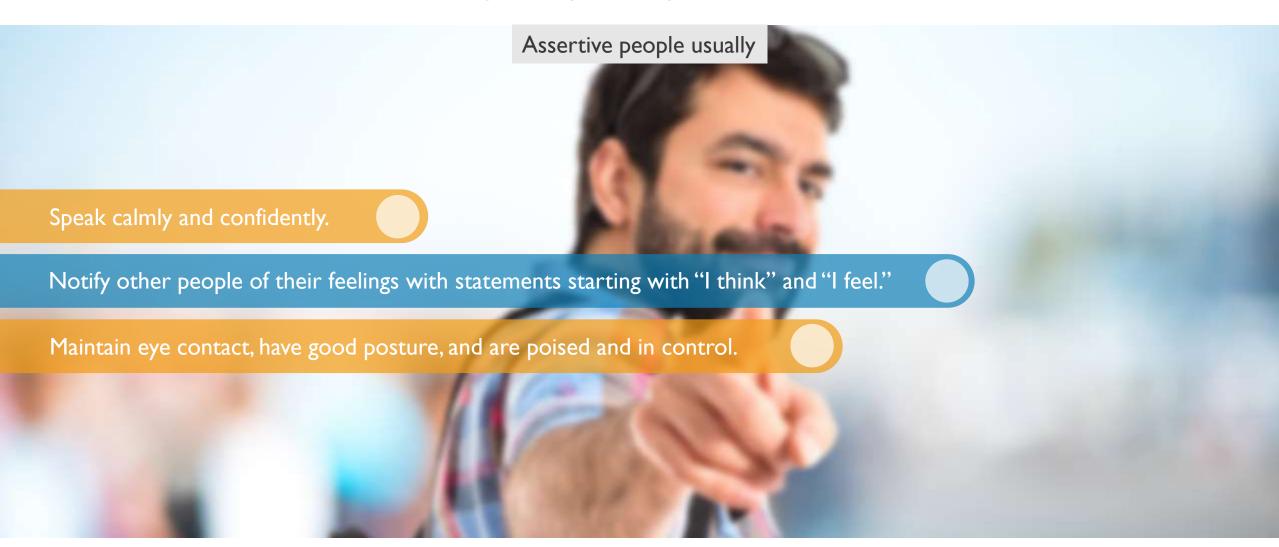






#### An Assertive Person

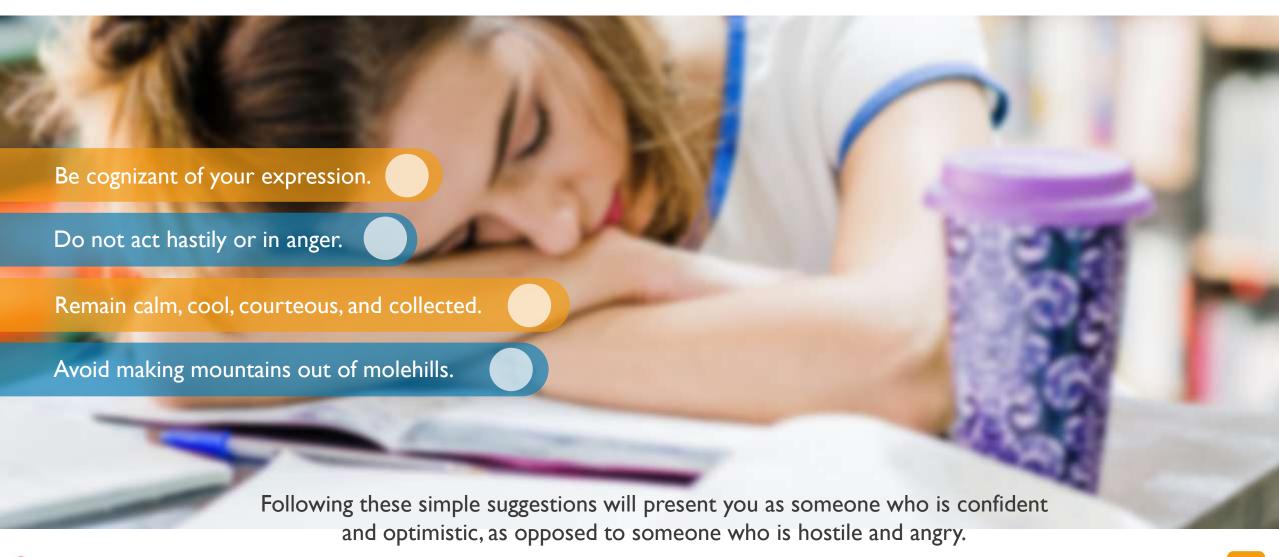
Asserts his or her own rights in a positive, open, honest, and self-confident manner.





# SEVERAL KEYS

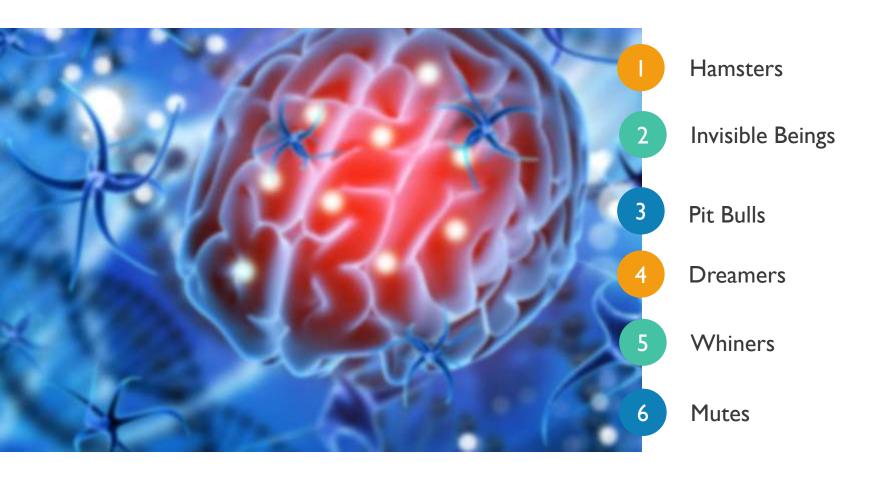








# Six Personality Types







Do good work and earn respect. However, they get nowhere when it comes to career advancement. Where do all their efforts go?





# Invisible Beings (3 of 7)

They do good work, EXCEPT nobody knows it.



Their unassertiveness lets others take credit for their achievements, and that leaves them out of the limelight.





Their overly aggressive behavior gets in the way of their success at work.



They may be good workers, yet the disruption and tension they create makes them disliked and puts them on the defensive.





Day-dreamers show a lack of self control that keeps them from advancing.



Work that they eventually turn in is acceptable. This lack of focus may indicate low self-esteem.





They constantly complain about exactly what they don't like, yet expect others to speak up and change the situation.



They do nothing to effect the change themselves, no matter how much taking decisive action would help remedy their complaints.





They have a problem saying "no" and, for that matter, much of anything at all.



They take everything that's given, whether they like it or not, and their passivity makes them overworked and stressed.



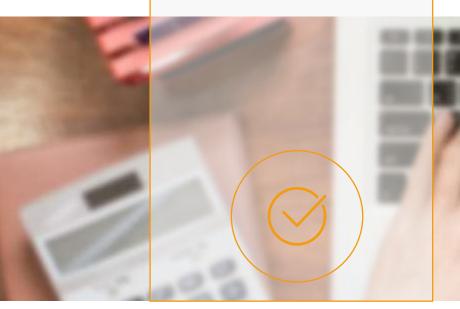
## 9 Assertive Response Types

(I of 3)

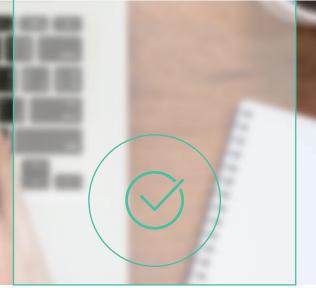
Disagree in both a passive and active manner, depending on the situation.

Always ask for answers when you have questions regarding any issues, even when it is with a person of authority.

Let other people understand more about you – let them share your thoughts and experiences.









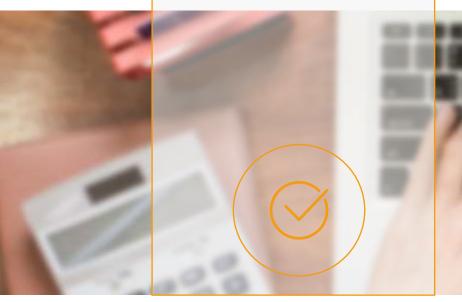
## 9 Assertive Response Types

(2 of 3)

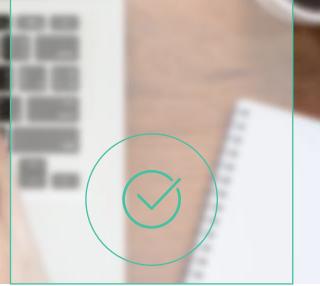
Be reasonable when you are in a discussion with others, without letting them dominate the interaction.

Say "no" to any requests you are uncomfortable with or feel are unreasonable.

Always look directly into the eyes of the person you are talking to.









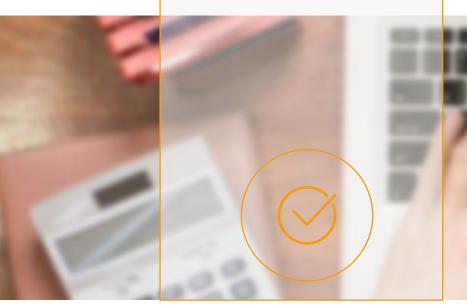
# 9 Assertive Response Types

(3 of 3)

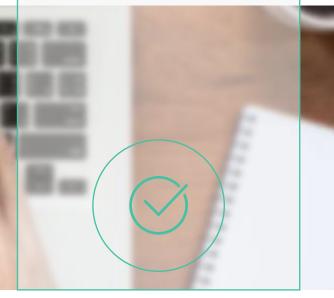
Accept compliments graciously without feeling embarrassed or the need to deprecate yourself.

Be friendly and sincere
with the people you
would like to know better,
and give them a chance to
get to know you.

Insist on being treated fairly and justly. Never let others take advantage of you.

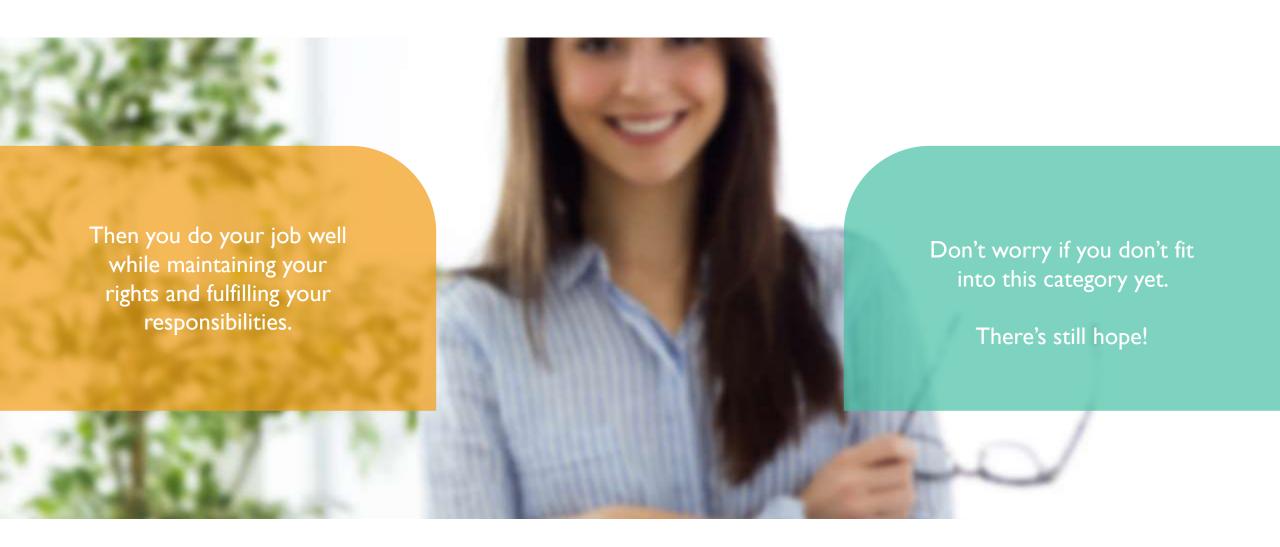








#### Are You Assertive at the Workplace?





#### How to Develop Your Assertive Potential



Inside everyone, there's an assertive person trying to get out.

What's keeping you back?











### Relaxing Techniques



Tried and true methods are best.

Remember to keep breathing!

Inhale, count to 10, exhale, and repeat.



### Heading Tension Off

Finding appropriate ways to deal with:







(I of 4)

Get a Grip.



Controlling your emotions is the first step to help solve, rather than magnify, the problem assertively.



Reach for Logic.



Examine the situation carefully, and make sure you have a handle on all the facts. Look to see if you are also contributing to the situation.



Don't Keep a Lid On It.



Procrastination will only make it worse. Pent-up frustrations could lead to unwanted explosions that may be more problematic than the original situation.



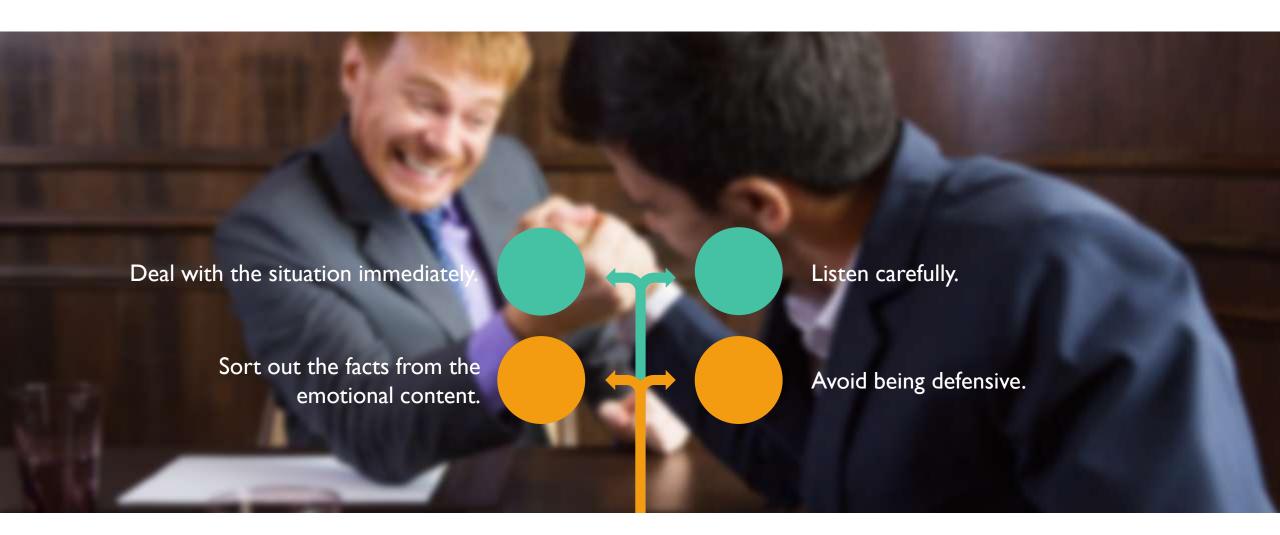
Don't Take It So Hard.



Remember to keep perspective when things get sticky, and don't take things personally. It will only increase your emotional involvement and hamper your ability to resolve the situation.

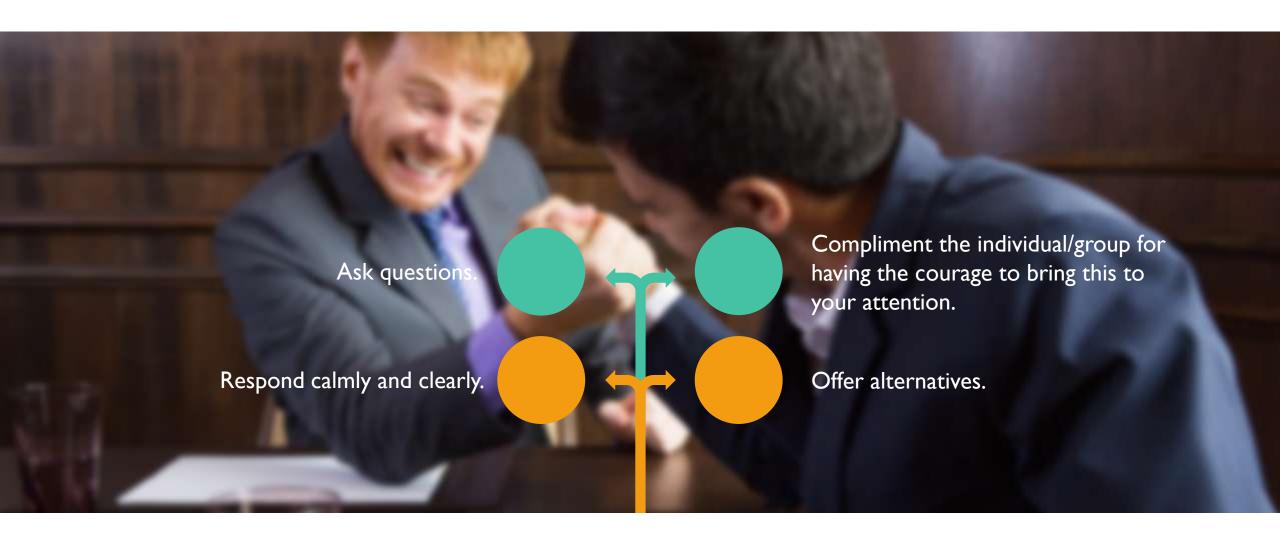


# Dealing with Conflicts (1 of 2)





# Dealing with Conflicts (2 of 2)





## If You Have A Grievance

Deal with the situation immediately.

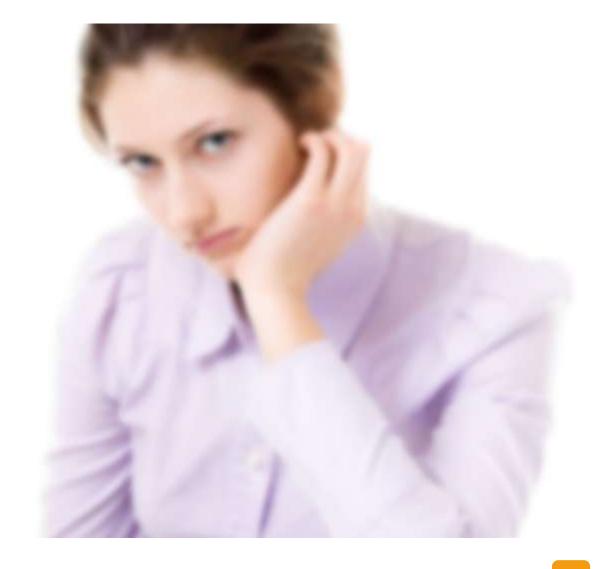


Be prepared to listen.











### If You Have A Grievance

(2 of 2)

Be prepared and know the facts.

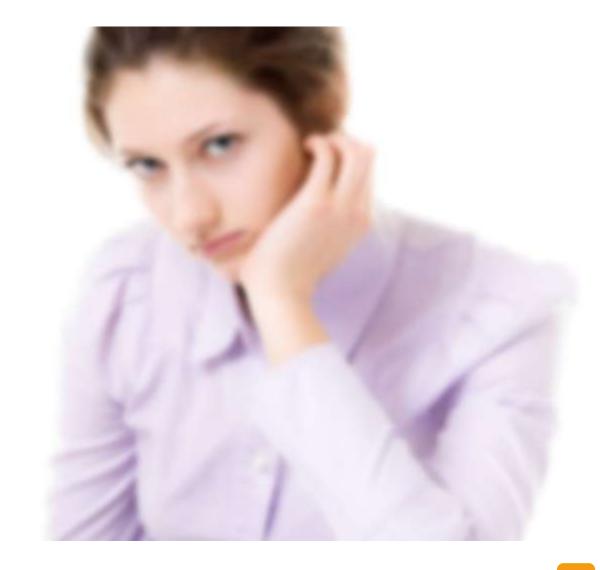


Remain calm.



Have the courage to be assertive.







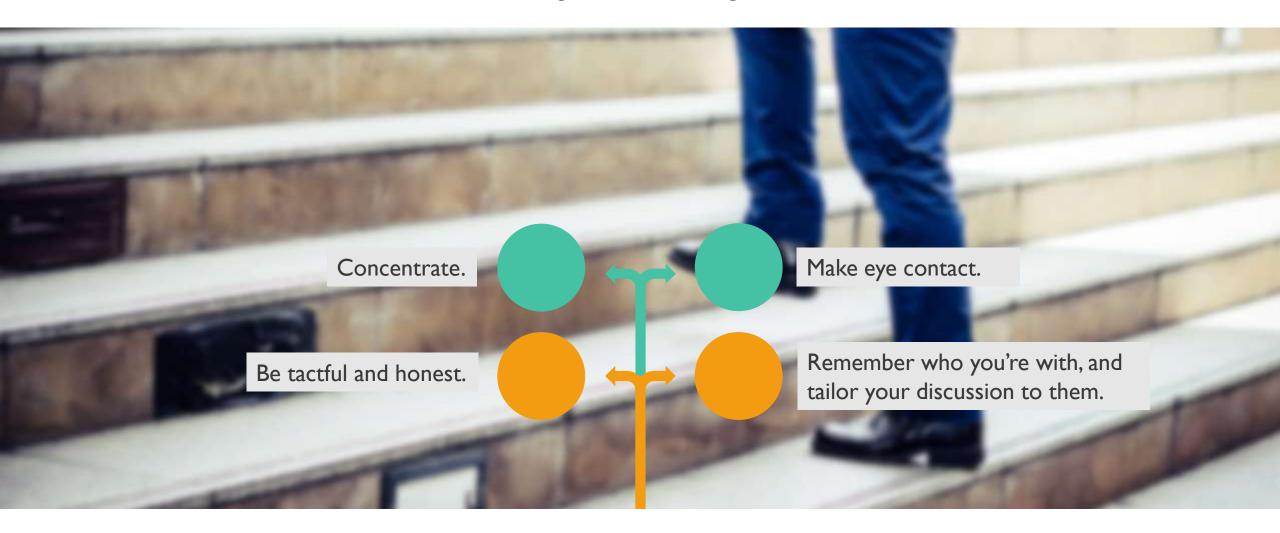
### This is Worth "Fearing"





### Making the First Move

#### Overcoming the Fear of Being Assertive







#### Interpersonal Skills at Work

Avoid misunderstandings that can lead to frustration. Being assertive means being open and direct.





## KEYS TO MORE POWER



#### Keys to More Power

Increased assertiveness leads to more powerful verbal communication.



Keys to Communication:

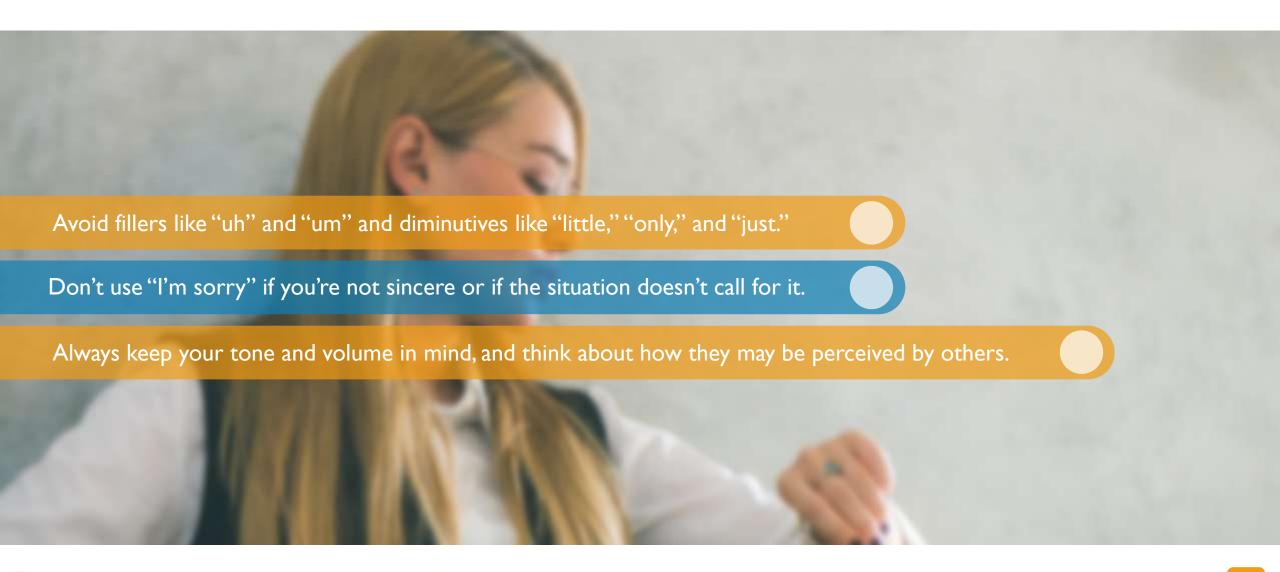
Verbal

Nonverbal

Written

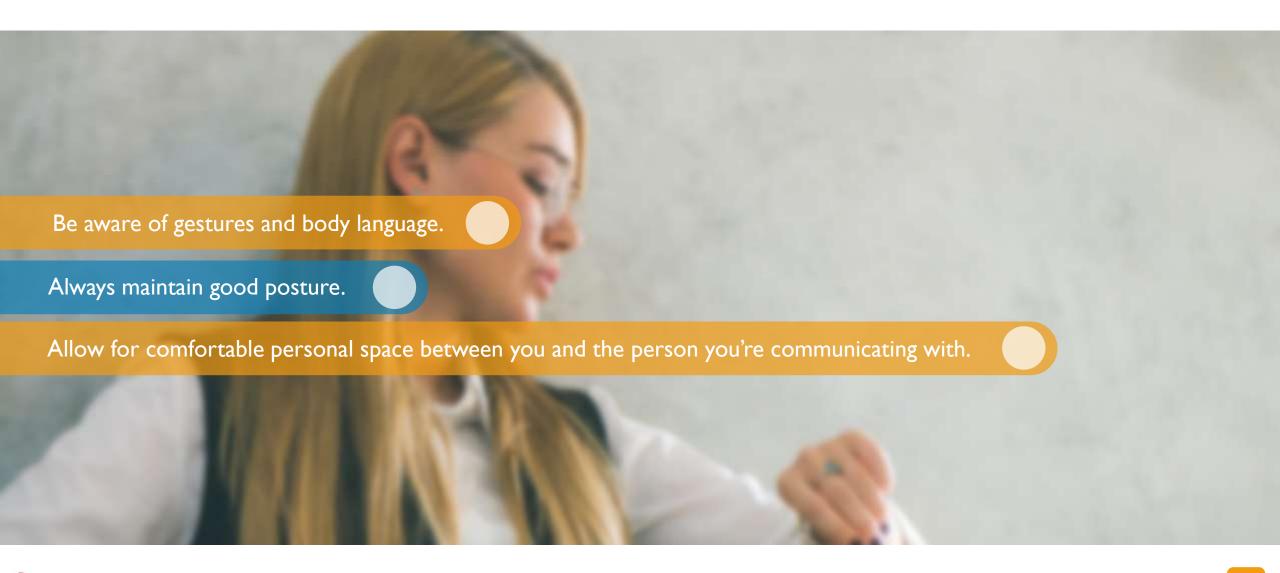


### Verbal Communication





### Nonverbal Communication





#### Written Communication



Be concise and clear.

Use specific and simple language.

Use the active voice when writing, and remember to be inclusive and aware of your audience.



#### Communication is a Goal

#### Other Aspects of Good Communication





### Tips on Listening Well

Being an Active Listener:



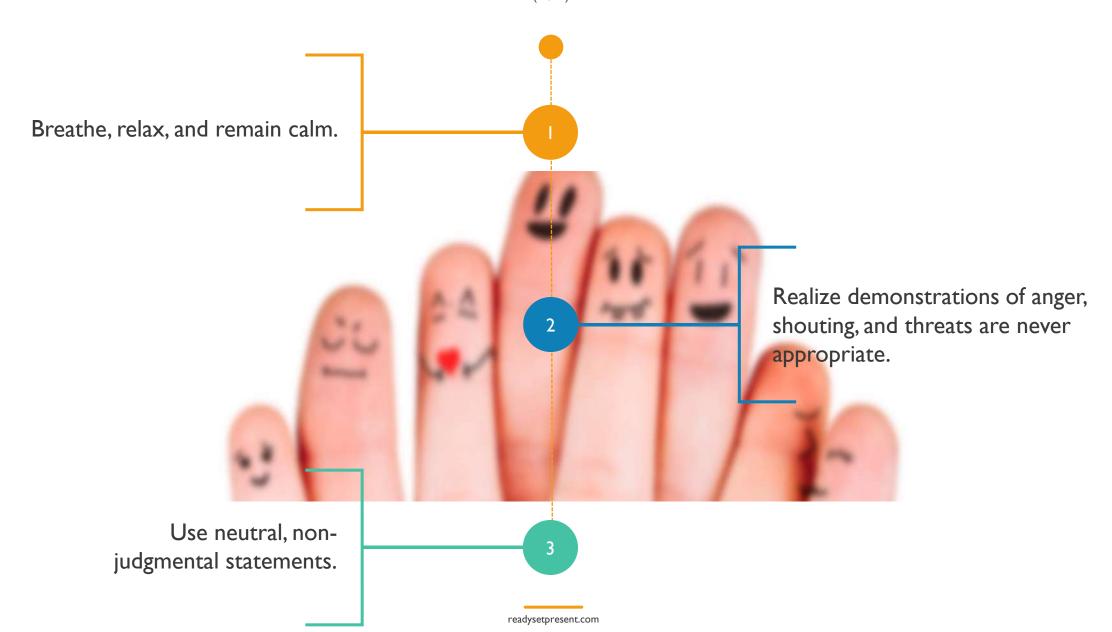
Paraphrase what the speaker has said.

Maintain eye contact, and verbally encourage the speaker.

Ask informative and clarifying questions.

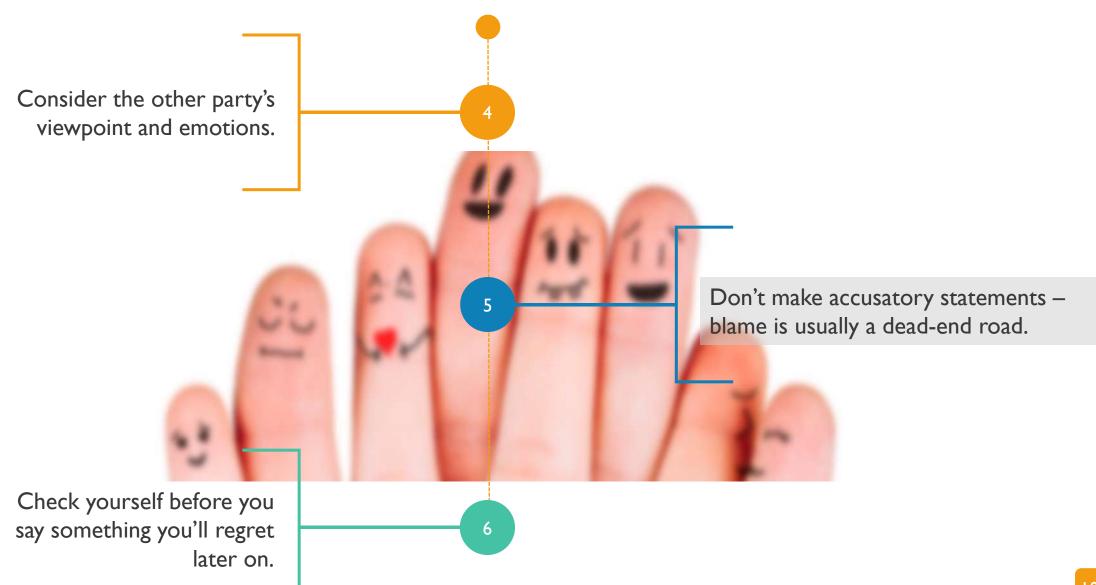


## Controlling Your Emotions





## Controlling Your Emotions (2 of 2)



readysetpresent.com





Listen to the request. Make sure you understand the request completely before coming to a hasty conclusion. Ask questions if you need any clarification.

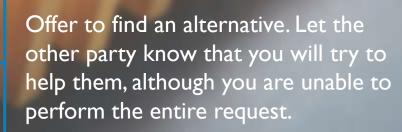


Say "no" immediately. You do not need to justify your decision. If you start doing so, you will be prolonging the conversation unnecessarily.



### 4 Steps To Saying "No"

Give a reason for your refusal. Without giving a reason, you may come off as uncooperative or hostile. A clear and honest reason will be sufficient. You do not need to argue with the other party.





# 4 Steps To Saying "No"

1. Listen to the request, and make sure you understand completely.

2. Say "no" immediately.

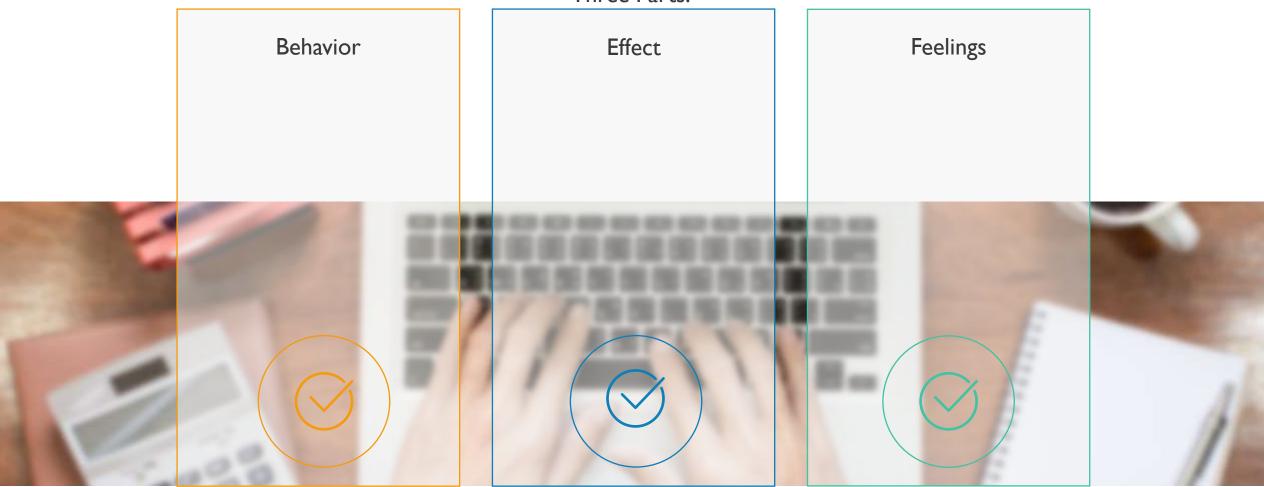
3. Give a reason for your refusal.

4. Offer an alternative.





#### Assertiveness Use "I" Statements















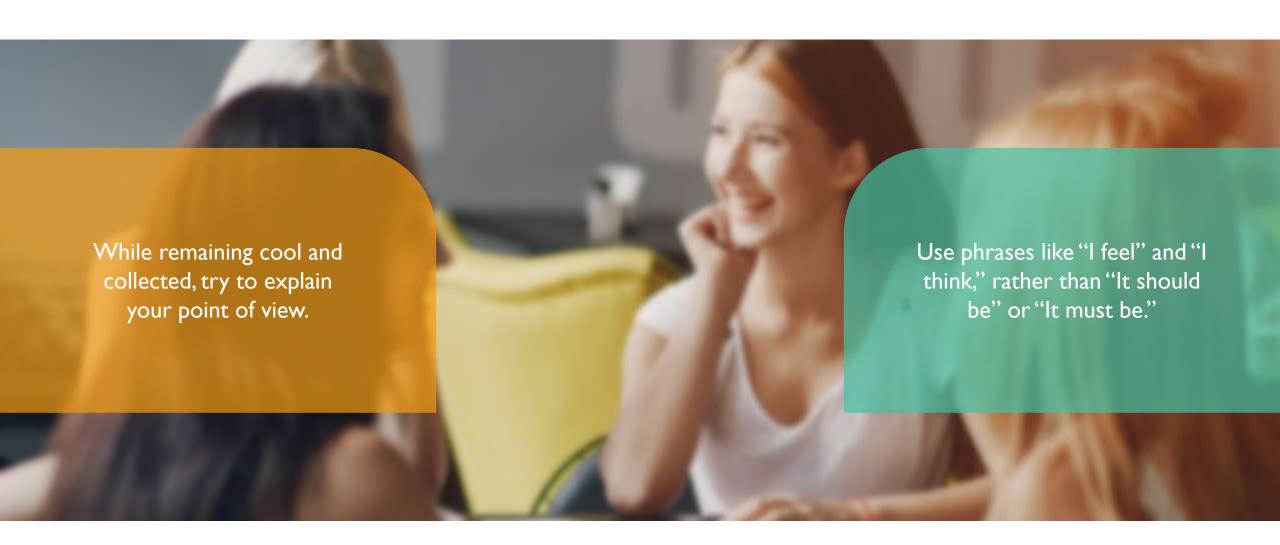






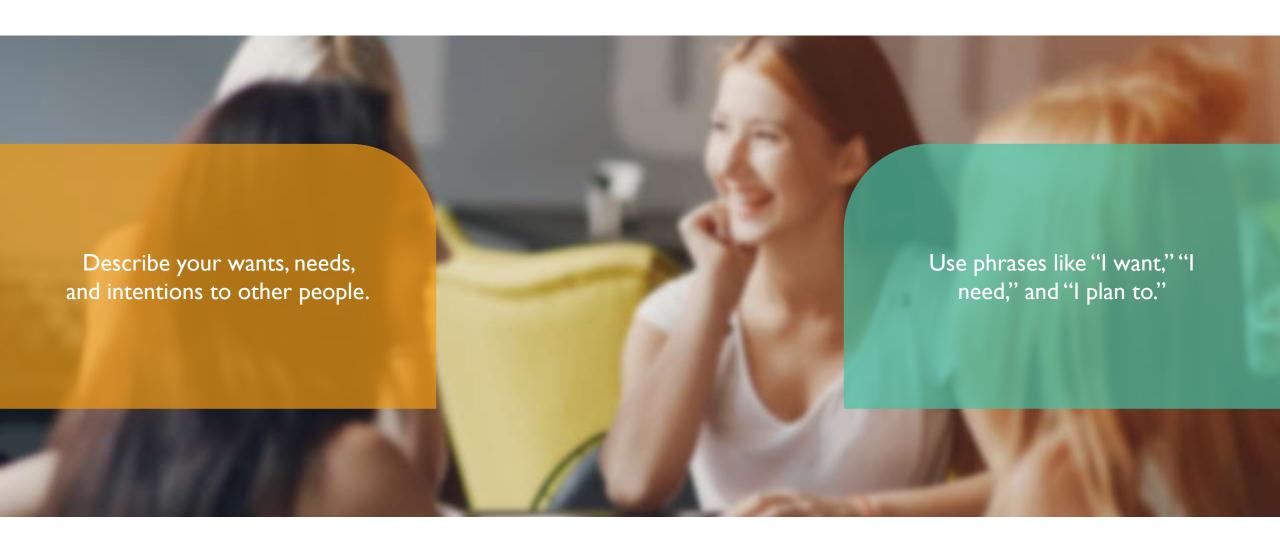


#### Letting Other People Know How You Feel





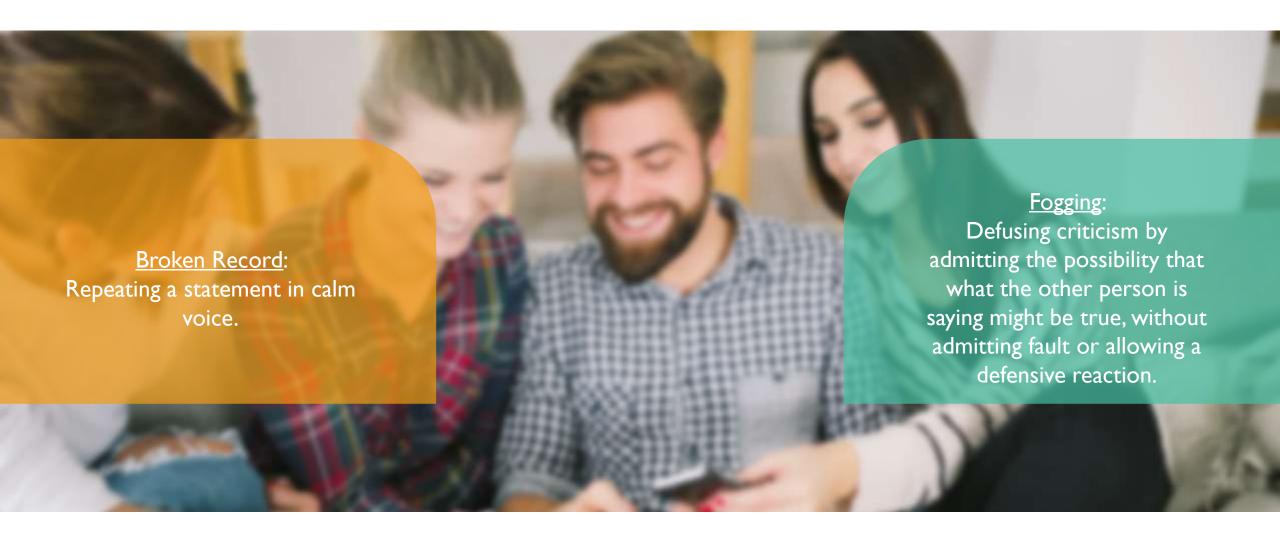
#### Making Assertive Statements





#### Assertive Communication Techniques

(I of 6)





#### Assertive Communication Techniques

(2 of 6)





#### Assertive Communication Techniques

(3 of 6)





#### Assertive Communication Techniques

(4 of 6)





### Assertive Communication Techniques

(5 of 6)



Compromise should only be used when the matter is not a question of self-respect.



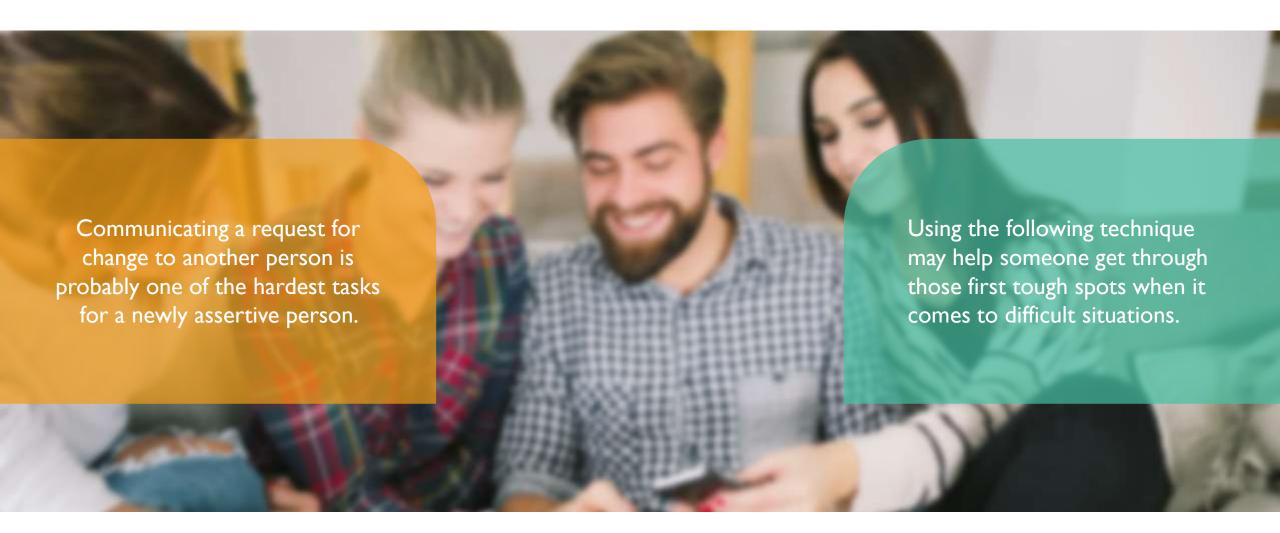
# Assertive Communication Techniques







# Assertiveness More Keys





#### Requesting Change from Someone Else

l. Describe the situation.

2. Express your feelings on the subject.

3. Request a behavior change.

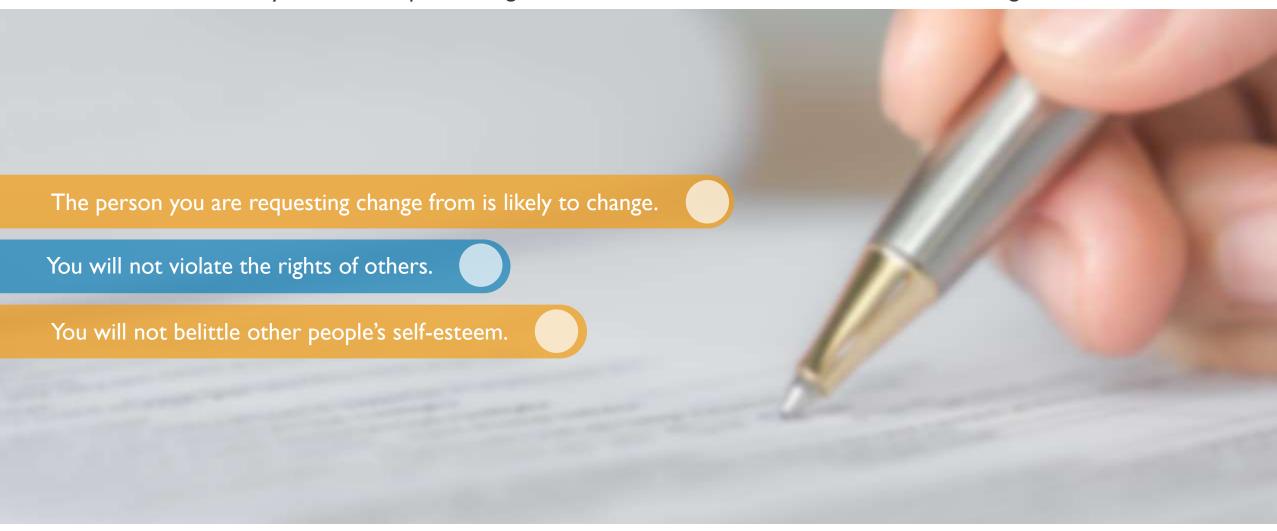
4. State the positive consequences of the changed behavior.

Use this template as your guide when dealing with sticky situations.



# The Criteria of Requesting Change

The method you use to request change from someone else needs to include the following six criteria:





# The Criteria of Requesting Change





# Don't Get Angry







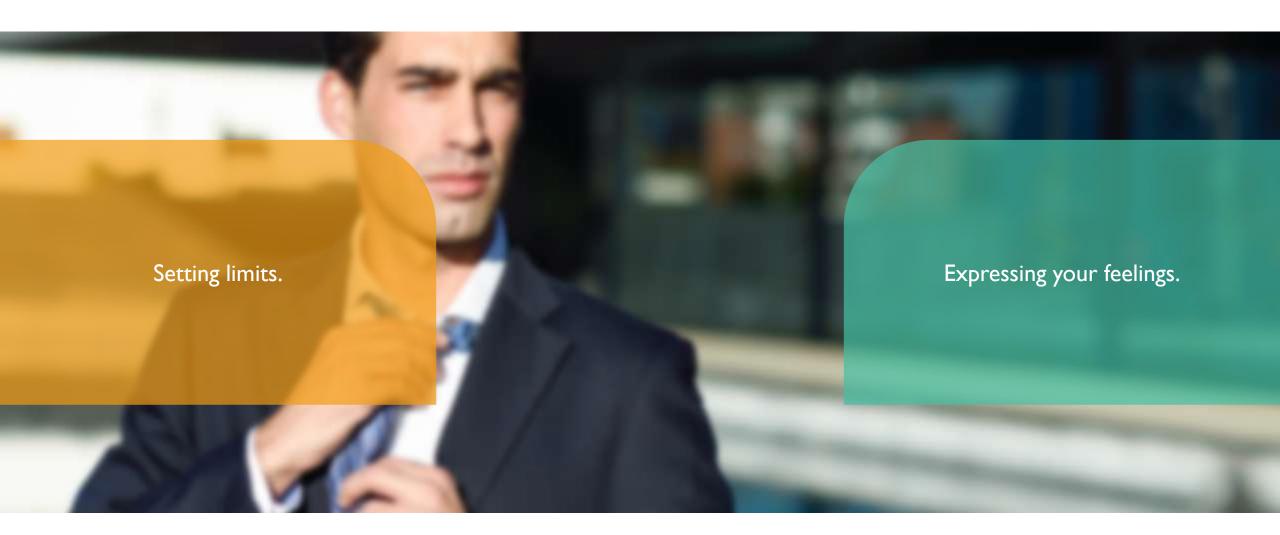
### Assertiveness Is



More Than Courage



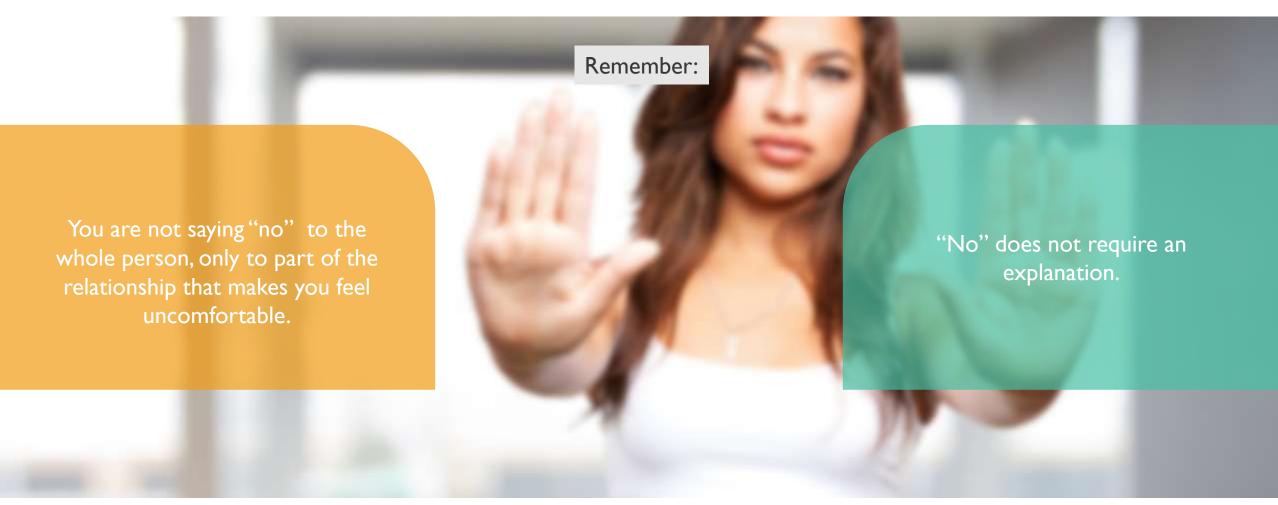
#### Assertiveness Is Also





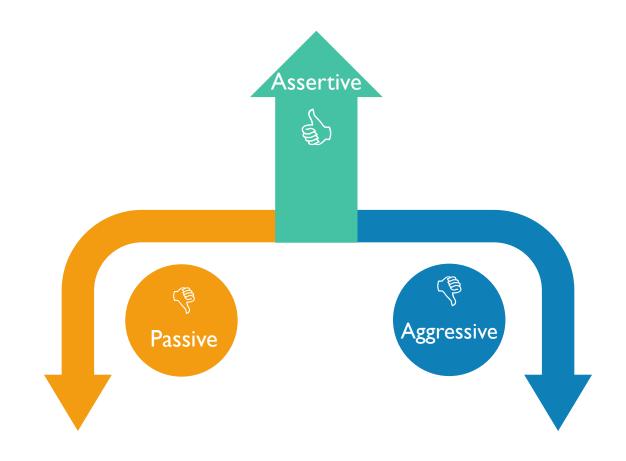
#### "No" is Not a Dirty Word

If something makes you feel uncomfortable, or if you feel the request is unreasonable, then it is your prerogative to refuse.





#### Don't Go Down the Passive or Aggressive Road



Use good communication to transmit your requests and feelings.





### First Impressions





### Keeping Up Appearances





# It's a Two-Way Road

Also, be aware of the physical responses of others.



If people are avoiding your stare or shying away, slow down.

You may be coming on too strong.









# Cultural Variations

(2 of 4)



# Cultural Variations (3 of 4)









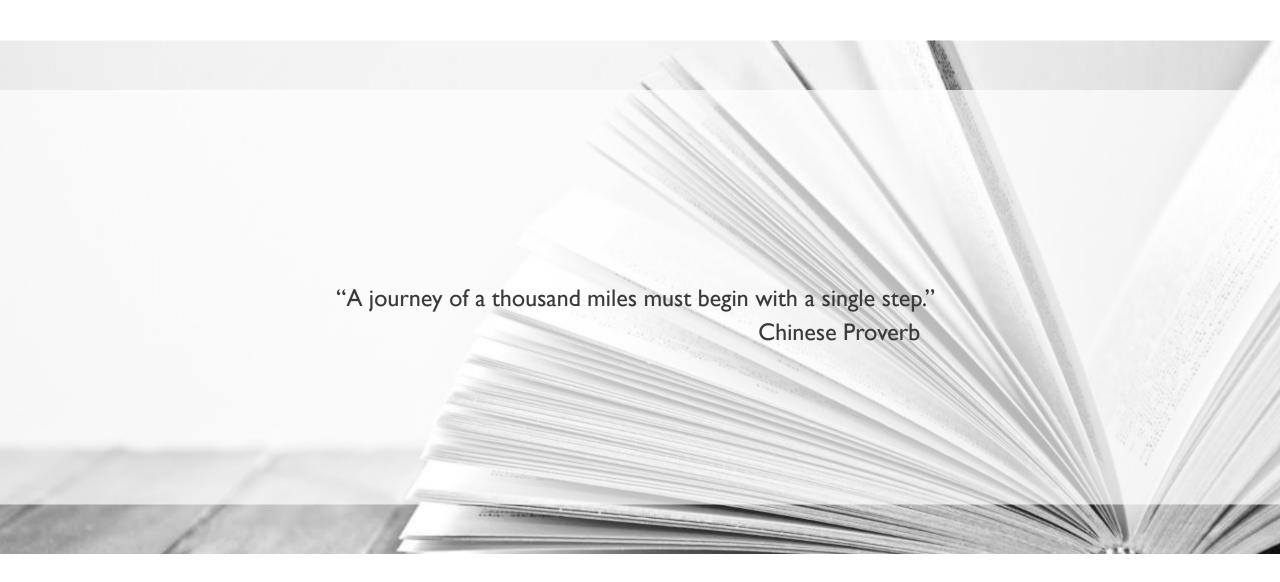


### Taking the First Step











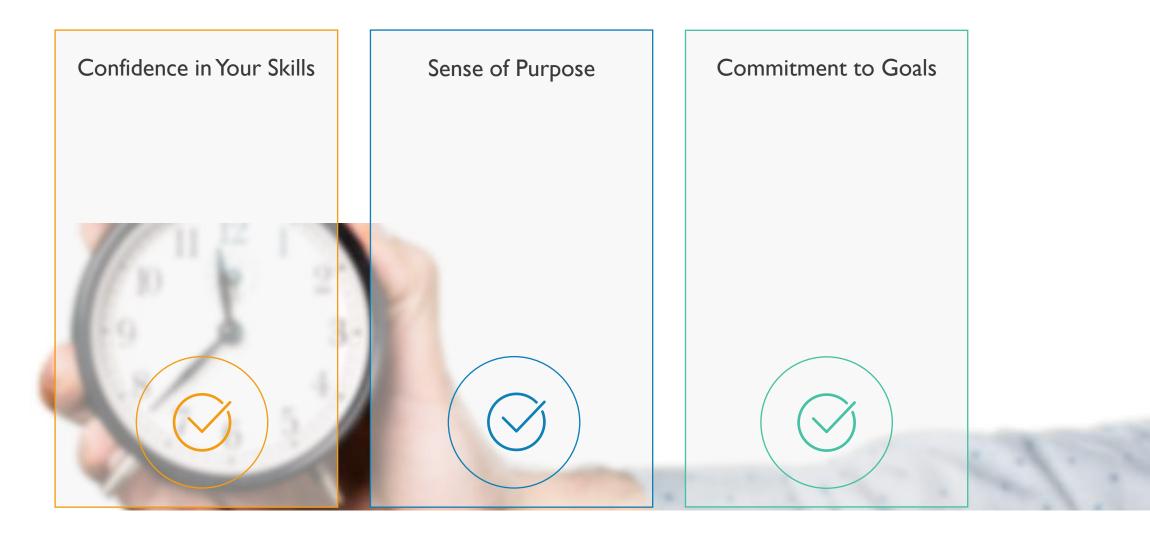


#### Fears that Block Assertive Behavior





### Assertiveness Reminder



Assertiveness Personal Authority

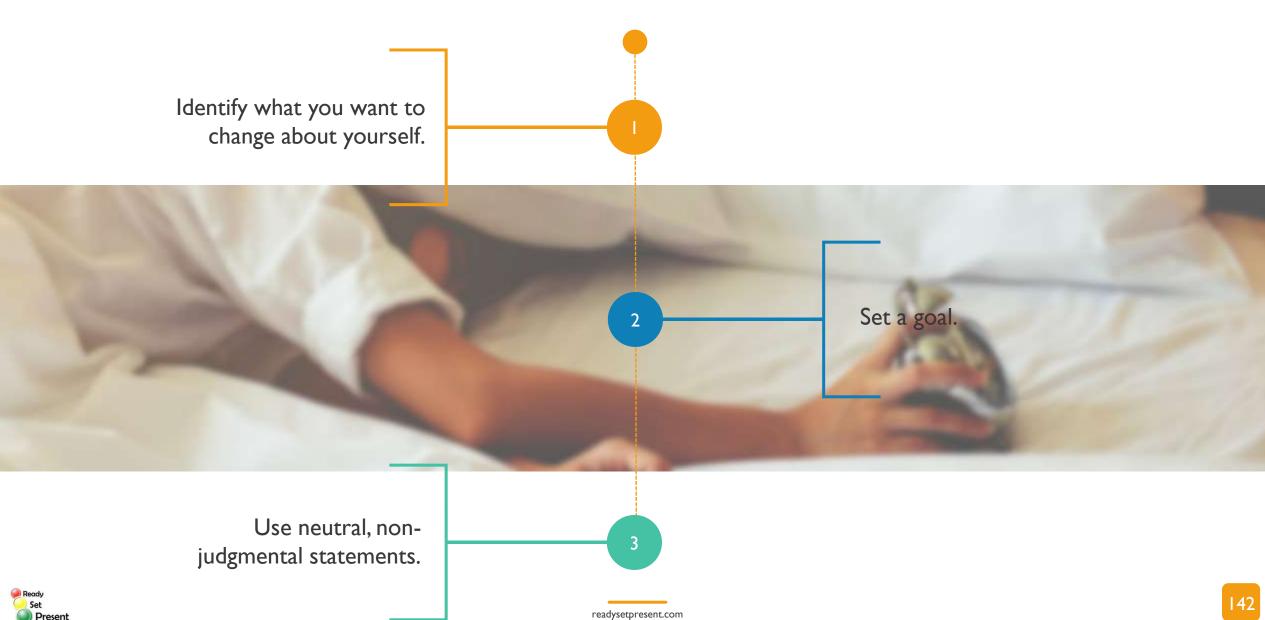


# Starting Small

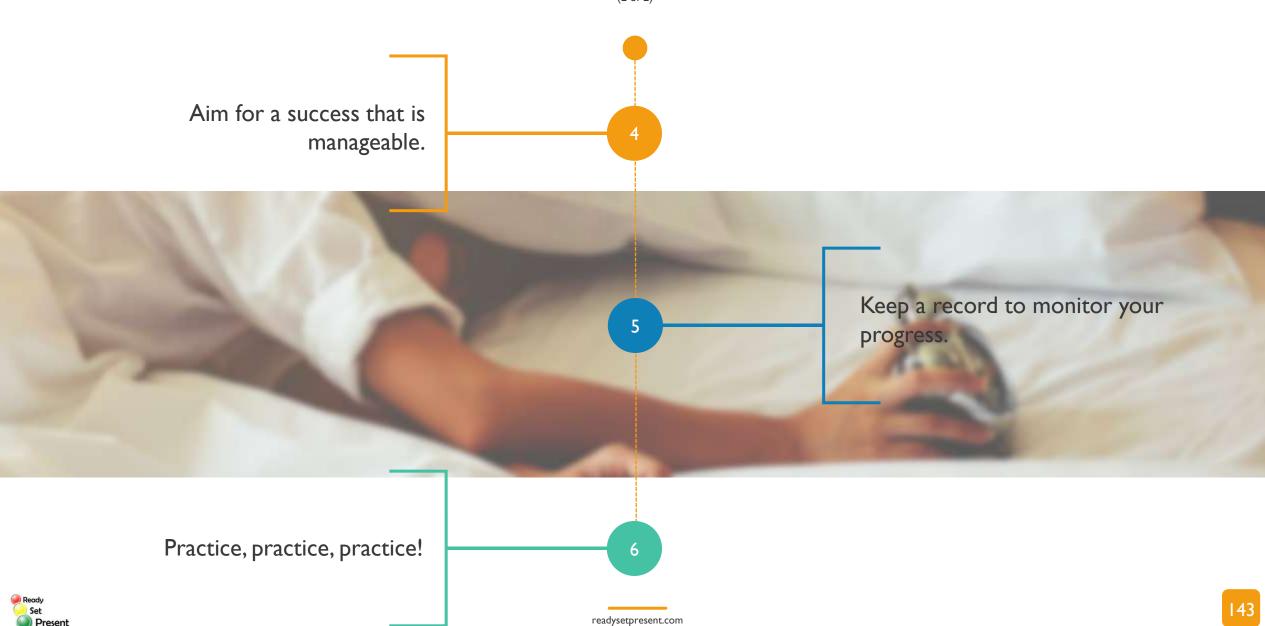




# You Can Change Your Habits



# You Can Change Your Habits (2 of 2)











#### "The Play's the Thing..."

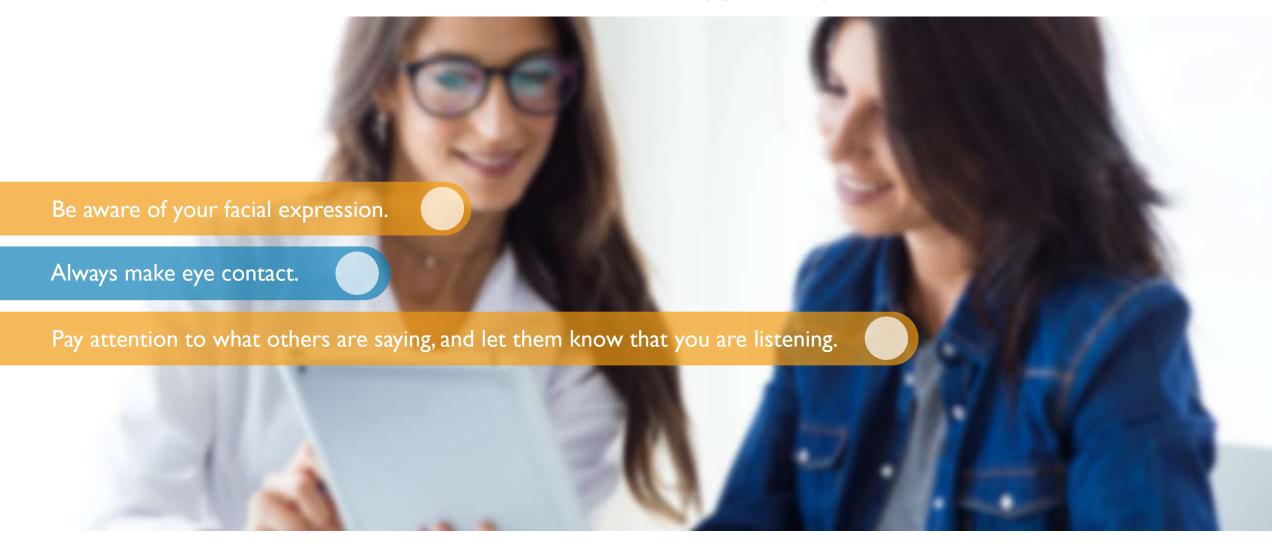




## Tips on Assertiveness

(I of 2)

Here are some communication skills that will help you convey an assertive attitude:





# Tips on Assertiveness

Use a pleasant, yet firm voice when communicating. Be aware of your gestures and how you hold and present yourself. Always ask questions when clarification is needed to avoid misunderstanding. Look for ways to solve the problem so all parties are satisfied.



#### Assertiveness Comfort Zone



Comfort level is the degree to which you feel comfortable with what is happening, while taking into the situation, circumstances and relationship.



### Assertiveness Comfort Zone







### Action Plan







