# Churn Rates Minimization

Kelso Quan May 15, 2019

### **Executive Summary**

Churning is when the customer cancels their subscription or ceases doing business with the company. The goal of this analysis is to minimize churn rates. In this analysis, complete case analysis was used. The number of observations was 27000 dropped to 8453 and the number of features used to find strong indicators of churn rate went from 31 to 28. The analysis used decision tree, random forest, discrete, real, and gentle Ada Boosting to model the best way to predict churn rates. Every model had very similar misclassification errors with the best model being a classification tree. The best features to indicate churn rates pertained to credit card information, rewards from credit cards, and user's financial information.

## 1 Introduction

Churn rates are of interest to the Financial Tech companies and commercial businesses that rely on subscriptions and sale of services. Churning means cancellation of a subscription which is bad for the company. All companies would like to minimize their customers' churn rates to maximize profit. Churn is a binary response with a customer either churned or not churned. The data set has 31 features and 27000 observations. Given the data, the analysis tries to minimize churn rates by determining which features contribute heavily to customers cancelling their subscriptions and which model is the best.

## 2 Methods

In this analysis, decision tree, discrete, real, and gentle Ada Boosting along with random forest were used. R/Rstudio was used to perform the analysis. For the boosting techniques, the data was divided into 2/3 training set and 1/3 test set with cross validation being used. For the random forest, the data was split 60% training set and 40% test set. tuneRF was a function used to determine how many features were optimal for the random forest model which turned out to be 5 with the minimal OOB error. For decision tree, cross validation was used to grow a large tree, then 1SE rule was applied to prune the tree into the best subtree. The data set had 31180 Na's. Due to heavy computational times, the analysis was done as a complete case analysis. After omitting observations with Na's, there were 8453 observations left in the data set. The analysis eliminated user (id), android\_user, and app\_web\_user. User id was eliminated because it did not provide information in determining someone's churn rate. The variables android\_user and app\_web\_user were also deleted because they were negatively correlated and binary. Being binary variables of negatively correlated variables signified that if the user was not an android\_user meant the user was ios\_user and if the user was not using application, then they were a web\_user.

## 3 Results

Table 1: Table of the response variable

	count
!churn	5239
$\operatorname{churn}$	3214

#### 3.1 Exploratory Data Analysis

Table 1 shows the response was binary. About 60% of the users did not churn and 40% of the users did churn. This proportion was used to split the training and test data for the random forest model. In addition, there were several features that were so skewed in distributions that it was better for those variables to become binary features. These features include registered\_phones, deposits, withdrawal, purchase partners, purchases, cc taken, cc\_disliked, cc\_liked, and cc\_application begin. cc is short for credit card. Furthermore, the analysis had to define type 1 and type 2 errors. Type 1, false positive, is predicting that the customers had churned when actually they had not churned. Type 2, false negative, is predicting that the customers had not churned when really they had churned.

In table 2, there are strong correlations between cc\_recommended, rewards\_earned, and reward\_rate. There was little to no correlation between age and credit\_score. Age and credit\_score were weakly, positively correlated to cc\_recommended, rewards\_earned, and reward\_rate features.

Table 2: Correlation plot of non-binary, numerical features

	age	credit_score	cc_recommended	$rewards\_earned$	reward_rate
age	1.00	0.02	0.14	0.13	0.12
$credit\_score$	0.02	1.00	0.13	0.15	0.17
$cc\_recommended$	0.14	0.13	1.00	0.89	0.85
$rewards\_earned$	0.13	0.15	0.89	1.00	0.96
$reward\_rate$	0.12	0.17	0.85	0.96	1.00

### 3.2 Model Fitting and Results

This analysis did a preliminary logistic regression to examine if it was a good model for the data. It did not preform well. Consequentially, the analysis progressed into a classification tree. The best split for the decision tree was purchase partners. That was followed by the features: rewards\_earned, reward\_rate, cc\_recommended, and credit\_score. But a single decision tree is not stable, so an ensemble of trees were created.

Table 3: Misclassifications Error of Methods Used

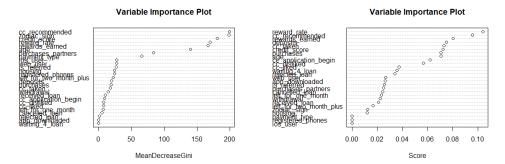
Method	False Positive	False Negative	Total Misclassifications
Single Tree	15.21%	46.03%	27.10%
Gentle AdaBoost	8.13%	68.3%	31%
Real AdaBoost	11.79%	58%	29.34%
Discrete AdaBoost	13.27%	55.6%	29.34%
Random Forest	18.49%	46.40%	29.10%

From table 3, the models have very similar misclassification errors. When looking at the total misclassification column, those error rates are strictly below 30%. The best model being the single classification tree with the lowest total misclassifications. Gentle AdaBoost had the lowest false positive rates among all the models.

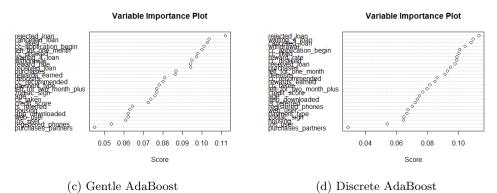
The figures (a), (b), (c), (d) shows the variable importance when it comes to predicting churn rates. Financial factors such as cc\_recommended, rejected\_loans, and other credit card features are significant in predicting churn rates. Any features that were closer to the right side of the importance plot were considered influential to the users' churn rate. The variables concentrated on the left side of the variable importance plot were considered less significant when it came to determining whether a customer was going to churn or not.

### 4 Conclusion

In determining an user's churn rate, it is best to consider their credit card history and financial information. cc\_recommended, purchase\_partners, reward\_rate, and rejected\_loan were of the highest variable importance when determining whether a subscriber stays in business or cancels their subscription. The analysis was slightly biased because the training-test data set ratio was different between random forest and the three methods of AdaBoost. In addition, all the models had very similar results with the decision tree being the most interpretable. The other models required variable importance plots to indicate which features contributed most to churn rates. In future analysis, the training-test data set ratio will be the same. Another constraint was the sheer amount of Na's in the data set. A considerable portion of the data was lost when complete case analysis was used rather than imputation or another method to handle missing values. Financial Tech companies should consider an user's financial history and credit card information to determine whether that user is at risk of churning.



 $\label{lem:condition} \begin{tabular}{ll} (a) Random Forest & (b) Real AdaBoost \\ Quan/Documents/SchoolWork/Stat702/finaQuan/Documents/SchoolWork/SchoolWork/Stat702/finaQuan/Documents/SchoolWork/Stat702/finaQuan/Documents/SchoolWork/SchoolWork/Stat702/finaQuan/Documents/SchoolWork/Schoo$ 



# 5 References

Khan, Adnan https://www.kaggle.com/nanda1331/churn-rate-minimization stackexchange.com overleaf.com

# Appendix: R Code

```
setwd("~/SchoolWork/Stat702/final")
2 churn.data = read.csv("churn.csv", header = T)
3 names (churn.data)
4 str (churn.data)
5 dim (churn.data)
6 sum(is.na(churn.data))
7 set . seed (702)
10 #Take log transform of age
  churn.data age < -log (churn.data age)
12
13 #Set age as numerical
churn.data age <- as.numeric (churn.data age)
16 #Set response variable as a factor and add labels
  churn.data$churn <- factor(churn.data$churn, levels=0:1, labels=c("!churn", "churn"))
17
19 #Set housing as factor
  churn.data$housing <- factor(churn.data$housing)
21
22 #app_web_user correlated to web_user
23 #remove app web_user for now we will modify based on step wise model building
cor.test(~app_web_user+web_user, data=churn.data)
churn.data$app_web_user<-NULL
27 #ios_user correlated to android_user
28 #remove android user for now, we will modify based on step wise model building
cor.test(~ios_user+android_user, data=churn.data)
30 churn.data$android_user<-NULL
31
  #remove user feature
  churn.data$user<-NULL
33
35 #Set zodiac_sign as factor
  churn.data$zodiac_sign<-as.factor(churn.data$zodiac_sign)
39 #Change features to factor (5:9) and (11:13)
        \# Features 5:9 \ (deposits, withdrawal, purchase partners, purchases, cc taken) \\ churn.data[,5:9] = sapply(churn.data[,5:9], function(x) replace(x,x>0,1)) 
44 #Features 11:13 (cc_disliked,cc_liked,cc_application begin)
  churn. data [,11:13] = sapply (churn. data [,11:13], function (x) replace (x, x>0,1))
  #set deposits as factor
48 churn.data$deposits <- as.factor(churn.data$deposits)
50 #set withdrawal as factor
  churn.data$withdrawal<-as.factor(churn.data$withdrawal)
53 #set purchases as factor
  churn.data$purchases<-as.factor(churn.data$purchases)
56 #set purchases_partners as factor
57 churn.data$purchases_partners<-as.factor(churn.data$purchases_partners)
59 #set cc taken as factor
60 churn.data$cc_taken<-as.factor(churn.data$cc_taken)
62 #set cc_disliked as factor
63 churn.data$cc_disliked <-as.factor(churn.data$cc_disliked)
```

```
64 #set cc_liked as factor
   churn.\frac{data\$cc\_liked}{-as.factor}(churn.\frac{data\$cc\_liked})
66
  #set cc_application_begin as factor
67
68 churn.data$cc_application_begin<-as.factor(churn.data$cc_application_begin)
70 #set app downladed as factor
   churn.data$app_downloaded <-as.factor(churn.data$app_downloaded)
71
73 #set web user as factor
   churn.data$web_user<-as.factor(churn.data$web_user)
76 #Set ios user as factor
77 churn.data$ios_user<-as.factor(churn.data$ios_user)
79 #registered phone as binary and to factor
  churn. data[,17] = sapply(churn. data[,17], function(x) replace(x,x>0,1))
80
   churn.data$registered_phones<-as.factor(churn.data$registered_phones)
83 #waiting for loan as factor
   churn.data$waiting_4_loan<-as.factor(churn.data$waiting_4_loan)
  #cancelled loan as factor
  churn.data\scancelled_loan<-as.factor(churn.data\scancelled_loan)
87
89 #Received loan as factor
   churn.data$received_loan<-as.factor(churn.data$received_loan)
90
92 #set rejected loan as factor
   churn.data$rejected_loan<-as.factor(churn.data$rejected_loan)
94
95 #set left for one month as factor
   churn.data$left_for_one_month<-as.factor(churn.data$left_for_one_month)
97
  #set left for more than twomonths to factor
   churn.data$left_for_two_month_plus<-as.factor(churn.data$left_for_two_month_plus)
99
101
  #set is_referred as factor
  churn.data$is_referred <-as.factor(churn.data$is_referred)
102
   churn.data <- na.omit(churn.data)
104
   dim (churn.data)
105
   summary(churn.data)
106
   sum(is.na(churn.data))
108
   set1<-churn.data[churn.data$churn="churn",]
109
   set0<-churn.data[churn.data$churn="!churn"
112 dim(set1) # 3214
             # 5239
\dim(\operatorname{set}0)
  3214 * 2/3
              # 2142.667
114
  5239 * 2/3
              #3492
115
117 training1 <- sample(1:3214,2143)
  test1 \leftarrow (1:3214)[-training1]
118
  sum((1:3214) = sort(c(training1, test1)))
119
training0 <- sample(1:5239,3492)
122
   test0 <- (1:5239) [-training0]
   sum((1:5239 = sort(c(training0, test0)))) #2788
123
124
   train <- rbind(set1[training1,], set0[training0,])</pre>
test <- rbind (set1 [test1,], set0 [test0,])
numeric.var <- sapply(churn.data, is.numeric)</pre>
```

```
corr.matrix <- cor(churn.data[, numeric.var])
130 library (corrplot)
131 corrplot (corr.matrix, main = '\n\nCorrelation Plot for Numerical Variables')
       dim (train)
132
dim(test)
       set . seed (100)
135 logmod <- glm(churn ~., family = binomial(link = "logit"), data = churn.data)
        summary (logmod)
136
       logmodel <- glm(churn ~.,family=binomial(link="logit"),data=train)</pre>
138
       summary (logmodel)
        logmodel1 <- glm(churn housing+credit_score+purchases_partners+cc_taken+
140
141
                                                          cc_recommended+cc_liked+cc_application_begin+web_user+
                                                          ios\_user + registered\_phones + payment\_type + received\_loan +
                                                          rejected_loan+zodiac_sign+left_for_two_month_plus+rewards_earned+
143
                                                          reward_rate+is_referred,
144
                                                     family = binomial(link = "logit"), data = train)
145
        summary(logmodel1)
        logmodel2 <- glm(churn housing+credit_score+purchases_partners+cc_taken+
147
                                                          cc_recommended+cc_liked+cc_application_begin+web_user+
148
149
                                                           registered_phones+received_loan+
                                                          rejected_loan+left_for_two_month_plus+rewards_earned+
                                                          reward_rate+is_referred.
                                                     family= binomial(link = "logit"), data = train)
       summary(logmodel2)
154
        testmodel <- glm(churn housing+credit_score+purchases_partners+cc_taken+
156
                                                             cc_recommended+cc_liked+cc_application_begin+web_user+
                                                             registered_phones+received_loan+
                                                             rejected_loan+left_for_two_month_plus+rewards_earned+
158
159
                                                             reward_rate+is_referred
                                                        family= binomial(link = "logit"), data = test)
160
        summary(testmodel)
161
       #Boosting
164
       165
166
       #cross validation errors 5.3.3 islr
167
       lmat \leftarrow matrix(c(0,1,4,0), nrow=2, byrow=T)
169
        library (ada)
170
#Discrete adaboost using 10 fold xval, cp=0
       default=rpart.control(xval=10,cp=0)
       fitdis <- ada(churn~., data=train, iter=50, loss="e", type="discrete", control=default)
174
        print (fitdis) #training error 0.087
177
178 #misclassification rate = (false positive + false negative)/total
       pred_val.2 <- predict(fitdis, newdata= test)</pre>
        table.2 <- table (test $churn, pred_val.2)
       miss.rate2<-(table(test $churn, pred_val.2)[1,2]+table(test $churn, pred_val.2)[2,1])/length(
181
                  test $ churn)
       miss.rate2 #28.63% misclassification overall, discrete adaboost might overfit
182
183
       #false positive and false negative rates
       fp.rate2 < -(table(test\$churn,pred\_val.2)[1,2])/(table(test\$churn,pred\_val.2)[1,2] + table(test\$churn,pred\_val.2)[1,2] + table(test\$chur
185
                  $churn, pred_val.2) [1,1])
        fp.rate2 #16.77% false positive
186
187
188
       fn.rate2 < -(table(test\$churn,pred\_val.2)[2,1])/((table(test\$churn,pred\_val.2)[2,1]) + table(test\$churn,pred\_val.2)[2,1]) + table(test\$churn,pred\_val.2)[2,1]
189
                   test $ churn, pred_val.2) [2,2])
fn.rate2\#47.03\% false negatives
```

```
191
192 #variable importance plot
193 varplot (fitdis)
vip <- varplot (fitdis, plot.it=FALSE, type="scores")
195 round (vip, 4)
196
197
   #Real adaboost
   fitreal <- ada (churn ~., data = train, iter = 50, type = "real",
198
199
                  control = rpart.control(maxdepth = 2, cp = -1, minsplit = 0))
200 fitreal
201 varplot (fitreal)
202 #misclassification rate = (false positive + false negative)/total
   pred_val.3 <- predict(fitreal, newdata= test)</pre>
   table.3<-table(test $churn, pred_val.3)
   miss.rate3<-(table(test $churn, pred_val.3)[1,2]+table(test $churn, pred_val.3)[2,1])/length(
205
       test $ churn)
   miss.rate3 #for real adaboost still at 29.84%
206
   #false positive and false negative rates
208
   fp.rate3<-(table(test $churn, pred_val.3)[1,2])/(table(test $churn, pred_val.3)[1,2]+table(test
       $churn, pred_val.3) [1,1])
   fp.rate3 #15.08% false positive
210
211
212
   fn.rate3<-(table(test $churn, pred_val.3)[2,1])/((table(test $churn, pred_val.3)[2,1])+table(
213
        test $ churn, pred_val.3) [2,2])
   fn.rate3#59.43% false negatives
214
215
216
   #gentle adaboost
217
218
   fitgen < -ada(churn^{-}, data = train, test.x = test[, -1], test.y = test[, 1], iter = 50,
219
                type="gentle",
                control=rpart.control(cp=-1,maxdepth=8))
220
   (fitgen)
221
222 varplot (fitgen)
\#misclassification rate = (false positive + false negative)/total
pred_val.4 <- predict(fitgen, newdata= test)
table.4<-table(test$churn, pred_val.4)
miss.rate4<-(table(test$churn,pred_val.4)[1,2]+table(test$churn,pred_val.4)[2,1])/length(
       test $ churn)
   miss.rate4 #still at 29.77%
227
   #false positive and false negative rates
229
   fp.rate4<-(table(test $churn, pred_val.4)[1,2])/(table(test $churn, pred_val.4)[1,2]+table(test
230
       $churn, pred_val.4) [1,1])
   fp.rate4 #18.17% false positive
231
232
   fn.rate4<-(table(test schurn, pred_val.4)[2,1])/((table(test schurn, pred_val.4)[2,1])+table(
234
        test $ churn, pred_val.4) [2,2])
   fn.rate4#46.20% false negatives
235
236
237
238 # training the model
   model_ada<-train(churn~., data=train, method='ada', tuneGrid=grid)
239
   plot (model_ada)
240
241
242
243
   set . seed (702)
244
245 ##random forest##
   library (randomForest)
246
247 dim (train)
248 c.tune <- tuneRF(train[2:28], train$churn, ntreeTry=50, stepFactor=2,
                     improve=0.05, trace=TRUE, plot=TRUE, dobest=FALSE, main = "mtry vs OOB
```

```
error")
250 # mtry OOBError
               3\ 0.2917480
251 # 3.OOB
252 # 5.OOB
               5 0.2857143
253 # 10.OOB 10 0.2897959
254 # 5 is the best mtry
255 c.tune
plot(c.tune)
train.rf <- randomForest(churn~., data = train, mtry = 5, ntree = 501, norm.votes = F)
test.rf <- randomForest(churn~., data = test, mtry = 5, ntree = 501,norm.votes = F)
259 print (train.rf)
print (test.rf)
261 #test.rf OOB estimate of error rate: 29.42% (misclass rate)
^{\prime\prime}_{262} # OOB estimate of error rate: 29.42\%
263 # Confusion matrix:
      !churn churn class.error
265 # !churn 1415
                     332
                            0.1900401
266 # churn
               497
                      574
                            0.4640523
267
268 #varImpPlot(train.rf, main = "Variable Importance of Churn Rates")
varImpPlot(test.rf, main = "Variable Importance of Churn Rates")
270 plot(train.rf, main = "MSE vs # of bootstrap Samples")
   plot(test.rf, main="MSE vs. # of boostrap Samples")
   legend ("center", legend = test.rf)
272
   legend ("topright",
273
          legend=as.character(levels(mtcars$cyl)),
274
275
          fill = rainbow(nlevels(mtcars$cyl)),
          title = "cyl"
276
277
278 ### prediction ###
279 ind <-sample(2, nrow(churn.data), replace=T, prob=c(.6, .4)) #1/2 (.6/.4): training/testing
280 table (ind)
{}_{281}\ churn.rf < -randomForest(churn~.~,~data = churn.data[ind == 1,])
print (churn.rf) #OOB estimate of error rate: 27.7%
283 varImpPlot(churn.rf)
churn.pred \leftarrow randomForest(churn~., data = churn.data[ind == 2,])
print (churn.pred)
varImpPlot(churn.pred, main = "Variable Importance Plot")
287 # misclasification error rate: 28.67%
288 # Confusion matrix:
       !churn churn class.error
289 #
290 # !churn
              1712
                      372
                            0.1785029
               601
                      709
                            0.4587786
291 # churn
292
293 ##rpart comparisons###
294 library (rpart)
295 library (caret)
296 library ("e1071")
297
298 my.control <- rpart.control(xval=10, cp=0)
299 tree <- rpart(churn ~.,
                 data=churn.data, method="class", control=my.control)
plot(tree, margin = .1, uniform = T)
text(tree, use.n = T)
303 printcp(tree)
304 plotcp (tree)
_{305} 0.76602 +0.012997 \#0.779017 tree 16, 30 splits, 31 terminal nodes
besttree - prune (tree, cp=0.0018)
plot (besttree, margin=.1)
308 text(besttree, use.n=T)
309 printcp (besttree)
besttree8 \leftarrow prune(besttree, cp = .004)
plot(besttree8, uniform = T)
text(besttree8, use.n = T)
printcp (besttree8)
```

Listing 1: Churn Rates