

# Product Management Case Study PARK+

CALCUTTA

Team: **Samaritan** 

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# **Situation**

Buying car is one of the biggest milestone in India & it brings joy in family.

But owning a car brings burden to car owner in various forms and that hampers the joy of ownership.

# **Product**

A mobile application for car owner to address problems that comes with car ownership & help users in getting all sort of services related to car

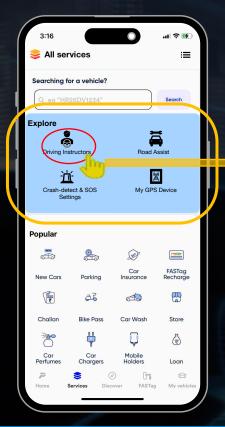
# Goal

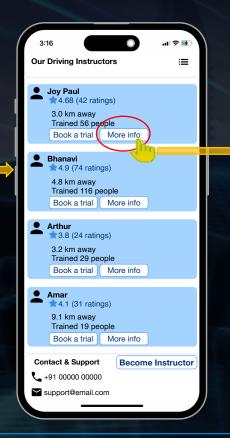
Monetization - Expand monetization vertical & unlock new revenue streams

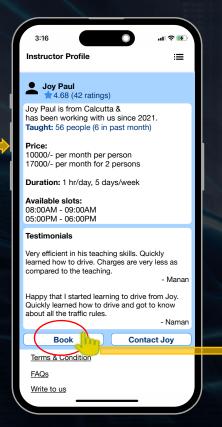
# **Chosen Product**

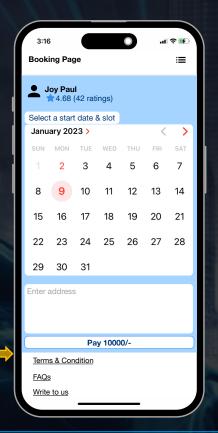
User Need	Suggested Feature	Feature Description
Teach driving to family members	Driving Instructor	In app driving <b>instructor booking</b> via booking page that will show the available instructor & slots with dates, charges

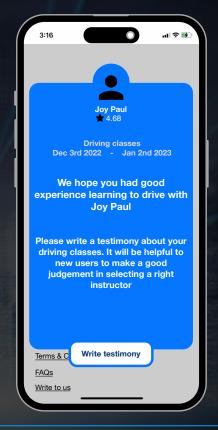
# Wireframe











### **All Services Page**

New services will be presented on this page in the Explore section. Driving Instructor, Road Assist, SOS settings & GPS device buying option will be presented

### **Driving Instructor page**

User can see all instructors, their ratings, details. They can book trial from this page. New Instructors can register themselves using "become Instructor" feature.

### Instructor profile

User can see detailed info of a particular instructor i.e. pricing, available slots, etc. User can see other users' testimonials too. User can contact or book instructor

### **Booking Page**

On this page user can select a date & timing slot of a particular instructor and put her address from where she will begin the driving

# Testimonial after completing driving course

User will be prompted to testimonial page once they complete the learning course. They will be able to share their exp and give ratings

# **Customer Traction Testing**

# **Notification within App**

- Create a promotion notification
  & landing page within app to see
  interest of our consumers.
- Based on the data we can decide whether or not to build MVP

### Social media

 Use social media to promote the product & check how much interest it generates

# **Conduct Market Research**

- Analyze competitors/ similar products in the field
- Survey potential customers to understand their needs & willingness to pay for the product

# **Prototype (MVC)**

- Create Minimum Viable Concept to test key features and gauge customer interest
- Cost-effective way to test viability

# **Pre-sales or crowdfunding**

- Offer pre-sale to test the demand
- Leverage crowdfunding like
  Kickstarter or Indiegogo estimate
  the interest of potential
  customers

# **Similar Products in Market**

# **SuperProf**

- An online platform that connects students and tutors for one-on-one lessons
- taking a commission on each lesson booked through their platform

### **Product Success**

- Booking of driving teacher is not getting huge traction

### Reason

- Lack of awareness about the product
- Absence of enough driving teachers
- Absence of relevant customer segment on platform

### **Just Dial**

- local search service that provides information about businesses, professionals, and service providers to customers in India
- Generating revenue from advertising & lead generation

### **Product Success**

Driving teacher booking is not working

### Reason

- Absence of relevant customer segment on platform
- Poor customer experience

# First 1000 users acquisition

# **Acquiring Learner**

Start with one city to tap the market

Leverage our app's user base to pitch new feature

Leverage influence of social media

Search Engine optimization

Promotion & Ads on relevant website or apps

Refer/ invite a friend

# **Acquiring driving teachers**

Collaborate with existing driving institutes (These are small institutes with 1-3 driving teacher)

Onboard driving teachers on the platform on contract basis

# **Important milestones**

First 1000 Teachers First 10000 Customers Project breakeven All Tier-1 cities penetration

Tier-2 cities penetration

1% of total households

25% market capture

# **Tech implementation risk**

# **Complexity**

Complexity might be high and that would lead to high development cost and time

# **Data Security**

Will have to build robust firewall and data security systems as we'd be dealing with personal data

# **Integration**

Our model have an online application and physical service. So, could be significant friction in integration

# **User Adoption**

User adoption & experience might be low as service delivery would be affected by final touchpoint (i.e. teacher)

# **Financials**

### Revenue

### Fact:

No of households in India = 30 Cr % Families who own car = 8% Total number families = 8%\*30 = 2.4 Cr

### **Assumption:**

Every 10 years one new person learn driving in a family Driving classes charges = 7000/-

Park+ commission on booking = 10%

### **Calculation:**

If we can tap to 10% of new driving learners

No. of learner = 10%\*2.4Cr = 24Lacs in 10 year Per Year new learner = 24Lacs/10 = 2.4Lacs

Revenue estimation = 7000\*2.4Lac = 168 Cr

Profit = 168Cr\*10% = 16.8Cr

### Cost

- Development Cost
  - Engineering
  - Server, etc.)
- Marketing & Advertising cost
  - Promotions
  - Paid ads
  - SEO
- Customer services
- Driver onboarding cost

Note: Actual cost calculation may vary on various parameters i.e. how we are developing the product, level of marketing, etc.

