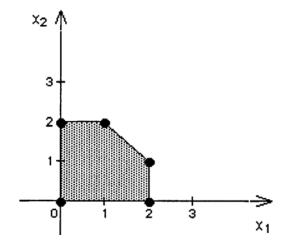
# CHAPTER 4: SOLVING LINEAR PROGRAMMING PROBLEMS: THE SIMPLEX METHOD

# 4.1-1.

(a) Label the corner points as A, B, C, D, and E in the clockwise direction starting from (0,2).



- (b) A:  $x_1 = 0 \text{ and } x_2 = 2$ 
  - B:  $x_2 = 2$  and  $x_1 + x_2 = 3$
  - C:  $x_1 + x_2 = 3$  and  $x_1 = 2$
  - D:  $x_1 = 2 \text{ and } x_2 = 0$
  - E:  $x_2 = 0 \text{ and } x_1 = 0$
- (c) A:  $(x_1, x_2) = (0, 2)$ 
  - B:  $(x_1, x_2) = (1, 2)$
  - C:  $(x_1, x_2) = (2, 1)$
  - D:  $(x_1, x_2) = (2, 0)$
  - E:  $(x_1, x_2) = (0, 0)$
- Corner Point
   Adjacent Points

   A
   E, B

   B
   A, C

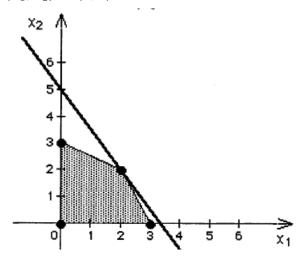
   C
   B, D

   D
   C, E

   E
   D, A
- (e) A and B:  $x_2 = 2$ 
  - B and C:  $x_1 + x_2 = 3$
  - C and D:  $x_1 = 2$
  - D and E:  $x_2 = 0$
  - E and A:  $x_1 = 0$

# 4.1-2.

(a) Optimal solution:  $(x_1^*, x_2^*) = (2, 2)$  with  $Z^* = 10$ 



Label the corner points as A, B, C, and D in the clockwise direction starting from (0, 3).

(b)

Corner Point	Corresponding Constraint Boundary Eq.s	
A(0,3)	$x_1 = 0 \text{ and } x_1 + 2x_2 = 6$	$0 = 0$ and $0 + 2 \times 3 = 6$
B(2,2)	$x_1 + 2x_2 = 6$ and $2x_1 + x_2 = 6$	$2 + 2 \times 2 = 6$ and $2 \times 2 + 2 = 6$
C(3,0)	$2x_1 + x_2 = 6$ and $x_2 = 0$	$2 \times 3 + 0 = 6$ and $0 = 0$
D(0, 0)	$x_1 = 0 \text{ and } x_2 = 0$	0 = 0  and  0 = 0

(c)	Corner Point	Adjacent Corner Points
	A(0,3)	D(0,0) and $B(2,2)$
	B(2,2)	A(0,3) and $C(3,0)$
	C(3,0)	B(2,2) and $D(0,0)$
	D(0,0)	C(3,0) and $A(0,3)$

(d) Optimal Solution:  $(x_1^*, x_2^*) = (2, 2)$  with  $Z^* = 10$ 

Corner Point $(x_1, x_2)$	$Profit = 3x_1 + 2x_2$
A(0,3)	6
B(2,2)	10
C(3,0)	9
D(0,0)	0

(e)

Corner Point	Profit	Next Step
D(0,0)	0	Check $A$ and $C$ .
A(0,3)	6	Move to $C$ .
C(3,0)	9	Check B.
B(2,2)	10	Stop, B is optimal.*

<sup>\*</sup> The next corner point is A, which has already been checked.

4.1-3.

(a)

Corner Point $(A_1, A_2)$	$Profit = 1,000A_1 + 2,000A_2$
(0,0)	0
(8,0)	8,000
(6,4)	14,000
(5,5)	15,000
(0, 6.667)	13,333

Optimal Solution:  $(A_1^*, A_2^*) = (5, 5)$  with  $Z^* = $15,000$ 

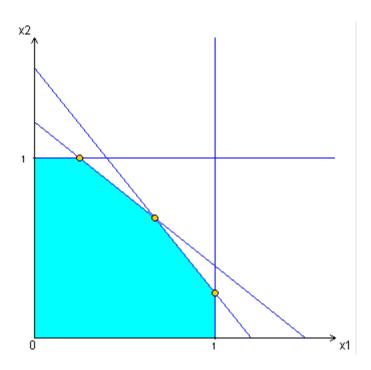
(b) Initiated at the origin, the simplex method can follow one of the two paths:

$$(0,0) \to (8,0) \to (6,4) \to (5,5) \text{ or } (0,0) \to (0,6.7) \to (5,5).$$

Consider the first path. The origin (0,0) is not optimal, since (0,6.7) and (8,0) are adjacent to (0,0), both are feasible and they have better objective values. (8,0) is not optimal because (6,4), which is adjacent to it, is feasible and better. (5,5) is optimal since both corner points that are adjacent to it are worse.

4.1-4.

(a)



(b)

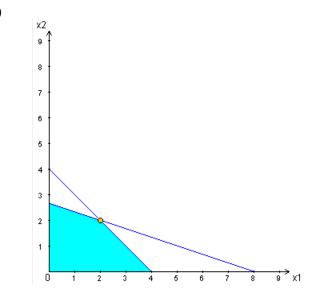
	CP Solution	Feasibility	Objective
A	$\left(0, \frac{3}{2}\right)$	Infeasible	6750
В	$\left(0,\frac{6}{5}\right)$	Infeasible	5400
С	(0,1)	Feasible	4500
D	$\left(\frac{1}{4},1\right)$	Feasible	5625
Е	$(\frac{2}{5}, 1)$	Infeasible	6300
F	(1, 1)	Infeasible	9000
G	$\left(\frac{2}{3},\frac{2}{3}\right)$	Feasible	6000 *
Н	$(1, \frac{2}{5})$	Infeasible	6300
Ι	$(1, \frac{1}{4})$	Feasible	5625
J	(1,0)	Feasible	4500
K	$\left(\frac{6}{5},0\right)$	Infeasible	5400
L	$\left(\frac{3}{2},0\right)$	Infeasible	6750
M	(0,0)	Feasible	0

The point G is optimal.

(c) Start at the origin M=(0,0). Both adjacent points C=(1,0) and J=(0,1) are feasible and have better objective values, so one can choose to move to either one of them. Suppose we choose C, which is not optimal since its adjacent CPF solution D is better. The other corner point that is adjacent to C is B, but it is infeasible, so move to D. Its adjacent G is feasible and better. The CPF solutions that are adjacent to G, namely D and G both have lower objective values. Hence, G is optimal. If one chooses to proceed to G instead of G after the starting point, then the simplex path follows the points G0, G1, G2, G3, G4, G5, G5, G6, G6, G8, G8, G9, G9,

#### 4.1-5.

(a)



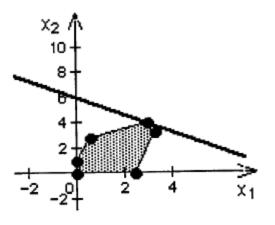
(b)

	CP Solution	Feasibility	Objective
A	(0, 4)	Infeasible	8
В	$\left(0, \frac{8}{3}\right)$	Feasible	$5\frac{1}{3}$
С	(2,2)	Feasible	6 *
D	(4,0)	Feasible	4
Е	(8,0)	Infeasible	8
F	(0,0)	Feasible	0

The point C is optimal.

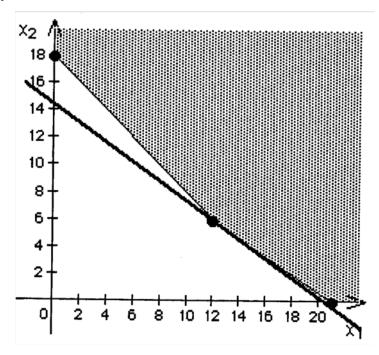
(c) The starting point F is not optimal, since B and D have better objective values. The objective value z increases faster along the edge FB  $(5\frac{1}{3}/\frac{8}{3}=2)$  than along the edge FD (4/4=1), so we choose to move to point B. B is not optimal because the adjacent point C does better. Note that A is adjacent to B as well, but it is infeasible. C is optimal since the two CPF solutions adjacent to C, namely B and D have lower objective values.

# 4.1-6.



Corner Point	$Profit = 2x_1 + 3x_2$	Next Step
(0,0)	0	Check (2.5, 0) and (0, 1).
(2.5,0)	5	Move to $(2.5, 0)$ .
(0,1)	3	Check (3.3333, 3.333).
(3.3333, 3.333)	16.667	Move to $(3, 4)$ . Check $(3, 4)$ .
(3,4)	18	Move to (3, 4). Check (0.6, 2.8).
(0.6, 2.8)	9.6	Stop, $(3,4)$ is optimal.

#### 4.1-7.



Corner Point	$Cost = 5x_1 + 7x_2$	Next Step
(12, 6)	102	Check (21, 0) and (0, 18).
(21,0)	105	Stop, $(12, 6)$ is optimal.
(0, 18)	126	

#### 4.1-8.

- (a) TRUE. Use optimality test. In minimization problems, "better" means smaller. To see this, note that min  $Z = -\max(-Z)$ .
- (b) FALSE. CPF solutions are not the only possible optimal solutions, there can be infinitely many optimal solutions. This is indeed the case when there are more than one optimal solution. For example, consider the problem

maximize 
$$Z=x_1+x_2$$
 subject to 
$$x_1+x_2 \leq 10$$
  $x_1,x_2 \geq 0$ 

where  $Z^* = 10$ ,  $x_1^* = k$  and  $x_2^* = 10 - k$  with  $k \in [0, 10]$  are all optimal solutions.

(c) TRUE. However, this is not always true. It is possible to have an unbounded feasible region where an entire ray with only one CPF solution is optimal.

### 4.1-9.

- (a) The problem may not have an optimal solution.
- (b) The optimality test checks whether the current corner point is optimal. The iterative step only moves to a new corner point.

- (c) The simplex method can choose the origin as the initial corner point only when it is feasible.
- (d) One of the adjacent points is likely to be better, not necessarily optimal.
- (e) The simplex method only identifies the rate of improvement, not all the adjacent corner points.

#### 4.2-1.

(a) Augmented form:

(b)

	CPF Solution	BF Solution	Nonbasic Variables	Basic Variables
A	(0,1)	(0, 1, 1, 0, 2000, 100)	$x_1, x_4$	$x_2, x_3, x_5, x_6$
В	$\left(\frac{1}{4},1\right)$	$\left(\frac{1}{4}, 1, \frac{3}{4}, 0, 750, 0\right)$	$x_4, x_6$	$x_1, x_2, x_3, x_5$
С	$\left(\frac{2}{3},\frac{2}{3}\right)$	$\left(\frac{2}{3}, \frac{2}{3}, \frac{1}{3}, \frac{1}{3}, 0, 0\right)$	$x_5, x_6$	$x_1, x_2, x_3, x_4$
D	$(1,\frac{1}{4})$	$\left(1, \frac{1}{4}, 0, \frac{3}{4}, 0, 75\right)$	$x_3, x_5$	$x_1, x_2, x_4, x_6$
Е	(1,0)	(1,0,0,1,1000,200)	$x_2, x_3$	$x_1, x_4, x_5, x_6$
F	(0,0)	(0,0,1,1,6000,600)	$x_1, x_2$	$x_3, x_4, x_5, x_6$

(c) <u>BF Solution A:</u> Set  $x_1 = x_4 = 0$  and solve

$$x_3 = 1$$
  
 $x_2 = 1$   
 $4000x_2 + x_5 = 6000 \implies x_5 = 2000$   
 $500x_2 + x_6 = 600 \implies x_6 = 100$ 

BF Solution B: Set  $x_4 = x_6 = 0$  and solve

$$x_1 + x_3 = 1 \implies x_3 = 3/4$$
  
 $x_2 = 1$   
 $5000x_1 + 4000x_2 + x_5 = 6000 \implies x_5 = 750$   
 $400x_1 + 500x_2 = 600 \implies x_1 = 1/4$ 

BF Solution C: Set  $x_5 = x_6 = 0$  and solve

$$x_1 + x_3 = 1$$
  
 $x_2 + x_4 = 1$   
 $5000x_1 + 4000x_2 = 6000$   
 $400x_1 + 500x_2 = 600$ 

From the last two equations,  $x_1 = x_2 = 2/3$  and from the first two,  $x_3 = x_4 = 1/3$ .

BF Solution D: Set  $x_3 = x_5 = 0$  and solve

$$x_1 = 1$$
  
 $x_2 + x_4 = 1 \Rightarrow x_4 = 3/4$   
 $5000x_1 + 4000x_2 = 6000 \Rightarrow x_2 = 1/4$   
 $400x_1 + 500x_2 + x_6 = 600 \Rightarrow x_6 = 75$ 

BF Solution E: Set  $x_2 = x_3 = 0$  and solve

$$x_1 = 1$$
  
 $x_4 = 1$   
 $5000x_1 + x_5 = 6000 \implies x_5 = 1000$   
 $400x_1 + x_6 = 600 \implies x_6 = 200$ 

BF Solution F: Set  $x_1 = x_2 = 0$  and solve

$$x_3 = 1$$
  
 $x_4 = 1$   
 $x_5 = 6000$   
 $x_6 = 600$ 

#### 4.2-2.

(a) Augmented form:

(b)

	CPF Solution	BF Solution	Nonbasic Variables	Basic Variables
A	(0,0)	(0,0,8,4)	$x_1, x_2$	$x_3,x_4$
В	$\left(0,\frac{8}{3}\right)$	$(0, \frac{8}{3}, 0, \frac{4}{3})$	$x_1, x_3$	$x_2,x_4$
С	(2,2)	(2,2,0,0)	$x_3, x_4$	$x_1, x_2$
D	(4,0)	(4,0,4,0)	$x_2, x_4$	$x_1, x_3$

(c) BF Solution A: Set  $x_1 = x_2 = 0$  and solve

$$x_3 = 8$$
$$x_4 = 4$$

BF Solution B: Set  $x_1 = x_3 = 0$  and solve

$$3x_2 = 8 \Rightarrow x_2 = 8/3$$
  
 $x_2 + x_4 = 4 \Rightarrow x_4 = 4/3$ 

BF Solution C: Set  $x_3 = x_4 = 0$  and solve

$$x_1 + 3x_2 = 8 x_1 + x_2 = 4$$

From these two equations,  $x_1 = x_2 = 2$ .

BF Solution D: Set  $x_2 = x_4 = 0$  and solve

$$x_1 + x_3 = 8 \implies x_3 = 4$$
  
 $x_1 = 4$ 

(d)

	CP Infeasible Sol.'n	Basic Infeasible Sol.'n	Nonbasic Var.'s	Basic Var.'s
Е	(0,4)	(0,4,-4,0)	$x_1, x_4$	$x_2, x_3$
F	(8,0)	(8,0,0,-4)	$x_2, x_3$	$x_1, x_4$

(e) <u>Basic Infeasible Solution E</u>: Set  $x_1 = x_4 = 0$  and solve

$$3x_2 + x_3 = 8 \implies x_3 = -4$$
  
 $x_2 = 4$ 

Basic Infeasible Solution F: Set  $x_2 = x_3 = 0$  and solve

$$x_1 = 8$$
  
 $x_1 + x_4 = 4 \implies x_4 = -4$ 

#### 4.3-1.

After the sudden decline of prices at the end of 1995, Samsung Electronics faced the urgent need to improve its noncompetitive cycle times. The project called SLIM (short cycle time and low inventory in manufacturing) was initiated to address this problem. As part of this project, floor-scheduling problem is formulated as a linear programming model. The goal is to identify the optimal values "for the release of new lots into the fab and for the release of initial WIP from every major manufacturing step in discrete periods, such as work days, out to a horizon defined by the user" [p. 71]. Additional variables are included to determine the route of these through alternative machines. The optimal values "minimize back-orders and finished-goods inventory" [p. 71] and satisfy capacity constraints and material flow equations. CPLEX was used to solved the linear programs.

With the implementation of SLIM, Samsung significantly reduced its cycle times and as a result of this increased its revenue by \$1 billion (in five years) despite the decrease in selling prices. The market share increased from 18 to 22 percent. The utilization of machines was improved. The reduction in lead times enabled Samsung to forecast sales more accurately and so to carry less inventory. Shorter lead times also meant happier customers and a more efficient feedback mechanism, which allowed Samsung to respond to customer needs. Hence, SLIM did not only help Samsung to survive a crisis that drove many out of the business, but it did also provide a competitive advantage in the business.

#### 4.3-2.

Optimal Solution: 
$$(x_1^*, x_2^*) = (\frac{2}{3}, \frac{2}{3}), Z^* = 6000$$

$$\text{Max Z} = 4500 X_1 + 4500 X_2$$

subject to

1) 1 
$$X_1 + 0 X_2 \le 1$$

$$0 X_1 + 1 X_2 \le 1$$

3) 
$$5000 x_1 + 4000 x_2 \le 6000$$

4) 
$$400 x_1 + 500 x_2 \le 600$$

and

$$x_1 \ge 0, x_2 \ge 0.$$

Solve Interactively by the Simplex Method:

0) 
$$Z-4500 \times 1-4500 \times 2+$$
 0  $X_3+$  0  $X_4+$  0  $X_5+$  0  $X_6=0$   
1)  $1 \times 1+$  0  $X_2+$  1  $X_3+$  0  $X_4+$  0  $X_5+$  0  $X_6=1$   
2) 0  $X_1+$  1  $X_2+$  0  $X_3+$  1  $X_4+$  0  $X_5+$  0  $X_6=1$   
3) 5000  $X_1+4000 \times 2+$  0  $X_3+$  0  $X_4+$  1  $X_5+$  0  $X_6=6000$   
4)  $400 \times 1+$  500  $X_2+$  0  $X_3+$  0  $X_4+$  0  $X_5+$  1  $X_6=600$ 

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ .

$$x_1 \ge 0$$
,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ .

0) 
$$Z+$$
 0  $X_1+$  0  $X_2-1125$   $X_3+$  0  $X_4+1.12$   $X_5+$  0  $X_6=5625$   
1) 1  $X_1+$  0  $X_2+$  1  $X_3+$  0  $X_4+$  0  $X_5+$  0  $X_6=1$   
2) 0  $X_1+$  0  $X_2+1.25$   $X_3+$  1  $X_4-2e-4$   $X_5+$  0  $X_6=0.75$   
3) 0  $X_1+$  1  $X_2-1.25$   $X_3+$  0  $X_4+2e-4$   $X_5+$  0  $X_6=0.25$   
4) 0  $X_1+$  0  $X_2+225$   $X_3+$  0  $X_4-0.12$   $X_5+$  1  $X_6=75$ 

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ .

0) 
$$Z+$$
 0  $X_1+$  0  $X_2+$  0  $X_3+$  0  $X_4+$  0.5  $X_5+$  5  $X_6=6000$   
1) 1  $X_1+$  0  $X_2+$  0  $X_3+$  0  $X_4+6e-4$   $X_5-4e-3$   $X_6=0.66667$   
2) 0  $X_1+$  0  $X_2+$  0  $X_3+$  1  $X_4+4e-4$   $X_5-6e-3$   $X_6=0.33333$   
3) 0  $X_1+$  1  $X_2+$  0  $X_3+$  0  $X_4-4e-4$   $X_5+6e-3$   $X_6=0.66667$   
4) 0  $X_1+$  0  $X_2+$  1  $X_3+$  0  $X_4-6e-4$   $X_5+4e-3$   $X_6=0.33333$ 

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ .

4.3-3.

(a) maximize 
$$Z = x_1 + 2x_2$$
  
subject to  $x_1 + 3x_2 + x_3 = 8$   
 $x_1 + x_2 + x_4 = 4$   
 $x_1, x_2, x_3, x_4 > 0$ 

Initialization:  $x_1 = x_2 = 0 \implies x_3 = 8$ ,  $x_4 = 4$ ,  $z = x_1 + 2x_2 = 0$ , is not optimal since the improvement rates are positive. Since it offers a rate of improvement of 2, choose to increase  $x_2$ , which becomes the entering basic variable for Iteration 1. Given  $x_1 = 0$ , the highest possible increase in  $x_2$  is found by looking at:

$$x_3 = 8 - 3x_2 \ge 0 \implies x_2 \le 8/3$$
  
 $x_4 = 4 - x_2 > 0 \implies x_2 \le 4$ 

The minimum of these two bounds is 8/3, so  $x_2$  can be raised to 8/3 and  $x_3 = 0$  leaves the basis. Using Gaussian elimination, we obtain:

$$Z = \frac{1}{3}x_1 - \frac{2}{3}x_3 + \frac{16}{3}$$
$$\frac{1}{3}x_1 + x_2 + \frac{1}{3}x_3 = \frac{8}{3}$$
$$\frac{2}{3}x_1 - \frac{1}{3}x_3 + x_4 = \frac{4}{3}$$
$$x_1, x_2, x_3, x_4 \ge 0$$

Again  $(0, \frac{8}{3}, 0, \frac{4}{3})$  is not optimal since the rate of improvement for  $x_1$  is  $\frac{1}{3} > 0$  and  $x_1$  can be increased to 2. Consequently,  $x_4$  becomes 0. By Gaussian elimination:

$$Z = -\frac{1}{2}x_3 - \frac{1}{2}x_4 + 6$$

$$x_2 + \frac{1}{2}x_3 + \frac{1}{2}x_4 = 2$$

$$x_1 - \frac{1}{2}x_3 + \frac{3}{2}x_4 = 2$$

$$x_1, x_2, x_3, x_4 \ge 0$$

The current solution is optimal, since increasing  $x_3$  or  $x_4$  would decrease the objective value. Hence  $x^* = (2, 2, 0, 0), Z^* = 6$ .

(b) Optimal Solution: 
$$(x_1^*, x_2^*) = (2, 2), Z^* = 6$$

Solve Interactively by the Simplex Method:

0) 
$$Z-$$
 1  $X_1-$  2  $X_2+$  0  $X_3+$  0  $X_4=$  0  
1) 1  $X_1+$  3  $X_2+$  1  $X_3+$  0  $X_4=$  8  
2) 1  $X_1+$  1  $X_2+$  0  $X_3+$  1  $X_4=$  4

$$x_1 \ge 0, x_2 \ge 0, x_3 \ge 0, x_4 \ge 0.$$

- 0)  $z_{-0.33} x_1 + 0 x_2 + 0.67 x_3 + 0 x_4 = 5.33333$
- $1 \ X_2 + 0.33 \ X_3 + 0 \ X_4 = 2.66667$ 1) 0.333 X<sub>1</sub>+
- 2)  $0.667 \times_{1} + 0 \times_{2} 0.33 \times_{3} + 1 \times_{4} = 1.33333$

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ .

- 1)
- 2)

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ .

# (c) The solution is the same.

Objective Function Coefficient

Value of the Objective Function: Z = 6

02,000210 1 411002011 2							
Variable	Value_						
X <sub>1</sub>	2						
$x_2$	2						

	Allowable Range					
Current	To Stay Optimal					
Value	Minimum	Maximum				
1	0.66667	2				
2	1 1	3				

## 4.3-4.

Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 10, 6\frac{2}{3}), Z^* = 70$ 

Bas	Eal		Coefficient of							
Var			x <sub>1</sub>	x <sub>2</sub>	Х3	X4	X5	Side		
z	. 0	1	-4	-3	-6	0	0_	0		
X4	1	0	3	1	3	1	0	3.0		
X5	2	0	2	2	3	0	1	40		

Bas	Eσ		_	Right				
Var		Z	X <sub>1</sub>	x <sub>2</sub>	X3	X4	X5	Side
z X3	0	1	2	-1 0.3333	0	2 0.3333	0	60 10
X5		0	-1	1	0	-1	1	10

Bas	Eal				Right			
Bas Var	No	Z	Х1	Х2	ХЗ	X4	X5	Side
Z X3 X2	0	1 0	1 1.3333 -1	0 0 1	0 1 0	0.6667 -1	-0.333 1	70 6.66667 10

#### 4.3-5.

Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 1.58, 1.68), Z^* = 9.89$ 

0) 
$$z-$$
 1  $x_1-$  2  $x_2-$  4  $x_3+$  0  $x_4+$  0  $x_5+$  0  $x_6=$  0  
1) 3  $x_1+$  1  $x_2+$  5  $x_3+$  1  $x_4+$  0  $x_5+$  0  $x_6=$  10  
2) 1  $x_1+$  4  $x_2+$  1  $x_3+$  0  $x_4+$  1  $x_5+$  0  $x_6=$  8  
3) 2  $x_1+$  0  $x_2+$  2  $x_3+$  0  $x_4+$  0  $x_5+$  1  $x_6=$  7

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ .

0) 
$$Z + 1.4 X_1 - 1.2 X_2 + 0 X_3 + 0.8 X_4 + 0 X_5 + 0 X_6 = 8$$
  
1)  $0.6 X_1 + 0.2 X_2 + 1 X_3 + 0.2 X_4 + 0 X_5 + 0 X_6 = 2$   
2)  $0.4 X_1 + 3.8 X_2 + 0 X_3 - 0.2 X_4 + 1 X_5 + 0 X_6 = 6$   
3)  $0.8 X_1 - 0.4 X_2 + 0 X_3 - 0.4 X_4 + 0 X_5 + 1 X_6 = 3$ 

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ .

0) 
$$Z+1.53$$
  $X_{1}+$  0  $X_{2}+$  0  $X_{3}+0.74$   $X_{4}+0.32$   $X_{5}+$  0  $X_{6}=9.89474$  1) 0.579  $X_{1}+$  0  $X_{2}+$  1  $X_{3}+0.21$   $X_{4}-0.05$   $X_{5}+$  0  $X_{6}=1.68421$  2) 0.105  $X_{1}+$  1  $X_{2}+$  0  $X_{3}-0.05$   $X_{4}+0.26$   $X_{5}+$  0  $X_{6}=1.57895$  3) 0.842  $X_{1}+$  0  $X_{2}+$  0  $X_{3}-0.42$   $X_{4}+0.11$   $X_{5}+$  1  $X_{6}=3.63158$ 

$$x_1 \ge 0$$
,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ .

#### 4.3-6.

(a) The simplest adaptation of the simplex method is to force  $x_2$  and  $x_3$  into the basis at the earliest opportunity. One can also find the optimal solution directly by using Gaussian elimination.

(b) 
$$Z = 5x_1 + 3x_2 + 4x_3$$
$$2x_1 + x_2 + x_3 + x_4 = 20$$
$$3x_1 + x_2 + 2x_3 + x_5 = 30$$
$$x_1, x_2, x_3, x_4, x_5 \ge 0$$
(i) Increase  $x_2$  setting  $x_1 = 0$ 

 $x_1, x_2, x_3, x_4, x_5 \ge 0$ 

(i) Increase 
$$x_2$$
 setting  $x_1 = x_3 = 0$ .  
 $x_4 = 20 - x_2 \ge 0 \Rightarrow x_2 \le 20 \leftarrow \text{minimum}$   
 $x_5 = 30 - x_2 \ge 0 \Rightarrow x_2 \le 30$   
Let  $x_2 = 20$  and  $x_4 = 0$ .  
 $Z = -x_1 + x_3 - 3x_4 + 60$   
 $2x_1 + x_2 + x_3 + x_4 = 20$   
 $x_1 + x_3 - x_4 + x_5 = 10$ 

(ii) Increase 
$$x_3$$
 setting  $x_1 = x_4 = 0$ .  
 $x_2 = 20 - x_3 \ge 0 \Rightarrow x_3 \le 20$   
 $x_5 = 10 - x_3 \ge 0 \Rightarrow x_2 \le 10 \leftarrow \text{minimum}$   
Let  $x_3 = 10$  and  $x_5 = 0$ .  
 $Z = -2x_1 - 2x_4 - x_5 + 70$   
 $x_1 + x_2 + 2x_4 - x_5 = 10$   
 $x_1 + x_3 - x_4 + x_5 = 10$   
 $x_1, x_2, x_3, x_4, x_5 \ge 0$ 

Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 10, 10)$  and  $Z^* = 70$ 

#### 4.3-7.

(a) Because  $x_2 = 0$  in the optimal solution, the problem can be reduced to:

maximize 
$$Z = 2x_1 + 3x_3$$
 subject to 
$$x_1 + 2x_3 \le 30$$
 
$$x_1 + x_3 \le 24$$
 
$$3x_1 + 3x_3 \le 60$$
 
$$x_1, x_3 \ge 0$$

or equivalently

maximize 
$$z = 2x_1 + 3x_3$$
 subject to 
$$x_1 + 2x_3 \le 30$$
 
$$x_1 + x_3 \le 20$$
 
$$x_1, x_3 \ge 0$$

Since  $x_1 > 0$  and  $x_3 > 0$  in the optimal solution, they should be basic variables in the optimal solution. Choosing these two as the first two entering basic variables will lead to an optimal solution. The leaving basic variables will be determined by the minimum ratio test.

(b) Optimal Solution: 
$$(x_1^*, x_2^*, x_3^*) = (10, 0, 10)$$
 and  $Z^* = 50$ 

Basic			(				
Variable	Eq.	Z	X1	Х3	X4	X5	RHS
Z	0	1	-2	ကု	0	0	0
X4	1	0	1	2	1	0	30
X5	2	0	1	1	0	1	20

Basic			(	Coefficient of					
Variable	Eq.	Z	X1	Х3	X4	X5	RHS		
Z	0	1	-0.5	0	1.5	0	45		
Х3	1	0	0.5	1	0.5	0	15		
X5	2	0	0.5	0	-0.5	1	5		

Basic			(				
Variable	Eq.	Z	X1	Х3	X4	X5	RHS
Z	0	1	0	0	1	1	50
X3	1	0	0	1	1	-1	10
X1	2	0	1	0	-1	2	10

#### 4.3-8.

- (a) FALSE. The simplex method's rule for choosing the entering basic variable is used because it gives the best rate of improvement for the objective value at the given corner point.
- (b) TRUE. The simplex method's rule for choosing the leaving basic variable determines which basic variable drops to zero first as the entering basic variable is increased. Choosing any other one can cause this variable to become negative, so infeasible.
- (c) FALSE. When the simplex method solves for the next BF solution, elementary algebraic operations are used to eliminate each basic variable from all but one equation (its equation) and to give it a coefficient of one in that equation.

4.4-1.

Optimal Solution:  $(x_1^*, x_2^*) = (2/3, 2/3)$  and  $Z^* = 6,000$ 

Solve Interactively by the Simplex Method:

Bas	Eq	L_			Right				
Var	No	Z	x <sub>1</sub>	X2	Хз	X4	X5	X6	Side
z	0	1	-4500	-4500	0	0	0	0	0
хз	1	0	1	0	1	0	0	0	1
X4	2	0	0	1	0	1	0	0	1
X5	3	0	5000	4000	0	0	1	0	6000
x6	4	0	400	500	0	0	0	1	600
_	I _	1							
Bas	-				Coeffic				Right
Var	No	Z	X <sub>1</sub>	X2	X3	Х4	X5	X6	Side
		١.	_						
Z	0	1	0	-4500	4500	0	0	0	4500
$x_1$	1	0	1	0	1	0	0	0	1
Х4	2	0	0	1	0	1	0	0	1
X5	3	0	0	4000	-5000	. 0	1	0	1000
Х6	4	0	0	500	-400	0	0	1	200
n I		I					_		
Bas	_				Coeffic				Right
Var	No	Z	X <sub>1</sub>	Х2	X3_	X4	X5	Х6	Side
_ [									
Z	0	1	0	0	-1125	. 0	1.125	0	5625
х1	1	0	1	0	1	0	0	0	1
X4	2	0	0	0	1.25	1	-2e-4	0	0.75
x <sub>2</sub>	3	0	0	1	-1.25	0	0.0002	0	0.25
x6	4	0	0	0	225	0	-0.125	1	75

Bas	Eq		Coefficient of								
Var	No	Z	X <sub>1</sub>	X2	X3	Х4	X5	X6	Right Side		
				•	•						
Z	0	+	0	0	0	0	0.5	5	6000		
$x_1$	1	0	1	0	0	0	0.0006	-0.004	0.66667		
X4	2	0	0	0	0	1	0.0004	-0.006	0.33333		
Х2	3	0	0	1	0	0	-4e-4	0.0056	0.66667		
Х3	41	0	0	0	1	0	-6e-4	0.0044	0.33333		

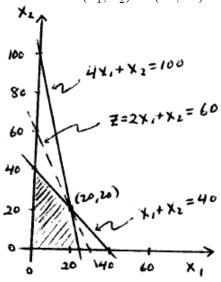
# 4.4-2.

Optimal Solution:  $(x_1^*,x_2^*)=(2,2)$  and  $Z^*=6$ 

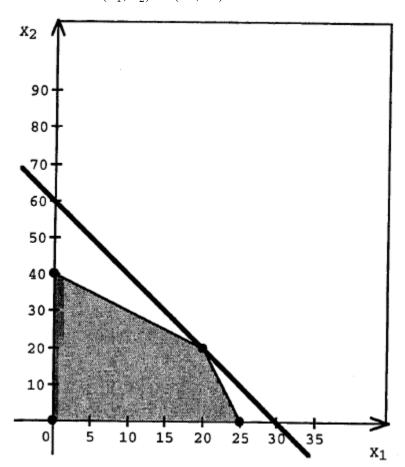
Bas			C	oeffici	ent of		Right
Var	No	Z	x <sub>1</sub>	X2	Х3	X4	Side
Z	0	1	-1	-2	0	. 0	0
х3	1	0	1	3	1	0	8
X4	2	0	1	1	0	1	4
_							
Bas		_		oeffic:	ent of		Right
Var	No	Z	x <sub>1</sub>	x <sub>2</sub>	X3	X4	Side
Z	0	1	-0.333	0 (	0.6667	0	5.33333
$x_2$	1	0	0.3333	1 (	.3333	0	2.66667
X4	2	0	0.6667	0 -	0.333	1	1.33333
Bas	Eq	L	c	oeffici	ent of		Right
Var		Z		х2	х3	X4	Side
Z	0	1	0	0	0.5	0.5	6
$x_2$	1	0	0	1	0.5	-0.5	2
$x_1$	2	0	1	0	-0.5	1.5	2

# 4.4-3.

(a) Optimal Solution:  $(x_1^*, x_2^*) = (20, 20)$  and  $Z^* = 60$ 



(b) Optimal Solution:  $(x_1^*, x_2^*) = (20, 20)$  and  $Z^* = 60$ 



Corner Point	Z
(20, 20)	$60^{*}$
(0,40)	40
(25, 0)	50
(0, 0)	0

(c) Iteration 1: 
$$x_1 = x_2 = 0 \Rightarrow x_3 = 40 \text{ and } x_4 = 100 \text{ (slack variables)}$$

Increase  $x_1$ , set  $x_2 = 0$ .

 $x_3 = 40 - x_1 \ge 0 \Rightarrow x_1 \le 40$ 
 $x_4 = 100 - 4x_1 \ge 0 \Rightarrow x_1 \le 25 \leftarrow \text{minimum}$ 

Let  $x_1 = 25 \text{ and } x_4 = 0$ .

 $Z = \frac{1}{2}x_2 - \frac{1}{2}x_4 + 50$ 
 $\frac{3}{4}x_2 + x_3 - \frac{1}{4}x_4 = 15$ 
 $x_1 + \frac{1}{4}x_2 + \frac{1}{4}x_4 = 25$ 
 $x_1, x_2, x_3, x_4 \ge 0$ 

Iteration 2: 
$$(25,0,15,0)$$
 is not optimal so increase  $x_2$ , set  $x_4=0$ .  $x_3=15-\frac{3}{4}x_2\geq 0 \Rightarrow x_2\leq 20 \leftarrow \text{minimum}$   $x_1=25-\frac{1}{4}x_2\geq 0 \Rightarrow x_2\leq 100$  Let  $x_2=20$  and  $x_3=0$ .  $Z=-\frac{2}{3}x_3-\frac{1}{3}x_4+60$   $x_2+\frac{4}{3}x_3-\frac{1}{3}x_4=20$   $x_1-\frac{1}{3}x_3+\frac{1}{3}x_4=20$   $x_1,x_2,x_3,x_4\geq 0$ 

Optimal Solution:  $(x_1^*, x_2^*, x_3^*, x_4^*) = (20, 20, 0, 0)$  and  $Z^* = 60$ 

(d) Optimal Solution:  $(x_1^*, x_2^*, x_3^*, x_4^*) = (20, 20, 0, 0)$  and  $Z^* = 60$ 

0) 
$$Z - 2 X_1 - 1 X_2 + 0 X_3 + 0 X_4 = 0$$
  
1)  $1 X_1 + 1 X_2 + 1 X_3 + 0 X_4 = 40$   
2)  $4 X_1 + 1 X_2 + 0 X_3 + 1 X_4 = 100$ 

$$x_1 \ge 0$$
,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ .

0) 
$$Z+$$
 0  $X_1-$  0.5  $X_2+$  0  $X_3+$  0.5  $X_4=$  50  
1) 0  $X_1+$ 0.75  $X_2+$  1  $X_3-$ 0.25  $X_4=$  15  
2) 1  $X_1+$ 0.25  $X_2+$  0  $X_3+$ 0.25  $X_4=$  25

$$x_1 \ge 0$$
,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ .

0) 
$$Z+$$
 0  $X_1+$  0  $X_2+0.67$   $X_3+0.33$   $X_4=60$ 

1) 
$$0 X_1 + 1 X_2 + 1.33 X_3 - 0.33 X_4 = 20$$

0) 
$$Z+$$
 0  $X_{1}+$  0  $X_{2}+0.67$   $X_{3}+0.33$   $X_{4}=60$   
1) 0  $X_{1}+$  1  $X_{2}+1.33$   $X_{3}-0.33$   $X_{4}=20$   
2) 1  $X_{1}+$  0  $X_{2}-0.33$   $X_{3}+0.33$   $X_{4}=20$ 

$$x_1 \ge 0$$
,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ .

$$(e) - (f)$$

Bas	Eq		Co		Right		
Var	No	Z	x <sub>1</sub>	x <sub>2</sub>	X <sub>3</sub>	X4	Side
z X3 X4	0 1 2	1 0	- <u>2</u>	-1 1	0 1	0 0	0 40 100

The coefficients for  $x_1$  and  $x_2$  are negative so this solution is not optimal. Let  $x_1$  enter the basis, since it offers largest improvement rate, so the column lying under  $x_1$  will be the pivot column. To find out how much  $x_1$  can be increased, use the ratio test:

$$x_3$$
:  $40/1 = 40$ 

$$x_4$$
:  $100/4 = 25 \leftarrow \text{minimum}$ ,

so  $x_4$  leaves the basis and its row is the pivot row.

Bas	Εq				Right		
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	Side
z	0	1	0	_0.5	0	0.5	50
хз	1	0	0	0.75	1	-0.25	15
$x_1$	2	0	1	0.25	0	0.25	25

The coefficient of  $x_2$  is still negative, so this solution is not optimal. Let  $x_2$  enter the basis, its column is the pivot column. To find out how much  $x_2$  can be increased, use the ratio test:

$$x_3$$
:  $15/0.75 = 20 \leftarrow \text{minimum}$ 

$$x_1$$
:  $25/0.25 = 100$ ,

so  $x_3$  leaves the basis and its row is the pivot row.

Bas	Εq	<u> </u>	Coefficient of											
Var	No	Z	X <sub>1</sub>	Х2	Х3	X4	Right Side							
z x <sub>2</sub> x <sub>1</sub>	0 1 2	1 0	0 0 1	1 1	0.6667 0 3333 -	0.333	60 20 20							

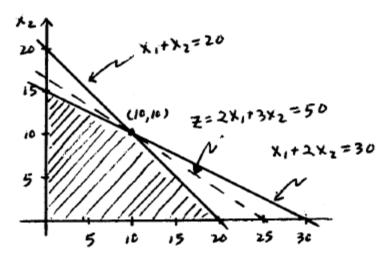
All the coefficients in the objective row are nonnegative, so the solution (20, 20, 0, 0) is optimal with an objective value of 60.

(g)

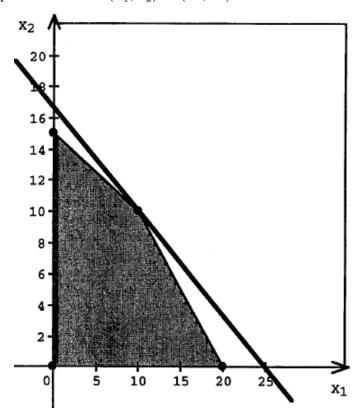
2 20	1 <b>20</b>	60 Solution		
1 4	1	40 100	٤	40 100

# 4.4-4.

(a) Optimal Solution:  $(x_1^*, x_2^*) = (10, 10)$  and  $Z^* = 50$ 



(b) Optimal Solution:  $(x_1^*, x_2^*) = (10, 10)$  and  $Z^* = 50$ 



Corner Point	Z
(10, 10)	50*
(0,15)	45
(20, 0)	40
(0, 0)	0

(c) Iteration 1: 
$$x_1 = x_2 = 0 \Rightarrow x_3 = 30 \text{ and } x_4 = 20 \text{ (slack variables)}$$
Increase  $x_2$  and set  $x_1 = 0$ .
$$x_3 = 30 - 2x_2 \ge 0 \Rightarrow x_2 \le 15 \leftarrow \text{minimum}$$

$$x_4 = 20 - x_2 \ge 0 \Rightarrow x_1 \le 20$$
Let  $x_2 = 15 \text{ and } x_3 = 0$ .
$$Z = \frac{1}{2}x_1 - \frac{3}{2}x_3 + 45$$

$$\frac{1}{2}x_1 + x_2 + \frac{1}{2}x_3 = 15$$

$$\frac{1}{2}x_1 - \frac{1}{2}x_3 + x_4 = 5$$

$$x_1, x_2, x_3, x_4 \ge 0$$

<u>Iteration 2:</u> (0, 15, 0, 5) is not optimal so increase  $x_1$ , set  $x_3 = 0$ .

$$x_2 = 15 - \frac{1}{2}x_1 \ge 0 \Rightarrow x_1 \le 30$$
  
 $x_4 = 5 - \frac{1}{2}x_1 \ge 0 \Rightarrow x_1 \le 10 \leftarrow \text{minimum}$   
Let  $x_1 = 10$  and  $x_3 = 0$ .  
 $Z = -x_3 - x_4 + 50$   
 $x_2 + x_3 - x_4 = 10$   
 $x_1 - x_3 + 2x_4 = 10$ 

$$x_1 - x_3 + zx_4 - 10$$

 $x_1, x_2, x_3, x_4 \ge 0$ 

Optimal Solution:  $(x_1^*, x_2^*, x_3^*, x_4^*) = (10, 10, 0, 0)$  and  $Z^* = 50$ 

(d) Optimal Solution:  $(x_1^*, x_2^*, x_3^*, x_4^*) = (10, 10, 0, 0)$  and  $Z^* = 50$ 

0) 
$$z - 2 x_1 - 3 x_2 + 0 x_3 + 0 x_4 = 0$$
  
1)  $1 x_1 + 2 x_2 + 1 x_3 + 0 x_4 = 30$   
2)  $1 x_1 + 1 x_2 + 0 x_3 + 1 x_4 = 20$ 

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ .

0) 
$$z-0.5 x_1+0 x_2+1.5 x_3+0 x_4=45$$
  
1)  $0.5 x_1+1 x_2+0.5 x_3+0 x_4=15$   
2)  $0.5 x_1+0 x_2-0.5 x_3+1 x_4=5$ 

 $x_1 \ge 0, x_2 \ge 0, x_3 \ge 0, x_4 \ge 0.$ 

0) 
$$Z+$$
 0  $X_1+$  0  $X_2+$  1  $X_3+$  1  $X_4=50$   
1) 0  $X_1+$  1  $X_2+$  1  $X_3-$  1  $X_4=10$   
2) 1  $X_1+$  0  $X_2-$  1  $X_3+$  2  $X_4=10$ 

 $x_1 \ge 0, x_2 \ge 0, x_3 \ge 0, x_4 \ge 0.$ 

(e) - (f)

Bas				Right			
Var	No	Z	X <sub>1</sub>	Coeffic X2	Х3	X4	Side
z	0	1	-2	-3	0	0	0
X3 X4	1	0	1	2	1	0	30
X4	2	0	1	1	0	1	20

The coefficients for  $x_1$  and  $x_2$  are negative so this solution is not optimal. Let  $x_2$  enter the basis, since it offers largest improvement rate, so the column lying under  $x_2$  will be the pivot column. To find out how much  $x_1$  can be increased, use the ratio test:

$$x_3$$
:  $30/2 = 15 \leftarrow \text{minimum}$ 

$$x_4$$
:  $20/1 = 20$ ,

so  $x_3$  leaves the basis and its row is the pivot row.

Bas		<u>L</u>			Right		
Var	No	Z	X <sub>1</sub>	x <sub>2</sub>	X3	X4	Side
z X2 X4	0 1 2	1 0 0	-0.5 0.5 0.5	0 1 0	1.5 0.5 -0.5	0 0	45 15 5

The coefficient of  $x_1$  is still negative, so this solution is not optimal. Let  $x_1$  enter the basis, its column is the pivot column. To find out how much  $x_1$  can be increased, use the ratio test:

$$x_2$$
:  $15/0.5 = 30$ 

$$x_4$$
:  $5/0.5 = 10 \leftarrow \text{minimum}$ ,

so  $x_4$  leaves the basis and its row is the pivot row.

Bas		L_,		Right			
Var	No	Z	X <sub>1</sub>	Х2	Х3	X4	Side
z x <sub>2</sub> x <sub>1</sub>	0 1 2	1 0 0	0 0 1	0 1 0	1 1 -1	1 -1 2	50 10 10

All the coefficients in the objective row are nonnegative, so the solution (10, 10, 0, 0) is optimal with an objective value of 50.

(g)

	X1	X2			
Maximize	2	3			
			Totals		Limit
Constraint 1	1	2	30	<=	30
Constraint 2	1	1	20	<=	20
					Objective
Solution	10	10			50

#### 4.4-5.

(a) Set 
$$x_1 = x_2 = x_3 = 0$$
.

$$(0) Z - 2x_1 - 4x_2 - 3x_3 = 0$$

$$(1) x_1 + 3x_2 + 2x_3 + x_4 = 80 \Rightarrow x_4 = 80$$

(2) 
$$3x_1 + 4x_2 + 2x_3 + x_5 = 60 \Rightarrow x_5 = 60$$

(3) 
$$2x_1 + x_2 + 2x_3 + x_6 = 40 \Rightarrow x_6 = 40$$

Optimality Test: The coefficients of all nonbasic variables are negative, so the solution (0,0,0,80,60,40) is not optimal.

Choose  $x_2$  as the entering basic variable, since it has the largest coefficient.

(1) 
$$x_1 + 3x_2 + 2x_3 + x_4 = 80 \Rightarrow x_4 = 80 - 3x_2 \Rightarrow x_2 < 26.67$$

(2) 
$$3x_1 + 4x_2 + 2x_3 + x_5 = 60 \Rightarrow x_5 = 60 - 4x_2 \Rightarrow x_2 < 15 \leftarrow \text{minimum}$$

(3) 
$$2x_1 + x_2 + 2x_3 + x_6 = 40 \Rightarrow x_6 = 40 - x_2 \Rightarrow x_2 \le 40$$

We choose  $x_5$  as the leaving basic variable. Set  $x_1 = x_5 = x_3 = 0$ .

$$(0) Z + x_1 - x_3 + x_5 = 60$$

(1) 
$$-1.25x_1 + 0.5x_3 + x_4 - 0.75x_5 = 35 \Rightarrow x_4 = 35$$

(2) 
$$0.75x_1 + x_2 + 0.5x_3 - 0.25x_5 = 15 \Rightarrow x_2 = 15$$

(3) 
$$1.25x_1 + 1.5x_3 - 0.25x_5 + x_6 = 25 \Rightarrow x_6 = 25$$

Optimality Test: The coefficient of  $x_3$  is negative, so the solution (0, 15, 0, 35, 0, 25) is not optimal.

Let  $x_3$  be the entering basic variable.

(1) 
$$-1.25x_1 + 0.5x_3 + x_4 - 0.75x_5 = 35 \Rightarrow x_4 = 35 - 0.5x_3 \Rightarrow x_3 \le 70$$

(2) 
$$0.75x_1 + x_2 + 0.5x_3 + 0.25x_5 = 15 \Rightarrow x_2 = 15 - 0.5x_3 \Rightarrow x_3 \le 30$$

(3) 
$$1.25x_1 + 1.5x_3 - 0.25x_5 + x_6 = 25 \Rightarrow x_6 = 25 - 1.5x_3 \Rightarrow x_3 \le 16.67 \leftarrow \min$$

We choose  $x_6$  as the leaving basic variable. Set  $x_1 = x_5 = x_6 = 0$ .

$$(0) Z + 1.83x_1 + 0.83x_5 + 0.67x_6 = 76.67$$

(1) 
$$-1.67x_1 + x_4 - 0.67x_5 - 0.33x_6 = 26.67 \Rightarrow x_4 = 26.67$$

(2) 
$$0.33x_1 + x_2 + 0.33x_5 - 0.33x_6 = 6.67 \Rightarrow x_2 = 6.67$$

(3) 
$$0.83x_1 + x_3 - 0.17x_5 + 0.67x_6 = 16.67 \Rightarrow x_3 = 16.67$$

Optimality Test: All of the coefficients are positive, so the solution (0, 6.67, 16.67, 26.67, 0, 0) is optimal.  $Z^* = 76.67$ .

(b) Optimal solution:  $(x_1^*, x_2^*, x_3^*) = (0, 6.67, 16.67)$  and  $Z^* = 76.67$ 

Bas Eq		Coe	effici	ent of			Right
Var No  Z	X1	X2	Х3	X4	X5	Х6	side
							1
Z   0   1	-2	-4	-3	0	0	0	1 0
X4  1  0	1	3	2	1	0	0	80
X5  2  0	3	4 *	2	0	1	0	60
X6  3  0	2	1	2	0	0	1	40

Bas	ΕqΙ				Coeffic	ient d	of			Right
Var	No	Ζ	X1	X2	Х3	X4	X5	X6		side
Z	0	1	1	0	-1	0	1	0		60
X4	1	0	-1.25	0	0.5	1	-0.75	0		35
X2	2	0	0.75	1	0.5	0	0.25	0		15
X6	3	0	1.25	0	1.5*	0	-0.25	1		25

Bas E	q			(	Coeffic	cient d	of		- 1	Right
Var N	0	Z	X1	X2	Х3	X4	X5	Х6	- 1	side
_	_   _	_								
Z	0	1   1	.833	0	0	0	0.833	0.667		76.67
X4	1	0   -	1.67	0	0	1	-0.67	-0.33		26.67
X2	2	0   0	.333	1	0	0	0.333	-0.33		6.667
X3	3	0   0	.833	0	1	0	-0.17	0.667		16.67

(c) Excel Solver

	X1	X2	Х3			
Maximize	2	4	3			
				Totals		Limit
Constraint 1	1	3	2	53.33	<=	80
Constraint 2	3	4	2	60	<=	60
Constraint 3	2	1	2	40	<=	40
						Objective
Solution	0	6.67	16.67			76.67

#### 4.4-6.

(a) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, \frac{4}{3}, \frac{4}{3})$  and  $Z^* = 14\frac{2}{3}$ 

```
5 X<sub>2</sub>-
1 X<sub>2</sub>+
            3 X1-
                                   6 X3+
                                               0 X4+
                                                          0 X5+
                                                                      0 X6+
                                                                                  0 X_7 = 0
           2 X<sub>1</sub>+
1)
                                   1 X3+
                                               1 X4+
                                                          0 X5+
                                                                      0 X<sub>6</sub>+
                                                                                  0 X_7 = 4
           1 X<sub>1</sub>+
2)
                       2 x]+
                                   1 X3+
                                               0 X4+
                                                                      0 X6+
                                                          1 X5+
                                                                                  0 X_7 = 4
3)
            1 X_{1} +
                       1 X2+
                                   2 X3+
                                               0 X4+
                                                          0 X5+
                                                                      1 X6+
                                                                                 0 X_7 = 4
                       1 X2+
                                               0 X4+
                                   1 X2+
                                                          0 X5+
                                                                      0 X6+
                                                                                 1 X_7 = 3
```

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ ,  $x_7 \ge 0$ .

0) 
$$Z+$$
 0  $X_1-$  2  $X_2+$  0  $X_3+$  0  $X_4+$  0  $X_5+$  3  $X_6+$  0  $X_7=12$   
1)  $1.5 \times 1+0.5 \times 2+$  0  $X_3+$  1  $X_4+$  0  $X_5-0.5 \times 6+$  0  $X_7=2$   
2)  $0.5 \times 1+1.5 \times 2+$  0  $X_3+$  0  $X_4+$  1  $X_5-0.5 \times 6+$  0  $X_7=2$   
3)  $0.5 \times 1+0.5 \times 2+$  1  $X_3+$  0  $X_4+$  0  $X_5+0.5 \times 6+$  0  $X_7=2$   
4)  $0.5 \times 1+0.5 \times 2+$  0  $X_3+$  0  $X_4+$  0  $X_5-0.5 \times 6+$  1  $X_7=1$ 

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ ,  $x_7 \ge 0$ .

0) 
$$Z+0.67$$
  $X_1+$  0  $X_2+$  0  $X_3+$  0  $X_4+1.33$   $X_5+2.33$   $X_6+$  0  $X_7=14.6667$  1) 1.333  $X_1+$  0  $X_2+$  0  $X_3+$  1  $X_4-0.33$   $X_5-0.33$   $X_6+$  0  $X_7=1.33333$  2) 0.333  $X_1+$  1  $X_2+$  0  $X_3+$  0  $X_4+0.67$   $X_5-0.33$   $X_6+$  0  $X_7=1.33333$  3) 0.333  $X_1+$  0  $X_2+$  1  $X_3+$  0  $X_4-0.33$   $X_5+0.67$   $X_6+$  0  $X_7=1.33333$  4) 0.333  $X_1+$  0  $X_2+$  0  $X_3+$  0  $X_4-0.33$   $X_5-0.33$   $X_6+$  1  $X_7=0.33333$ 

 $x_1 \ge 0$ ,  $x_2 \ge 0$ ,  $x_3 \ge 0$ ,  $x_4 \ge 0$ ,  $x_5 \ge 0$ ,  $x_6 \ge 0$ ,  $x_7 \ge 0$ .

(b) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, \frac{4}{3}, \frac{4}{3})$  and  $Z^* = 14\frac{2}{3}$ 

Bas	Eq				Coeff:	icient c	f			Right
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	X5	X6	X7	Side
z	0	1	-3	-5	-6	0	0	0	0	0
X4	1	0	2	1	1	1	0	0	0	4
X5	2	0	11	2	1	0	11	0	00	4
X6	3	0	1	1	2	0	0	1	0	4
x7	4	0	1	1	1	0	0	0	1	3
Bas	Εq	L			Coeff	icient o	of			Right
Var			X1	X <sub>2</sub>	Хз	X4	X5	Х6	Х7	Side
	Г							,		
$\mathbf{z}$	0	1	_	-2	0	0	0	3	0	12
X4		٥	1.5	0.5	0	1	0	-0.5	0	2
X5	2	0	0.5	1.5	0	0	1	-0.5	0	2
Х3	3	0	0.5	0.5	1	0	0	0.5	0	2
X7	4	0	0.5	0.5	0	0	0	-0.5	1	1
Bas	Eal				Coeffi	cient o	£			Right
Var		Z	X1	X <sub>2</sub>	Х3	X4	X5	Х6	X7	Side
z	0	1	0.6667	0	0	0 1.	3333 2.	3333	0	14.6667
X4	1	0	1.3333	0	0	1 -0	.333 -0	.333	0	1.33333
$x_2$	2	0	0.3333	1	0	0 0.	6667 -0	.333	0	1.33333
х3	3	0	0.3333	0	1	0 -0	.333 0.	6667	0	1.33333
X7	4	0	0.3333	0	0	0 -0	.333 -0	.333	1	0.33333

(c)

	X1	X2	Х3			
Maximize	3	5	6			
				Totals		Limit
Constraint 1	2	1	1	2.67	<=	4
Constraint 2	1	2	1	4	<=	4
Constraint 3	1	1	2	4	<=	4
Constraint 4	1	1	1	2.67	<=	3
						Objective
Solution	0	1.33	1.33			14.67

4.4-7.

Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (1.5, 0.5, 0)$  and  $Z^* = 2.5$ 

•			( 1, 2,	0,	, , ,							
Bas		_			Coeffici				Right			
Var	NO	Z	x <sub>1</sub>	x <sub>2</sub>	Х3	X4	X5	X6	Side			
Z X4	0	1 0	-2	1	-1	0	0	0	0			
**4	1 5					<del></del>						
X5		0	1	-1	2	0	1	0	1			
X6	3	0	1	1	-1	0	0	1	2			
-												
Bas	-				coeffici	ent of			Right			
Var	No	Z	X1	x <sub>2</sub>	Х3	X4	X5	Х6	Side			
									DIGE			
z	٥	1	0_	1	3	0	2	0	2			
$x_4$	1	Ι٥	I ∘Γ	4	-5	1	-3	0	3			
$x_1$	2	١٥	1 1	-1	2	ō	1	ŏ	ĭ			
x6		0	0	2	-3	0	-1	<del></del> -	1			
0			<u>-</u>		-3				1			
Bas	Eq				ceffici	ent of		1	Right			
Var	No	Z	X <sub>1</sub>	Х2	Х3	X4	X5	X6	Side			
									DIGC			
z	0	1	0	0	1.5	0	1.5	0.5	2.5			
X4	1	0	0	0	1	1	-1	-2	1			
$x_1$	2	0	1	0	0.5	0	0.5	0.5	1.5			
		o	ō	•		•						
x <sub>2</sub>	۱ ک <u>ا</u>	U I		T	-1.5	0	-0.5	0.5	0.5			

4.4-8.

Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (6\frac{2}{3}, 0, 36\frac{2}{3})$  and  $Z^* = 66\frac{2}{3}$ 

					. 0	0.		0	
Bas	Εq				Coeffic	ient of			Right
Var	No	Z	x <sub>1</sub>	x <sub>2</sub>	Х3	X4	X5	X6	Side
z	0	1	1	-1	-2	0	0	0	0
X4	1	0	1	2	-1	1	0	0	20
X5.	2	0	-2	4	2	0	1	0	60
X6	3	0	2	3	1	0	0	1	50
				-					
Bas	Eq				Coeffic	cient o	<u>f</u>		Right
Var	No	Z	X1	X <sub>2</sub>	Х3	X4	X	x <sub>6</sub>	
									1
z	0	1	-1	3	0	0	1	L 0	60
X4	1	0	0	] 4	0	1	0.5	5 0	50
Х3	2	0	-1	2	1	0	0.5	5 0	30
$x_6$	3	0	3	1	0	0	-0.5		20
•				•					
Bas	Eα	l			Coeffic	ient of			Right
Var			X <sub>1</sub>	Х2	Х3	Х4	X5	X6	Side
			-			4			
Z	0	1	0	3.3333	0	0	0.8333	0.3333	66.6667
X4	1	0	0	4	0	1	0.5	0	50
X3	2	0	0	2.3333	1	0	0.3333	0.3333	36.6667
$x_1$		0	1	0.3333	0	0	-0.167	0.3333	6.66667
			_		-	-			

#### 4.5-1.

- (a) TRUE. The ratio test tells how far the entering basic variable can be increased before one of the current basic variables drops below zero. If there is a tie for which variable should leave the basis, then both variables drop to zero at the same value of the entering basic variable. Since only one variable can become nonbasic in any iteration, the other will remain in the basis even though it will be zero.
- (b) FALSE. If there is no leaving basic variable, then the solution is unbounded and the entering basic variable can be increased indefinitely.
- (c) FALSE. All basic variables always have a coefficient of zero in row 0 of the final tableau.

# (d) FALSE.

Example 1: maximize 
$$x_1 - x_2$$
 subject to  $x_1 - x_2 \le 1$   $x_1, x_2 \ge 0$ 

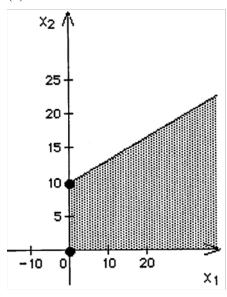
Clearly, any solution  $(x_1^*, x_2^*) = (k+1, k)$  for  $k \in [0, \infty)$  with  $z^* = 1$  is optimal. The problem has infinitely many optimal solutions and the feasible region is not bounded.

Example 2: maximize 
$$-x_1$$
  
subject to  $-x_1 - x_2 \le 1$   
 $x_1, x_2 \ge 0$ 

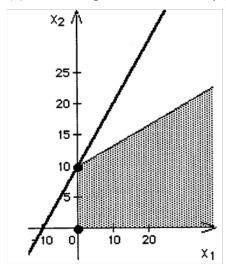
Any solution  $(0, x_2^*)$  with  $x_2 \ge 0$  is optimal.

4.5-2.

(a)



(b) Yes, the optimal solution is  $(x_1^*, x_2^*) = (0, 10)$  with  $Z^* = 10$ .



- (c) No, the objective function value is maximized by sliding the objective function line to the right. This can be done forever, so there is no optimal solution.
- (d) No, there exist solutions that make the objective value arbitrarily large. This usually occurs when a constraint is left out of the model.

(e) Let the objective function be  $Z=x_1-x_2$ . Then, the initial tableau is:

		Co	efficie				
BV	Eq.	Z	$x_1$	$x_2$	$x_3$	$x_4$	Right Side
Z	(0)	1	-1	1	0	0	0
$x_3$	(1)	0	-1	3	1	0	30
$x_4$	(2)	0	-3	1	0	1	30

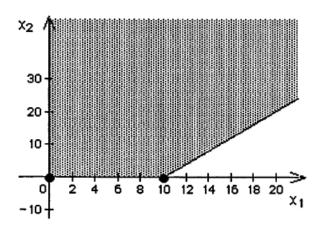
The pivot column, the column of  $x_1$ , has all negative elements, so Z is unbounded.

(f) The Solver tells that the Objective Cell values do not converge. There is no optimal solution because a better solution can always be found.

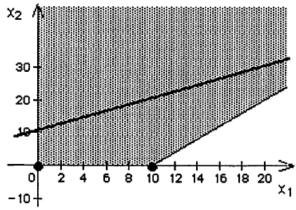
	X1	X2			
Maximize	1	-1			
			Totals		Limit
Constraint 1	-1	3	0	<=	30
Constraint 2	-3	1	0	<=	30
					Objective
Solution	0	0			0

4.5-3.

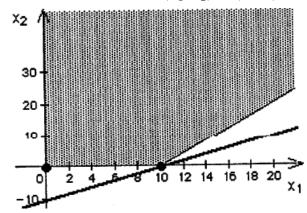
(a)



(b) No. the objective function value is maximized by sliding the objective function line upwards. This can be done forever, so there is no optimal solution.



(c) Yes, the optimal solution is  $(x_1^*, x_2^*) = (10, 0)$  with  $Z^* = 10$ .



(d). No, there exist solutions that make z arbitrarily large. This usually occurs when a constraint is left out of the model.

(e) Let the objective function be  $Z=-x_1+x_2$ . Then, the initial tableau is:

		Co	effici				
BV	Eq.	Z	$x_1$	$x_2$	$x_3$	$x_4$	Right Side
Z	(0)	1	1	-1	0	0	0
$x_3$	(1)	0	2	-1	1	0	20
$x_4$	(2)	0	1	-2	0	1	20

The pivot column, the column of  $x_2$ , has all elements negative, so Z is unbounded.

(f) The Solver tells that the Objective Cell values do not converge. There is no optimal solution because a better solution can always be found.

	X1	X2			
Maximize	-1	1			
			Totals		Limit
Constraint 1	2	-1	0	<=	20
Constraint 2	1	-2	0	<=	20
					Objective
Solution	0	0			0

# 4.5-4.

T.J-T	•									
Bas					Coef	icient	of			Right
Var	Νo	Z	X <sub>1</sub>	x <sub>2</sub>	Х3	X4	X5	X6	x <sub>7</sub>	Side
Z		1		_1	3					_
	0	0	-5 1	-1 -2	-3 4	- <u>4</u>	0 1	0	0	0
X5	1 2		-4	6	5	-4	0	0		20
X6		0	2	-3	3	-4 8	0	1	0	40
Х7 І	31	U	L	-3	3	8	0	0	1	50
_	I_ I				_		_			
Bas						ficient				Right
Var	No	Z	x <sub>1</sub>	X2	X3	Х4	X5	x <sub>6</sub>	X7	Side
z	0	1	0	-11	17	11	-	0	•	100
x <sub>1</sub>	1	ō	ı́г	-2	4	3	5 1	0	0	100
A1		0	0	-2		8	4	0	0	20
X <sub>6</sub> X <sub>7</sub>				1	-5	2	-2	1 0		120
<b>A</b> 7	31	U			-5		-2	0	1	10
<b>D</b>	I I	ı			a		_			
Bas	Εď	-				ficient		<del></del>		Right
Var	NO	Z	x <sub>1</sub>	х2	Х3	X4	X5	x <sub>6</sub>	X <sub>7</sub>	Side
z	0	1	0	0	-38	33	-17	0	11	210
x <sub>1</sub>	1	0	1	ŏГ	-6	7	-3	o	2	40
X <sub>6</sub>	2	Ö	0	- 6	11	12	0	1	2	140
x <sub>2</sub>				1	-5	2	-2	0	1	10
1.2	, ,,	0,		^ L_		4	-2	U	_	10
_ 1	_ 1									
Bas					Coeff	icient	of			Right
Var	No	Z	X <sub>1</sub>	x <sub>2</sub>	X3	_ X4	X5	X6	X7	Side
_ [										
z	0	1	0	0		4.455	-17	3.4545	17.909	693.636
$x_1$	1	0	1	. 0		3.545	-3		3.0909	116.364
х3	2	0	0	0	1 1	.0909			0.1818	12.7273
$x_2$	3	0	0	1	0 7	.4545	-2		1.9091	73.6364

We can see from either the second or third iteration that because all of the constraint coefficients of  $x_5$  are nonpositive, it can be increased without forcing any basic variable to zero. From the third iteration,  $(116.364+3\theta,73.6364+2\theta,12.7273,0)$  is feasible for any  $\theta \geq 0$  and  $Z=693.636+17\theta$  is unbounded.

#### 4.5-5.

(a) The constraints of any LP problem can be expressed in matrix notation as:

$$Ax = b, x \ge 0.$$

If  $x^1, x^2, \dots, x^N$  are feasible solutions and  $x = \sum_{k=1}^N \alpha_k x^k$  with  $\sum_{k=1}^N \alpha_k = 1$  and  $\alpha_k \ge 0$  for  $k = 1, \dots, N$ , then

$$Ax = A\sum_{k=1}^{N} \alpha_k x^k = \sum_{k=1}^{N} \alpha_k Ax^k = \sum_{k=1}^{N} \alpha_k b = b, x = \sum_{k=1}^{N} \alpha_k x^k \ge 0,$$

so x is also a feasible solution.

(b) This follows immediately from (a), since basic feasible solutions are feasible solutions.

#### 4.5-6.

(a) Suppose  $Z^*$  is the value of the objective function for an optimal solution and  $x^1, x^2, \ldots, x^N$  are optimal BF solutions. From Problem 4.5-5,  $x = \sum_{k=1}^N \alpha_k x^k$  is feasible for any choice of  $\alpha_k \geq 0$   $(k=1,\ldots,N)$  satisfying  $\sum_{k=1}^N \alpha_k = 1$ . The objective function value at x is:

$$c^T x = c^T \sum_{k=1}^{N} \alpha_k x^k = \sum_{k=1}^{N} \alpha_k c^T x^k = \sum_{k=1}^{N} \alpha_k Z^* = Z^*,$$

so x is also an optimal solution.

(b) Consider any feasible solution x that is not a weighted average of the optimal BF solutions. Since x is feasible, it must be a weighted average of the basic feasible solutions, which are not all optimal by assumption. Let  $\overline{x}^1, \overline{x}^2, \dots, \overline{x}^L$  are the basic feasible solutions that are not optimal. Then,

$$x = \sum_{k=1}^{N} \alpha_k x^k + \sum_{i=1}^{L} \beta_i \overline{x}^i$$

where  $\sum_{k=1}^{N} \alpha_k + \sum_{i=1}^{L} \beta_i = 1$ ,  $\alpha_k \ge 0$  (k = 1, ..., N),  $\beta_i \ge 0$  (i = 1, ..., L) and  $\beta_i \ne 0$  for some i. The objective function value at x is:

$$c^T x = c^T \sum_{k=1}^N \alpha_k x^k + c^T \sum_{i=1}^L \beta_i \overline{x}^i = \sum_{k=1}^N \alpha_k c^T x^k + \sum_{i=1}^L \beta_i c^T \overline{x}^i.$$

Since  $\overline{x}^i$  is not optimal,  $c^T \overline{x}^i < Z^*$  for every i. Because there is at least one positive  $\beta_i$  and  $c^T x^k = Z^*$ ,

$$c^T x < \left(\sum_{k=1}^N \alpha_k + \sum_{i=1}^L \beta_i\right) Z^* = Z^*.$$

Hence, x cannot be optimal.

4.5-7.

(a) 
$$x_1 \le 6$$
  
 $x_2 \le 3$   
 $-x_1 + 3x_2 \le 6$ 

(b)

Unit Profit (Prod.1)	Unit Profit (Prod.2)	Objective	Multiple Opt. Solutions
-1	3	$-x_1 + 3x_2$	line segment between $(0,2)$ & $(3,3)$
0	1	$x_2$	line segment between $(3,3)$ & $(6,3)$
1	0	$x_1$	line segment between $(6,3)$ & $(6,0)$
0	-1	$-x_2$	line segment between $(0,0)$ & $(6,0)$
-1	0	$-x_1$	line segment between $(0,0) \& (0,2)$

(c)

Corner Point $(x_1, x_2)$	$Profit = -x_1 + 2x_2$
(0,0)	0
(0,2)	4
(3,3)	3
(6,3)	0
(6,0)	-6

Optimal Solution:  $(x_1^*, x_2^*) = (0, 2)$  with  $Z^* = 4$ 

(d)

Z	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	RS
1	1	-2	0	0	0	0
0	1	0	1	0	0	6
0	0	1	0	1	0	3
0	-1	[3]	0	0	1	6

Z	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	RS
1	1/3	0	0	0	2/3	4
0	-1	0	1	0	0	6
0	1/3	0	0	1	-1/3	1
0	-1/3	1	0	0	1/3	2

So the unique optimal solution is  $(x_1^*, x_2^*) = (0, 2)$  with  $V^* = 4$ .

# 4.5-8.

Bas	Eq Coefficient of									
Var	No	Z	Х1	X2	Х3	X4	X5	X6	Rignt Side	
Z	0	1	-1	-1	-1	-1	0	0	0	
X5	1	0	1	1	0	0	1	0	3	
X6	2	0	0	0	1	1	0	1	2	

Bas	Eq			Right					
Var	No	Z	X <sub>1</sub>	X2	Хз	ent of X <sub>4</sub>	X5	Х6	Side
z	0	1	0	0 _	-1	-1	1	0	3
X <sub>1</sub>	1	0	1	1	0	0	1	0	3
X6	2	0	0	0	1	1	0	1	2

Bas	Eq		Right						
Var	No	Z	X <sub>1</sub>	x <sub>2</sub>	Coeffic X3	X4	X5	X6	Side
z	0	1	0	0	0	0	1	1	5
X <sub>1</sub>	1	0	1	1	0	0	1	0	3
X3	2	0	0	0	1	1	0	1	2

Since the objective coefficients (row Z) for  $x_2$  and  $x_4$  are zero, we can pivot to get other optimal BF solutions.

Bas	Eq		Right						
Var	No	Z	Х1	X2	efficio X3	X4	X5	X <sub>6</sub>	Side
z	0	1	0	0	0 _	0	1	1	5
x <sub>2</sub>	1	0	1	1	0	0	1	0	3
x3	2	0	0	0	1	1	0	1	2

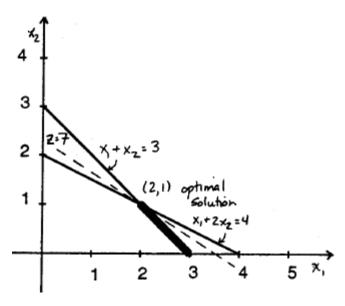
Bas	Eal	Coefficient of									
Var	No	z	х1	X2	Хз	X4	X5	Х6	Right Side		
z	٥	1	0	0	0	0	1	1	5		
$x_2$	1	0	1	1	0	0	1	0	3		
XΔ	2	0	0	0	1	1	0	1	2		

Bas	Eal		Right						
Var	No	Z	X1	X2	Хз	X4	X5	Х6	Side
z X1 X4	0 1 2	100	0 1 0	0 1 0	0 0 1	0 0 1	1 1 0	1 0 1	5 3 2

Hence, the optimal BF solutions are (3,0,2,0), (0,3,2,0), (0,3,0,2), and (3,0,0,2), all with objective function value 5.

4.6-1.

(a) Optimal Solution:  $(x_1^*, x_2^*) = (2, 1)$  and  $Z^* = 7$ 



(b) Initial artificial BF solution: (0, 0, 4, 3)

Bas	Εα			Right			
Var		Z	x <sub>1</sub>	X2_	Х3	X4	Side
			-1M	-1M			
z	0	1	-2	-3	0	0	-3M
	1	0	1	2	1	0	4
X3 X4	2	0	1	1	0	1	3

(c) Optimal Solution:  $(x_1^*, x_2^*) = (2, 1)$  and  $Z^* = 7$ 

Bas		L			Right				
Var	No	Z							
			-0.5M		0.5M		-1M		
Z	0	1	-0.5	0	+1.5	0	+6		
$\underline{\mathbf{x}}_{2}$	1	0	0.5	1	0.5	0	2		
$\overline{x}_4$	2	0	0.5	. 0	-0.5	1	1		

Bas		L		Ε	Right		
Var	No	z	X1	X2	Хз	X4	Side
						1M	
Z	0	_1	0	0	1	+1	7
$x_2$	1	0	0	1	1	-1	1
$x_1$	2	0	1	0	-1	2	2

**4.6-2.**(a) - (b) Initial artificial BF solution: (0, 0, 0, 0, 300, 300)

Bas	Eq	Coefficient of										
Var	No	Z	$\mathbf{x}_1$	$\mathbf{x}_2$	Хз	X4	X <sub>5</sub>	$\bar{x}_6$	Side			
			-10M	-4M	-5M	-7M						
Z	0	1	-4	-2	-3	-5	0	0	-600M			
<u>x</u> 5	1	0	2	3	4	2	ាំ	0	300			
$\bar{\mathbf{x}}_{6}$	2	0	. 8	1	1	5	0	1	300			

Bas	Εq		Right						
Var	No	Z	X <sub>1</sub>	Х2	Х3	X4	X <sub>5</sub>	X <sub>6</sub>	Side
				-2.75M	-3.75M	-0.75M		1.25M	-225M
Z	0	1	0	-1.5	-2.5	-2.5	0	+0.5	+150
$\frac{z}{x_5}$	1	0	0	2.75	3.75	0.75	1	-0.25	225
X1	2	0	1	0.125	0.125	0.625	0	0.125	37.5

Bas	Eq		Right						
Var	No	Z	X <sub>1</sub>	Х2	X <sub>3</sub>	X4		$\bar{x}_6$	Side
							1M	1M	
z	0	1	0	0.3333	0	-2	+0.667	+0.333	300
Х3	1	0	0	0.7333	1	0.2	0.2667	-0.067	60
х1	2	0	1	0.0333	0 1	0.6	-0.033	0.1333	30

Bas	Εq		Coefficient of								
Var	No	2	X <sub>1</sub>	Х2	х3	X4	$\bar{x}_5$	$\bar{x}_6$	Side		
							1M	1M			
Z	0	1	3.3333	0.4444	0	0	+0.556	+0.778	400		
z X3	1	0	-0.333	0.7222	1	0	0.2778	-0.111	50		
X4	2	0	1.6667	0.0556	0	1	-0.056	0.2222	50		

Optimal Solution:  $(x_1^*, x_2^*, x_3^*, x_4^*) = (0, 0, 50, 50)$  and  $Z^* = 400$ 

(c) - (d) - (e) - (f) Initial artificial BF solution: (0,0,0,0,300,300)

Phase 1:

Bas	Eq		Right						
Var		Z	Х1	Х2	Х3	Х4	X5	$\bar{x}_6$	Side
Z	0	1	-10	-4	-5	-7	0	0	-600
X5	1	0	2	3	4	2	1	0	300
<u>z</u> <u>x</u> 5 x6	2	0	8	1	1	5	0	1	300

Bas	Eq				Coeffic	ient of			Right
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	- X <sub>5</sub>	$\bar{x}_6$	Side
<u>z</u>	0	1	0	-2.75	-3.75	-0.75	0	1.25	-225
<u>Z</u> X5	1	0	0	2.75	3.75	0.75	11	-0.25	225
$x_1$	2	0	1	0.125	0.125	0.625	0	0.125	37.5

Bas	Eq		Coefficient of											
Var	No	Z	x <sub>1</sub>	X2	X3	Х4	X <sub>5</sub>	x <sub>6</sub>	Side					
z	0	1	0	Ò	0	0	1	1	0					
z x3	1	0	0	0.7333	1	0.2	0.2667	-0.067	60					
х1	2	0	1	0.0333	0		-0.033		30					

### Phase 2:

Bas	Εq	L_		Coeffici	ent of		Right
Var	No	Z	x <sub>1</sub>	X2	X <sub>3</sub>	X4	Side
z X3	0	1	0	0.3333 0.7333	0	-2	300
X1	2	اما				0.2	60
^1 I	2	0	1	0.0333	0	0.6	30

Bas		<u> </u>		Coeffic	ient of		Right
Var	No	Z	X <sub>1</sub>	x <sub>2</sub>	Х3	X4	Side
z X3 X4	0 1 2	1 0 0	3.3333 -0.333 1.6667	0.4444 0.7222 0.0556	0 1 0	0 0 1	400 50 50

Optimal Solution:  $(x_1^*, x_2^*, x_3^*, x_4^*) = (0, 0, 50, 50)$  and  $Z^* = 400$ 

(g) The basic solutions of the two methods coincide. They are artificial BF solutions for the revised problem until both artificial variables  $x_5$  and  $x_6$  are driven out of the basis, which in the two-phase method is the end of Phase 1.

### (h)

	X1	X2	Х3	X4			
Maximize	4	2	3	5			
					Totals		Limit
Constraint 1	2	3	4	2	300	<=	300
Constraint 2	8	1	1	5	300	<=	300
							Objective
Solution	0	0	50	50			400

# 4.6-3.

(a) maximize 
$$-Z = -2x_1 - 3x_2 - x_3$$
 subject to 
$$-x_1 - 4x_2 - 2x_3 \le -8$$
 
$$-3x_1 - 2x_2 \le -6$$
 
$$x_1, x_2, x_3 \ge 0$$

(b) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0.8, 1.8, 0)$  and  $Z^* = 7$ 

Bas	Εq				Coeff	icient	of			Right
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	X5	X <sub>6</sub>	X7	Side
			-4M	-6M	-2M					
<u>z</u>	0	1	+2	+3	+1	1M	1M	0	0	-14M
<u>x</u> 6	1	0	1	4	2	-1	0	1	0	8
<u>x</u> 7	2	0	3	2	0	0	-1	0	1	6

Bas	Εq				Coef	ficient	of			Right
<u>Var</u>	No	Z	X1	x <sub>2</sub>	X3	X <sub>4</sub>	X5	X <sub>6</sub>	<del>x</del> 7	Side
			-2.5M		1M	-0.5M		1.5M		-2M
Z	0	1	+1.25	. 0	-0.5	+0.75	1M	-0.75	0	-6
<u>x</u> 2	1	0	0.25	1	0.5	-0.25	0	0.25	. 0	2
Х <sub>7</sub>	2	0	2.5	0	-1	0.5	-1	-0.5	1	2

Bas	Eq				Coef	ficient	of			Right
Var	No	Z	Х1	Х2	x <sub>3</sub>	X4	X5	X <sub>6</sub>	. X <sub>7</sub>	Side
								1M	1M	
z	0	1	0	0	0	0.5	0.5	-0.5	-0.5	-7
$x_2$	1	0	0	1	0.6	-0.3	0.1	0.3	-0.1	1.8
$x_1$	2	0	1	0	-0.4	0.2	-0.4	-0.2	0.4	0.8

Pivoting  $x_3$  for  $x_2$  gives an alternate optimal BF solution, (2, 0, 3).

(c) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0.8, 1.8, 0)$  and  $Z^* = 7$ 

Phase 1:

Bas	Eq	<u> </u>			Coef	ficient	of		. 1	l Bi-le
Var	No	_ z	X <sub>1</sub>	x <sub>2</sub>	Х3	Х4	X5	x <sub>6</sub>	x <sub>7</sub>	Right Side
<u>z</u> <u>x</u> 6	0	1	-4	-6	-2	1	1	0	0	-14
<u>x</u> 5	7	0	<u> </u>	4	2	-1	0	1	0	8
A/1	4,	U	3	2	0	0	-1	0	1	6

Bas	Eq				Coef	ficient	of		1	l na -u-
Var	No	Z	x <sub>1</sub>	X2	Х3	X <sub>4</sub>	X5	X6	X7	Right Side
z <u>X</u> 2 X7	0 1 2	1 0 0	-2.5 0.25 2.5	0 1 0	0.5 -1	-0.5 -0.25 0.5	1 0 -1	1.5 0.25 -0.5	0 0 1	-2 2 2

Bas	Eq				Coef	ficient	of			Right
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	X5	x <sub>6</sub>	X <sub>7</sub>	Side
z x <sub>2</sub> x <sub>1</sub>	0 1 2	1 0 0	0 0 1	0 1 0	0 0.6 -0.4	0 -0.3 0.2	0 0.1 -0.4	0.3 -0.2	-0.1 0.4	0 1.8 0.8

Phase 2:

Bas	Eq		Coefficient of											
Var			X1	X2	хз	X4	X5	Side						
					ريه	٥								
z	0	1	0	0	-5e-20	0.5	0.5	-7						
z x2	1	0	0	1	0.6	-0.3	0.1	1.8						
X <sub>1</sub>	2	0	1	0	-0.4	0.2	-0.4	0.8						

Pivoting  $x_3$  for  $x_2$  gives an alternate optimal BF solution, (2,0,3).

(d) The basic solutions of the two methods coincide. They are artificial BF solutions for the revised problem until both artificial variables  $x_6$  and  $x_7$  are driven out of the basis, which in the two-phase method is the end of Phase 1.

(e)

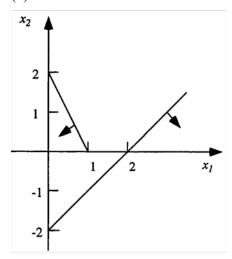
	X1	X2	Х3			
Minimize	2	3	1			
				Totals		Limit
Constraint 1	1	4	2	8	>=	8
Constraint 2	3	2	0	6	>=	6
						Objective
Solution	0.8	1.8	0			7

#### 4.6-4.

Once all artificial variables are driven out of the basis in a maximization (minimization) problem. Choosing an artificial variable to reenter the basis can only lower (raise) the objective function value by an arbitrarily large amount depending on M.

4.6-5.

(a)



(b) The Solver could not find a feasible solution.

	X1	X2			
Maximize	90	70			
			Totals		Limit
Constraint 1	2	1	2	<=	2
Constraint 2	1	-1	1	>=	2
					Objective
Solution	1	0			90

(c)

Bas Var			X1		fficie X3		Х5	Right side
Z X1 X1	0 1 2	1 0 0	-90 2 1	* 1	1.0e6 1 0	0	1.0e6 0 1	0 2 2
Bas Var	•	z	X1	Coe: X2	fficie X3		Х5	Right side
Z X1 X1	0 1 2	1 0 0	0 1 0	-25 0.5 -1.5	1.0e6 0.5 -0.5	0 0 -1	1.0e6 0 1*	90
Bas Var	Eq No	z   	X1	Coef X2	fficie X3	nt of X4	X5	Right side
Z X1 X5	0 1 2	1 0 0	0 1 0	1.5e6 0.5 -1.5	1.5e6 0.5 -0.5	1.0e6 0 -1	0 0 1	-1e6 1 1

In the optimal solution, the artificial variable  $X_5$  is basic and takes a positive value, so the problem has no feasible solutions.

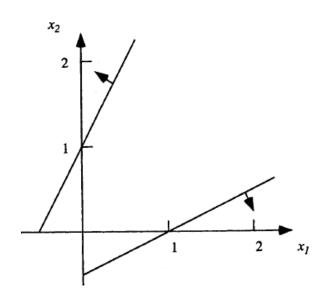
(d)

Bas					fficie	nt of		Right
Var	No	Z	X1	X2	Х3	X4	X5	side
Z	0	1	0	0	1	0	1	0
X1	1	0	2	* 1	1 1	0	0	2
X1	2	0	1	-1	0	-1	1 0 1	0 2 2
Bas	Eq	i		Coef	ficie	nt of		Right
Var		Z	X1	X2	X3	X4	Х5	
		-		***	21.5	AT	N.J	side
						<del></del>		
Z	0	1	0	0	1	0	1	0
X1	1	0	1	0.5	0.5	Ö	1 0	
X1	2	0	0	-1.5	-0.5	-1	1*	1 1
	•	•				_	_	
Bas	Eg			Coef	ficien	nt of		Right
	No	z	X1	X2	Х3	X4	X5	side
	1	1						Side
		_						
Z X1	0	1	0	1.5	1.5	1	0	-1
X1	0	0	1	0.5	0.5	ō	ŏ	1
X5	2	0	0	-1.5	-0.5	-1	1	1
						_	- 1	-

Since the artificial variable  $X_5$  is not zero in the optimal solution of Phase I Problem, the original model must have no feasible solutions.

4.6-6.

(a)



(b) The Solver could not find a feasible solution.

	X1	X2			
Unit Cost	5000	7000			
					Minimum
			Totals		Level
Benefit 1	-2	1	0	>=	1
Benefit 2	1	-2	0	>=	1
					Objective
Solution	0	0			0

(c)

Bas Var		z	X1	X2	oeffici X3	ent c	of X5	Х6	Right side
z	0	1	5000	7000	0	0	1.0e6	1.0e6	0
x1	1	0	-2	1	-1	0	1	0	1
x1	2	0	1*	-2	0	-1	0	1	1

Bas	Eq	l	Coefficient of									
Var		Z	X1	X2	х3	X4	X5	Х6	side			
	_ \	١, ١		17000	^	E000	1.0e6	1 006	-5000			
Z	U	1	U	1,000	U	2000	1.060	1.060	3000			
X1	1	0	0	-3	-1	-2	1	2	3			
X1	ا و ا	١	1	-2	0	-1	0	1*	1			
ΛŢ					U	-	•	-	_			

Bas Var		z	<b>X</b> 1	X2	oeffic X3	ient o	f X5	Х6	Right side
Z X1 X6	0 1 2	1 0 0	-1e6 -2 1	2.0e6 1 -2	0 -1 0	1.0e6 0 -1	1.0e6 1* 0	0 0 1	-1e6 1 1
Bas Var		z 	X1	X2	Coeffic X3	cient o	x5	Х6	Right side
Z X5 X6	0 1 2	1 0 0	1.0e6 -2 1	1.0e6 1 -2	1.0e6 -1 0	1.0e6 0 -1	0 1 0	0 0 1	-2e6 1 1
(d)									
Bas Var		z	X1	X2	Coeffic X3	cient o X4	of X5	Х6	Right side
z x1 x1	0 1 2	1 0 0	0 -2 1*	0 1 -2		0 0 -1	1 1 0	1 0 1	0 1 1
Bas						cient o			Right
Var	No	_z	X1	х2	Х3	Х4	X5	Х6	side
z X1 X1	0 1 2	1 0 0	0 0 1	0 -3 -2	0 -1 0	0 -2 -1	1 1* 0	1 2 1	0 3 1
Bas Var		z 	X1	X2	Coeffic X3	cient o	of X5	Х6	Right
z x5 x1	0 1 2	1 0 0	0 0 1	3 -3 -2	$ \begin{array}{c} 1 \\ -1 \\ 0 \end{array}$	2 -2 -1	0 1 0	-1 2 1*	-3 3 1

Bas Var		z	X1	X2	peffic: X3	ient of X4	x5	Х6	Right side
z	0	1	1	1	-1	1	0	0	-2
X5	1	0	-2	1	-1	0	1	0	1
X6	2	0	1	-2	0	-1	0	1	1

# **4.6-7.**

(a) Initial artificial BF solution: (0, 0, 0, 0, 20, 50)

Bas	Eq		Coefficient of									
Var	No	$\mathbf{z}$	x <sub>1</sub>	X2	Х3	X4	. X <sub>5</sub>	$\bar{\mathbf{x}}_{6}$	Right Side			
			-3M	-2M	-2M							
Z	0	1	-2	-5	-3	1M	0	0	-70M			
<u>x</u> 5	1	0	1	-2	1	-1	1	0	20			
X6	2	0	2	4	1	0	0	1	50			

(b) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 0, 50)$  and  $Z^* = 150$ 

Bas	Eα				Coeffic	ient of			Right
Var		Z	X1	Х2	Х3	X4	X <sub>5</sub>	$\bar{x}_6$	Side
				-8M	1M	-2M	3M		-10M
z	0	1	. 0	-9	-1	-2	+2	0	+40
X1	1	0	1	-2	1	-1	1	0	20
X6	2	0	0	8	-1	2	-2	1	10

Bas	s Eq Coefficient of									
Var		Z	X1	X2	Х3	X4	- X <sub>5</sub>	X <sub>6</sub>	Side	
							1M	1M		
z	0	1	0	0	-2.125	0.25	-0.25	+1.125	51.25	
$x_1$	1	0	1	0	0.75	-0.5	0.5	0.25	22.5	
X2	2	0	0	1	-0.125	0.25	-0.25	0.125	1.25	

Bas	Eq Coefficient of								
Var	No	z	X1	Х2	ХЗ	X4	X5	$\bar{\mathbf{x}}_{6}$	Side
							1M	1M	
z	اه	1	2.8333	0	0 -	1.167 +	1.167	+1.833	115
Х3	1	0	1.3333	0		0.667			30
x <sub>2</sub>	2	0	0.1667	1	0 0	.1667 -	0.167	0.1667	5

Bas	Eal			C	oefficie	ent of			Right
Var		z	X1	x <sub>2</sub>	Х3	X4	X5	X <sub>6</sub>	Side
								1M	
z	0	1	4	7	0	. 0	1M	+3	150
х3	1	0	2	4	1	0	0	1	50
X4	2	0	1	6	0	1	-1	1	30

(c) Initial artificial BF solution: (0,0,0,0,20,50)

### Phase 1:

Bas	Eq				Coeffici	ent of			Right
Bas Var	No	Z	х1	x <sub>2</sub>	Х3	X4	X <sub>5</sub>	x <sub>6</sub>	Right Side
Z	0	1	-3	-2	-2	1	0	0	-70
x <sub>5</sub>	1	0	1	-2	1	-1	1	0	20
<u>X</u> 5 X6	2	0	2	4	1	0	0	1	50

(d)

Bas	Εq		Coefficient of										
Var	No	Z	X1	Х2	Х3	X4	X <sub>5</sub>	X <sub>6</sub>	Right Side				
z <u>X</u> 1 X6	0 1 2	1 0 0	0 1 0	-8 -2 8	1 1 -1	-2 -1 2	3 1 -2	0 0	-10 20 10				

Bas	Eq	Coefficient of									
Var	No	Z	Х1	X <sub>2</sub>	Х3	X4	X <sub>5</sub>	<u>x</u> 6	Right Side		
z x <sub>1</sub> x <sub>2</sub>	0 1 2	1 0 0	0 1 0	0 0 1	0 0.75 -0.125	0 -0.5 0.25	1 0.5 -0.25	0.25 0.125	0 22.5 1.25		

(e) - (f) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 0, 50)$  and  $Z^* = 150$ 

# Phase 2:

Bas	Eq	L	-		Right		
Var		Z	X1	X <sub>2</sub>	Х3	X4	Side
z	0	1	0	0	-2.125	0.25	51.25
X1	1	0	1	0	0.75	-0.5	22.5
x <sub>1</sub> x <sub>2</sub>	2	0	0	1	-0.125	0.25	1.25
Bas	Εα			Coeffic	ient of		Right
Var	_	z	Х1	Х2	Х3	X4	Side
z	0	1	2.8333	0	0	-1.167	115
Х3	1	0	1.3333	00	1	-0.667	30
Х <sub>3</sub> Х <sub>2</sub>	2	0	0.1667	1	0	0.1667	5

Bas	Eq			Right			
Var	No	Z	X <sub>1</sub>	Х2	Х3	X4	Side
Z X3 X4	0 1 2	1 0	4 2 1	7 <b>4</b> 6	0 1 0	0 0 1	150 50 30

(g) The basic solutions of the two methods coincide. They are artificial basic feasible solutions for the revised problem until both artificial variables  $x_5$  and  $x_6$  are driven out of the basis, which in the two-phase method is the end of Phase 1.

(h)

	X1	X2	Х3			
Maximize	2	5	3			
						Right-Hand
				Totals		Side
Constraint 1	1	-2	1	50	>=	20
Constraint 2	2	4	1	50	=	50
						Objective
Solution	0	0	50			150

### **4.6-8.**

(a)

Phase 1:

Indbe 1.											
Bas	Eq				oeffici	ent of			Right		
		z	X1	x <sub>2</sub>	Х3	X4	X5	X6	Side		
Z X5 X6	0 1 2	1 0 0	-8 5	-4 2 2	-12 7 5	1 0 -1	0 1 0	0 0 1	-700 420 280		
Bas Var	-	Z	X1	C	oeffici X2	ient of	X <sub>5</sub>	Χ̃s	Right Side		
<u>z</u> X5	0	1	-0.8	0.8	0	-1.4	0	2.4	-28		
$\bar{x}_5$	1	0	0.8	-0.8	0	1.4	1_	-1.4	28		
х3	2	0	0.6	0.4	1	-0.2	0	0.2	56		
Bas	Eq				coeffic	ient of			Right		
Var	No	Z	x <sub>1</sub>	X2	Х3	X4	X5	X6	Side		
	0	1	50-20	16-19	0	0	1	1	2e=18		

Z 0 1 5e-20 1e-19 0 0 1 1 2e-18 X4 1 0 0.5714 -0.571 0 1 0.7143 -1 20 X3 2 0 0.7143 0.2857 1 0 0.1429 0 60

(b)

	0	0	0	0	1	1		0	Minimum Value
Variables	0	0	60	20	0	0			
								RHS	
Constraints	5	2	7	0	1	0	420 "="	420	
	3	2	5	-1	0	1	280 "="	280	

(c) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (35, 0, 35)$  and  $Z^* = 175$ 

Phase 2:

Bas	Eq	L			Right		
Var	No	Z	x <sub>1</sub>	x <sub>2</sub>	Х3	X4	Side
z	0	1	-0.143	0.1429	0	0	-180
X4	1	0	0.5714	-0.571	0	1	20
Х3	2	0	0.7143	0.2857	1	0	60
_ 1	۱			~			Diebe
Bas	Eq	L		Coefficie	ent of		Right
Bas Var	-			Coefficie X2	ent of	X4	Right Side
1	-		x <sub>1</sub>	X <sub>2</sub>	Х3	Х4	Side
1	-			x <sub>2</sub>	Х3	X4 0.25	_
Var	No	Z	X <sub>1</sub>	X <sub>2</sub>	Х3		Side

Pivoting  $x_2$  into the basis for  $x_3$  provides the alternative optimal BF solution (70, 35, 0).

(d)

	X1	X2	Х3			
Minimize	2	1	3			
						Right-Hand
				Totals		Side
Constraint 1	5	2	7	420	=	420
Constraint 2	3	2	5	280	>=	280
						Objective
Solution	70	35	0			175

# 4.6-9.

(a) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 15, 15)$  and  $Z^* = 90$ 

Bas	Eq		Coefficient of									
Var	No	z	x <sub>1</sub>	X <sub>2</sub>	Х3	X4	X <sub>5</sub>	X <sub>6</sub>	Side			
			-5M	-4M	-8M							
Z	0	1	+3	+2	+4	1M	0_	0	-180M			
<u>Z</u> X5 X6	1	0	2	1	3_	0	1	0	60			
x <sub>6</sub>	2	0	3	3	5	-1	0	1	120			
				-								
Bas	Εq				Coeffic	ient of			Right			
Var	No	Z	X <sub>1</sub>	x <sub>2</sub>	_Х3	X4_	X5	X6	Side			
			0.333M	-1.33M			2.667M		-20M			
2	0	1	+0.333	+0.667	0	1M ·	-1.333	0	-80			
<u>X</u> 3	1	0	0.6667	0.3333	1	0 (	0.3333	0	20			
<u>x</u> 3	2	0	-0.333	1.3333	0	-1	-1.667	1	20			

Bas	Eq		Coefficient of									
Var	No	Z	X1	Х2	ХЗ	X4	X <sub>5</sub>	X <sub>6</sub>	Side			
							1M	1M				
z X3	0	1	0.5	0	0	0.5	-0.5	-0.5	-90			
Хз	1	0	0.75	0	1	0.25	0.75	-0.25	15			
X2	2	0	-0.25	1	0	-0.75	-1.25	0.75	15			

(b) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 15, 15)$  and  $Z^* = 90$ 

### Phase 1:

Bas	Eal		Coefficient of								
Var	No	Z	х1	x <sub>2</sub>	Х3	X4	x <sub>5</sub>	x <sub>6</sub>	Side		
7.	0	1	-5	-4	-8	1	0	0	-180		
<u>Z</u> 5	ĭ	ō	2	1	3	0	1	0	60		
X6	2	ő	3	3	5	-1	0	1	120		

Bas	Eal		Coefficient of								
Var		ß	ж1	Υa	Y <sub>2</sub>	X4 X5	X6	Side			
Z	0	1	0.3333	-1.333 0.3333	0	1 2.6667 0 0.3333		-20 20			
<u>X</u> 3	2	0	-0.333	1.3333	0	-1 -1.667	1	20			

Bas	Eα		Coefficient of								
Bas Var	No	Z	x <sub>1</sub>	х2	Х3_	X4	$\bar{x}_5$	x <sub>6</sub>	Side		
z x <sub>3</sub> x <sub>2</sub>	0 1 2	1 0	-3e-20 0.75 -0.25	0 0 1	0 1 0	0 0.25 -0.75	1 0.75 -1.25	1 -0.25 0.75	0 15 15		

### Phase 2:

Bas	Eq		Coefficient of									
Var	No	Z	x <sub>1</sub>	X2	Х3	X4	Side					
z x <sub>3</sub> x <sub>2</sub>	0 1 2	1 0	0.5 0.75 -0.25	0 0 1	0 1 0	0.5 0.25 -0.75	-90 15 15					

(c) In both the Big-M method and the two-phase method, only the final tableau represents a feasible solution for the original problem.

(d)

	X1	X2	Х3			
Minimize	3	2	4			
						Right-Hand
				Totals		Side
Constraint 1	2	1	3	60	=	60
Constraint 2	3	3	5	120	>=	120
						Objective
Solution	0	15	15			90

# 4.6-10.

(a) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (20, 30, 0)$  and  $Z^* = 120$ 

Bas				Right					
Var	No	z	x <sub>1</sub>	X <sub>2</sub>	Х3	X4	X5	X6	Side
			-1M		-1M				
<u>z</u> <u>X</u> 5	0	1	+3	2	+7	1M	0	0	-20M
<u>X</u> 5	1	0	-1	1	0	0	1	0	10
Х6	2	0	2	-1	1	-1	0	1	10

Bas	Eq				Coeffic	ient of			Right
Var	No	_ Z	X <sub>1</sub>	X2	Х3	X4	X5	x <sub>6</sub>	Side
				-0.5M	-0.5M	0.5M		0.5M	-15M
$\frac{z}{x_5}$	0	1	0	+3.5	+5.5	+1.5	0	-1.5	-15
X5	1	0	0.	0.5	0.5	-0.5	1	0.5	15
x <sub>1</sub>	2	0	1	-0.5	0.5	-0.5	0	0.5	5

Bas	Eq		Coefficient of										
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	X5	X <sub>6</sub>	Right Side				
							1M	1M					
Z	0	1	0	0	2	5	-7	-5	-120				
X <sub>2</sub>	1	0	0	1	1	-1	2	1	30				
x <sub>1</sub>	2	0	1	0	1	-1	1	1	20				

(b) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (20, 30, 0)$  and  $Z^* = 120$ 

Bas			Coefficient of										
Var	No	Z	x <sub>1</sub>	X2	X3	X4	Xs	Χc	Right Side				
<u>z</u>	0	1		0	-1	1	0	0	-20				
<u>X</u> 5 X6	1	0	-1	1	0	0	1	Ö	10				
x <sub>6</sub>	2	0	2	-1	1	-1	0	1	10				

Bas			Coefficient of										
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	X <sub>5</sub>	x <sub>6</sub>	Right Side				
Z X5	0	1	0	-0.5	-0.5	0.5	0	0.5	-15				
	1	0	0	0.5	0.5	-0.5	1	0.5	15				
х1	2	0	1	-0.5	0.5	-0.5	0	0.5	5				

Bas			Coefficient of												
Var	No	Z	_x <sub>1</sub>	Х2	Х3	X4	X <sub>5</sub>	x <sub>6</sub>	Right Side						
z X2 X1	0 1 2	1 0 0	0 0 1	0 1 0	0 1 1	0 -1 -1	1 2 1	1 1 1	0 30 20						

#### Phase 2:

Bas		<u> </u>		i	Right		
<u>Var</u>	No	Z	x <sub>1</sub>	X <sub>2</sub>	Х3	X4	Side
z x <sub>2</sub> x <sub>1</sub>	0 1 2	1 0 0	0 0 1	0 1 0	2 1 1	5 -1 <b>-1</b>	-120 30 20

(c) Only the final tableau for the Big-M method and the two-phase method represent feasible solutions to the original problem.

(d)

	X1	X2	Х3			
Minimize	3	2	7			
						Right-Hand
				Totals		Side
Constraint 1	-1	1	0	10	=	10
Constraint 2	2	-1	1	10	>=	10
						Objective
Solution	20	30	0			120

### 4.6-11.

- (a) FALSE. The initial basic solution for the artificial model is not feasible for the original model.
- (b) FALSE. If at least one of the artificial variables is not zero, then the real problem is infeasible.
- (c) FALSE. The two methods are basically equivalent, so they should take the same number of iterations.

### 4.6-12.

(a) Substitute  $x_1 = x_1^+ - x_1^-$ , where both  $x_1^+$  and  $x_1^-$  are nonnegative.

$$\begin{array}{ll} \textit{Maximize } Z = x_1^+ - x_1^- + 4x_2 + 2x_3 \\ \text{subject to} & 4x_1^+ - 4x_1^- + \ x_2 + x_3 & \leq 5 \\ -x_1^+ + x_1^- + \ x_2 + 2x_3 & \leq 10 \\ x_1^+, x_1^-, x_2, x_3 & \geq 0 \end{array}$$

(b) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (-0.6, 10.8, 0)$  and  $Z^* = 73.8$ 

Bas	Eq			Co	efficie	ent of			Right
Var		Z	X <sub>1</sub>	Х2	Х3	X4	X5	X6	Side
z	0	1	-1	1	-4	-2	0	0	0
X5	1	0	4	-4	1	1	1	0	5
X6	2	0	-1	1	1	2	0	1	10
Bas	Eq				oeffici				Right
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	X5	X6_	Side
z x <sub>3</sub>	0	1	15 4	-15 -4	0	2 1	<b>4</b> 1	0 0	20 5
x <sub>6</sub>	2	0	-5	5	0	1	-1	1	5

Bas	Eq				Right				
Var	-	Z	X <sub>1</sub>	X2	oeffici X3	X4	X5	Х6	Side
						**			
Z	0	1	0	0	0	5	1	3	35
ХЗ	1	0	0	0	1	1.8	0.2	0.8	9
$\mathbf{x_2}$	2	0	-1	1	0	0.2	-0.2	0.2	1

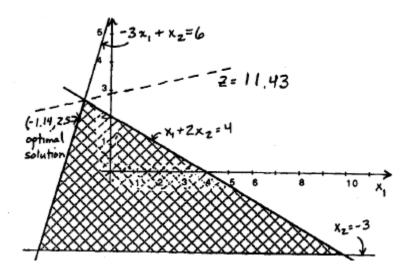
Note that  $x_1^+, x_1^-, x_2$ , and  $x_3$  are renamed as  $X_1, X_2, X_3$  and  $X_4$  respectively.

(c)

	X1	X2	Х3			
Maximize	1	4	2			
						Right-Hand
				Totals		Side
Constraint 1	4	1	1	5	<=	5
Constraint 2	-1	1	2	10	<=	10
						Objective
Solution	-1	9	0			35
		>=	>=			
		0	0			

### 4.6-13.

(a) Optimal Solution:  $(x_1^*, x_2^*) = (-1.14, 2.57)$  and  $Z^* = 11.43$ 



(b) Let  $x_{1,OLD} = x_1 - x_2$  and  $x_{2,OLD} + 3 = x_3$ .

$$\begin{array}{lll} \text{maximize } Z = - \ x_1 + \ x_2 + 4x_3 - 12 \\ \text{subject to} & -3x_1 + 3x_2 + \ x_3 & \leq 9 \\ x_1 - \ x_2 + 2x_3 & \leq 10 \\ x_1, x_2, x_3 & \geq 0 \end{array}$$

(c) Optimal Solution:  $(x_1^*, x_2^*) = (-1.14, 2.57)$  and  $Z^* = 11.43$ 

Bas	Eq		Coefficient of											
Var	No	Z	x <sub>1</sub>	x <sub>2</sub>	Х3	Х4	X5	Right Side						
z X4	0	1	1 -3	-1 3 Г	- <u>4</u>	0	0	0						
X5	2	0	1	-1	2	0	1	10						

Bas	Eq		Coefficient of											
Var	No	Z	X <sub>1</sub>	Х2	Х3	X4	X5	Right Side						
z	0	1	3	-3	0	0	2	20						
X4	1	0	-3.5	3.5	0	1	-0.5	4						
хз	2	0	0.5	-0.5	1	0	0.5	5						

Bas				Right				
Var	No	Z	x <sub>1</sub>	X <sub>2</sub>	X3	X4	X5	Side
z x <sub>2</sub> x <sub>3</sub>	0 1 2	1 0	0 -1 0	0 1 0	0	0.2857	-0.143	23.4286 1.14286 5.57143

Optimal solution for the revised problem: (0, 1.14, 5.57) with  $Z^{*}=23.43$ 

### 4.6-14.

(a) Let 
$$x_{1,\text{OLD}} = x_1 - x_2$$
,  $x_{2,\text{OLD}} = x_3 - x_4$ , and  $x_{3,\text{OLD}} = x_5 - x_6$ .

maximize  $Z = -x_1 + x_2 + 2x_3 - 2x_4 + x_5 - x_6$ 

subject to  $3x_3 - 3x_4 + x_5 - x_6 \le 120$ 
 $x_1 - x_2 - x_3 + x_4 - 4x_5 + 4x_6 \le 80$ 
 $-3x_1 + 3x_2 + x_3 - x_4 + 2x_5 - 2x_6 \le 100$ 
 $x_1, x_2, x_3, x_4, x_5, x_6 \ge 0$ 

(b)

Bas	Εq												
Var	No	Z	X1	X2_	X3	X4	X5	X <sub>6</sub>	X7	X <sub>8</sub>	X9	Right Side	
z	0	1	1	-1	-2	2	-1	1	0	0	0	0	
Х7	1	0	0	0	3	-3	1	-1	1	0	0	120	
X8	2	0	1	-1	-1	1	-4	4	0	1	0	80	
Х9		0	-3	3	1	-1	2	-2	0	0	1	100	

Bas	Εq	Coefficient of												
Var	No	Z	X1	X2	Х3	Х4	X5	x <sub>6</sub>	X7	X8	Х9	Side		
z	0	1	1	-1	0	0	-0.33	0.333	0.667	0	0	80		
х3	1	0	0	0	1	-1	0.333	-0.33	0.333	0	0	40		
x8	2	0	1	-1	0	0	-3.67	3.667	0.333	1	0	120		
Х9	3	0	-3	3	0	0	1.667	-1.67	-0.33	0	1	60		

Bas	Eq												
Var	No	Z	x <sub>1</sub>	х2	Х3	Х4	X5	X6	X7	X8	X9	Side	
z x3	0	1	0	0	0 1		0.222			0	0.333	100 40	
Хg	2	0	0	0	0	0	-3.11	3.111	0.222	1	0.333	140	
$x_2$	3	0	-1	1	0	0	0.556	-0.56	-0.11	0	0.333	20	

B	اءم	Eq Coefficient of										Right	
	ar	_	Z	X <sub>1</sub>	Х2	Х3	Хų	X5	Х6	X7	Xg	Х9_	Side
	z X3 X6 X2	0 1 2 3	1 0 0	0 0 0 -1	0 0 0	0 1 0	0 -1 0 0	3e-20 - -1 0	1	0.071	0.321	0.357 0.036 0.107 0.393	110 55 45 45

Optimal solution for the revised problem: (0, 45, 55, 0, 0, 45)

Optimal solution for the original problem:  $(x_1^*, x_2^*, x_3^*) = (-45, 55, -45)$  and  $Z^* = 110$ 

(c)

	X1	X2	Х3			
Maximize	-1	2	1			
						Right-Hand
				Totals		Side
Constraint 1	0	3	1	120	<=	120
Constraint 2	1	-1	-4	80	<=	80
Constraint 3	-3	1	2	100	<=	100
						Objective
Solution	-45	55	-45			110

### 4.6-15.

(a) In order to decrease the objective function value in the simplex method, choose the nonbasic variable that has the (largest) positive coefficient in the objective row, as the entering basic variable. The ratio test is conducted the same way as in the maximization problem to determine the leaving basic variable.

(b) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (11.67, 0, 17.5)$  and  $Z^* = 122$ 

Bas   Eq				Coeff	icier	nt of			Right
Var No	z١	X1	X2	х3	X4	X5	Х6	<b>x7</b>	side
	-	3M	8M	6M	-1H	-1H			1-140
z i oi	1	-3	8	. 5	0	0		0	0
	o		3	4	-1	0	1	0	70
	0	3	5*	2	0	-1	0	1	70
Bas   Eq				Coeff	icien	t of			Right
Var No	۲ļ	X1	X2	<b>x3</b>	<b>X4</b>	<b>x5</b>	Х6	<b>x7</b>	side
- -	-¦	-1.8ĸ		2.8M	-1H	0.6M		-1.6H	28 H
z   0	1 j	1.8	0	-1.8	0	-1.6	0	1.6	112
X6 1	٥į	-1.8	0	2.8*	-1	0.6	1	-0.6	28
X2 2	٥į	0.6	1	0.4	0	-0.2	0	0.2	14
Bas   Eq				Coeff	icien	t of			Right
Var No!	Z Į	X1	X2	<b>X3</b>	<b>X4</b>	<b>X5</b>	Х6	<b>x7</b>	side
-	- -						-1H	1M	
z i oi 1	١į	0.64	0	0-0	.643 -	1.214	0.64	1.21	130
	•	0.64	0	1 -	0.36	0.214	0.357	-0.21	10
X2 2 0	ρįο	.857*	. 1	0 0	.143	-0.29	-0.14	0.286	10

Bas Eq.			Coef	ficier	t of			Right
Var No Z	X1	X2	х3	X4	X5	х6	X7	side
_ _ _					· · ·			-!
1 1 1						~1M	- 1H	ł
z   0  1	0 -	0.75	0	- 0.75	1	0.75	1	122
X3  1  0	0	0.75	_	-0.25		0.25		17.5
X1] 2  0	1 1	1.167	0	0.167	-0.33	-0.17	0.333	11.67

### 4.6-16.

(a) maximize 
$$Z = -2x_1 + 2x_2 + x_3 - 4x_4 + 3x_5$$
  
subject to  $x_1 - x_2 + x_3 + 3x_4 - x_5 \leq 4$   
 $-x_1 + x_2 + x_4 - x_5 \leq 1$   
 $2x_1 - 2x_2 + x_3 \leq 2$   
 $x_1 - x_2 + 2x_3 + x_4 + 2x_5 = 2$   
 $x_1, x_2, x_3, x_4, x_5 \geq 0$ 

(b)

Bas   Eq				Coeff	ficient	of	Righ				
Var No Z	X1	X2	X3	<b>x4</b>	<b>X5</b>	Х6	<b>x7</b>	х8	Х9	side	;
-	-1H	1H	-2M	-1H	-2M					1 -2	_ M
z   0  1	2	-2	-1	4	-3	0	0	0	0	10	
X6 1 0	1	-1	1	3	2	1	0	0	0	! 4	
X7 2 0	-1	1	0	1	-1	0	1	0	0	1 2	
X8 3 0	2	-2	1	0	0	0	0	Ó	1	1 2	
X9 4 0	1	-1	2	1	2*	0	U	•		• -	

(c)

Bas   Eq				Coeff	icient	of			Right	
Var No Z	X1	X2	х3	X4	X5	Х6	x7	X8	χ9   side	
i_i_i_										ì
1     z   0  1	-1	1	-2	-1	-2	0	0	0	0   -2	

(d)

	X1	X2	Х3	X4			
Maximize	-2	1	-4	3			
							Right-Hand
					Totals		Side
Constraint 1	1	1	3	2	2	<=	4
Constraint 2	1	0	-1	1	-1	>=	-1
Constraint 3	2	1	0	0	-8	<=	2
Constraint 4	1	2	1	2	2	=	2
							Objective
Solution	-4	0	0	3			17
		>=	>=	>=			
		0	0	0			

### 4.6-17.

# Reformulation:

maximize 
$$Z = 4x_1 + 5x_2 + 3x_3$$
 subject to 
$$x_1 + x_2 + 2x_3 - x_4 + \overline{x}_7 = 20$$
 
$$15x_1 + 6x_2 - 5x_3 + x_5 = 50$$
 
$$x_1 + 3x_2 + 5x_3 + x_6 = 30$$
 
$$x_1, x_2, x_3, x_4, x_5, x_6, \overline{x}_7 \ge 0$$

Phase 1:

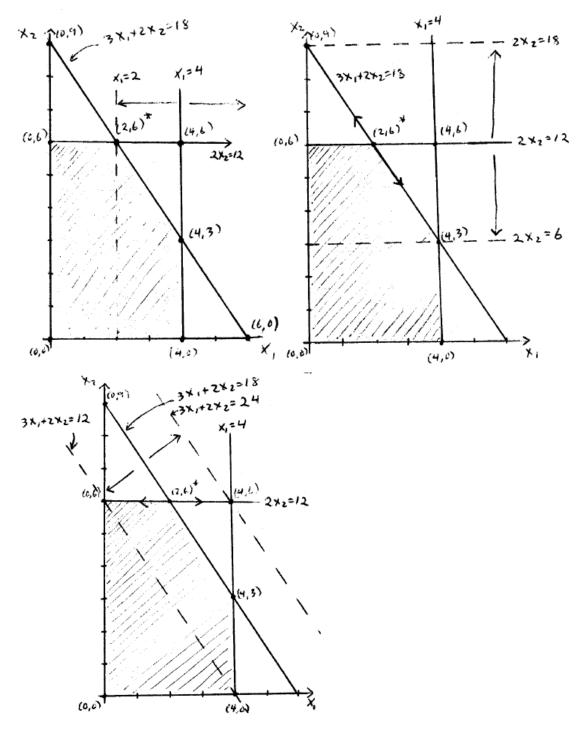
Х3	Х4	X5	X6	X7	Side
	_	_	_		
-2 2 -5	-1 0	0 0 1	0 0 0	0 1 0	-20 20 50
	-5 5	-5 0 5 0	-5 0 <u>1</u> 5 0 0	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	-5 0 1 0 0 5 0 0 1 0

Bas	Eq				Coeff	icient d	of			Right
Var	No	Z	x <sub>1</sub>	x <sub>2</sub>	Х3	X4	X5	Х6		Side
<u>z</u> X7	0	1	-0.6 0.6	0.2	0	1 -1	0	0.4	0	-8 8
X5	2	0	16	9	0	0	1	1	0	80
ХЗ	3	0	0.2	0.6	1	0	0	0.2	0	6

Bas	Eq	Coefficient of								
Var	No	Z	Х1	Х2	X3	X4	X5	X6	X <sub>7</sub>	Side
<u>z</u> .	0	1	0	0.5375	0	1	0.0375	0.4375	0	-5
<u>z</u> x <sub>7</sub>	1	0	0	-0.538	0	-1	-0.038	-0.438	1	5
X <sub>1</sub>	2	0	1	0.5625	0	0	0.0625	0.0625	0	5
Х3	3	0	0	0.4875	1	0	-0.013	0.1875	0	5

Since this is the optimal tableau for Phase 1 and the artificial variable  $\overline{x}_7 = 5 > 0$ , the problem is infeasible.





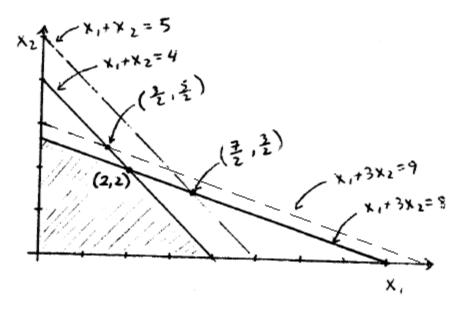
The CP solution (2,6) remains feasible and optimal if the constraint  $x_1 \le 4$  is changed to  $x_1 \le k$  with  $2 \le k < \infty$ . However, if k < 2, then this solution ceases to be feasible and the optimal solution becomes (k,6). This agrees with the allowable range (allowable increase: 1E+30, allowable decrease: 4) for this constraint given in Figure 4.10.

Now, suppose instead that the constraint  $2x_2 \le 12$  is replaced by  $2x_2 \le k$ . Then, the intersection of the lines  $2x_2 = k$  and  $3x_1 + 2x_2 = 18$  can be expressed as ((18 - k)/3, k/2). This CP solution is feasible as long as  $0 \le x_1 \le 4$  or equivalently  $6 \le k \le 18$ . In that case, provided that the objective function is the same, this solution is optimal. Hence, the right-hand side of this constraint can be increased or decreased by 6.

If the third constraint is  $3x_1 + 2x_2 \le k$ , then the CP solution determined by this and  $2x_2 \le 12$  becomes ((k-12)/3,6). This point is feasible and optimal as long as  $0 \le x_1 \le 4$  or equivalently  $12 \le k \le 24$ , so the allowable change for this constraint is also  $\pm 6$ , as given in Figure 4.10.

### **4.7-2.**

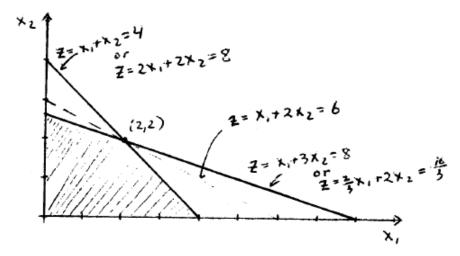
(a)



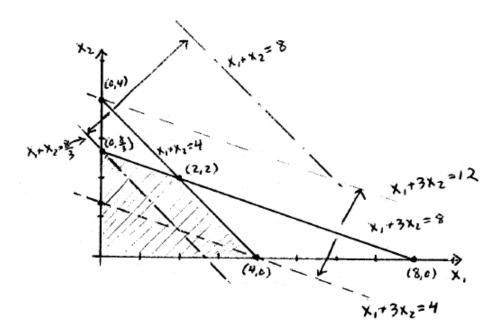
Constraint (1): 
$$x_1 + 3x_2 \le 8$$
:  $x_1 + 3x_2 = 8 \Rightarrow x_1 = x_2 = 2$  and  $Z = 6$   $x_1 + 3x_2 = 9 \Rightarrow x_1 = 3/2, x_2 = 5/2$  and  $Z = 13/2$   $\Delta Z = 13/2 - 6 = 1/2 = y_1^*$  Constraint (2):  $x_1 + x_2 \le 4$ :  $x_1 + x_2 = 4 \Rightarrow x_1 = x_2 = 2$  and  $Z = 6$   $x_1 + x_2 = 5 \Rightarrow x_1 = 7/2, x_2 = 3/2$  and  $Z = 13/2$   $\Delta Z = 13/2 - 6 = 1/2 = y_2^*$ 

(b) From (a), we see that the right-hand sides  $b_1 = 8$  and  $b_2 = 4$  are sensitive parameters. The graph in part (a) shows that both constraints are active (binding) at the optimal solution, so all the coefficients  $a_{11} = 1$ ,  $a_{12} = 3$ ,  $a_{21} = 1$ , and  $a_{22} = 1$  are sensitive parameters, too. As will be seen in (c), the objective coefficients  $c_1 = 1$  and  $c_2 = 2$  are not sensitive parameters.

(c) Observe that the optimal solution remains the same for  $2/3 \le c_1 \le 2$  (with  $c_2 = 2$  fixed) and  $1 \le c_2 \le 3$  (with  $c_1 = 1$  fixed)



(d) The dashed lines "- - -" in the graph below suggest that the CP solution ranges from (4,0) to (0,4) when  $4 \le b_1 \le 12$ . Outside this range, the CP solution becomes infeasible. The dashed lines "- · -" represent the second constraint for different right-hand side values. They suggest that the CP solution ranges from (0,8/3) to (0,8) when  $8/3 \le b_2 \le 8$ . Hence, the allowable ranges are  $4 \le b_1 \le 12$  and  $8/3 \le b_2 \le 8$ .



(e)

	1	2		6 Optimal Value	
Variables	2	2		RHS	
Constraints	1 1	3 1	8 <= 4 <=	8 4	

Adjustable Cells

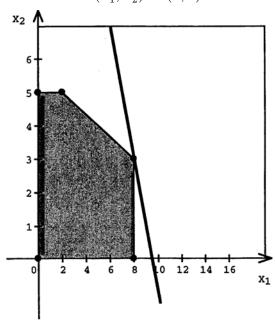
Cell	Name	Final Value		Objective Coefficient		Allowable Decrease
\$B\$2		2	0	1	1	0.333333
\$C\$2		2	0	2	1	1

Constraints

Cell	Name	Final Value	Shadow Price	Constraint R.H. Side		Allowable Decrease
\$E\$4		8	0.5	8	4	4
\$E\$5		4	0.5	4	4	1.333333

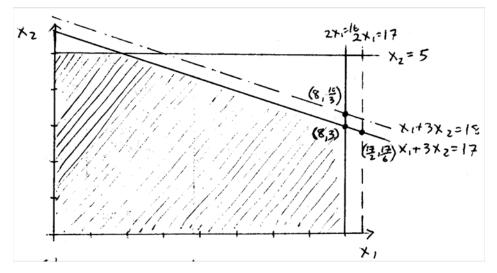
# 4.7-3.

(a) Optimal Solution:  $(x_1^*, x_2^*) = (8,3)$  and  $Z^* = 38$ 



Corner Point	Z
(8, 3)	38*
(8,0)	32
(2,5)	18
(0,5)	10
(0,0)	0

(b)



Increasing resource 1 to 17 units increases Z to 4(8.5) + 2(2.83) = 39.67, so  $\Delta Z = y_1^* = 1.67$ .

Increasing resource 2 to 18 units increases Z to 4(8)+2(3.33)=38.33, so  $\Delta Z=y_2^*=0.67$ .

The third constraint is not binding, so  $y_3^* = 0$ .

(c) To increase Z by 15, resource 1 should be increased by  $\frac{15}{y_1^*} = \frac{15}{1.67} \approx 9$ . Solving the LP problem with resource 1 set to 16 + 9 = 25 returns the result Z = 53.

4.7-4.

(a) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0.5, 0, 4.5)$  and  $Z^* = 14$ 

Bas	Eq				Coeffic	ient of			Right
Var		Z	x <sub>1</sub>	Х2	Х3	Х4	X5	Х6	Side
z	0	1	-1	7.	-3	. 0	0	0	0
X4	1	0	2	1	-1	1	0	. 0	4
<b>X</b> 5	2	0	4	-3	0	. 0	1	0	2
x <sub>6</sub>	3	0	-3	2	1	0	0	1	3

Bas	Eq				coeffic	ient of			Right
Var		Z	x <sub>1</sub>	X2	Хз	Х4	X5	х6	Side
z X4	0	1	-10 -1	13 3	0	0 1	0	3 1	9
X5	2	0	4	-3	0	0	1	0	2
x3	3	0	-3	2	1	0	0	1	3

Bas	Eα		Coefficient of								
Var	_	Z	X <sub>1</sub>	x <sub>2</sub>	Х3	X4_	X5	Х6	Side		
z	0	1	0	5.5	0	0	2.5	3	14		
X4	1	0	0	2.25	0	1	0.25	1	7.5		
$x_1$	2	0	1	-0.75	0	0	0.25	0	0.5		
Х3	3	0	0	-0.25	1	0	0.75	1	4.5		

(b) The shadow prices for the three resources are given by the reduced costs (in the objective function) for the corresponding slack variables. These values are circled in the table above. The shadow prices for resources 1, 2 and 3 are 0, 2.5 and 3 respectively. They represent the rate at which the objective function value z increases as the corresponding resource is increased. For instance, increasing resource 3 by one unit increases Z by 3, provided that no other constraints cause any trouble.

(c)

	X1	X2	Х3			
Maximize	1	-7	3			
						Right-Hand
				Totals		Side
Constraint 1	2	1	-1	-3.5	<=	4
Constraint 2	4	-3	0	2	<=	2
Constraint 3	-3	2	1	3	<=	3
						Objective
Solution	0.5	0	4.5			14

Cell	Name	Final Value	Reduced Cost	Objective Coefficient	Allowable Increase	Allowable Decrease
\$B\$10	Solution X1	0.5	0	1	7.33333	10
\$C\$10	Solution X2	0	-5.5	-7	5.5	1E+30
\$D\$10	Solution X3	4.5	0	3	22	3

#### Constraints

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$E\$5	Constraint 1 Totals	-3.5	0	4	1E+30	7.5
\$E\$6	Constraint 2 Totals	2	2.5	2	1E+30	2
\$E\$7	Constraint 3 Totals	3	3	3	1E+30	4.5

4.7-5.

(a) Optimal Solution:  $(x_1^*, x_2^*, x_3^*) = (0, 1, 3)$  and  $Z^* = 7$ 

Bas			Coefficient of								
Var	No	Z	x <sub>1</sub>	$\mathbf{x}_2$	Х3	X4	X5	Х6	Right Side		
Z	0	1	-2	2	3	0	0	0	0		
X4	1	0	-1	1	1	1	0	0	4		
X5	2	0	2	1	1	0	1	0	2		
х6	3	0	1	1	3	0	0	1	12		

Bas	Eq				Coeffic	ient of			Right
Var	No	Z	X <sub>1</sub>	x <sub>2</sub>	Х3	X4	. x <sub>5</sub>	Х6	Side
z	0	1	4	-1	0	0	3	0	6
X4	1	0	-3	2	0	1	-1	0	2
Х3	2	0	2	-1	1	0	1	0	2
x6	3	0	-5	4	0	0	-3	1	6

Bas	Eq			C	peffici	ent of			Right
Var	No	Z	x <sub>1</sub>	x <sub>2</sub>	Х3	Х4	X5	Х6	Side
z x <sub>2</sub> x <sub>3</sub> x <sub>6</sub>	0 1 2 3	1 0 0	2.5 -1.5 0.5	0 1 0	0 0 1 0	0.5 0.5 0.5 -2	2.5 -0.5 0.5 -1	0 0 0	7 1 3 2

(b) The shadow prices are  $y_1^*=0.5$ ,  $y_2^*=2.5$  and  $y_3^*=0$ . They are the marginal values of resources 1, 2 and 3 respectively.

(c)

	X1	X2	Х3			
Maximize	2	-2	3			
						Right-Hand
				Totals		Side
Constraint 1	-1	1	1	4	<=	4
Constraint 2	2	-1	1	2	<=	2
Constraint 3	1	1	3	10	<=	12
						Objective
Solution	0	1	3			7

### Variable Cells

		Final	Reduced	Objective	Allowable	Allowable
Cell	Name	Value	Cost	Coefficient	Increase	Decrease
\$B\$10	Solution X1	0	-2.5	2	2.5	1E+30
\$C\$10	Solution X2	1	0	-2	1.6667	1
\$D\$10	Solution X3	3	0	3	1E+30	1

#### Constraints

		Final	Shadow	Constraint	Allowable	Allowable
Cell	Name	Value	Price	R.H. Side	Increase	Decrease
\$E\$5	Constraint 1 Totals	4	0.5	4	1	2
\$E\$6	Constraint 2 Totals	2	2.5	2	2	6
\$E\$7	Constraint 3 Totals	10	0	12	1E+30	2

# 4.7-6.

(a) Optimal Solution:  $(x_1^*, x_2^*, x_3^*, x_4^*) = (11, 0, 3, 0)$  and  $Z^* = 52$ 

Bas				C	oeffici	ent of			Right
Var	No	Z	X1	x <sub>2</sub>	Х3	X4	X5	Х6	Side
z	0	1	-5	-2	1	-3	0	0	0
х <sub>5</sub> х <sub>6</sub>	1	0	3	2	-3	1	1	0	24
X61	2	0	3	3	1	3	0	1	36

Bas					Coeffic	cient o	£		Right	
Var	No	Z	x <sub>1</sub>	Х2	х3	X4	X5	Х6	Side	
z x <sub>1</sub> x <sub>6</sub>	0 1 2	1 0 0	0 1 0	1.3333 0.6667 1	-4 -1 4		1.6667 0.3333 -1	0 0	40 8 12	•

Bas					Coeffic	cient o	£		Right
Var	No	Z	X <sub>1</sub>	X2	Х3	X4	X5	X <sub>6</sub>	Side
z X <sub>1</sub> X <sub>3</sub>	0 1 2	1 0 0		2.3333 0.9167 0.25			0.6667 0.0833 -0.25	1 0.25 0.25	52 11 3

(b) The shadow prices are  $y_1^*=0.6667$  and  $y_2^*=1$ . They are the marginal values of resources 1 and 2 respectively.

(c)

	X1	X2	Х3	X4			
Maximize	5	4	-1	3			
							Right-Hand
					Totals		Side
Resource 1	3	2	-3	1	24	<=	24
Resource 2	3	3	1	3	36	<=	36
							Objective
Solution	11	0	3	0			52

### Variable Cells

Cell	Name	Final Value	Reduced Cost	Objective Coefficient	Allowable Increase	Allowable Decrease
\$B\$9	Solution X1	11	0	5	1E+30	0.3636
\$C\$9	Solution X2	0	-0.33333	4	0.33333	1E+30
\$D\$9	Solution X3	3	0	-1	2.66667	1.33333
\$E\$9	Solution X4	0	-0.66667	3	0.66667	1E+30

### Constraints

Cell	Name	Final Value	Shadow Price	Constraint R.H. Side	Allowable Increase	Allowable Decrease
	Resource 1 Totals	24	0.66667	24	12	132
\$F\$6	Resource 2 Totals	36	1	36	1E+30	12

### 4.9-1.

Linear Programming Model:

Number of Decision Variables: 2

Number of Functional Constraints: 4

Max Z = 4500 X1 + 4500 X2

subject to

1) 
$$1 \times 1 + 0 \times 2 <= 1$$

2) 
$$0 \times 1 + 1 \times 2 <= 1$$

3) 
$$5000 \times 1 + 4000 \times 2 <= 6000$$

and

$$X1 >= 0, X2 >= 0.$$

Solve Automatically by the Interior Point Algorithm:

$$(X1, X2) = (0.1, 0.2)$$
 and Alpha = 0.5

It.	X1	X2	Z
0 1 2 3 4 5 6 7 8 9 10 11 12 13 14	0.1 0.1999 0.26144 0.33761 0.40279 0.4661 0.56345 0.62351 0.66172 0.66487 0.66582 0.66624 0.66646	0.2 0.58008 0.76085 0.81491 0.82027 0.79837 0.73487 0.69021 0.67092 0.66525 0.66511 0.66582 0.66624 0.66646	1350 3509.91 4600.3 5186.35 5503.76 5690.12 5842.42 5911.71 5949.09 5971.35 5984.91 5992.4 5996.2 5998.1
15	0.66661	0.66661	5999.52

### 4.9-2.

The linear programming problem is:

Number of Decision Variables: 2

Number of Functional Constraints: 2

$$Max Z = 1 X1 + 2 X2$$

subject to

1) 
$$1 \times 1 + 3 \times 2 <= 8$$

2) 
$$1 \times 1 + 1 \times 2 \leftarrow 4$$

and

$$X1 >= 0, X2 >= 0.$$

Solve Automatically by the Interior Point Algorithm:

$$(X1, X2) = (0.1, 0.2)$$
 and Alpha = 0.5

It.	<b>x1</b>	X2	Z
0 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	0.1 0.24587 0.25651 0.26482 0.28233 0.32398 0.43489 0.82513 1.4229 1.72185 1.86959 1.94077 1.97327 1.98735 1.99373	0.2 1.36804 1.97283 2.27423 2.42047 2.48263 2.48368 2.37261 2.17597 2.07758 2.03012 2.00909 2.00166 2.00011	0.5 2.98196 4.20217 4.81327 5.12328 5.28924 5.40225 5.57036 5.77485 5.87702 5.92984 5.95894 5.95894 5.97659 5.98758 5.99373 5.99687

#### **Case 4.1**

- a) The fixed design and fashion costs are sunk costs and therefore should not be considered when setting the production now in July. Since the velvet shirts have a positive contribution to covering the sunk costs, they should be produced or at least considered for production according to the linear programming model. Had Ted raised these concerns before any fixed costs were made, then he would have been correct to advise against designing and producing the shirts. With a contribution of \$22 and a demand of 6000 units, maximum expected profit will be only \$132,000. This amount will not be enough to cover the \$500,000 in fixed costs directly attributable to this product.
- b) The linear programming spreadsheet model for this problem is shown below.

	Α	В	С	D	E	F	G	Н	T	1	К	1	М	N	0	Р
1					_			- ''	-		- ''		Button-		Ť	
2			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			
3			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			
4		Price	\$300	\$450	\$180	\$120	\$270	\$320	\$350	\$130	\$75	\$200	\$120			
5		L&M Cost	\$160	\$150	\$100	\$60	\$120	\$140	\$175	\$60	\$40	\$160	\$90			
6	Ma	aterial Cost	\$30.00	\$90.00	\$19.50	\$6.50	\$6.75	\$24.75	\$39.00	\$3.75	\$1.25	\$18.00	\$3.38			
7	Net C	ontribution	\$110.00	\$210.00	\$60.50	\$53.50	\$143.25	\$155.25	\$136.00	\$66.25	\$33.75	\$22.00	\$26.63			
8																
9		Cost of												Material		Material
10		Material					Materi	al Require	ments					Used		Available
11	Wool	\$9.00	3					2.5						25,100	<=	45,000
12	Acetate	\$1.50	2				1.5	1.5	2					28,000	<=	28,000
13	Cashmere	\$60.00		1.5										6,000	<=	9,000
14	Silk	\$13.00			1.5	0.5								18,000	<=	18,000
15	Rayon	\$2.25					2						1.5	30,000	<=	30,000
16	Velvet	\$12.00							3			1.5		9,000	<=	20,000
17	Cotton	\$2.50								1.5	0.5			30,000	<=	30,000
18																
19													Button-			
20			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			Total
21			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			Contribution
22	Items	Produced	4,200	4,000	7,000	15,000	8,067	5,000	0	0	60,000	6,000	9,244			\$6,862,933
23			<=	<=	<=	<=		<=	<=			<=		Fixed (	Cost	\$8,960,000
24	Deman	d Forecast	7,000	4,000	12,000	15,000		5,000	5,500			6,000		Total P	rofit	-\$2,097,067
25			>=				>=	>=								
26	Minimum	Production	4,200				2,800	3,000		Also:						
27			60%					60%			sole >= Sil					
28			of demand	i				of demand		Cotton Mi	niskirt >= 0	Cotton Swe	eater			

Ī		В	С	D
Ī	6	Material Cost	=SUMPRODUCT(CostOfMaterial,C11:C17)	=SUMPRODUCT(CostOfMaterial,D11:D17)
ſ	7	Net Contribution	=Price-LMCost-MaterialCost	=Price-LMCost-MaterialCost

Range Name	Cells
CostOfMaterial	B11:B17
FixedCost	P23
ItemsProduced	C22:M22
LMCost	C5:M5
MaterialAvailable	P11:P17
MaterialCost	C6:M6
MaterialRequirements	C11:M17
MaterialUsed	N11:N17
NetContribution	C7:M7
Price	C4:M4
TotalContribution	P22
TotalProfit	P24

	N
9	Material
10	Used
	=SUMPRODUCT(C11:M11,ItemsProduced)
	=SUMPRODUCT(C12:M12,ItemsProduced)
	=SUMPRODUCT(C13:M13,ItemsProduced)
	=SUMPRODUCT(C14:M14,ItemsProduced)
15	=SUMPRODUCT(C15:M15,ItemsProduced)
16	=SUMPRODUCT(C16:M16,ItemsProduced)
17	=SUMPRODUCT(C17:M17,ItemsProduced)

	0	Р
20		Total
21		Contribution
22		=SUMPRODUCT(NetContribution,ItemsProduced)
23	Fixed Cost	8960000
24	Total Profit	=TotalContribution-FixedCost

TrendLine should produce 4,200 Wool Slacks, 4,000 Cashmere Sweaters, 7,000 Silk Blouses, 15,000 Silk Camisoles, 8,067 Tailored Skirts, 5,000 Wool Blazers, 40,000 Cotton Minis, 6,000 Velvet Shirts, and 9,244 Button-Down Blouses. The total net contribution of all clothing items is \$6,862,933. However, with the total fixed cost of \$860,000 + 3(\$2,700,000) or \$8,960,000, TrendLines actually loses \$2,097,067.

c) If velvet cannot be sent back to the textile wholesaler, then the whole quantity will be considered as a sunk cost and therefore added to the fixed costs. The objective function coefficients of items using velvet will no longer include the material cost. The net contribution of the velvet pants and shirts are now \$175 and \$40, respectively. The revised spreadsheet model is as follows.

	Α	В	С	D	E	F	G	Н	I	J	K	L	М	N	0	Р
1													Button-			
2			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			
3			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			
4		Price	\$300	\$450	\$180	\$120	\$270	\$320	\$350	\$130	\$75	\$200	\$120			
5		L&M Cost	\$160	\$150	\$100	\$60	\$120	\$140	\$175	\$60	\$40	\$160	\$90			
6	Ma	aterial Cost	\$30.00	\$90.00	\$19.50	\$6.50	\$6.75	\$24.75		\$3.75	\$1.25		\$3.38			
7	Net C	ontribution	\$110.00	\$210.00	\$60.50	\$53.50	\$143.25	\$155.25	\$175.00	\$66.25	\$33.75	\$40.00	\$26.63			
8																
9		Cost of												Material		Material
10		Material					Materi	al Require	ments					Used		Available
11	Wool	\$9.00	3					2.5						25,100	<=	45,000
12	Acetate	\$1.50	2				1.5	1.5	2					28,000	<=	28,000
13	Cashmere	\$60.00		1.5										6,000	<=	9,000
14	Silk	\$13.00			1.5	0.5								18,000	<=	18,000
15	Rayon	\$2.25					2						1.5	30,000	<=	30,000
16	Velvet	\$12.00							3			1.5		20,000	<=	20,000
17	Cotton	\$2.50								1.5	0.5			30,000	<=	30,000
18																
19													Button-			
20			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			Total
21			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			Contribution
22	Items	Produced	4,200	4,000	7,000	15,000	3,178	5,000	3,667	0	60,000	6,000	15,763			\$7,085,822
23			<=	<=	<=	<=		<=	<=			<=			ixed Cost	\$8,960,000
24	Deman	d Forecast	7,000	4,000	12,000	15,000		5,000	5,500			6,000			Sunk Cost	\$240,000
25			>=				>=	>=						1	Total Profit	-\$2,114,178
26	Minimum	Production	4,200				2,800	3,000		Also:						
27			60%					60%			sole >= Silk					
28			of demand	ı				of demand		Cotton Mi	niskirt >= C	otton Sw	eater			

	0	Р
20		Total
21		Contribution
22		=SUMPRODUCT(NetContribution,ItemsProduced)
23	Original Fixed Cost	8960000
24	Velvet Sunk Cost	=B16*P16
25	Total Profit	=TotalContribution-FixedCost-VelvetSunkCost

The production plan changes considerably. TrendLines should produce 3,178 tailored skirts (down from 8,067), 3,667 velvet pants (up from 0), 60,000 cotton minis (up from 40,000), and 15,763 button-down blouses (up from 9,244). The production decisions for all other items are unaffected by the change. The total net contribution of all clothing items equals \$840,000 + \$1,226,00 + \$2,025,000 + \$2,983,822.22 = \$7,085,822. The sunk costs now include the material cost for velvet and totals \$9,200,000. The loss now equals \$2,114,178.

- d) When TrendLines cannot return the velvet to the wholesaler, the costs for velvet cannot be recovered. These cost are no longer variable cost but now are sunk cost. As a consequence the increased net contribution of the velvet items makes them more attractive to produce. This way the revenues from selling these items can contribute to the recovery of at least some of the fixed costs. Instead of zero TrendLines now produces 3,667 velvet pants. These pants also require some acetate and thus their production affects the production plan for all other items. Since it is not optimal to make full use of the ordered velvet in part (b) it comes as no surprise that the loss in part (c) is even bigger than in part (b).
- e) The unit contribution of a wool blazer changes to \$75.25.

	Α	В	С	D	E	F	G	Н	I	J	K	L	М	N	0	Р
1													Button-			
2			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			
3			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			
4		Price	\$300	\$450	\$180	\$120	\$270	\$320	\$350	\$130	\$75	\$200	\$120			
5		L&M Cost	\$160	\$150	\$100	\$60	\$120	\$220	\$175	\$60	\$40	\$160	\$90			
6	Ma	terial Cost	\$30.00	\$90.00	\$19.50	\$6.50	\$6.75	\$24.75	\$39.00	\$3.75	\$1.25	\$18.00	\$3.38			
_ 7	Net C	ontribution	\$110.00	\$210.00	\$60.50	\$53.50	\$143.25	\$75.25	\$136.00	\$66.25	\$33.75	\$22.00	\$26.63			
- 8																
9		Cost of												Material		Material
10		Material					Materi	al Require	ments					Used	Ш	Available
11	Wool	\$9.00	3					2.5						20,100	<=	45,000
12	Acetate	\$1.50	2				1.5	1.5	2					28,000	<=	28,000
13	Cashmere	\$60.00		1.5	4.5	0.5								6,000	<=	9,000
14	Silk	\$13.00			1.5	0.5	•							18,000	<=	18,000
15	Rayon						2		_				1.5	30,000	<=	30,000
16	Velvet	\$12.00							3		0.5	1.5		9,000	<=	20,000
17 18	Cotton	\$2.50		ı						1.5	0.5		ı	30,000	<=	30,000
19													Button-			
20			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			Total
21			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			Contribution
22	Itomo	Produced	4,200	4,000	7,000	15,000	10.067	3.000	0	0	60.000	6,000	6.578			\$6,527,933
23	items	riouuceu	<del>4,200</del> <=	<del>4,000</del> <=	<=	<=	10,007	<=	<=	U	00,000	<=	0,576	Fixed 0	Coot	\$8,960,000
	D	d F4														
24	Deman	d Forecast	7,000	4,000	12,000	15,000		5,000	5,500			6,000		Total P	rofit	-\$2,432,067
25	Minimum	Dan di	>=				>=	>=		Al					$\vdash$	
26 27	Minimum I	Production	4,200				2,800	3,000		Also:	and a - Cille	Plause			$\vdash$	
28		60%					60%				Silk Camisole >= Silk Blouse Cotton Miniskirt >= Cotton Sweater				$\vdash$	
∠8			of demand	1				of demand	1	LOCIOU IVII	IISKII L >= CC	มแบบ 5พ6	alei	1	1 1	

TrendLines should produce 10,067 skirts (up from 8,067), the minimum of 3,000 wool blazers (down from 5,000), and 6,578 button-down blouses (down from 9,244). The production decisions for all other items are unaffected by the change. The total net contribution of all clothing items is \$6,527,933.33. The total loss is \$2,432,067.

f) The available acetate changes from 28,000 to 38,000 square yards. The resulting spreadsheet solution is shown below.

	Α	В	С	D	Е	F	G	Н	I	J	K	L	М	N	0	Р
1													Button-			
2			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			
3			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			
4		Price	\$300	\$450	\$180	\$120	\$270	\$320	\$350	\$130	\$75	\$200	\$120			
5		L&M Cost	\$160	\$150	\$100	\$60	\$120	\$140	\$175	\$60	\$40	\$160	\$90			
6		aterial Cost	\$30.00	\$90.00	\$19.50	\$6.50	\$6.75	\$24.75	\$39.00	\$3.75	\$1.25	\$18.00	\$3.38			
7	Net C	Contribution	\$110.00	\$210.00	\$60.50	\$53.50	\$143.25	\$155.25	\$136.00	\$66.25	\$33.75	\$22.00	\$26.63			
8																
9		Cost of												Material		Material
10		Material					Materi	al Require	ments					Used		Available
11	Wool	\$9.00	3					2.5						25,100	<=	45,000
12	Acetate	\$1.50	2				1.5	1.5	2					38,000	<=	38,000
13 14	Cashmere Silk	\$60.00 \$13.00		1.5	1.5	0.5								6,000 18.000	<=	9,000
15		\$13.00			1.5	0.5	2						1.5	30.000	<=	18,000
	Rayon						2		_			4.5	1.5	,		30,000
16 17	Velvet Cotton	\$12.00 \$2.50							3	1.5	0.5	1.5		9,000	<=	20,000 30,000
18	Collon	φ2.50				l			ı	1.0	0.5	ı	ı	30,000	`-	30,000
19													Button-			
20			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			Total
21			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse			Contribution
22	Items	s Produced	4,200	4,000	7,000	15,000	14,733	5,000	0	0	60,000	6,000	356			\$7,581,267
23			<=	<=	<=	<=		<=	<=			<=		Fixed (	Cost	\$8,960,000
24	Deman	nd Forecast	7,000	4,000	12,000	15,000		5,000	5,500			6,000		Total P	rofit	-\$1,378,733
25			>=				>=	>=								
26	Minimum	Production	4,200				2,800	3,000		Also:						
27			60%					60%			sole >= Silk					, and the second
28		(	of demand					of demand	1	Cotton Mi	niskirt >= C	otton Sw	eater			

TrendLines should produce 14,733 skirts (up from 8,067) and 356 button-down blouses (down from 9,244). The production decisions for all other items are unaffected by the change. The total net contribution of all clothing items is \$7,581,267. The loss is \$1,378,733.

g) We need to include new decision variables representing the number of clothing items that are sold during the November sale. The new spreadsheet model is shown below.

	Α	В	C	D	F	F	G	Н	T	1	К		М	N	ГоТ	P
1	А	В		D	-	Г	G	п	1	,	_ N		Button-	IN	10	r
2			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down		$\vdash$	
3			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse		$\vdash$	
		Deles	\$300									\$200	\$120		$\vdash$	
5		Price L&M Cost	\$300 \$160	\$450 \$150	\$180 \$100	\$120 \$60	\$270 \$120	\$320 \$140	\$350 \$175	\$130 \$60	\$75 \$40	\$200 \$160	\$120 \$90		$\vdash$	
6		Material Cost	\$30.00	\$150	\$100	\$6.50	\$6.75	\$24.75	\$39.00	\$3.75	\$40	\$18.00	\$3.38		$\vdash$	
7	Not Cor	tribution (Sept-Oct)	\$30.00	\$210.00	\$60.50	\$53.50	\$143.25	\$155.25	\$136.00	\$66.25	\$33.75	\$18.00	\$26.63		$\vdash$	
8	Net Col	illibulion (Sept-Oct)	\$110.00	\$210.00	\$60.50	\$55.50	\$143.23	\$100.20	\$130.00	\$00.25	\$33.73	\$22.00	\$20.03		+	
9		Nov Discount	40%												+	
10		Price (Nov)	\$180	\$270	\$108	\$72	\$162	\$192	\$210	\$78	\$45	\$120	\$72		+	
11	No	t Contribution (Nov)	-\$10.00	\$30.00	-\$11.50	\$5.50	\$35.25	\$27.25	-\$4.00	\$14.25	\$3.75	-\$58.00	-\$21.38		$\vdash$	
12	ine	CONTRIBUTION (NOV)	-\$10.00	\$30.00	-\$11.5U	\$5.50	\$35.25	\$21.25	-\$4.00	\$14.25	\$3.75	-\$30.00	-321.30		+	
13		Cost of												Material	$\vdash$	Material
14		Material					Materi	al Require	ments					Used	$\vdash$	Available
15	Wool	\$9.00	3					2.5						25.100	<=	45.000
16	Acetate	\$1.50	2				1.5	1.5	2					28,000	<=	28,000
17	Cashmere	\$60.00	_	1.5					_					9,000	<=	9,000
18	Silk	\$13.00			1.5	0.5								18.000	<=	18,000
19	Rayon	\$2.25					2						1.5	30,000	<=	30,000
20	Velvet	\$12.00							3			1.5		9,000	<=	20,000
21	Cotton	\$2.50								1.5	0.5			30.000	<=	30.000
22														,	$\Box$	,
23													Button-			
24			Wool	Cashmere	Silk	Silk	Tailored	Wool	Velvet	Cotton	Cotton	Velvet	Down			Total
25			Slacks	Sweater	Blouse	Camisole	Skirt	Blazer	Pants	Sweater	Miniskirt	Shirt	Blouse		П	Contribution
26		Sept-Oct Sales	4,200	4,000	7,000	15,000	8,067	5,000	0	0	60,000	6,000	9,244			\$6,922,933
27		·	<=	<=	<=	<=		<=	<=			<=		Fixed	Cost	\$8,960,000
28		Demand Forecast	7.000	4.000	12.000	15,000		5.000	5.500			6.000		Total F	Profit	-\$2.037.067
29				I		1										
30		Nov Sales	0	2,000	0	0	0	0	0	0	0	0	0		$\Box$	
31		Total Sales	4,200	6,000	7,000	15,000	8,067	5,000	0	0	60,000	6,000	9,244			
32			>=				>=	>=								
33	N	Inimum Production	4,200				2,800	3,000		Also:						
34			60%					60%	Silk Camisole >= Silk Blouse							
35			of demand					of demand						$\Box$		

	В	С	D
9	Nov Discount	0.4	
10	Price (Nov)	=(1-NovDiscount)*Price	=(1-NovDiscount)*Price
11	Net Contribution (Nov)	=PriceNov-LMCost-MaterialCost	=PriceNov-LMCost-MaterialCost

Range Name	Cells
CostOfMaterial	B15:B21
FixedCost	P27
LMCost	C5:M5
MaterialAvailable	P15:P21
MaterialCost	C6:M6
MaterialRequirements	C15:M21
MaterialUsed	N15:N21
NetContribution	C7:M7
NetContributionNov	C11:M11
NovDiscount	C9
NovSales	C30:M30
Price	C4:M4
PriceNov	C10:M10
SeptOctSales	C26:M26
TotalContribution	P26
TotalProfit	P28
TotalSales	C31:M31

	N
13	Material
14	Used
15	=SUMPRODUCT(C15:M15,TotalSales)
16	=SUMPRODUCT(C16:M16,TotalSales)
17	=SUMPRODUCT(C17:M17,TotalSales)
18	=SUMPRODUCT(C18:M18,TotalSales)
	=SUMPRODUCT(C19:M19,TotalSales)
20	=SUMPRODUCT(C20:M20,TotalSales)
21	=SUMPRODUCT(C21:M21.TotalSales)

	0	Р
24		Total
25		Contribution
26		=SUMPRODUCT(NetContribution,SeptOctSales)+SUMPRODUCT(NetContributionNov,NovSales)
27	Fixed Cost	8960000
28	Total Profit	=TotalContribution-FixedCost

It only pays to produce 2,000 more Cashmere sweaters. The production plan for all other items is the same as in part (b). The sale of the Cashmere sweaters increases the total net contribution by \$60,000 to \$6,922,933, and reduces the loss to \$2,037,066.67.

### **Case 4.2**

a) We define 12 decision variables, one for each age group surveyed in each region. Rob's restrictions are easily modeled as constraints. For example, his condition that at least 20 percent of the surveyed customers have to be from the first age group requires that the sum of the variables for the age group "18 to 25" across all three regions is at least 400. All his other requirements are modeled similarly. Finally, the sum of all variables has to equal 2000, because that is the number of customers Rob wants to have interviewed.

	Α	В	С	D	Е	F	G	Н	I	J
1	Cost of Survey	1								
2			18 to 25	26 to 40	41 to 50	51 and over				
3		Silicon Valley	\$4.75	\$6.50	\$6.50	\$5.00				
4	Region	Big Cities	\$5.25	\$5.75	\$6.25	\$6.25				
5		Small Towns	\$6.50	\$7.50	\$7.50	\$7.25				
6										Percentage
7				Age	e Group		Total		Required	Required
8	Number to Surv	/ey	18 to 25	26 to 40	41 to 50	51 and over	in Region		in Region	in Region
9		Silicon Valley	600	0	0	300	900	>=	300	15%
10	Region	Big Cities	150	550	0	0	700	>=	700	35%
11		Small Towns	100	0	300	0	400	>=	400	20%
12		Total in A.G.	850	550	300	300				
13			>=	>=	<b>=</b>	>=		Т	otal Surveys	2000
14		Required in A.G.	400	550	300	300				=
15	Percentag	ge Required in A.G.	20%	27.5%	15%	15%	R	lequ	ired Surveys	2000
16										
17									Total Cost	\$11,200
18										Ī
19		·							Profit Margin	15%
20				·					Bid	\$12,880

Range Name	Cells
CostOfSurvey	C3:F5
NumberToSurvey	C9:F11
PercentageRequiredInAG	C15:F15
PercentageRequiredInRegion	J9:J11
RequiredInAG	C14:F14
RequiredInRegion	19:111
RequiredSurveys	J15
TotalCost	J17
TotalInAG	C12:F12
TotalInRegion	G9:G11
TotalSurveys	J13

	G	Н	I
7	Total		Required
8	in Region		in Region
9	=SUM(C9:F9)	>=	=J9*RequiredSurveys
10	=SUM(C10:F10)	>=	=J10*RequiredSurveys
11	=SUM(C11:F11)	>=	=J11*RequiredSurveys

	В	С	D
12	Total in A.G.	=SUM(C9:C11)	=SUM(D9:D11)
13		>=	>=
14	Required in A.G.	=C15*RequiredSurveys	=D15*RequiredSurveys

	I	J
13	Total Surveys	=SUM(NumberToSurvey)
14		=
15	Required Surveys	2000
16		
17	Total Cost	=SUMPRODUCT(CostOfSurvey,NumberToSurvey)

The cost of conducting the survey meeting all constraints imposed by AmeriBank incurs cost of \$11,200. The mix of customers is displayed in the spreadsheet above. Note that there are multiple optimal solutions that all lead to a total cost of \$11,200.

- b) Sophisticated Surveys will submit a bid of (1.15)(\$11,200) = \$12,880.
- c) We need to include the new lower-bound constraint (Minimum to Survey in C19:F21) on all variables: NumberToSurvey (C9:F11) ≥ MinimumToSurvey (C19:F21)

	Α	В	С	D	Е	F	G	Н	I	J
1	Cost of Survey		Age Group							
2	•		18 to 25	26 to 40	41 to 50	51 and over				
3		Silicon Valley	\$4.75	\$6.50	\$6.50	\$5.00				
4	Region	Big Cities	\$5.25	\$5.75	\$6.25	\$6.25				
5		Small Towns	\$6.50	\$7.50	\$7.50	\$7.25				
6										Percentage
7				Age	e Group		Total		Required	Required
8	Number to Surve	y	18 to 25	26 to 40	41 to 50	51 and over	in Region		in Region	in Region
9		Silicon Valley	600	50	50	200	900	>=	300	15%
10	Region	Big Cities	50	450	150	50	700	>=	700	35%
11		Small Towns	200	50	100	50	400	>=	400	20%
12		Total in A.G.	850	550	300	300				
13			>=	>=	>=	>=		Т	otal Surveys	2000
14		Required in A.G.	400	550	300	300				=
15	Percentage	Required in A.G.	20%	27.5%	15%	15%	R	equi	ired Surveys	2000
16										
17				Age	e Group	•			Total Cost	\$11,388
18	Minimum to Surve	ЭУ	18 to 25	26 to 40	41 to 50	51 and over				
19		Silicon Valley	50	50	50	50		ı	Profit Margin	15%
20	Region	Big Cities	50	50	50	50			Bid	\$13,096
21		Small Towns	50	50	50	50				
22										
23			(Number to \$	Survey >= Mi	nimum to Surv	ey)				

The new requirement increases the bid to \$13,096.

d) We include upper bounds on the total number of people surveyed in Silicon Valley and from the age group of 18 to 25 year-olds:  $G9 \le MaxInSiliconValley$  (L9) and  $C12 \le MaxIn18to25$  (C17).

	А	В	С	D	Е	F	G	Н	I	J	К	L
1	Cost of Survey	,		Ag	e Group							
2			18 to 25	26 to 40	41 to 50	51 and over						
3		Silicon Valley	\$4.75	\$6.50	\$6.50	\$5.00						
4	Region	Big Cities	\$5.25	\$5.75	\$6.25	\$6.25						
5		Small Towns	\$6.50	\$7.50	\$7.50	\$7.25						
6										Percentage		Max in
7					e Group		Total		Required	Required		Silicon
8	Number to Surv		18 to 25	26 to 40	41 to 50	51 and over	in Region		in Region	in Region		Valley
9		Silicon Valley	100	50	50	450	650	>=	300	15%	<=	650
10	Region		400	450	50	50	950	>=	700	35%		
11		Small Towns	100	50	200	50	400	>=	400	20%		
12		Total in A.G.	600	550	300	550						
13			>=	>=	>=	>=		Т	otal Surveys	2000		
14	F	Required in A.G.	400	550	300	300				=		
15	Percentage F	Required in A.G.	20%	27.5%	15%	15%	R	equ	ired Surveys	2000		
16			<=									
17		MaxIn18to25	600						Total Cost	\$11,575		
18												
19				Ag	e Group	•			Profit Margin	15%		
20	Minimum to Sui	rvey	18 to 25	26 to 40	41 to 50	51 and over			Bid	\$13,311		
21		Silicon Valley	50	50	50	50						
22	Region	Big Cities	50	50	50	50						
23		Small Towns	50	50	50	50						
24												
25			(Number to	Survey >= Mi	nimum to Surve	ey)						

The new requirements increase the bid to \$13,311.

e) The three cost factors for the age group "18 to 25" are changed.

		ь .	-	-	-				-	-	17.	
	A	В	С	D	E	F	G	Н	I	J	K	L
	Cost of Survey	/			e Group							
2			18 to 25	26 to 40	41 to 50	51 and over						
3		Silicon Valley	\$6.50	\$6.50	\$6.50	\$5.00						
4	Region	Big Cities	\$6.75	\$5.75	\$6.25	\$6.25						
5		Small Towns	\$7.00	\$7.50	\$7.50	\$7.25						
6										Percentage		Max in
7				Age	e Group		Total		Required	Required		Silicon
8	Number to Surv		18 to 25	26 to 40	41 to 50	51 and over	in Region		in Region	in Region		Valley
9		Silicon Valley	50	50	50	500	650	>=	300	15%	<=	650
10	Region	Big Cities	100	600	200	50	950	>=	700	35%		
11		Small Towns	250	50	50	50	400	>=	400	20%		
12		Total in A.G.	400	700	300	600						
13			>=	>=	>=	>=		T	otal Surveys	2000		
14		Required in A.G.	400	550	300	300				=		
15	Percentage	Required in A.G.	20%	27.5%	15%	15%	R	lequi	ired Surveys	2000		
16			<=									
17		MaxIn18to25	600						Total Cost	\$12,025		
18												
19				Age	e Group			F	Profit Margin	15%		
20	Minimum to Su	rvey	18 to 25	26 to 40	41 to 50	51 and over			Bid	\$13,829		
21		Silicon Valley	50	50	50	50						
22	Region	Big Cities	50	50	50	50						
23		Small Towns	50	50	50	50						
24												
25			(Number to \$	Survey >= Mi	nimum to Surve	ey)						

With the new cost factors the bid increases to \$13,829.

f) We eliminate all lower and upper bounds on the age groups and regions and replace them with Rob's strict requirements. These requirements also ensure that exactly 2000 people are surveyed so that we can drop that constraint too.

	Α	В	С	D	Е	F	G	Н	I	J
1	Cost of Survey	,		Age	e Group	•				
2			18 to 25	26 to 40	41 to 50	51 and over				
3		Silicon Valley	\$6.50	\$6.50	\$6.50	\$5.00	R	equ	ired Surveys	2,000
4	Region	Big Cities	\$6.75	\$5.75	\$6.25	\$6.25				
5		Small Towns	\$7.00	\$7.50	\$7.50	\$7.25				
6										Percentage
7				Age	e Group		Total		Required	Required
8	Number to Surv		18 to 25	26 to 40	41 to 50	51 and over	in Region		in Region	in Region
9		Silicon Valley	50	50	50	250	400	=	400	20%
10	Region	Big Cities	50	600	300	50	1000	=	1000	50%
11		Small Towns	400	50	50	100	600	=	600	30%
12		Total in A.G.	500	700	400	400				
13			=	=	=	=			Total Cost	\$12,475
14	F	Required in A.G.	500	700	400	400				
15	Percentage F	Required in A.G.	25%	35%	20%	20%		-	Profit Margin	15%
16									Bid	\$14,346
17				Age	e Group					
18	Minimum to Su	rvey	18 to 25	26 to 40	41 to 50	51 and over				
19		Silicon Valley	50	50	50	50				
20	Region	Big Cities	50	50	50	50				
21	·	Small Towns	50	50	50	50				
22										
23			(Number to \$	Survey ≥ Min	mum to Survey	/)				

Rob's strict requirements increase the cost of the survey by \$450. The new bid of Sophisticated Surveys is \$14,346.25.

# **Case 4.3**

a & b)

υj							
	A	В	С	D	E	F	G
1	Data:	Percentage	Percentage	Percentage			
2		in 6th	in 7th	in 8th	Bussing Cost (\$/Stu		dent)
3	Area	Grade	Grade	Grade	School 1	School 2	School 3
4	1	32%	38%	30%	\$300	\$0	\$700
5	2	37%	28%	35%	-	\$400	\$500
6	3	30%	32%	38%	\$600	\$300	\$200
7	4	28%	40%	32%	\$200	\$500	-
8	5	39%	34%	27%	\$0	-	\$400
9	6	34%	28%	38%	\$500	\$300	\$0
10							
11							
12	Solution:		er of Students Ass		Total		Number of
13		School 1	School 2	School 3	From Area		Students
14	Area 1	0	450	0	450	=	450
15	Area 2	0	422.22	177.78	600	=	600
16	Area 3	0	227.78	322.22	550	=	550
17	Area 4	350	0	0	350	=	350
18	Area 5	366.67	0	133.33	500	=	500
19	Area 6	83.33	0	366.67	450	=	450
20	Total In School	800	1,100	1,000			
21		<=	<=	<=			Total
22	Capacity	900	1,100	1,000			Bussing
23							Cost
24							\$555,556
25	Grade Constraints:						
26		240	330	300	30%	of total in school	ol
27		<=	<=	<=			
28	6th Graders	269.33	368.56	339.11			
29	7th Graders	288.00	362.11	300.89			
30	8th Graders	242.67	369.33	360.00			
31		<=	<=	<=			<u> </u>
32		288	396	360	36%	of total in school	ol

Range Name	Cells
BussingCost	E4:G9
Capacity	B22:D22
NumberOfStudents	G14:G19
PercentageInGrade	B4:D9
Solution	B14:D19
TotalBussingCost	G24
TotalFromArea	E14:E19
TotalInSchool	B20:D20

	E
12	Total
13	From Area
14	=SUM(B14:D14)
15	=SUM(B15:D15)
16	=SUM(B16:D16)
17	=SUM(B17:D17)
18	=SUM(B18:D18)
19	=SUM(B19:D19)

	G
21	Total
22	Bussing
23	Cost
24	=SUMPRODUCT(BussingCost,Solution)

	Α	В	С	D
20	Total In School	=SUM(B14:B19)	=SUM(C14:C19)	=SUM(D14:D19)

	A	В	С	D	Е
25	Grade Constraints:				
26		=\$E\$26*TotalInSchool	=\$E\$26*TotalInSchool	=\$E\$26*TotalInSchool	0.3
27		<=	<=	<=	
28	6th Graders	=SUMPRODUCT(B14:B19,B4:B9)	=SUMPRODUCT(C14:C19,B4:B9)	=SUMPRODUCT(D14:D19,B4:B9)	
29	7th Graders	=SUMPRODUCT(B14:B19,C4:C9)	=SUMPRODUCT(C14:C19,C4:C9)	=SUMPRODUCT(C4:C9,D14:D19)	
30	8th Graders	=SUMPRODUCT(B14:B19,D4:D9)	=SUMPRODUCT(C14:C19,D4:D9)	=SUMPRODUCT(D14:D19,D4:D9)	
31		<=	<=	<=	
32		=\$E\$32*TotalInSchool	=\$E\$32*TotalInSchool	=\$E\$32*TotalInSchool	0.36

- c) The recommendation to the school board is to assign students to schools as shown in the above solution section of the spreadsheet. Quantities that are not integers must be rounded since partial students cannot be sent.
- d) The following solution decreases total bussing costs by over \$135,000 but violates the grade constraints that were imposed. Solutions will vary and those than satisfy the grade constraints will increase the total bussing costs.

	A	В	С	D	E	F	G
1	Data:	Percentage	Percentage	Percentage			
2		in 6th	in 7th	in 8th	Bus	sing Cost (\$/Stuc	lent)
3	Area	Grade	Grade	Grade	School 1	School 2	School 3
4	1	32%	38%	30%	\$300	\$0	\$700
5	2	37%	28%	35%	-	\$400	\$500
6	3	30%	32%	38%	\$600	\$300	\$200
7	4	28%	40%	32%	\$200	\$500	-
8	5	39%	34%	27%	\$0	-	\$400
9	6	34%	28%	38%	\$500	\$300	\$0
10							
11							
12	Solution:	Numb	er of Students As	signed	Total		Number of
13		School 1	School 2	School 3	From Area		Students
14	Area 1	0	450	0	450	=	450
15	Area 2	0	600	0	600	=	600
16	Area 3	0	0	550	550	=	550
17	Area 4	350	0	0	350	=	350
18	Area 5	500	0	0	500	=	500
19	Area 6	0	0	450	450	=	450
20	Total In School	850	1,050	1,000			
21		<=	<=	<=			Total
22	Capacity	900	1,100	1,000			Bussing
23							Cost
24							\$420,000
25	Grade Constraints:						
26		255	315	300	30%	of total in school	
27		<=	<=	<=			
28	6th Graders	293.00	366.00	318.00			
29	7th Graders	310.00	339.00	302.00			
30	8th Graders	247.00	345.00	380.00			
31		<=	<=	<=			
32		306	378	360	36%	of total in school	

e) The number of students assigned from each area to each school changes to the solution shown below and the total bussing cost is reduced by almost \$162,000.

	A	В	С	D	Е	F	G
1	Data:	Percentage	Percentage	Percentage			
2		in 6th	in 6th in 7th in 8th		Bussing Cost (\$/Student)		dent)
3	Area	Grade	Grade	Grade	School 1	School 2	School 3
4	1	32%	38%	30%	\$300	\$0	\$700
5	2	37%	28%	35%	-	\$400	\$500
6	3	30%	32%	38%	\$600	\$300	\$0
7	4	28%	40%	32%	\$0	\$500	-
8	5	39%	34%	27%	\$0	-	\$400
9	6	34%	28%	38%	\$500	\$300	\$0
10							
11							
	Solution:	Numb	er of Students As		Total		Number of
13		School 1	School 2	School 3	From Area		Students
14	Area 1	0	450	0	450	=	450
15	Area 2	0	600	0	600	=	600
16	Area 3	0	0	550	550	=	550
17	Area 4	350	0	0	350	=	350
18	Area 5	318.18	0	181.82	500	=	500
19	Area 6	131.82	50	268.18	450	=	450
20	Total In School	800	1,100	1,000			
21		<=	<=	<=			Total
22	Capacity	900	1,100	1,000			Bussing
23							Cost
24							\$393,636
25	Grade Constraints:						
26		240	330	300	30%	of total in school	
27		<=	<=	<=			
28	6th Graders	266.91	383.00	327.09			
29	7th Graders	285.09	353.00	312.91			
30	8th Graders	248.00	364.00	360.00			
31		<=	<=	<=			
32		288	396	360	36%	of total in school	<u> </u>

f) The number of students assigned from each area to each school changes to the solution shown below and the total bussing cost is reduced by over \$215,000.

	A	В	С	D	Е	F	G
1	Data:	Percentage	Percentage	Percentage			
2		in 6th	in 6th in 7th in 8th		Bussing Cost (\$/Student)		dent)
3	Area	Grade	Grade	Grade	School 1	School 2	School 3
4	1	32%	38%	30%	\$0	\$0	\$700
5	2	37%	28%	35%	-	\$400	\$500
6	3	30%	32%	38%	\$600	\$0	\$0
7	4	28%	40%	32%	\$0	\$500	-
8	5	39%	34%	27%	\$0	-	\$400
9	6	34%	28%	38%	\$500	\$0	\$0
10							
11							
12	Solution:	Numb	er of Students As	signed	Total		Number of
13		School 1	School 2	School 3	From Area		Students
14	Area 1	38.71	411.29	0	450	=	450
15	Area 2	0	236.56	363.44	600	=	600
16	Area 3	0	77.96	472.04	550	=	550
17	Area 4	350	0	0	350	=	350
18	Area 5	435.48	0	64.52	500	=	500
19	Area 6	75.81	374.19	0	450	=	450
20	Total In School	900	1,100	900			
21		<=	<=	<=			Total
22	Capacity	900	1,100	1,000			Bussing
23							Cost
24							\$340,054
25	Grade Constraints:						
26		270	330	270	30%	of total in schoo	l
27		<=	<=	<=			
28	6th Graders	306.00	369.75	301.25			
29	7th Graders	324.00	352.25	274.75			
30	8th Graders	270.00	378.00	324.00			
31		<=	<=	<=			
32		324	396	324	36%	of total in schoo	

g)

Option	Cost	# students walking 1 to 1.5 miles	# students walking more than 1.5 miles
		iiiies	
current	\$555,556	0	0
1	\$393,636	900	0
2	\$340,054	900	491

h) Answers will vary.