

# How Software Developers Mitigate Collaborative Friction with Chatbots



**Carlene Lebeuf**, Margaret-Anne Storey, Alexey Zagalsky  
CHISEL Group, University of Victoria, Canada

## 2

### WHAT IS A CHATBOT?

An application that performs **automated, predefined**, and often **repetitive** tasks.

They act as conduits between users and services, typically through a conversational interface.



# 3

## CHATBOTS IN SOFTWARE DEVELOPMENT

### Software teams use bots to fill **development roles** (Storey & Zagalsky, 2016)

- ▶ Code Quality
- ▶ Testing
- ▶ Development Operations
- ▶ Customer Support
- ▶ Documentation
- ▶ Entertainment

...but what about **Collaboration?**

4

*How can chatbots support **collaboration** in software development?*

► **RQ: What collaboration friction points can chatbots help mitigate in software development, and how?**

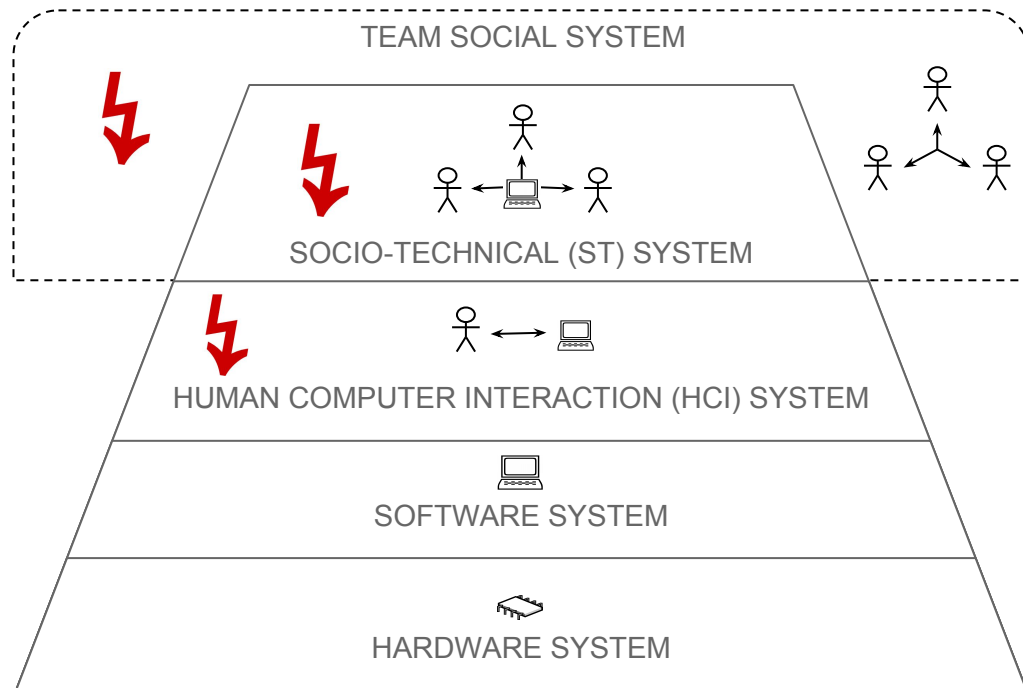
We derived a set of **collaborative friction points** in software development from...



## 6

## WHERE DO COLLABORATION BREAKDOWNS OCCUR?

### The **Model of Socio-Technical Systems for Collaborative Software Development**, based on Whitworth's Model of Socio-Technical Systems (2008).



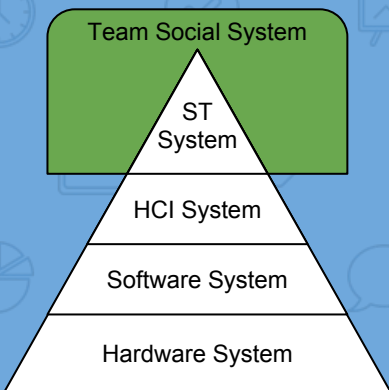
How Software Developers Reduce Collaborative Friction with Chatbots  
Carlene Lebeuf, Margaret-Anne Storey, Alexey Zagalsky

# 7

## FRICITION IN TEAM INTERACTIONS

Friction in **team interactions**—the team's social system level—can occur when...

- ⚡ Understanding team members' roles and expertise



# 8

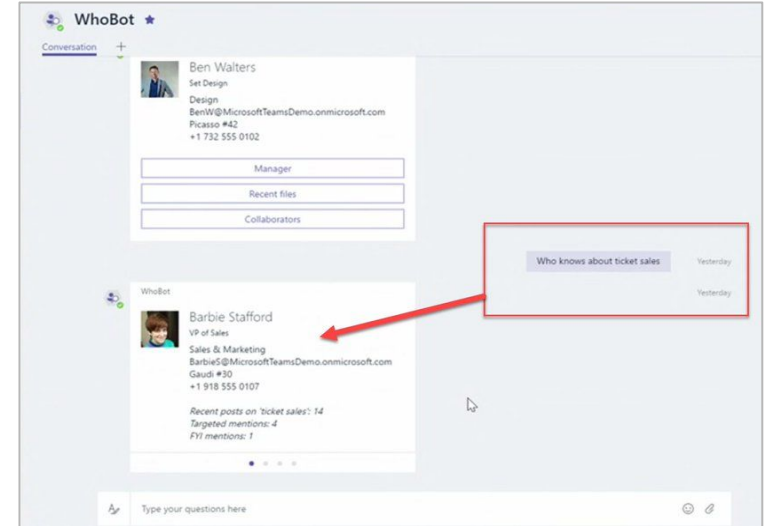
## FRICION IN TEAM INTERACTIONS

### ↓ Understanding team members' roles and expertise

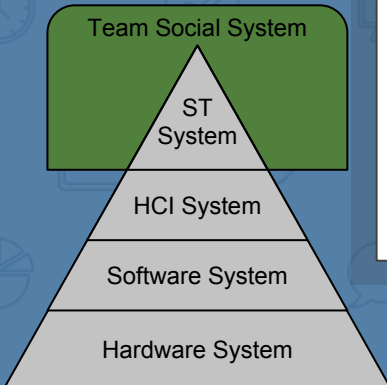
Microsoft Teams'  
**WhoBot** can help!

*"Who is... ?"*

*"Who knows about... ?"*



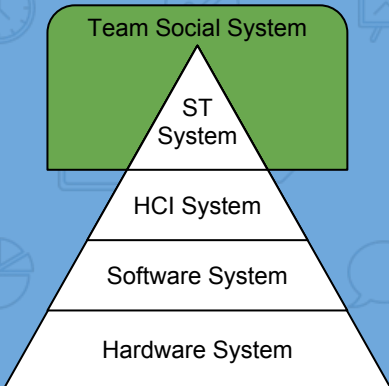
<https://www.onmsft.com/news/microsoft-teams-introduces-t-bot-and-who-bot>





# 9

## FRICITION IN TEAM INTERACTIONS

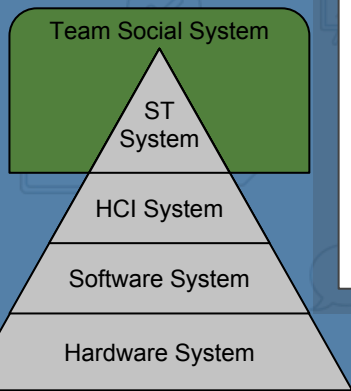


Friction in **team interactions**—the team’s social system level—can occur when...

- ⚡ Understanding team members’ roles and expertise
- ⚡ Adhering to team procedures and agreements
- ⚡ Understanding and working towards team goals
- ⚡ Coordinating team activities
- ⚡ Managing trust and team cooperation

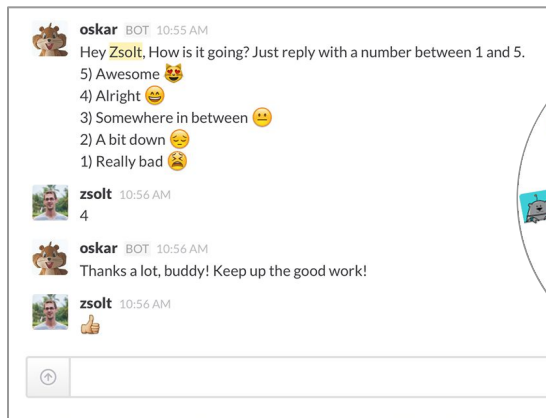
# 10

## FRICION IN TEAM INTERACTIONS

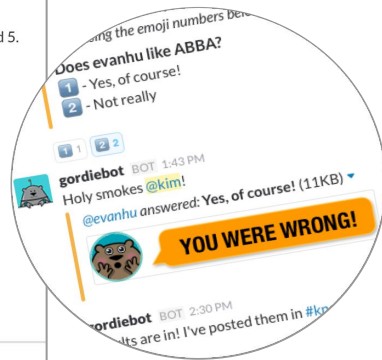


## ⚡ Managing trust and team cooperation

**Oskar** checks in to see how you are doing, allowing teammates to offer support.



<http://oskar.hanno.co/>



**Knelf** is a  
team building  
trivia chatbot.

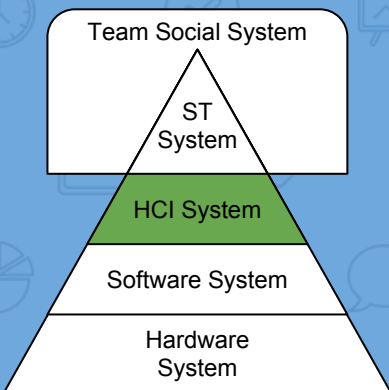
<http://www.knelf.com/slack.html>

# 11

## INDIVIDUALS' INTERACTIONS TECHNOLOGY

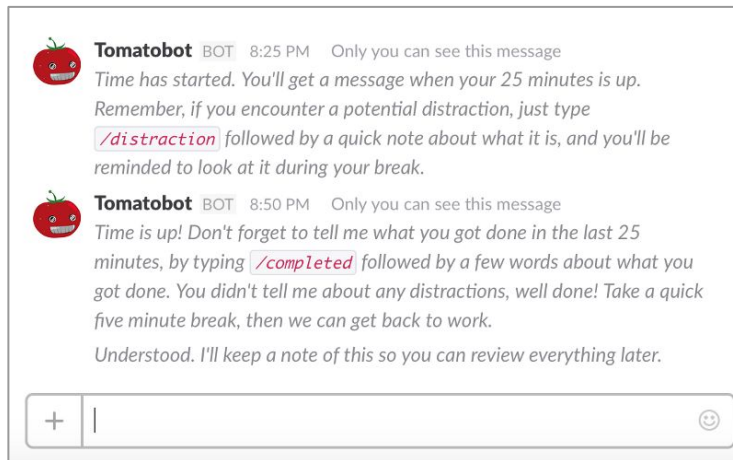
Friction from **individuals' interactions with technology**—the HCI system level—can occur when...

- ↳ Using distracting and interruptive technologies

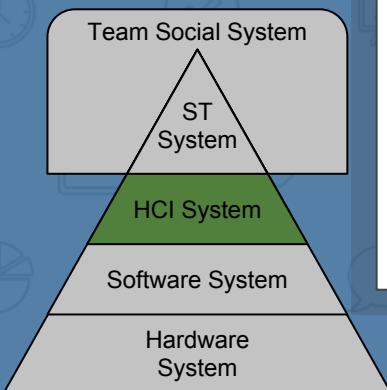


## ⚡ Distracting and interruptive technologies

**Tomatobot** helps you  
reduce distractions and  
increase your  
productivity using the  
Pomodoro Method.



<https://tomatobot.matthewhiggins.me/>

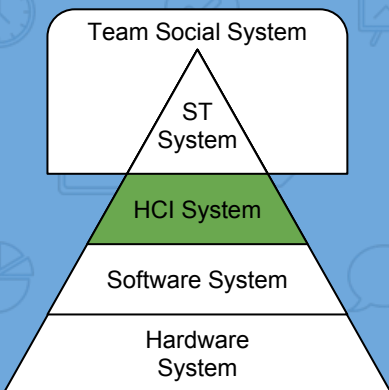


# 13

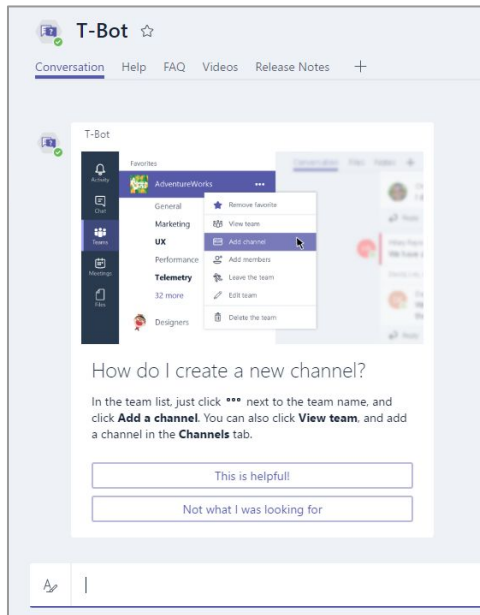
## INDIVIDUALS' INTERACTIONS TECHNOLOGY

Friction from **individuals' interactions with technology**—the HCI system level—can occur when...

- ⚡ Using distracting and interruptive technologies
- ⚡ Maintaining awareness of new technologies
- ⚡ Understanding channel affordances



## ⚡ Understanding channel affordances



<https://www.onmsft.com/news/microsoft-teams-introduces-t-bot-and-who-bot>

**T-Bot** helps users understand how to use the Microsoft Teams platform.

*“How do I... ?”*

Team Social System

ST  
System

HCI System

Software System

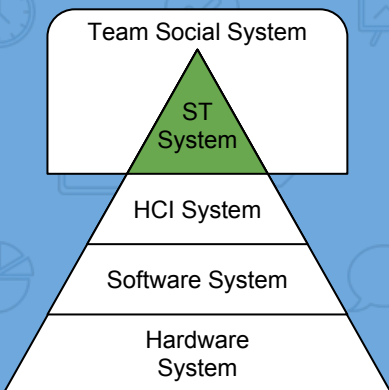
Hardware  
System

# 15

## TEAMS' INTERACTIONS WITH TECHNOLOGY

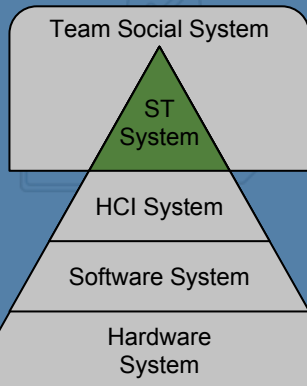
Friction from **teams' interactions with technology**—the ST system level—can occur when...

⚡ Experiencing information overload



16

# TEAMS' INTERACTIONS WITH TECHNOLOGY

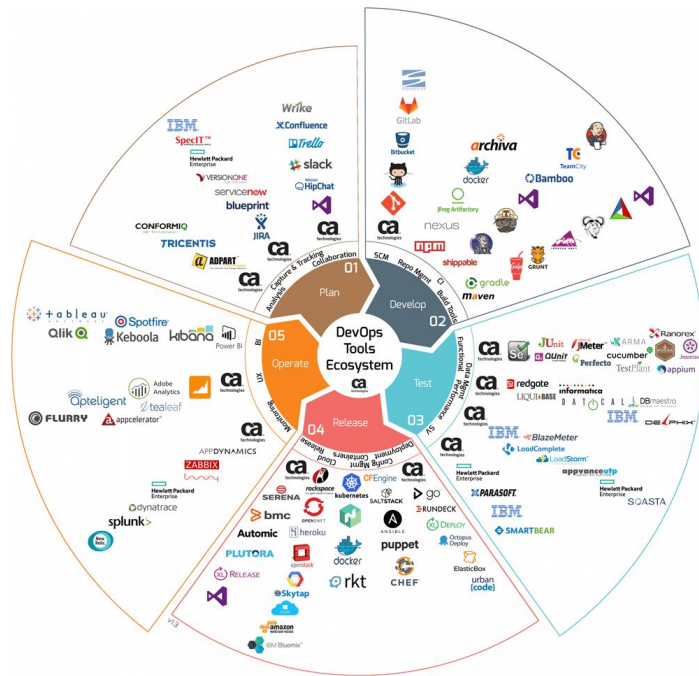


## Information overload

Developers use chatbot-style integrations for their **everyday tools**.

“You take Slack out of the equation and all of these integrations that we have tied into it ... We’d have to have all of those notifications open in tabs... and some of them we can’t get that way. ... **We’re blind.**”

- Software Developer (Startup, 2012)

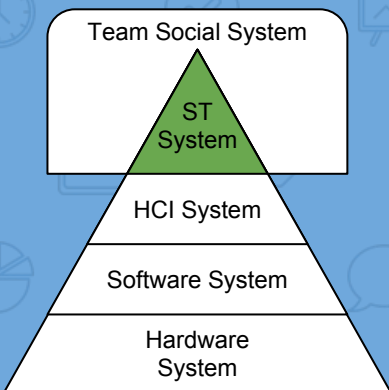


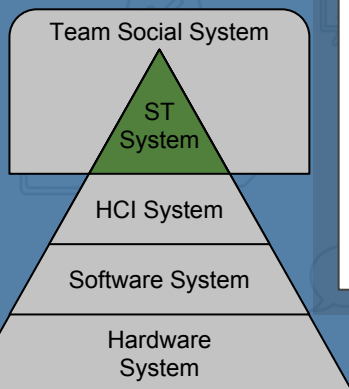
<https://dzone.com/articles/the-ultimate-devops-tools-ecosystem-tutorial-part>



Friction from **teams' interactions with technology**—the ST system level—can occur when...

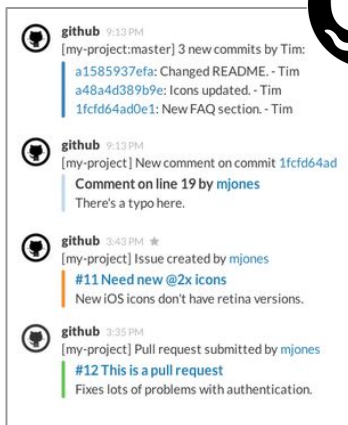
- ⚡ Experiencing information overload
- ⚡ Adopting and understanding tool usage in the team's context
- ⚡ Maintaining awareness of project activities





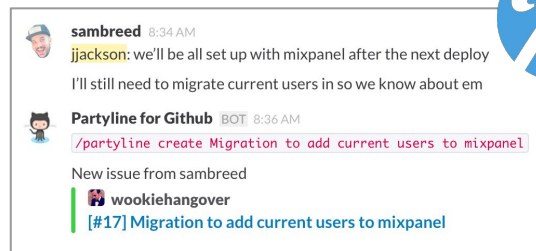
## ↴ Maintaining awareness of project activities.

“We have all of our public facing GitHub repos <integrated with Slack>, so <we can get notified> and also chat about it inside Slack.”



<https://github.com>

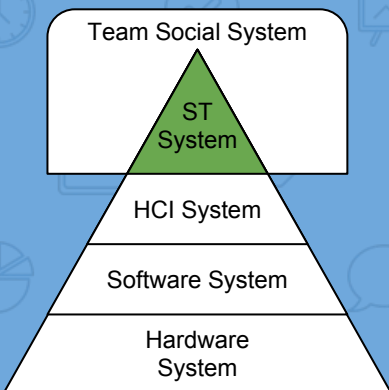
- Software Developer (Startup, 2016)



<http://partyline.rocks>



## TEAMS' INTERACTIONS WITH TECHNOLOGY

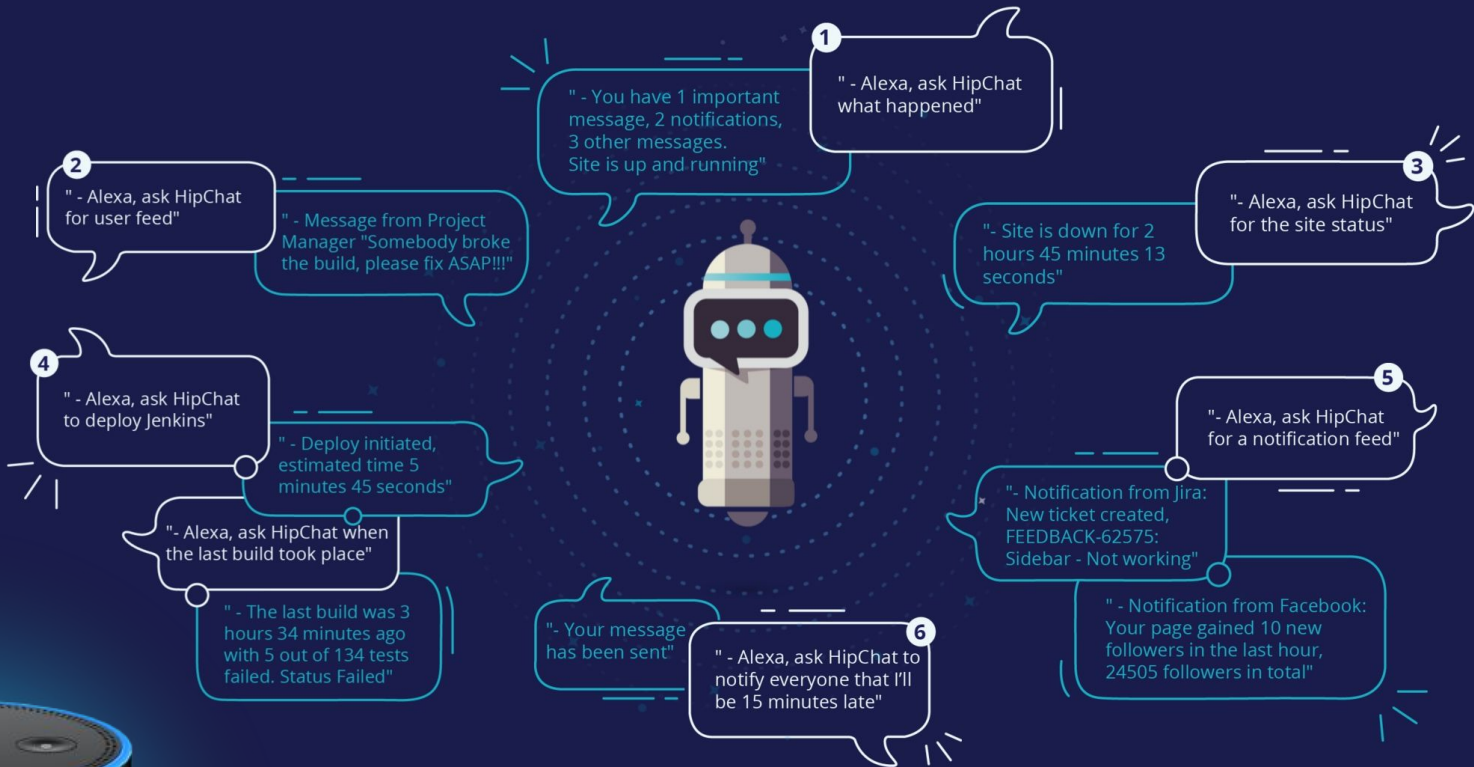


Friction from **teams' interactions with technology**—the ST system level—can occur when...

- ⚡ Experiencing information overload
- ⚡ Adopting and understanding tool usage in the team's context
- ⚡ Maintaining awareness of project activities
- ⚡ Inadequate collaboration tooling
- ⚡ Miscommunication on text-based channels

# 20

## BRINGING "VOICE" INTO SOFTWARE DEVELOPMENT



softserve

<http://demo.softserveinc.com/voicemybot>

# 21

## BRINGING “VOICE” INTO SOFTWARE DEVELOPMENT



<https://youtu.be/Fa6iMosg3hM>

22

## NEXT STEPS

Interviews  
with  
Developers

How do  
developers  
use  
chatbots?

How should  
they be  
using  
chatbots?

What  
struggles  
do they  
face?

# Thanks!

Carlene Lebeuf  
clebeuf@uvic.ca

Margaret-Anne Storey  
mastorey@uvic.ca

Alexey Zagalsky  
alexeyza@gmail.com



University  
of Victoria

chisel  
www.thechiselgroup.org

## Points for Discussion...

1. How should we **study** chatbots? Can existing models and theories of collaboration help explain how chatbots are being used?
2. What **other collaborative friction points** can be addressed with new or existing chatbots?
3. With rapid progress being made in the fields of AI, ML, and speech interfaces, how might this **change the use of chatbots** in the future?
4. What **risks** are introduced by adopting chatbots in software development?