

# Technical Report — Customer Satisfaction Factor Analysis

---

**Dataset:** data/customer\_satisfaction\_data.csv

**Notebook source:** notebooks/customer\_satisfaction.ipynb

**Author(s):** Team 5 — Sophia Gabriela Martínez Albarrán Sibyla Vera Ávila, Regina Pérez Vázquez.

**Date:** 02/11/2025 (analysis completion)

## Executive Summary:

- **Objective:** Identify latent dimensions (factors) underlying customer satisfaction survey data and prioritize business actions that increase satisfaction, NPS, retention, referrals and revenue growth.
- **Key finding:** A five-factor solution explains ~61.85% of the variance. The dominant driver of customer outcomes is the "Technical Excellence & Innovation" factor (Factor 1), which consistently shows the largest predictive effect on satisfaction and related outcomes ( $R^2 \approx 0.60\text{--}0.64$  for regression models).

## Data & Preprocessing:

- **Observations / variables:** 3,235 observations and 23 survey items used for factor analysis (observation-to-variable ratio  $\approx 140.7:1$ ).
- **Missing values:** Rows with missing values were dropped prior to analysis.
- **Scaling:** Variables standardized with `StandardScaler` before factor analysis.

## Suitability for Factor Analysis:

- **KMO (overall):** 0.959 (excellent sampling adequacy).
- **KMO (per variable):** All items  $> 0.60$ .
- **Bartlett's Test of Sphericity:** significant ( $p < 0.05$ ), implying correlations differ from identity.

- **Intercorrelations:** mean absolute correlation  $\approx 0.34$ ;  $\sim 48.2\%$  of correlations have  $|r| \geq 0.3$ ;  $\sim 11.6\%$  of variable pairs had  $|r| \geq 0.5$  (supporting factorability).

## Factor Extraction & Selection:

- **Method:** Principal factor extraction with orthogonal rotation (Varimax) for final interpretation; Promax (oblique) tested and reported similar structure with modest inter-factor correlations.
- **Number of factors retained:** 5 (Kaiser criterion: 5 eigenvalues  $> 1$ ; scree plot elbow after factor 5).
- **Explained variance:** Five factors explain  $\sim 61.85\%$  of total variance (Factor 1  $\approx 38.0\%$ ; Factors 2–5 provide the remaining variance in decreasing order).

## Factor Interpretation (business labels):

- **Factor 1 — Technical Excellence & Innovation:** technical\_expertise, problem\_solving, innovation\_solutions, technical\_documentation, system\_integration. Main driver of outcomes.
- **Factor 2 — Relationship Management & Trust:** trust\_reliability, long\_term\_partnership, communication\_clarity, account\_manager\_responsive, executive\_access.
- **Factor 3 — Financial Transparency & Perceived Value:** value\_for\_money, cost\_transparency, roi\_demonstration, competitive\_pricing, billing\_accuracy.
- **Factor 4 — Project Execution & Delivery:** project\_management, timeline\_adherence, budget\_control, quality\_deliverables, change\_management.
- **Factor 5 — Customer Support & Service Excellence:** support\_responsiveness, training\_quality, documentation\_help.

## Factor Solution Quality:

- **Communalities:** Most variables have communalities in the 0.60–0.74 range; highest communalities observed for technical items ( $\sim 0.73$ –0.74). Some items (e.g., change\_management, value\_for\_money) show lower communalities ( $\sim 0.47$ –0.51), indicating more unique variance.
- **Simple structure:**  $\sim 87\%$  of variables load strongly ( $|\text{loading}| \geq 0.4$ ) on a single factor; cross-loading items are limited ( $\sim 13\%$ ), primarily linking technical and project-delivery constructs.

## Predictive Models & Outcomes:

- **Outcomes modeled:** `overall\_satisfaction`, `nps\_score`, `renewal\_likelihood`, `revenue\_growth\_pct`, `referrals\_generated`.
- **Approach:** Linear regression using factor scores as predictors for each outcome.
- **Performance:**  $R^2$  values ranged from moderate to strong (examples reported between ~0.42 and 0.64 depending on method and outcome). For overall satisfaction the factor-based regression achieved  $R^2 \approx 0.60\text{--}0.64$  and RMSE generally  $< 0.55$ .
- **Factor importance (cross-outcome mean absolute impact):** Factor 1 (Technical Excellence & Innovation) ranks highest; Factor 2 (Value/Transparency) and Factor 4 (Project Execution) follow; Factors 3 and 5 show smaller average effects.

## Business Insights:

- Customers primarily value high technical competence and innovation (Factor 1). Improvements here yield the strongest gains in satisfaction, NPS, renewal, and referrals.
- Financial transparency and clearly communicated ROI (Factor 3) influence renewal and revenue growth—important for retention and monetization.
- Project delivery reliability (Factor 4) reinforces trust and satisfaction, and is a tactical area for process improvement.
- Relationship management and support (Factors 2 & 5) matter for referrals and NPS, and provide reinforcing effects after technical performance is established.

## Strategic Recommendations (prioritized):

### - Priority 1 — Invest in Technical Excellence & Innovation:

- Expand technical training, R&D initiatives, and cross-functional innovation teams.
- Improve quality control and technical documentation to scale capabilities.

### - Priority 2 — Strengthen Financial Transparency & ROI Communication:

- Provide clear cost breakdowns and ROI visualizations in client reports.
- Audit and improve billing accuracy; present cost/value narratives aligned to client outcomes.

### - Priority 3 — Optimize Project Delivery:

- Adopt standardized project management frameworks (Agile / PMI), KPI dashboards for timeline/adherence tracking, and quality gates.

#### **- Priority 4 — Reinforce Relationship & Support Channels:**

- Improve account manager responsiveness, executive accessibility, and support workflows (training, documentation, response SLAs).

#### **Action Plan (timeline & KPIs):**

- Short-term (0–6 months):** Rapid response task force for technical reliability; documentation updates; baseline KPIs for support SLAs.
- Mid-term (6–12 months):** Project KPI dashboards; billing and ROI templates; technical training rollouts.
- Long-term (1–2 years):** Innovation labs; ongoing ROI measurement framework; continuous improvement cycles.

#### **Suggested KPIs to track progress:**

- % change in `overall\_satisfaction` and `nps\_score` after interventions.
- `renewal\_likelihood` improvement and retention rate.
- `revenue\_growth\_pct` attributable to upsells/new client retention.
- Support response time and ticket resolution rates.

#### **Limitations & Next Steps:**

- The analysis used dropped rows (complete-case) which may bias results if missingness is not MCAR. Consider multiple imputation if missingness is material.
- Regression models are linear and assume constant effects; consider generalized models or regularization for robustness.
- Visuals (heatmaps, scree plot, loadings, communalities, factor-score distributions) were generated in the notebook; embedding high-resolution figures into this report (or exporting to PDF) is recommended for stakeholder presentations.

#### Next analytical extensions:

- Validate factor structure via confirmatory factor analysis (CFA) on a holdout sample.
- Perform cross-validation for predictive models and consider non-linear or ensemble models where appropriate.
- Quantify projected ROI for the top recommended initiatives and use a prioritization matrix combining impact (cross-outcome) and implementation cost/effort.

## **Appendix — Key code pointers:**

- Full reproducible analysis is in `notebooks/customer\_satisfaction.ipynb` (includes data loading, KMO/Bartlett tests, scree plot, factor extraction, Varimax/Promax rotations, communalities, factor scores, regression models and visualizations).
- Recreate environment: ensure `factor\_analyzer`, `scikit-learn`, `statsmodels`, `plotly`, `seaborn`, and `pandas` are installed.

## **Files added:**

- `reports/technical\_report.md` — this document.