

Integer, Binary, and Mixed Integer Programming

Integer Programming Models

Types of Models

Total Integer
Model:

All decision variables required to have *integer solution values*

0-1 Integer
Model:

All decision variables required to have *integer values of zero or one*

Mixed Integer
Model:

Some of the decision variables (but not all) *required to have integer values*

A Total Integer Model

- Machine shop obtaining new presses and lathes
- Marginal profitability: each press \$100/day; each lathe \$150/day
- Resources: \$40,000 budget, 200 sq. ft. floor space
- Machine purchase prices and space requirements:

| Machine | Required Floor Space (ft. ²) | Purchase Price |
|---------|---|----------------|
| Press | 15 | \$8,000 |
| Lathe | 30 | 4,000 |

A Total Integer Model

Model Decision Variables?

x_1 = number of presses

x_2 = number of lathes

Objective Function?

Maximize $Z = \$100x_1 + \$150x_2$

Constraints?

Budget: $\$8,000x_1 + \$4,000x_2 \leq \$40,000$

Floor Space: $15x_1 + 30x_2 \leq 200 \text{ ft}^2$

Non-neg.: $x_1, x_2 \geq 0$

Integer restr.: x_1, x_2 integer

- Machine shop obtaining new presses and lathes
- Marginal profitability: each press \$100/day; each lathe \$150/day
- Resources: \$40,000 budget, 200 sq. ft. floor space

| Machine | Required Floor Space (ft. ²) | Purchase Price |
|---------|---|----------------|
| Press | 15 | \$8,000 |
| Lathe | 30 | 4,000 |

A 0 - 1 Integer Model

- Recreation facilities selection to maximize daily usage by residents
- Resource constraints: \$120,000 budget; 12 acres of land
- Selection constraint: either swimming pool or tennis center (not both)

| Recreation Facility | Expected Usage (people/day) | Cost (\$) | Land Requirement (acres) |
|----------------------------|--|------------------|-------------------------------------|
| Swimming pool | 300 | 35,000 | 4 |
| Tennis Center | 90 | 10,000 | 2 |
| Athletic field | 400 | 25,000 | 7 |
| Gymnasium | 150 | 90,000 | 3 |



A 0 - 1 Integer Model

| Recreation Facility | Expected Usage (people/day) | Cost (\$) | Land Requirement (acres) |
|---------------------|-----------------------------|-----------|--------------------------|
| Swimming pool | 300 | 35,000 | 4 |
| Tennis Center | 90 | 10,000 | 2 |
| Athletic field | 400 | 25,000 | 7 |
| Gymnasium | 150 | 90,000 | 3 |

■ Recreation facilities selection to maximize daily usage by residents

■ Resource constraints: \$120,000 budget; 12 acres of land

■ Selection constraint: either swimming pool or tennis center (not both)

Model Decision Variables?

x_1 = construction of a swimming pool

x_2 = construction of a tennis center

x_3 = construction of an athletic field

x_4 = construction of a gymnasium

The value of x_i will be:

0 if it is not built

1 if it is built

Objective Function?

$$\text{Maximize } Z = 300x_1 + 90x_2 + 400x_3 + 150x_4$$

Constraints?

Budget: $\$35,000x_1 + 10,000x_2 + 25,000x_3 + 90,000x_4 \leq \$120,000$

Acres: $4x_1 + 2x_2 + 7x_3 + 3x_4 \leq 12 \text{ acres}$

Either/or: $x_1 + x_2 \leq 1 \text{ facility}$

Binary: $x_1, x_2, x_3, x_4 = 0 \text{ or } 1$

Different Types of Constraints for Integer Models

x_1 = construction of a swimming pool
 x_2 = construction of a tennis center
 x_3 = construction of an athletic field
 x_4 = construction of a gymnasium

Original constraint:

$$x_1 + x_2 \leq 1 \quad \text{a mutually exclusive constraint}$$

What if the swimming pool OR tennis court MUST be built?

$$x_1 + x_2 = 1 \quad \text{a multiple choice constraint}$$

What if some pre-set number of facilities MUST be built, say 2?

$$x_1 + x_2 + x_3 + x_4 = 2$$

What if the town couldn't exceed 3 facilities?

$$x_1 + x_2 + x_3 + x_4 \leq 3$$

What if the tennis court won't be built unless the swimming pool is also built?

Think of the possible combinations...

$$x_2 \leq x_1 \quad \text{a conditional constraint}$$

$$\begin{array}{ll}
 x_2 = 0 & x_1 = 1, \quad x_2 = 1 \quad x_1 = 1, \\
 x_2 = 0 & x_1 = 0
 \end{array}$$

What if a deal is struck...if the tennis court is constructed then the pool MUST be constructed?

$$x_2 = x_1 \quad \text{a co-requisite constraint}$$

A Mixed Integer Model

- **\$250,000 available for investments providing greatest return after one year**
- **Data:**
 - **Condominium cost \$50,000/unit; \$9,000 profit if sold after one year**
 - **Land cost \$12,000/ acre; \$1,500 profit if sold after one year**
 - **Municipal bond cost \$8,000/bond; \$1,000 profit if sold after one year**
 - **Only 4 condominiums, 15 acres of land, and 20 municipal bonds available**

A Mixed Integer Model

- \$250,000 available for investments providing greatest return after one year
- Data:
 - Condominium cost \$50,000/unit; \$9,000 profit if sold after one year
 - Land cost \$12,000/ acre; \$1,500 profit if sold after one year
 - Municipal bond cost \$8,000/bond; \$1,000 profit if sold after one year
 - Only 4 condominiums, 15 acres of land, and 20 municipal bonds available

Model Decision Variables?

x_1 = condominiums purchased

x_2 = acres of land purchased

x_3 = bonds purchased

Objective Function?

$$\text{Maximize } Z = \$9,000x_1 + 1,500x_2 + 1,000x_3$$

Constraints?

Budget: $\$50,000x_1 + 12,000x_2 + 8,000x_3 \leq \$250,000$

Condo avail.: $x_1 \leq 4$ condominiums

Acres avail.: $x_2 \leq 15$ acres

Bonds avail.: $x_3 \leq 20$ bonds

Non-negativ.: $x_1, x_2, x_3 \geq 0$

Integer restric.: x_1, x_3 integer

Integer Programming

Graphical Solution

- *Rounding non-integer solution values up (using standard rounding practices)* to the nearest integer value can result in an *infeasible solution*
- A *feasible solution is ensured by always rounding down* non-integer solution values - but this may result in a less-than-optimal *(sub-optimal) solution*

Integer Programming Example

Graphical Solution: Machine Shop

Maximize $Z = \$100x_1 + \$150x_2$
subject to:

$$8,000x_1 + 4,000x_2 \leq \$40,000$$

$$15x_1 + 30x_2 \leq 200 \text{ ft}^2$$

$x_1, x_2 \geq 0$ and integer

Optimal Solution:

$$Z = \$1,055.56$$

$$x_1 = 2.22 \text{ presses}$$

$$x_2 = 5.55 \text{ lathes}$$

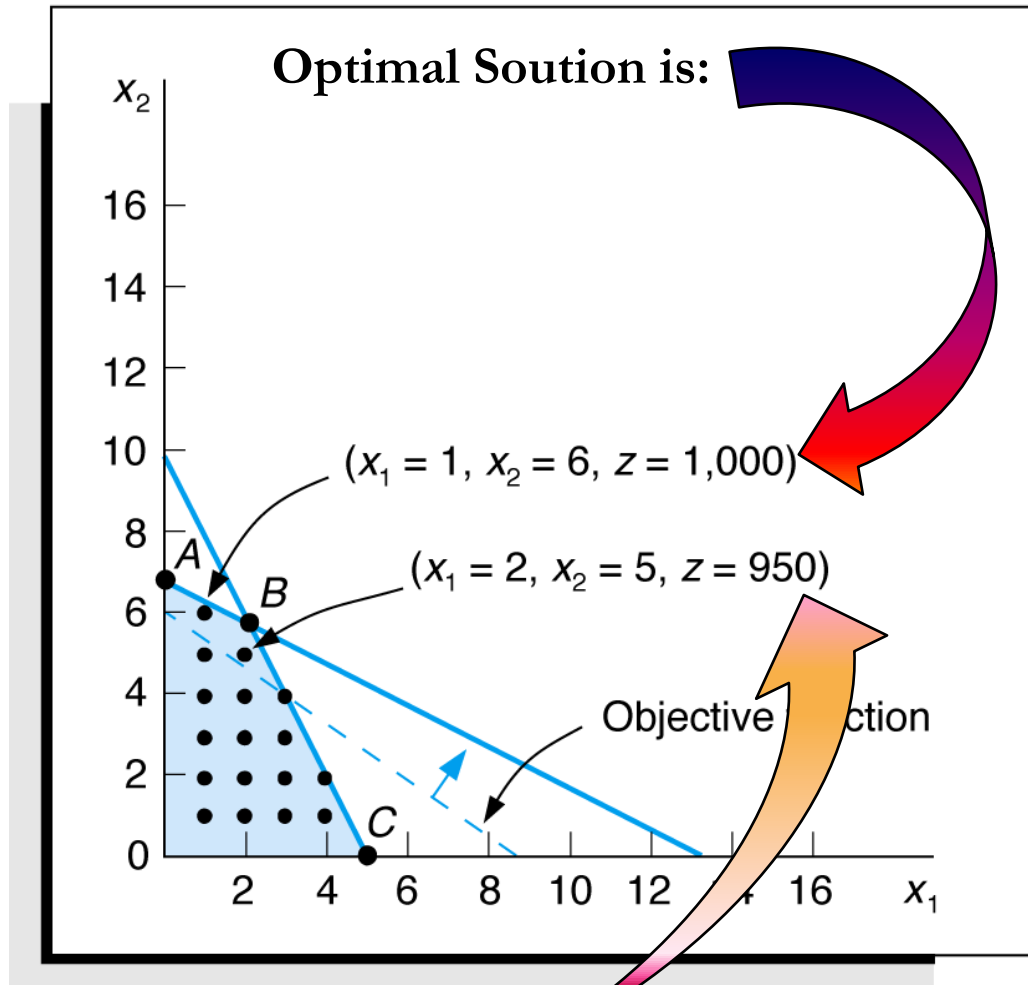
Rounding down:

$$Z = \$950$$

$$x_1 = 2 \text{ presses}$$

$$x_2 = 5 \text{ lathes}$$

THIS IS SUB-OPTIMAL !



Branch and Bound Method

- Traditional approach to solving integer programming problems
- Feasible solutions can be partitioned into smaller subsets
 - Smaller subsets evaluated until best solution is found
 - Method is a tedious and complex mathematical process
- Excel and QM for Windows provide this functionality in their calculations, and you can watch and SEE the iterations as they happen! WOW! 😊
- See what happens when we look at the machine shop example...

Computer Solution of IP Problems

Total Integer Model with Excel

Model Decision Variables?

x_1 = number of presses

x_2 = number of lathes

Objective Function?

Maximize $Z = \$100x_1 + \$150x_2$

Constraints?

Budget: $\$8,000x_1 + \$4,000x_2 \leq \$40,000$

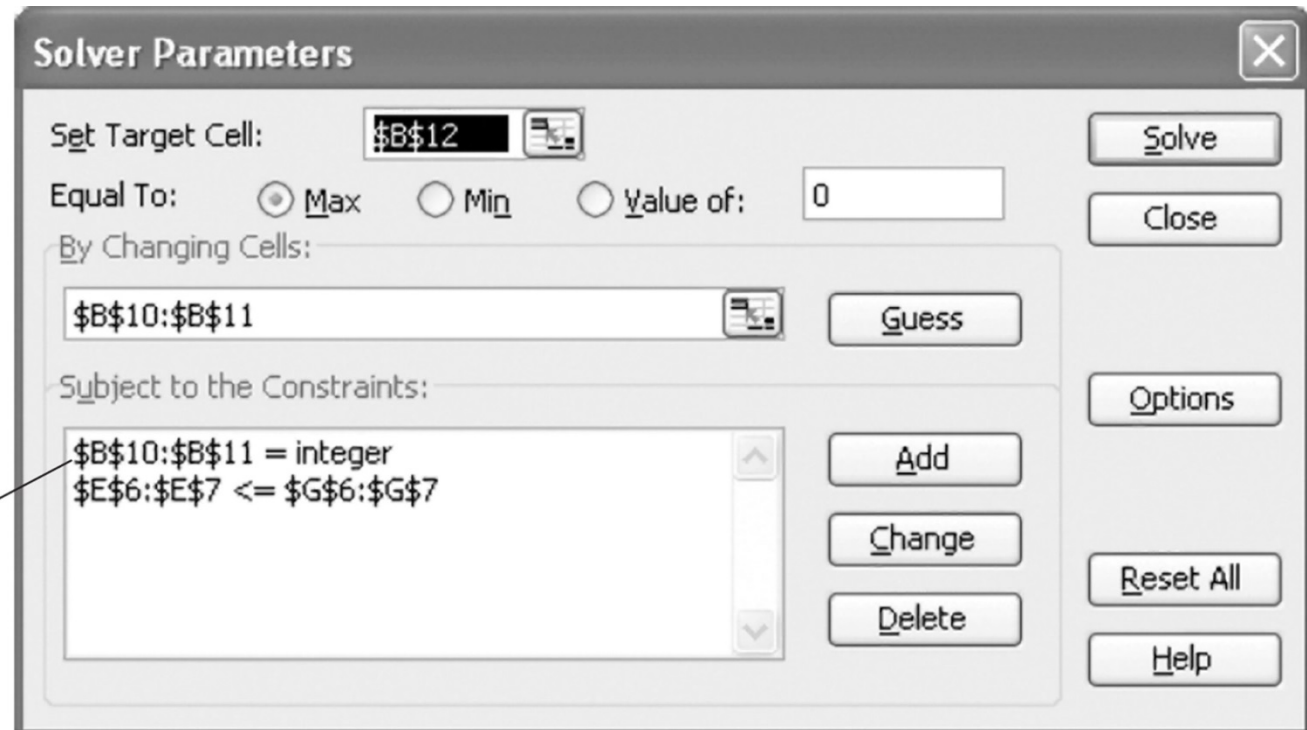
Floor Space: $15x_1 + 30x_2 \leq 200 \text{ ft}^2$

Non-neg.: $x_1, x_2 \geq 0$

Integer restr.: x_1, x_2 integer

Computer Solution of IP Problems

Total Integer Model with Excel



The image shows the 'Solver Parameters' dialog box in Microsoft Excel. The 'Set Target Cell:' field is set to '\$B\$12'. The 'Equal To:' section has three radio buttons: 'Max' (selected), 'Min', and 'Value of:'. The 'Value of:' field is set to '0'. The 'By Changing Cells:' field is set to '\$B\$10:\$B\$11'. The 'Subject to the Constraints:' list contains two constraints: '\$B\$10:\$B\$11 = integer' and '\$E\$6:\$E\$7 <= \$G\$6:\$G\$7'. A blue callout bubble with the text 'Integer variables' points to the first constraint. The dialog box has buttons for 'Solve', 'Close', 'Options', 'Add', 'Change', 'Delete', 'Reset All', and 'Help'.

Solver Parameters

Set Target Cell:

Equal To: ☒ Max ☐ Min ☐ Value of:

By Changing Cells:

Subject to the Constraints:

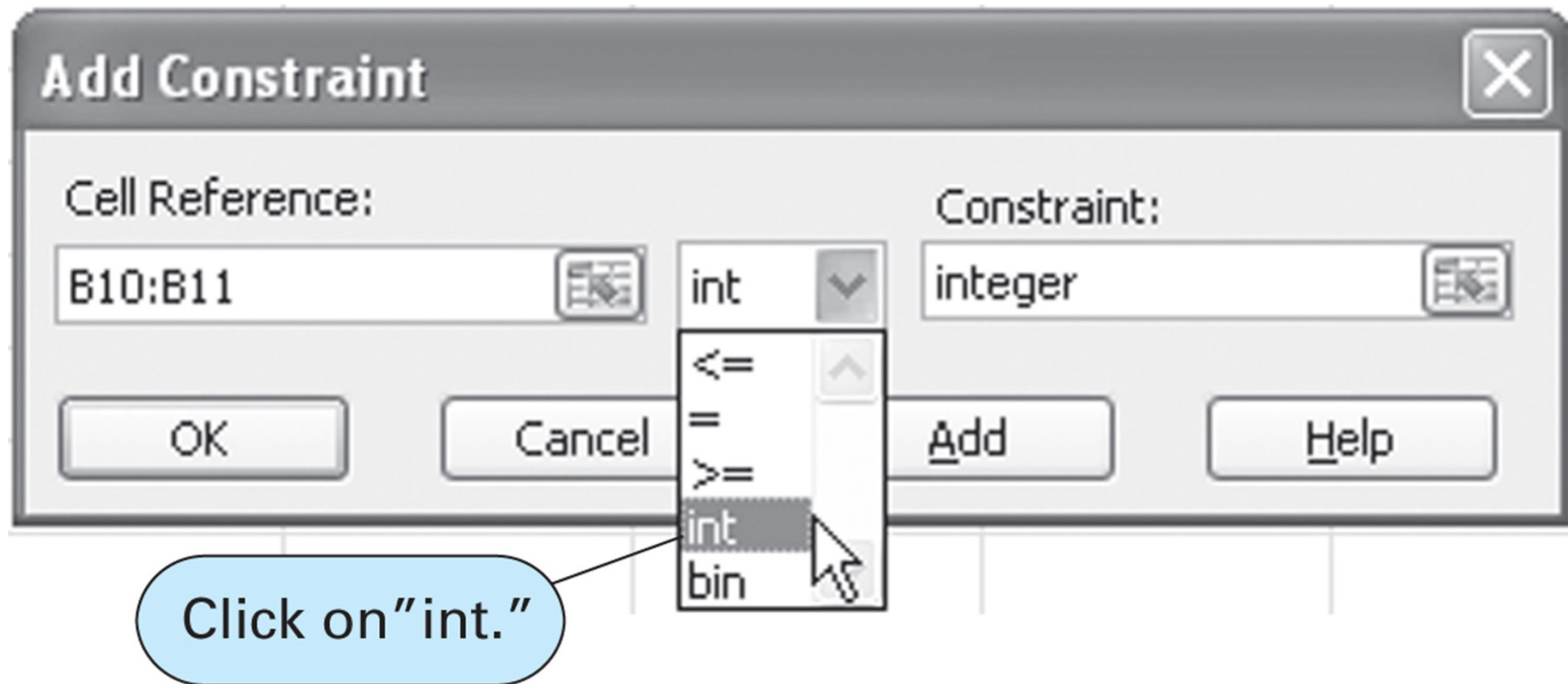
-
-

Integer variables

Solve Close Options Add Change Delete Reset All Help

Computer Solution of IP Problems

Total Integer Model with Excel



Computer Solution of IP Problems

0 – 1 Model with Excel

Model Decision Variables?

x_1 = construction of a swimming pool

x_2 = construction of a tennis center

x_3 = construction of an athletic field

x_4 = construction of a gymnasium

Objective Function?

$$\text{Maximize } Z = 300x_1 + 90x_2 + 400x_3 + 150x_4$$

Constraints?

Budget: $\$35,000x_1 + 10,000x_2 + 25,000x_3 + 90,000x_4 \leq \$120,000$

Acres: $4x_1 + 2x_2 + 7x_3 + 3x_4 \leq 12$ acres

Either/or: $x_1 + x_2 \leq 1$ facility

Binary: $x_1, x_2, x_3, x_4 = 0 \text{ or } 1$

Computer Solution of IP Problems

Mixed Integer Model with Excel

Model Decision Variables?

x_1 = condominiums purchased

x_2 = acres of land purchased

x_3 = bonds purchased

Objective Function?

$$\text{Maximize } Z = \$9,000x_1 + 1,500x_2 + 1,000x_3$$

Constraints?

Budget: $\$50,000x_1 + 12,000x_2 + 8,000x_3 \leq \$250,000$

Condo avail.: $x_1 \leq 4$ condominiums

Acres avail.: $x_2 \leq 15$ acres

Bonds avail.: $x_3 \leq 20$ bonds

Non-negativ.: $x_1, x_2, x_3 \geq 0$

Integer restric.: x_1, x_3 integer

Computer Solution of IP Problems

Total Integer Model with Excel

Exhibit5.12.xls [Compatibility Mode] - Microsoft Excel

Home Insert Page Layout Formulas Data Review View

Cut Copy Paste Format Painter Clipboard

Arial 10 A A B I U Font

Wrap Text Alignment Merge & Center

General Number Conditional Formatting Format as Table Cell Styles Insert Delete Form Cells

F5 =C5*B8+D5*B9+E5*B10

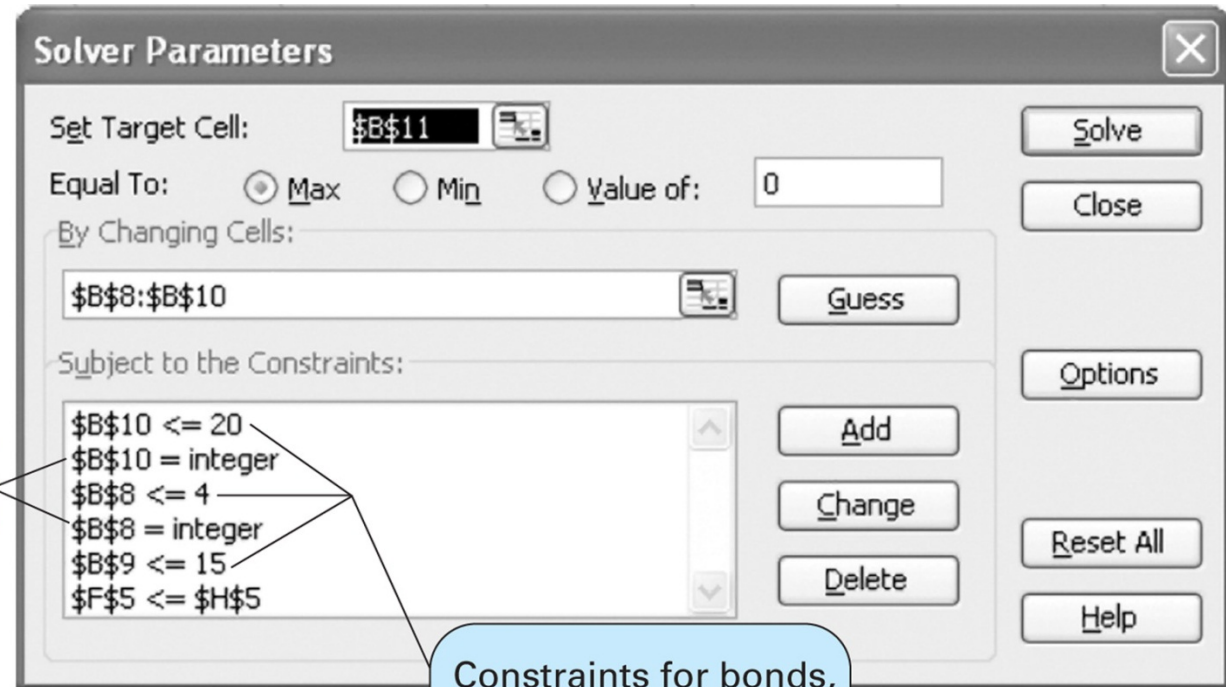
| | A | B | C | D | E | F | G | H | I | J | K | L | M |
|----|------------------------------|-------|---------------|-------------|--------------|-----------------|-------------------|---------------|---|---|---|---|---|
| 1 | Investments Example | | | | | | | | | | | | |
| 2 | | | | | | | | | | | | | |
| 3 | <i>Investments</i> | | <i>Condos</i> | <i>Land</i> | <i>Bonds</i> | | | | | | | | |
| 4 | <i>Profit per Investment</i> | | 9000 | 1500 | 1000 | <i>Invested</i> | <i>Constraint</i> | <i>Budget</i> | | | | | |
| 5 | <i>Cost per investment</i> | | 50000 | 12000 | 8000 | 250000 | <= | 250000 | | | | | |
| 6 | | | | | | | | | | | | | |
| 7 | <i>Investment decisions</i> | | | | | | | | | | | | |
| 8 | Condos = | 4 | | | | | | | | | | | |
| 9 | Land = | 4.167 | | | | | | | | | | | |
| 10 | Bonds = | 0 | | | | | | | | | | | |
| 11 | Profit = | 42250 | | | | | | | | | | | |
| 12 | | | | | | | | | | | | | |

=C5*B8+D5*B9+E5*B10

=C4*B8+D4*B9+E4*B10

Computer Solution of IP Problems

Total Integer Model with Excel



Solver Parameters

Set Target Cell:

Equal To: ☒ Max ☐ Min ☐ Value of:

By Changing Cells:

Subject to the Constraints:

-
-
-
-
-
-

Buttons: Solve, Close, Options, Add, Change, Delete, Reset All, Help

Integer requirement for
condos (x_1) and bonds (x_3)

Constraints for bonds,
condos, and acres

Capital Budgeting Example

- University bookstore expansion project, undertaking one or more smaller projects.
- Not enough space available for both a computer department and a clothing department

| Project | NPV Return (\$1,000s) | Project Costs per Year (\$1000) | | |
|--------------------------|--------------------------|---------------------------------|------|------|
| | | 1 | 2 | 3 |
| 1. Web site | \$120 | \$55 | \$40 | \$25 |
| 2. Warehouse | 85 | 45 | 35 | 20 |
| 3. Clothing department | 105 | 60 | 25 | -- |
| 4. Computer department | 140 | 50 | 35 | 30 |
| 5. ATMs | 75 | 30 | 30 | -- |
| Available funds per year | | 150 | 110 | 60 |

DEVELOP THE MODEL !

Capital Budgeting Example

0 – 1 Integer Programming

Model Decision Variables?

x_1 = selection of web site project

x_2 = selection of warehouse project

x_3 = selection clothing department project*

x_4 = selection of computer department project*

x_5 = selection of ATM project

$x_i = 1$ if project “i” is selected, 0 if project “i” is not selected

Objective Function?

Maximize $Z = \$120x_1 + \$85x_2 + \$105x_3 + \$140x_4 + \$75x_5$

Constraints?

Budget year 1: $\$55x_1 + 45x_2 + 60x_3 + 50x_4 + 30x_5 \leq 150$

Budget year 2: $\$40x_1 + 35x_2 + 25x_3 + 35x_4 + 30x_5 \leq 110$

Budget year 3: $\$25x_1 + 20x_2 + 30x_4 \leq 60$

* depts. either/or: $x_3 + x_4 \leq 1$

Binary restric.: $x_i = 0$ or 1 (which takes care of non-neg.)

0 – 1 Integer Programming Modeling

Capital Budgeting Example

Exhibit5.16.xls [Compatibility Mode] - Microsoft Excel

Home Insert Page Layout Formulas Data Review View

Clipboard Font Alignment Number Styles Cells Editing

D17 =SUMPRODUCT(C7:C11,D7:D11)

| | A | B | C | D | E | F | G | H | I | J | K | L | M | N | O | P |
|----|------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1 | A Capital Budgeting Example | | | | | | | | | | | | | | | |
| 2 | | | | | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | | | |
| 8 | | | | | | | | | | | | | | | | |
| 9 | | | | | | | | | | | | | | | | |
| 10 | | | | | | | | | | | | | | | | |
| 11 | | | | | | | | | | | | | | | | |
| 12 | | | | | | | | | | | | | | | | |
| 13 | | | | | | | | | | | | | | | | |
| 14 | | | | | | | | | | | | | | | | |
| 15 | | | | | | | | | | | | | | | | |
| 16 | | | | | | | | | | | | | | | | |
| 17 | | | | | | | | | | | | | | | | |
| 18 | | | | | | | | | | | | | | | | |

NPV returns

Project costs/year (\$1000s)

Project

X_i

(\$1000s)

1

2

3

1 website

2. warehouse

3. clothing department

4. computer department

5. ATMs

Funds spent per year

Constraints

Available funds per year

Departmental space restriction

Total return =


330

=SUMPRODUCT(C7:C11,E7:E11)


=C9+C10

0 – 1 Integer Programming Modeling Capital Budgeting Example

Solver Parameters

Set Target Cell: 

Equal To: ☒ Max ☐ Min ☐ Value of:

By Changing Cells: 

Subject to the Constraints:

0–1 integer
restriction

Mutually exclusive
constraint

0 – 1 Integer Programming Modeling

Set Covering Example

UPS wants to construct the minimum set of new hubs in these twelve cities such that there is a hub within 300 miles of every city:

Cities

Cities within 300 miles

- | | |
|-----------------|--|
| 1. Atlanta | Atlanta, Charlotte, Nashville |
| 2. Boston | Boston, New York |
| 3. Charlotte | Atlanta, Charlotte, Richmond |
| 4. Cincinnati | Cincinnati, Detroit, Indianapolis, Nashville, Pittsburgh |
| 5. Detroit | Cincinnati, Detroit, Indianapolis, Milwaukee, Pittsburgh |
| 6. Indianapolis | Cincinnati, Detroit, Indianapolis, Milwaukee, Nashville, St. Louis |
| 7. Milwaukee | Detroit, Indianapolis, Milwaukee |
| 8. Nashville | Atlanta, Cincinnati, Indianapolis, Nashville, St. Louis |
| 9. New York | Boston, New York, Richmond |
| 10. Pittsburgh | Cincinnati, Detroit, Pittsburgh, Richmond |
| 11. Richmond | Charlotte, New York, Pittsburgh, Richmond |
| 12. St. Louis | Indianapolis, Nashville, St. Louis |

Think about the way this problem is stated.

There must be at least one hub within 300 miles of each city, but there's nothing that says there couldn't be two, if necessary.

The minimization function will take care of assuring the least number of hubs are built.

But the constraint operators will be ≥ 1 rather than ≤ 1

0 – 1 Integer Programming Modeling

Set Covering Example

x_i = city i , $i = 1$ to 12 ; $x_i = 0$ if city is not selected as a hub and $x_i = 1$ if it is

Minimize $Z = x_1 + x_2 + x_3 + x_4 + x_5 + x_6 + x_7 + x_8 + x_9 + x_{10} + x_{11} + x_{12}$

subject to:

| | |
|---------------|---|
| Atlanta: | $x_1 + x_3 + x_8 \geq 1$ |
| Boston: | $x_2 + x_9 \geq 1$ |
| Charlotte: | $x_1 + x_3 + x_{11} \geq 1$ |
| Cincinnati: | $x_4 + x_5 + x_6 + x_8 + x_{10} \geq 1$ |
| Detroit: | $x_4 + x_5 + x_6 + x_7 + x_{10} \geq 1$ |
| Indianapolis: | $x_4 + x_5 + x_6 + x_7 + x_8 + x_{12} \geq 1$ |
| Milwaukee: | $x_5 + x_6 + x_7 \geq 1$ |
| Nashville: | $x_1 + x_4 + x_6 + x_8 + x_{12} \geq 1$ |
| New York: | $x_2 + x_9 + x_{11} \geq 1$ |
| Pittsburgh: | $x_4 + x_5 + x_{10} + x_{11} \geq 1$ |
| Richmond: | $x_3 + x_9 + x_{10} + x_{11} \geq 1$ |
| St L.: | $x_6 + x_8 + x_{12} \geq 1$ |

$x_{ij} = 0 \text{ or } 1$

0 – 1 Integer Programming Modeling

Set Covering Example

Exhibit5.20.xls [Compatibility Mode] - Microsoft Excel

Home Insert Page Layout Formulas Data Review View

Clipboard Font Alignment Number Styles Cells Editing

B22 =SUM(B20:M20)

A Set Covering Example

Cities Within 300 Miles

| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Sum |
|----------------|---------|--------|-----------|------------|---------|--------------|-----------|-----------|----------|------------|----------|-----------|-----|
| Hub Sites | Atlanta | Boston | Charlotte | Cincinnati | Detroit | Indianapolis | Milwaukee | Nashville | New York | Pittsburgh | Richmond | St. Louis | |
| 1 Atlanta | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 |
| 2 Boston | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 |
| 3 Charlotte | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 |
| 4 Cincinnati | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 |
| 5 Detroit | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 1 |
| 6 Indianapolis | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 1 | 2 |
| 7 Milwaukee | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| 8 Nashville | 1 | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 1 |
| 9 New York | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 1 |
| 10 Pittsburgh | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 1 |
| 11 Richmond | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 0 | 1 |
| 12 St. Louis | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 1 |
| Hub Selections | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | |
| Total Hubs | 4 | | | | | | | | | | | | |

Objective function


Decision variables

=SUMPRODUCT(B18:M18,B20:M20)


0 – 1 Integer Programming Modeling

Set Covering Example

Solver Parameters

Set Target Cell: 

Equal To: ☐ Max ☒ Min ☐ Value of:

By Changing Cells: 

Subject to the Constraints:

City constraints
set ≥ 1

Total Integer Programming Modeling Problem Statement

- Textbook company developing two new regions
- Planning to transfer some of its 10 salespeople into new regions
- Average annual expenses for sales person:
 - Region 1 - \$10,000/salesperson
 - Region 2 - \$7,000/salesperson
- Total annual expense budget is \$72,000
- Sales generated each year:
 - Region 1 - \$85,000/salesperson
 - Region 2 - \$60,000/salesperson
- How many salespeople should be transferred into each region in order to maximize increased sales?

Develop the model!

Total Integer Programming Modeling

Model Formulation

Step 1: Decision Variables:

x_1 = # of salespeople to switch to Region 1

x_2 = # of salespeople to switch to Region 2

Step 2: Objective Function

Maximize $Z = \$85,000x_1 + 60,000x_2$

subject to:

$x_1 + x_2 \leq 10$ salespeople

$\$10,000x_1 + 7,000x_2 \leq \$72,000$ expense budget

$x_1, x_2 \geq 0$ and integer

Total Integer Programming Modeling Solution with QM for Windows

| Chapter5-Example Solution | | | | | |
|---------------------------|---------|---------|-------------|---------|---------------------------|
| | X1 | X2 | | RHS | Equation form |
| Maximize | 85,000 | 60,000 | | | Max 85000X1 + 60000X2 |
| Salespeople | 1 | 1 | <= | 10 | X1 + X2 <= 10 |
| Expense budget (\$) | 10,000 | 7,000 | <= | 72,000 | 10000X1 + 7000X2 <= 72000 |
| Variable type | Integer | Integer | | | |
| Solution-> | 3 | 6 | Optimal Z-> | 615,000 | |

Fixed Charge and Facility Example

Which of six farms should be purchased that will meet current production capacity at minimum total cost, including annual fixed costs and shipping costs?

| Plant | Available Capacity (tons,1000s) |
|-------|------------------------------------|
| A | 12 |
| B | 10 |
| C | 14 |

| Farm | Plant (\$/ton shipped) | | |
|------|------------------------|----|----|
| | A | B | C |
| 1 | 18 | 15 | 12 |
| 2 | 13 | 10 | 17 |
| 3 | 16 | 14 | 18 |
| 4 | 19 | 15 | 16 |
| 5 | 17 | 19 | 12 |
| 6 | 14 | 16 | 12 |

| Farms | Annual Fixed Costs (\$1000) | Projected Annual Harvest (tons, 1000s) |
|-------|--------------------------------|--|
| 1 | 405 | 11.2 |
| 2 | 390 | 10.5 |
| 3 | 450 | 12.8 |
| 4 | 368 | 9.3 |
| 5 | 520 | 10.8 |
| 6 | 465 | 9.6 |

DEVELOP THE MODEL !