# The R Package tools4uplift

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#### Abstract

Uplift modeling aims at predicting the causal effect of an action such as a medical treatment or a marketing campaign on a particular individual, by taking into consideration the response to a treatment. The treatment group contains individuals who are subject to an action; a control group serves for comparison. Uplift modeling is used to order the individuals with respect to the value of a causal effect, e.g., positive, neutral, or negative. Though there are some computational methods available for uplift modeling, most of them exclude statistical regression models. The R Package tools4uplift intends to fill this gap. This package comprises tools for: i) quantization, ii) visualization, iii) feature selection, and iv) model validation.

## 1 Introduction

The term causal study refers to a study that tries to discover a cause-effect relationship. If there is a causal relationship between two events, the events are highly dependent. However, the converse might not be true, since association is not necessarily causation. If a clinical trial study is performed to isolate the causal effect, association and causation coincide. However, most frequently, the available data comes from observational studies, where causation and association\correlation differ. Most statistical models are concerned with correlation because they are used on observational data. In such cases, some adjustments are required to draw causal statements from the statistical models. It appears that this is not always obvious to some practitioners.

The statistical framework for causal inference was formally introduced by Rubin (1974). This framework is also associated with the potential outcome framework of Neyman (1923), also known as the Rubin causal model (Holland, 1986). A potential outcome is the theoretical response each unit would have manifested, had it been assigned to a particular treatment. Under randomization, these outcomes are independent of the assignment other patients receive. In practice, potential outcomes for an individual cannot be observed. A single unit is only assigned to either treatment or control, making direct observations in the other condition (called the *counterfactual* condition) and the observed individual causal effects, impossible. This is well-known as the fundamental problem of causal inference (Holland, 1986). Often, in a randomized experiment, researchers focus on the estimation of average treatment effects and the effect of the treatment is determined from this estimate. However, there might be a proportion of the population that may respond favorably to the treatment, and another proportion that may not, depending on whether or not individual treatment effects vary widely in the population. A decision based on an average treatment effect for a new arriving individual would require a baseline adjustment because of the heterogeneity in treatment response originated by many biologic, genetic and environmental characteristics.

In marketing, response models (Hanssens et al., 2003) of client behavior are based on historical data. They are used to predict the probability that a client responds to a marketing campaign, e.g., the client buys a product. Marketing campaigns using response models concentrate on clients associated with a high probability of a positive response. However, this strategy does not ensure a purchase. On the other hand, customers may buy the product without any marketing effort. Therefore, it is important to extract the cause of the purchase and to isolate the effect of marketing. Uplift models (Radcliffe and Surry, 1999; Hansotia and Rukstales, 2001; Lo, 2002) provide a solution to the problem of isolating the marketing effect. Instead

of modeling the different response or class probabilities, *uplift* attempts to model the difference between conditional response probabilities in the treatment and control groups. Uplift modeling aims at identifying groups of individuals on which a predetermined action will have the most positive effect.

In the R Package **tools4uplift** presented here, we make available to practitioners a combination of tools for uplift modeling, including some novel techniques introduced in this paper. Our package comprises tools for: i) quantization, ii) visualization, iii) feature selection, and iv) model validation, alongside their associated functions. We hope that the package will enable practitioners to save time and effort when analyzing their uplift data.

The methods implemented in the R Package **tools4uplift** are related to, but distinct from the ones implemented in the R Package **uplift** (Guelman, 2014). The functions included in **uplift** are designed for building and testing the uplift models proposed by Guelman et al. (2015). It focuses on the adaptation of non-parametric machine learning classifiers such as random forests and k-nearest neighbours. The R Package **tools4uplift** offers a complementary set of functions targeting regression models such as logistic regression. It focuses on building regression models adapted for uplift; it proposes two distinct methods for quantization and visualization of continuous variables; and it introduces a method to perform automatic variable selection in uplift regression models. Finally, the R Package **tools4uplift** also includes model validation functions.

The remaining of the paper is organized as follows. Section 2 introduces the notation, and discusses the general uplift modeling methodology, alongside its statistical background and its implementation in R. Section 3 shows an application of the proposed methodology to real data using **tools4uplift**. Some final remarks and conclusions are given in Section 4.

## 2 Uplift models

In marketing, we are interested in the conditional probability that a client buys a product given that he was targeted by a marketing campaign (the treatment group). We also want to measure the conditional probability that a client buys the product given that he was not targeted (the control group). Uplift attempts to model the difference between conditional class probabilities in the treatment and control groups. The variable of interest has two possible outcomes: whether or not the purchase is made.

The logistic regression model is a widely used statistical model that uses a logistic function to model a binary dependent variable. It is easy to implement and has an elegant interpretation, thanks, in particular, to the odds ratio. The odds ratio is the ratio that compares the change in odds of buying a product for two different sets of values of the factors in the model, e.g., change in age, gender, etc. The logistic regression model is in part more popular than other binary-outcome models because odds ratios are readily available.

A customer base is a historical list of clients to whom a business sold products and services. This list can be segmented along two dimensions in function of the response value (yes or no), and the associated treatment (yes or no), given rise to the following groups (Kane et al., 2014):

- 1. the "persuadables" who respond to the marketing action because they are targeted,
- 2. the "sure" individuals who respond whether or not they are targeted,
- 3. the "lost" individuals who do not respond, regardless of whether or not they are targeted, and
- 4. the "do not disturb" individuals who are less likely to respond, just because they are targeted.

In general, the interesting customers from a marketing point of view are the "persuadables" and the "do not disturb". The persuadables provide incremental responses whereas the "do not disturb" individuals should not be disturbed because the marketing campaign has a negative effect on them. Uplift modeling attempts to separate customers into the four groups described above. The intuitive approach is to build two classification models. Recall that the uplift is the difference between two conditional probabilities. Hansotia and Rukstales (2001) proposed an indirect method to estimate the uplift based on a two-model approach. This consists of fitting two separated conditional probability models: one for the treated individuals, and another for the untreated individuals. The uplift is estimated as the difference between these two conditional probability models. The asset of this technique is its simplicity. However, both models focus on predicting only a one-class probability instead of making an effort to predict the uplift. Any conventional statistical

or algorithmic binary-outcome classification method may serve to fit these models. In order to improve the accuracy of the two-model approach, Lo (2002) proposed an interaction model. Interactions may arise when considering the relationship among three or more variables, and describes a situation in which the simultaneous influence of two variables on a third is not additive. The methodology is based on adding explicit interaction terms between each covariate and the treatment indicator using a standard logistic regression. The parameters of the interaction terms measure the additional effect of each covariate because of the treatment. As in the two-model approach, an indirect estimation of the uplift is achieved by subtracting the predicted probabilities associated with the control group from the probabilities associated with the treatment group.

Other approaches to uplift modeling try to directly model the difference in conditional success probabilities between the treatment and control groups. Most current active research is in this direction. Such methods are mainly adaptation of three types of machine learning algorithms: a) decision tree learners (Rzepakowski and Jaroszewicz (2010), Radcliffe and Surry (2011), Guelman et al. (2015), Sołtys et al. (2015) or Zhao et al. (2017)), b) regression models adapted to the uplift (Radcliffe (2007) or Jaskowski and Jaroszewicz (2012)) and c) support vector machines for uplift (Zaniewicz and Jaroszewicz (2013), Kuusisto et al. (2014) or Zaniewicz and Jaroszewicz (2017)).

To formalize the problem, let  $y \in \{0,1\}$  be a binary response variable,  $\mathbf{x} = (x_1, \dots, x_p)$  a vector of explanatory variables (predictors), and  $\tau \in \{0,1\}$  the treatment indicator variable. The binary variable  $\tau$  indicates if unit i is exposed to treatment  $(\tau = 1)$  or control  $(\tau = 0)$ . Suppose that n independent units are observed

$$(y_i, \mathbf{x}_i, \tau_i), i = 1, \dots, n.$$

Denote the potential outcomes under control and treatment by  $\{y_i \mid \tau_i = 0\}$  and  $\{y_i \mid \tau_i = 1\}$  respectively. The uplift model estimates

$$u(\mathbf{x}_i) = \Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i = 1) - \Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i = 0), \ i = 1, \dots, n.$$
 (1)

#### 2.1 The two-model estimator

The two-model estimator (Hansotia and Rukstales, 2001) consists in the subtraction of logistic regression models for the treated and untreated populations.

**Definition 1.** Let

$$\Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i = 1, \beta_0^{(1)}, \boldsymbol{\beta}^{(1)}) = \frac{1}{1 + \exp\{-(\beta_0^{(1)} + \mathbf{x}_i^{\top} \boldsymbol{\beta}^{(1)})\}}$$

and

$$\Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i = 0, \beta_0^{(0)}, \boldsymbol{\beta}^{(0)}) = \frac{1}{1 + \exp\{-(\beta_0^{(0)} + \mathbf{x}_i^{\top} \boldsymbol{\beta}^{(0)})\}},$$

where  $(\beta_0^{(k)}, \boldsymbol{\beta}^{(k)})$  for  $k = \{0, 1\}$  are the logistic regression parameters for control (k = 0) and treatment (k = 1) groups, and the superscript  $\top$  denote transposition. The two-model estimator predicts the uplift associated with a covariate vector  $\mathbf{x}_{n+1}$  for a future individual as

$$\hat{u}(\mathbf{x}_{n+1}) = \frac{1}{1 + \exp\{-(\hat{\beta}_0^{(1)} + \mathbf{x}_{n+1}^{\top} \hat{\boldsymbol{\beta}}^{(1)})\}} - \frac{1}{1 + \exp\{-(\hat{\beta}_0^{(0)} + \mathbf{x}_{n+1}^{\top} \hat{\boldsymbol{\beta}}^{(0)})\}},$$

where  $(\hat{\beta}_0^{(k)}, \hat{\beta}^{(k)})$  for  $k = \{0, 1\}$  are the maximum likelihood estimates for each group. The R Package **tools4uplift** provides a straightforward implementation of this model with the functions DualUplift() and DualPredict(). The arguments are

DualUplift(data, treat, outcome, predictors)
DualPredict(data, treat, outcome, model, nb.group = 10, plotit = FALSE)

where data, treat and outcome are necessary arguments in order to fit and predict the two-model estimator with respect to predictors. The data frame data must contain the treatment, outcome and predictors variables. The names of these variables are used as the arguments of the DualUplift() function. Then, in order to predict the uplift for a new observation, the output of the DualUplift() function needs to be passed as the model argument of the DualPredict() function. Its remaining arguments (nb.group, plotit) are used for validation purposes and are explained in Section 2.3.

## 2.2 The interaction model estimator

The interaction model (Lo, 2002) uses a standard logistic regression with first order interactions terms as follows:

**Definition 2.** Let

$$\log \left( \frac{\Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i, \beta_0, \boldsymbol{\beta}, \gamma, \boldsymbol{\delta})}{1 - \Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i, \beta_0, \boldsymbol{\beta}, \gamma, \boldsymbol{\delta})} \right) = \beta_0 + \mathbf{x}_i^{\top} \boldsymbol{\beta} + \gamma \tau_i + \tau_i \mathbf{x}_i^{\top} \boldsymbol{\delta}$$

or equivalently

$$\Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i, \beta_0, \boldsymbol{\beta}, \gamma, \boldsymbol{\delta}) = \frac{1}{1 + \exp\{-(\beta_0 + \mathbf{x}_i^{\top} \boldsymbol{\beta} + \gamma \tau_i + \tau_i \mathbf{x}_i^{\top} \boldsymbol{\delta})\}},$$

where  $(\beta_0, \boldsymbol{\beta}, \gamma, \boldsymbol{\delta})$  are the logistic regression parameters. The predicted uplift associated with the covariate vector  $\mathbf{x}_{n+1}$  of a future individual is estimated by

$$\hat{u}(\mathbf{x}_{n+1}) = \frac{1}{1 + \exp\{-(\hat{\beta}_0 + \mathbf{x}_{n+1}^{\intercal} \hat{\boldsymbol{\beta}} + \hat{\boldsymbol{\gamma}} + \mathbf{x}_{n+1}^{\intercal} \hat{\boldsymbol{\delta}})\}} - \frac{1}{1 + \exp\{-(\hat{\beta}_0 + \mathbf{x}_{n+1}^{\intercal} \hat{\boldsymbol{\beta}})\}},$$

where  $(\hat{\beta}_0, \hat{\beta}, \hat{\gamma}, \hat{\delta})$  are the maximum likelihood estimates. The implementation of the interaction model estimator in R follows the same logic as the one of the two-model in Section 2.1. The functions InterUplift() and InterPredict() have the following arguments

InterUplift(data, treat, outcome, predictors, input = c("all", "best"))
InterPredict(data, treat, outcome, model, nb.group = 10, plotit = FALSE)

where the arguments (data, treat, outcome, predictors, model, nb.group, plotit) have the same role as in the DualUplift() and DualPredict() functions. The argument input = c("all", "best") is important because it specifies which model to use. If this argument is set to "all", the function InterUplift() uses the list of predictors given in the argument predictors to create the interaction terms between the treat variable and the predictors, so as to fit the interaction model. The option input = "best" stands for "best features". In this case, InterUplift() uses the list of the selected main variables and interaction terms provided by the method BestFeatures() described later in Section 2.3 which performs variable selection. The output of BestFeatures() is exactly the list of the selected main variables and interaction terms for the interaction model.

## 2.3 Model validation and selection

Model validation is accomplished by choosing an appropriate loss function to define the lack of fit between the predicted and the actual values of the response variable at the individual observational units. Assessing model performance is more complex for uplift modeling, as the actual value of the response, that is, the *true* treatment effect, is unknown at the individual subject level. However, one can assess model performance by comparing groups of observations exposed to different treatments.

Most often used in economics, the Gini coefficient (Gini, 1997) aims at measuring the model's goodness-of-fit and is one of the measures used in direct marketing for traditional response models. One way of computing the Gini coefficient is to first draw a Lorenz curve (Lorenz, 1905). The plot depicting the Lorenz curve illustrates the goodness-of-fit of a response model. The predicted scores of the targeted observations are sorted in decreasing order. The horizontal axis represents the observed cumulative percentages associated to the sorted predicted scores with respect to the whole targeted sample. The vertical axis, the Lorenz curve,

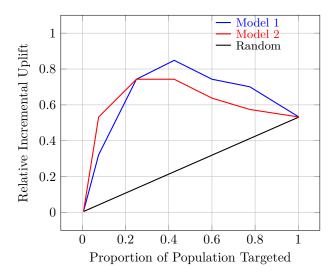


Figure 1: Example of Qini curves corresponding to two different uplift models compared to a random targeting strategy.

depicts the ratio of the cumulative response lift associated with each cumulative percentage to the total number of responses. The Gini coefficient is a single index of model performance based on the Lorenz curve. Radcliffe (2007) proposes a straightforward extension of the Lorenz curve and the Gini coefficient for uplift modeling: the *Qini curve* and the *Qini coefficient*. Basically, the Qini curve is a Lorenz curve where the predictive scores are replaced by the predicted uplifts. The intuition is that a good model should be able to select individuals with positive uplift first. More explicitly, for a given model, let  $\hat{u}_{(1)} \geq \hat{u}_{(2)} \geq ... \geq \hat{u}_{(n)}$  be the sorted predicted uplifts. Let  $\phi \in [0,1]$  be a given proportion and let  $N_{\phi} = \{i: \hat{u}_i \geq \hat{u}_{(\phi n)}\} \subset \{1,...,n\}$  be the subset of individuals with the  $\phi n \times 100\%$  highest predicted uplifts  $\hat{u}_i$ . As a function of the fraction of population targeted  $\phi$ , the incremental uplift or Qini curve is defined as

$$h(\phi) = \sum_{i \in N_{\phi}} y_i \tau_i - \sum_{i \in N_{\phi}} y_i (1 - \tau_i) \frac{\sum_{i \in N_{\phi}} \tau_i}{\sum_{i \in N_{\phi}} (1 - \tau_i)},$$

with h(0) = 0, by definition. For any  $\phi \in [0,1]$ , the relative incremental uplift  $g(\phi)$  is given by  $g(\phi) = h(\phi) / \sum_{i=1}^{n} \tau_i$ . Note that  $g(1) = u_{\text{overall}}$  where  $u_{\text{overall}}$  is the overall observed uplift

$$u_{\text{overall}} = \frac{\sum_{i=1}^{n} y_i \tau_i}{\sum_{i=1}^{n} \tau_i} - \frac{\sum_{i=1}^{n} y_i (1 - \tau_i)}{\sum_{i=1}^{n} (1 - \tau_i)}.$$

The Qini curve is constructed by plotting  $g(\phi)$  as a function of  $\phi \in [0,1]$ . This is illustrated in Figure 1. The figure can be interpreted as follows: the x-axis represents the fraction of targeted individuals and the y-axis shows the incremental number of positive responses relative to the total number of targeted individuals. The straight line between the points (0,0) and  $(1,u_{\text{overall}})$  in Figure 1 represents a benchmark to compare the performance of the model to a strategy that would randomly target subjects. The Qini coefficient q is a single index of model performance. It is defined as the area under the Qini curve. This area can be approximated using a Riemann sum such as the trapezoid formula: the domain of  $\phi \in [0,1]$  is partitioned into J panels, or J+1 grid points  $0=\phi_1<\phi_2<\ldots<\phi_{J+1}=1$ , to define the Qini coefficient q as

$$q = \int_0^1 h(\phi) d\phi \approx \frac{1}{2} \sum_{j=1}^J (\phi_{j+1} - \phi_j) \{ h(\phi_{j+1}) + h(\phi_j) \}.$$

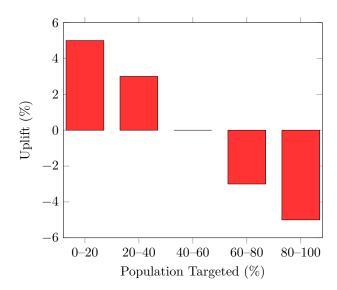


Figure 2: Example of a Qini barplot with 5 panels corresponding to an uplift model. A good model should order the observed uplift from highest to lowest.

In general, when comparing several models, the preferred model is the one with maximum Qini coefficient. A combination of four functions (QiniTable(), QiniArea(), QiniCurve() and QiniBarPlot()) is available in the R Package tools4uplift for model evaluation based on the Qini. The first function is QiniTable()

```
QiniTable(data, treat, outcome, prediction, nb.group = 10)
```

where data, treat, outcome are the necessary arguments in order to fit an uplift model and prediction is the predicted uplift value for the data. The uplift values could be the output of the DualPredict(), InterPredict(), or any other statistical method that gives an uplift prediction. The nb.group argument represents the J panels used in order to construct the Qini curve and compute the Qini coefficient. The number of panels is usually  $J \geq 2$  and, depending on the available data points, could be as large as the user would like. In practice, practitioners present the results with 10 groups (deciles). The following functions use  $\mathbf{x}$ , the output of the QiniTable() as an input in order to compute the Qini coefficient and to plot the Qini curve.

```
QiniArea(x)
QiniCurve(x, title = "Model Performance: Qini Curve", color = NULL)
```

Using the results from the QiniTable() function, one can also draw a barplot representing the observed uplift between two grid points j and j+1 for j=0,...,J, as a function of the predicted uplift by the model, as shown in Figure 2. This is done with the following function.

```
QiniBarPlot(x, title = "Model Performance: Uplift by Group", color = NULL)
```

Model selection refers to selecting the right (or best) model according to a certain criteria. It is usually accomplished by selecting a subset of the variables available in a given dataset. Model selection is useful because it reduces the dimension of the model, avoids over-fitting, and improves model stability and accuracy. When the input space dimension is small, knowledge-based approaches to identify a good set of variables can easily be performed and is sometimes preferable. In other situations, we may have a large number of potentially important variables and it soon becomes a time consuming effort to follow a manual variable selection process. In this case, we may consider using automatic subset selection tools. Popular linear variable selection techniques are forward, backward, stepwise (Montgomery et al., 2012), and stage-wise selection (Hastie et al., 2007), as well as more recent techniques such as lasso (Tibshirani, 1996), and lar (Efron et al., 2004), among others. However, these techniques have not been designed for uplift models, so

they need to be adapted. In this work, we have chosen to adapt lasso because of its popularity and success in selecting variables when dealing with complex and high-dimensional models. We suggest a two-stage approach. Our adapted lasso algorithm chooses the regularization hyper-parameter, that is, the penalty parameter, in adequacy with uplift models performance measures, i.e., by maximizing the Qini coefficient q.

Consider the interaction model of Section 2.2. Let  $\lambda > 0$  be the penalty constant. For any given  $\lambda$ , let  $(\hat{\beta}_0(\lambda), \hat{\beta}(\lambda), \hat{\gamma}(\lambda), \hat{\delta}(\lambda))$  be the value of the parameters that maximizes the penaltized likelihood

$$\sum_{i=1}^{n} \left\{ y_i \log \left( \frac{p_i}{1 - p_i} \right) + \log(1 - p_i) \right\} + \lambda \|(\boldsymbol{\beta}, \boldsymbol{\gamma}, \boldsymbol{\delta})\|_1,$$

where

$$p_i = \Pr(y_i = 1 \mid \mathbf{x}_i, \tau_i, \beta_0, \boldsymbol{\beta}, \gamma, \boldsymbol{\delta}) = \frac{1}{1 + \exp\{-(\beta_0 + \mathbf{x}_i^{\top} \boldsymbol{\beta} + \gamma \tau_i + \tau_i \mathbf{x}_i^{\top} \boldsymbol{\delta})\}}.$$

Let  $q(\lambda)$  be the Qini coefficient associated with the model with parameters  $(\hat{\beta}_0(\lambda), \hat{\beta}(\lambda), \hat{\gamma}(\lambda), \hat{\delta}(\lambda))$ . Our lasso procedure solves

$$(\hat{\beta}_0(\hat{\lambda}), \hat{\beta}(\hat{\lambda}), \hat{\gamma}(\hat{\lambda}), \hat{\delta}(\hat{\lambda})) = \underset{\lambda}{\operatorname{argmax}} \ q(\lambda).$$
 (2)

Using the glmnet() function from the glmnet R Package in order to generate the regularization path, we defined a new function LassoPath() that is callable directly from the R Package tools4uplift. This function is used inside the function BestFeatures() which returns the variables and interaction terms that maximize the Qini coefficient. The arguments of the function are

where data, treat, outcome and predictors are defined as above. The argument nb.lambda is the number of different  $\lambda$  values that are used for model fitting.

If validation is set to TRUE, the function performs a two-fold cross-validation. By default, the validation set is set to a randomly chosen 30% of the data, p = 0.3. If value is set to TRUE, the function prints the  $\lambda$  that maximizes the Qini coefficient q as well as its value. Finally, the function returns a vector of names of the selected features. The output of the function can be used directly in the InterUplift() function in order to fit the second stage of the modeling process. The second stage of the modeling process estimates the coefficients of the selected variables by maximizing the non penalized likelihood.

## 2.4 Data manipulation

Data manipulation is an important aspect of statistical analysis. Feature engineering, exploration of missing values patterns, outliers detection and descriptive statistics are useful to get insight about the collected data to formalize the research question and must be performed before fitting any model. Quantization transforms a continuous variable into a categorical variable. Quantization of continuous variables into bins is extremely useful when trying to model non-linearity in the data. Alternatives consist of finding a good transformation such as splines. Quantization is also useful for storing data instances in fewer bits. A variable with  $2^k$ categories can be embedded in only k bits. Existing algorithms for optimal partitioning of a continuous variable are suitable to response modeling but not to uplift modeling (Garcia et al., 2013). In practice, when exploring uplift data, the partition is performed with two options: equal length intervals and equal frequency intervals. For example, the bins are based on the deciles of the variable in the niv() function from uplift R Package. Here, we suggest a univariate supervised quantization tree-based algorithm for optimal partitioning similar to CART (Breiman et al., 1984) with a modified splitting criterion based on hypothesis testing for uplift. The same idea is extended to bivariate quantization in order to look for for potential interactions. Interactions may arise when considering the relationship among three or more variables, and describes a situation in which the simultaneous influence of two variables on a third is not additive. We build a nonparametric supervised quantization algorithm guided by the observed uplift, where the two-dimensional feature space is divided in rectangles. In addition, the R Package tools4uplift provides visualization tools for both quantization methods: uplift barplots for the univariate case, and heatmaps for the bivariate case.

Univariate supervised quantization. Suppose that we have n observations, and that we want to quantize a given continuous explanatory variable X. The objective is to partition the sample  $\Omega$  (or root node) into two child nodes  $\Omega_{\text{left}}$  and  $\Omega_{\text{right}}$  based on X so that

$$u(X \mid \Omega_{\text{left}}) \neq u(X \mid \Omega_{\text{right}}),$$
 (3)

at a pre-specified statistically significant level  $\alpha$ . Therefore, we need to find the splitting point X=x associated with the minimum p value of the uplift test satisfying p value  $\leq \alpha$ . The procedure is then repeated recursively into each child node until the stopping rule is satisfied.

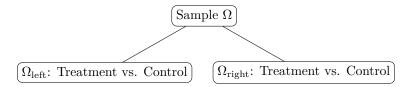


Figure 3: For one explanatory variable, the sample  $\Omega$  is divided into four groups: left child node treatment group, left child node control group, right child node treatment group, and right child node control group. The goal is to find the most statistically significant split at a given significance level  $\alpha$  (that is, a split satisfying p value  $\leq \alpha$ ) along a given variable X.

To simplify the notation, let g = 1, 2, 3, 4 denote one of the following four groups: 1 = left node treatment group, 2 = left node control group, 3 = right node treatment group, and 4 = right node control group. Let  $p_g$  be the proportion of responses in group g,  $n_g$  be the number of observations in group g, and  $n = \sum_{g=1}^{4} n_g$ . The uplift statistical test in (3) can be written in terms of these proportions as follows:

$$\begin{cases} \mathbf{H}_0: \ p_1 - p_2 = p_3 - p_4 \\ \mathbf{H}_1: \ p_1 - p_2 \neq p_3 - p_4 \end{cases},$$

or equivalently

$$\begin{cases} \mathbf{H}_0: \ p_1 - p_3 = p_2 - p_4 \\ \mathbf{H}_1: \ p_1 - p_3 \neq p_2 - p_4 \end{cases}.$$

Let  $\hat{p}_g$  be an estimator of  $p_g$ , g=1,2,3,4, that only depends on the data in the corresponding control or treatment group, that is, that does not use the samples from the other group. Under the assumption of randomization between treatment and control groups,  $\hat{p}_1 - \hat{p}_3$  (treatment only) and  $\hat{p}_2 - \hat{p}_4$  (control only) are independent. However, within each group, for instance, the treatment group,  $\hat{p}_1$  and  $\hat{p}_3$  are not independent. In order to build a statistical test, we need the expectation and variance of these estimators. Let us first represent the treatment group split in Table 1. Denote

 $p_T = \Pr(y = 1 \mid \tau = 1)$ : probability of success in the treatment group,  $n_T = \operatorname{card}\{i : X_i < x\}$ : number of observations in the left node treatment group,  $N_T$ : number of observations in the treatment group,

and let Z be the random variable that counts the number of successes in the left node treatment group. It is easily seen that  $Z \sim \text{Hypergeometric}(n_T, p_T N_T, N_T)$  where  $n_T$  is the number of draws,  $p_T N_T$  is the number of successes in the population, and  $N_T$  is the population size. The random variable Z has the following properties

$$\mathbb{E}[Z] = n_T p_T,\tag{4}$$

$$V[Z] = n_T \{ p_T (1 - p_T) \} \left( \frac{N_T - n_T}{N_T - 1} \right), \tag{5}$$

where  $\mathbb{E}[.]$  stands for the mathematical expectation and  $\mathbb{V}[.]$  stands for variance.

	Left Node	Right Node	Total
Success	z	$p_T N_T - z$	$p_T N_T$
Fail	$n_T - z$	$(1-p_T)N_T - n_T + z$	$(1-p_T)N_T$
Total	$n_T$	$N_T - n_T$	$N_T$

Table 1: Contingency table for treatment group observations split into left and right nodes.

We consider the following unbiased estimators based on the above table:

$$\hat{p}_1 = \frac{z}{n_T},$$

$$\hat{p}_3 = \frac{p_T N_T - z}{N_T - n_T}.$$

Using the Hypergeometric distribution properties (4) and (5), it is easy to show that

$$\mathbb{E}[\hat{p}_1 - \hat{p}_3] = \frac{N_T \mathbb{E}[Z]}{n_T (N_T - n_T)} - \frac{n_T p_T N_T}{n_T (N_T - n_T)} = 0,$$

$$\mathbb{V}[\hat{p}_1 - \hat{p}_3] = \frac{N_T^2 \mathbb{V}[Z]}{\{n_T (N_T - n_T)\}^2} = \frac{N_T^2 p_T (1 - p_T)}{n_T (N_T - n_T) (N_T - 1)}.$$

The same development applies to the control group. The statistics associated with the uplift test

$$\begin{cases}
H_0: (p_1 - p_3) - (p_2 - p_4) = 0 \\
H_1: (p_1 - p_3) - (p_2 - p_4) \neq 0
\end{cases}$$

is based on the asymptotic pivotal quantity

$$z_{\text{obs}} = \frac{(\hat{p}_1 - \hat{p}_2) - (\hat{p}_3 - \hat{p}_4)}{\sqrt{\mathbb{V}\{(\hat{p}_1 - \hat{p}_2) - (\hat{p}_3 - \hat{p}_4)\}}}$$
(6)

where, because of the assumption of independence between treatment and control groups samples,

$$\mathbb{V}\{(\hat{p}_1 - \hat{p}_2) - (\hat{p}_3 - \hat{p}_4)\} = \frac{N_T^2 p_T (1 - p_T)}{n_T (N_T - n_T)(N_T - 1)} + \frac{N_C^2 p_C (1 - p_C)}{n_C (N_C - n_C)(N_C - 1)}.$$

By the Central Limit Theorem, the statistics given by the right-hand-side of equation (6) is asymptotically normally distributed under the null hypothesis; therefore the test rejects  $H_0$  at a level  $\alpha$  when

$$|z_{\rm obs}| > z_{\frac{\alpha}{2}}$$

where  $z_{\alpha}$  denotes the upper-tail  $\alpha$ -percentile of the standard normal distribution.

**Algorithm 1.** The algorithm we propose works as described in the following pseudo-code. Let X be a continuous explanatory variable and m > 1 be the number of possible split points:

- 1. Compute the range of the variable:  $r = X_{(max)} X_{(min)}$
- 2. Compute the distance between the split points  $\frac{r}{m}$ .
- 3. Generate a vector of all splits points  $x_j = X_{(\min)} + j \frac{r}{m}$ , for j = 1, ..., m.
- 4. Go through each value  $X_i$  and examine each candidate split point  $x_j$ :

- (a) If  $X_i < x_j$ , the case goes to the left child node;
- (b) Otherwise, the case goes to the right child node.
- (c) The best split point is the one that minimizes the p value of the uplift test.
- 5. Repeat step 4 for each child node until the stopping rule is satisfied.
- 6. Output the terminal nodes or leaves and final split points.

**Remark 1.** If X is a categorical (ordinal or nominal) explanatory variable with a large number K of different categories, we set the number of split points to test m = K - 1. We transform the categorical variable into an ordinal variable by sorting in an increasing manner its categories according to their corresponding uplift values. Using the ranking of these categories, we create a continuous variable which we feed into the above quantization algorithm. This idea is useful in practice as a complexity reduction mechanism when K is very large.

The function that performs the optimal partitioning is called BinUplift(). Its arguments are

where data, treat, outcome are the arguments for the data, treatment indicator and outcome variable of interest. The x argument is the name of the explanatory variable to quantize by trying n.split equidistant values in the range of the variable. The arguments alpha and n.min control the performance of the statistical test. alpha is the significance level of the test; n.min is the minimum number of observations in each group (treatment or control) required to consider a split. The remaining arguments specify plotting options. The function returns a barplot for variables that are successfully quantized. If it is not possible to quantize the variable at a level alpha, the function returns a message indicating that no split was possible at the given significance level.

Several variables can be quantized separately with one call to the function BinUpliftEnhanced(), which takes the same arguments as BinUplift(), except for var.list, which is a list containing the names of the variables to quantize. The function tries to quantize all these variables at a specified significance level alpha, and, if successful, it returns an augmented dataset with the quantized variables and a trace specifying which were quantized, and which were not.

Bivariate supervised quantization. Next, suppose that we want to quantize simultaneously two continuous explanatory variables  $X_1$  and  $X_2$  so as to construct a single categorical interaction variable  $X_{1,2}$ . The idea is to partition the plane into disjoint rectangles S based on their associated observed uplifts

$$u_S = \frac{\sum\limits_{i \in S} y_i \tau_i}{\sum\limits_{i \in S} \tau_i} - \frac{\sum\limits_{i \in S} y_i (1 - \tau_i)}{\sum\limits_{i \in S} (1 - \tau_i)}.$$

**Algorithm 2.** The algorithm we propose works as described in the following pseudo-code. Let  $X_1$  and  $X_2$  be two continuous explanatory variables, b > 1 be the number of intervals each variable will be cut into and  $c \ge 2$  be the number of categories of the categorical variable  $X_{1,2}$ .

- 1. Find the minimum and the maximum values of  $X_1$  and  $X_2$ .
- 2. Divide the feature space  $\{X_{1,\min}, X_{1,\max}\} \times \{X_{2,\min}, X_{2,\max}\}$  into  $b^2$  rectangles.
- 3. Compute the observed uplift in each rectangle.
- 4. Predict the individual uplift of each observation by the observed uplift of its rectangle  $u_S$ .

5. Create a new categorical variable  $X_{1,2}$  with c categories sorted from the highest to the lowest predicted uplift.

**Remark 2.** The parameters b and c can be set to the optimizers of a cross-validation criterion based on the Qini coefficient.

The function that creates the heatmap and the associated bivariate qunatization is called SquareUplift(). Its arguments are

where data is a data frame containing the variables of interest var1, var2. The arguments  ${\tt n.split}$  and  ${\tt nb.group}$  correspond to the parameters b and c of Algorithm 2. For visualization purposes, the argument plotit is set by default to TRUE. The function returns a heatmap of observed uplifts per rectangle containing a minimum of  ${\tt n.min}$  observations per treatment and control groups. SquareUplift() also returns an augmented dataset with two new variables: a continuous variable Uplift\_var1\_var2, representing the observed uplift within each of the  ${\tt n.split} \times {\tt n.split}$  rectangles, and a categorical variable Cat\_var1\_var2 with  ${\tt nb.group}$  categories.

## 3 Application

In this section, we analyze a publicly available dataset from a marketing campaign (Hillstrom, 2008) using the R Package tools4uplift. The data contain records of 64,000 customers who last purchased a product within twelve months. The individuals were randomly assigned to three groups; two groups were targeted by two different e-mail campaigns and one group served as control. The treatment assignment was performed in a randomized experiment fashion: a third of the individuals were randomly chosen to receive an e-mail campaign featuring men merchandise, another third were randomly chosen to receive an e-mail campaign featuring women merchandise, and the last third, the control group, did not receive any form of initiative. The results were tracked during a period of two weeks following the e-mail campaign. Some questions can be answered with an uplift model: What is the incremental response of customers targeted by any of two campaigns? Is there a way to optimally select the subset of customers that should be targeted? Conversely, Is there a subset of customers that should be removed from future campaigns? The historical customer attributes available include recency which indicates the number of months since the last purchase; history which is the amount in dollars spent in the past year; two binary variables indicating if the customer purchased men merchandise or women merchandise in the past year; the zip\_code of the customer categorized as urban, suburban or rural; an indicator variable newbie indicating if the customer is a new customer in the past twelve months; and the channel from which the customer purchased in the past year, i.e., by phone, web or both. The treatment allocation variable included in the dataset is segment. In this application, we only focus on the target variable visit which is a binary variable indicating whether or not the customer visited the website. Moreover, to simplify the analysis, we restrict the treatment data to the treatment group treat = 1 that received e-mail on women merchandise, and to the control group treat = 0 that received no e-mail. The overall observed uplift for this marketing campaign is  $u_{\text{overall}} = 4.5\%$ .

#### Baseline models

First, we use the function SplitUplift() in order to split the dataset into training and test datasets with respect to the overall uplift. It is important to partition the data into subsets that keep the same distribution of treated versus nontreated and responders versus nonresponders. This is achieved by specifying the stratification variables in the argument group = c("treat", "visit").

```
R>set.seed(1988)
R>split.data1 <- SplitUplift(data = data1, p = 0.7, group = c("treat", "visit"))
R>train <- split.data1[[1]]
R>valid <- split.data1[[2]]</pre>
```

Using the two-model estimator of Section 2.1, and the interaction model estimator of Section 2.2, we fit two baseline models for comparison purposes. First, we fit the two-model estimator using the following code

The function returns a list of two elements. The first element is the baseline model fitted for nontreated individuals and the second is the baseline model fitted for treated individuals. Each model is a glm object which fits a logistic regression to each group.

```
R># baseline model for control group
R>base.tm[[1]]
Call: glm(formula = model formula, family = binomial(link = "logit"),
   data = mydata0)
Coefficients:
         (Intercept)
                                   recency
          -2.1557961
                                -0.0675804
             history
                                      mens
           0.0007079
                                 0.5428172
                            zip_code_Rural
              womens
                                 0.4931095
           0.4789285
  zip_code_Surburban
                                    newbie
                                -0.6875501
           0.0631602
channel_Multichannel
                             channel Phone
          -0.2495831
                                -0.3802874
Degrees of Freedom: 14963 Total (i.e. Null); 14954 Residual
Null Deviance:
                   10100
Residual Deviance: 9696 AIC: 9716
R># baseline model for treatment group
R>base.tm[[2]]
Call: glm(formula = model_formula, family = binomial(link = "logit"),
   data = mydata1)
Coefficients:
         (Intercept)
                                   recency
          -2.0427178
                                -0.0425278
             history
                                      mens
           0.0004829
                                 0.3444088
                            zip_code_Rural
              womens
                                 0.2901685
           0.8500028
  zip_code_Surburban
                                    newbie
           0.0425791
                                -0.4949860
channel_Multichannel
                             channel_Phone
          -0.0977911
                                -0.2400491
Degrees of Freedom: 14920 Total (i.e. Null); 14911 Residual
Null Deviance:
                   12540
Residual Deviance: 12140 AIC: 12160
```

Using the validation set, the function DualPredict() predicts the uplift.

Finally, to evaluate the quality of the baseline model, we compute the Qini coefficient with QiniArea(). Here, we use nb.group = 5 to evaluate all the models.

Next, we fit the interaction model estimator, and compare it to the two-model estimator. Both models perform similarly on the validation set. Figure 4 shows the performance of the interaction model using the functions QiniCurve() and QiniBarPlot().

```
R># baseline model on train set: fitting the interaction estimator
R>base.inter <- InterUplift(train, "treat", "visit",</pre>
                             predictors = colnames(train[, 1:9]), input = "all")
R>base.inter
Call: glm(formula = model_formula, family = binomial(link = "logit"),
    data = data)
Coefficients:
               (Intercept)
                                                  treat
                -2.1557961
                                              0.1130783
                   recency
                                                history
                -0.0675804
                                              0.0007079
                                                 womens
                      mens
                 0.5428172
                                              0.4789285
            zip_code_Rural
                                     zip_code_Surburban
                 0.4931095
                                              0.0631602
                    newbie
                                   channel_Multichannel
                -0.6875501
                                             -0.2495831
             channel_Phone
                                          treat:recency
                -0.3802874
                                              0.0250526
             treat:history
                                             treat:mens
                -0.0002250
                                             -0.1984084
              treat:womens
                                   treat:zip_code_Rural
                 0.3710743
                                             -0.2029410
  treat:zip_code_Surburban
                                           treat:newbie
                                              0.1925641
                -0.0205812
treat:channel_Multichannel
                                    treat:channel_Phone
                                              0.1402384
                 0.1517920
Degrees of Freedom: 29884 Total (i.e. Null); 29865 Residual
```

Null Deviance: 22760

Residual Deviance: 21840 AIC: 21880

Once the coefficients of the logistic regression are estimated, we predict the uplift for the individuals in the validation set, and evaluate the quality of the model with the Qini functions.

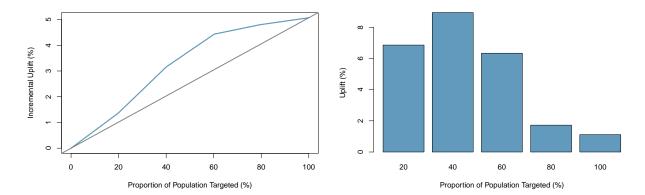


Figure 4: Performance of the interaction baseline model of Section 2.2 on a validation set. On the left panel, we see that the Qini coefficient is positive and outperforms random targeting (q = 0.72). On the right panel, we observe that the model does not sort ideally the individuals to target. A good model should order the observed uplift from highest to lowest (see Figure 2). The resulting object QiniTable is visualized using the QiniCurve() command (left panel) and the QiniBarPlot() command (right panel).

## Univariate quantization

The dataset contains two continuous variables, recency and history. We quantize both variables using the function BinUplift(). Figure 5 displays the barplots associated with the two quantizations.

For a significance level of  $\alpha = 0.05$ , the decision tree does not find any significant partition of the data with respect to the recency variable. Hence, one can either keep the variable as continuous in the models or increase the level of significance  $\alpha$ . For  $\alpha = 0.10$ , there is indeed a significant split. The following code implements the quantization of recency and history.

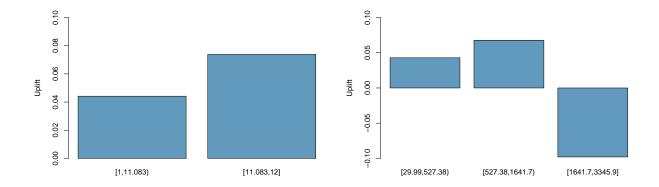


Figure 5: Univariate quantization with respect to the observed uplift. We can see that for **recency** (left panel), the optimal solution gives two groups with significantly ( $\alpha = 0.10$ ) different positive uplift values. For **history** (right panel), the optimal solution ( $\alpha = 0.05$ ) gives three groups. Note that the uplift distribution is non linear with respect to the historical expenses. The barplots were output by the function BinUplift().

## Bivariate quantization

Searching for a possible interaction between recency and history with respect to the uplift, we use the function SquareUplift() in order to visualize the interaction in a heatmap and create a new categorical variable based on Algorithm 2 of Section 2.4.

The following code returns an augmented dataset with two new variables: Uplift\_recency\_history, a continuous variable representing the observed uplift within each of the n.split × n.split rectangles, and a categorical variable Cat\_recency\_history with nb.group categories.

The function also returns the associated heatmap displayed in Figure 6.

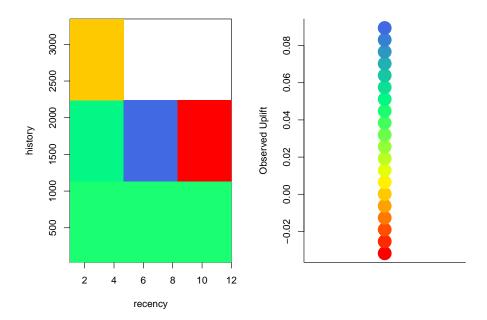


Figure 6: Bivariate quantization with respect to the observed uplift. By default, the SquareUplift() command returns the associated heatmap. The left panel shows the heatmap based on  $b^2 = 9$  rectangles. Note that for customers that spent less than \$ 1,000 in the past year, the number of months since last purchase does not affect the observed uplift. On the other hand, the observed uplift is dependent on the recency of the last purchase for customers that spent more than \$ 1,000. The heatmap colors are based on the rainbow palette with the red color representing the lowest uplift and the blue color representing the highest uplift.

#### Model selection and comparison

The objective of this section is to improve the fitting of the interaction baseline model by performing variable selection. This is done using the BestFeatures() method. We compare several models that differ in the number and type of explanatory variables. For example, we compare the fittings with the quantized version of continuous variables against models fitted with the original variables. More specifically, we fit the interaction model estimator of Section 2.3 with different versions of the variables recency and history. We let the function BestFeatures() select the best set of predictors. The baseline model uses the original variables.

Other models are fitted using either the quantized recency and the original history, or the original recency and the quantized history, or both quantized variables. Another model is fitted using the Cat\_recency\_history categorical variable from the bivariate quantization algorithm. The following code implements the interaction model based on the best selected features (that is, those giving highest Qini coefficient). In this model both recency and history are the original continuous variables. The idea is to try to improve the baseline model with feature selection based on the Qini coefficient.

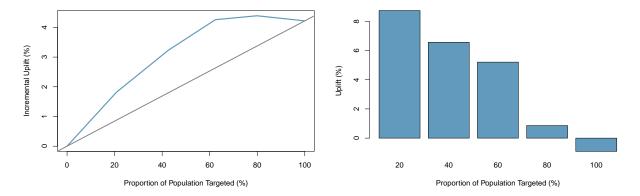


Figure 7: Performance of the best interaction model with automatic feature selection on a validation set. The Qini coefficient is q = 0.99.

```
[7] "zip_code_Surburban" "newbie"
[9] "channel_Multichannel" "channel_Phone"
[11] "treat:recency" "treat:mens"
[13] "treat:womens" "treat:zip_code_Rural"
[15] "treat:zip_code_Surburban" "treat:newbie"
[17] "treat:channel_Multichannel" "treat:channel_Phone"
```

The function drops the interaction between history and treat. Next, we use the features vector in the InterUplift() function in order to fit an interaction model.

We can see that the baseline model shows an increase in the Qini coefficient from 0.72 to 0.95 when using the automatic feature selection method.

Next, we repeat this procedure by changing the versions (continuous or categorical) of the recency and history variables. The R Package tools4uplift makes it easy and fast to implement different models with feature selection, with both continuous and categorical variables. Table 2 displays the Qini coefficients associated with each of these models. The interaction model that works with the univariate quantizations of the variables recency and history yields the highest Qini coefficient, as well as a good ordering in terms of uplift of the population to target, i.e., from the highest to the lowest observed uplift. This is seen in Figure 7.

Function	Description
BestFeatures()	Feature selection for the interaction estimator
BinUplift()	Univariate quantization
BinUpliftEnhanced()	Univariate quantization - augmented data
DualPredict()	Predictions from a two-model estimator
DualUplift()	Two-model estimator
InterPredict()	Predictions from an interaction estimator
InterUplift()	Interaction estimator
LassoPath()	LASSO path for penalized logistic regression
QiniArea()	Qini coefficient
QiniBarPlot()	Uplift barplot
QiniCurve()	Qini curve
QiniTable()	Performance of an uplift estimator
SplitUplift()	Split data with respect to uplift distribution
SquareUplift()	Bivariate quantization

Table 3: Summary of the functions available in the R Package tools4uplift

Model	Feature Selection	Qini coefficient
Baseline	No	0.72
No quantization	Yes	0.95
Categorical history only	Yes	0.93
Categorical recency only	Yes	0.94
Univariate categorical recency and history	Yes	0.99
Bivariate categorical recency and history	Yes	0.97

Table 2: Comparison of model performances on a validation set. The non linearity introduced by the quantization of variables recency and history helps the uplift model to better segment the customers of the marketing campaign.

# 4 Summary

We present the methodology associated with the new R Package tools4uplift together with an application to a real world marketing campaign dataset, as an illustration of how the package could be used to analyse uplift data. The functions presented in this work are summarized in Table 3; their dependencies are shown in Figure 8. The purpose of tools4uplift is to give practitioners the necessary tools to get some insight about the uplift signal in the context of a randomized experiment. This work deals with four crucial steps in statistical modeling: i) quantization, ii) visualization, iii) feature selection, and iv) model validation. All the available functions in the package are thoroughly described and accompanied by a motivating example. The use of tools4uplift will enable practitioners to save time and effort when analyzing their uplift data.

# Computational details

The results in this paper were obtained using R 3.2.3 with the Packages tools4uplift and dummies. R itself and all packages used are available from CRAN at http://CRAN.R-project.org/.

In order to analyze our algorithms in terms of runtime, two simple experiments were performed. The experiments were run on a desktop PC with Intel Core i7-7700 CPU @ 3.60GHz with 16 GB of RAM and Windows 10 operating system. For the univariate quantization algorithm of Section 2.4, Figure 9 shows the system runtime as a function of the number of split points to test at each node. For the bivariate quantization algorithm, the system runtime as a function of the number of rectangles is shown in Figure 10. In both cases, we see that the algorithms are computationally efficient.

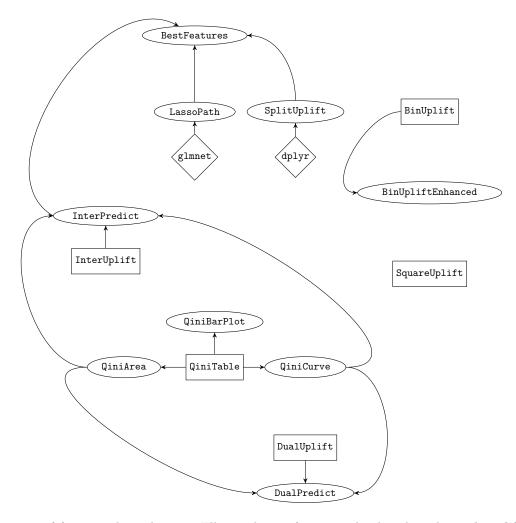


Figure 8: Diagram of function dependencies. Ellipses denote functions developed in the **tools4uplift** that are dependent on other functions.  $A \longrightarrow B$  means that B depends on A. Rectangles denote independent functions and diamonds denote pre-existing R libraries.

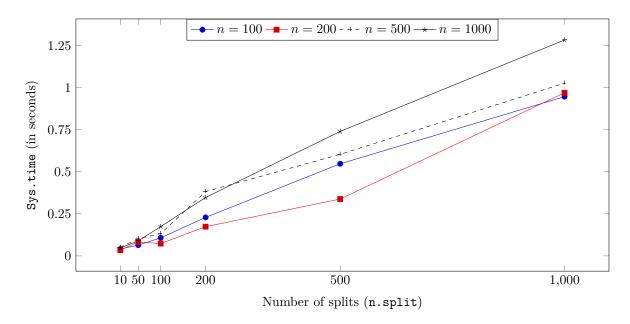


Figure 9: Runtimes (in seconds) of Algorithm 1 of the BinUplift() function (see Section 2.4) for univariate quantization of a continuous variable, as a function of the number of splits to test at each node of the decision tree. The different colored curves represent different sample sizes.

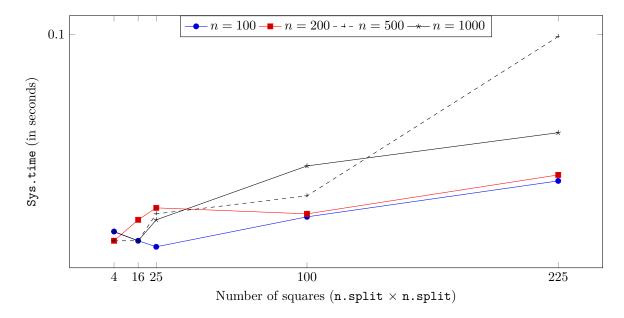


Figure 10: Runtimes (in seconds) of Algorithm 2 of the SquareUplift() function (see Section 2.4) for bivariate quantization of two continuous variables, as a function of the number of rectangles to use in order to estimate the uplift. The different colored curves represent different sample sizes. The maximum observed runtime in our experiment was 0.0993 seconds.

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